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CHAPTER 1

COMPONENT A: MAYOR'S FOREWORD

To be inserted



Alderman Truman Prince

EXECUTIVE MAYOR



COMPONENT B: EXECUTIVE SUMMARY

1.1 MUNICIPAL MANAGER'S OVERVIEW

To be inserted



<mark>J Booysen</mark>

MUNICIPAL MANAGER



1.2 MUNICIPAL OVERVIEW

This report addresses the performance of Beaufort West Municipality (BWM) in the Western Cape in respect of its core legislative obligations. Local government must create the participatory framework that defines and enhances the relationship between elected leaders and their communities. This requires that the Council of the municipality provides regular and predictable reporting on programme performance and the general state of affairs in their locality.

The 2014/15 Annual Report reflects on the performance of the BWM for the period 1 July 2014 to 30 June 2015. The Annual Report is prepared in terms of Section 121(1) of the Municipal Finance Management Act (MFMA), in terms of which the Municipality must prepare an Annual Report for each financial year.

1.2.1 VISION AND MISSION

The BWM committed itself to the following vision and mission:

Vision:

"Beaufort West, land of space in the Great Karoo, strives to improve the lives of all its residents by being a sustainable, expanding and safe town"

Mission:

To reflect the will of the South African people as reflected in the Constitution and by Parliament:

- An effective municipal system, maintained at the highest standard
- To create affordable and sustainable infrastructure for all residents and tourists
- Business initiatives and the optimalisation of tourism (local and foreign)
- > Empowerment of personnel, management and Council members for effective service delivery
- Creating and maintaining an effective financial management system
- To develop the region as the sport and recreational mecca of the Karoo
- > To create a crime-free, safe and healthy environment
- Agricultural business to improve the potential for job creation
- Creation of employment to reduce unemployment to acceptable levels
- To reduce poverty and promote the empowerment of women
- To involve HIV/Aids sufferers in economic and household responsibilities

1.3 MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW

1.3.1 POPULATION

It is estimated that about 49 586 (88%) of the people living in the Central Karoo District — with a total population of 56 323 — resides within the Beaufort West municipal area. The increase in the number of people residing in the municipal area, is because of the merging of administrative areas, i.e. the Beaufort West municipal area and the former District Management Area (DMA) and in-migration from other provinces. The total population in 2001, was



43 284 people of which 6 183 resided in the then DMA. Hence, the population increased at a relatively high rate over the 10 years from 2001 to 2011, viz. from 43 284 to 49 586 (or about 12%). In the context of a remotely located semi-arid rural area, this represents a significant growth of more than 6 000 people over a ten-year period.

It is estimated that the annual population growth since 2001 has been 1.36%. Although population growth is expected to slow down somewhat, it will still have a significant impact on the demand and the level of service delivery (especially in Beaufort West). The population density is a very low 0.3 people per square kilometer and the urban segment of the municipal population is expected to rise.

The table below illustrates the population in the municipal area since 2001:

Population	2011	2011	
Number of people residing in the Beaufort West municipal area	43 284	49 586	
Census 2001 and 2011			

Table 1.: Demographic Information of the Municipal Area – Total Population

1.3.2 POPULATION BY RACE

The total population in the Beaufort West municipal area in 2011, was 49 586, of which 16.3% were black African, 73.5% were Coloured, 9.2% were White and 'other' 0.5%.

Year	Black African	Coloured	Indian or Asian	White	Other	Total
2001	6 923	31 792	42	4 528	0	43 284
2011	8 103	36 433	241	4 539	270	49 586
Census 2001 and 2011						

Table 2.: Population by Race

1.3.3 POPULATION BY AGE

The table below includes data about the composition of the population per age category. In this regard, the population pyramid shows that a significant portion of the population is younger than 20 years, which is not uncommon for a rural community. It is, however, a concern that so few people (the 'employables') between the ages of 20 and 40, resides in the area.

Year	0 – 18	19 – 30	31 – 40	41 – 50	51 – 65	66 – 120	Total
2001	17 938	7 848	6 048	4 896	4 321	2 233	43 284
2011	19 132	9 162	6 508	6 030	6 091	2 663	49 586
Census 2001 and 2011							

Table 3.: Population by Age



1.3.4 HOUSEHOLDS

The number of households within the municipal area increased from 13 603 households in the 2013/14 financial year to 14 102 households in the 2014/15 financial year. This indicates an increase of about 3.54% in the total number of households within the municipal area over the two year period and represents a household size of about 3.7 people per household (if Census 2011 is used).

Households	2011/12	2012/13	2013/14	2014/15
Number of households	12 084	13 384	13 603	14 102

Table 4.: Total Number of Households

1.3.5 DEMOGRAPHIC INFORMATION

a) Municipal Geographical Information

Towering mountains and rolling plains welcome you to the Beaufort West region. Beaufort West, the oldest and largest town in the Central Karoo, lies in an ancient area once a swamp, now a semi-desert area named "thirst land", making it rich in history. This ancient area of the Karoo is considered one of the world's most interesting arid zones and holds intrigue for the scientist, the historian and the eco-tourist; fondly referred to as place of the pioneers. In February 1837, the BWM became South Africa's first and therefore oldest municipality. It is the centre of an agricultural district based mainly on sheep farming and meat production, and is strategically positioned on the N1 national road, which links Cape Town with the interior and northern parts of South Africa, maintaining a minimal but steady amount of growth due to the high volume of passing road traffic.

The nearby Karoo National Park is a national asset which aims to reclaim the original flora of the Karoo and is one of the chief tourist attractions in the region, boasting a wide variety of endemic wildlife. The municipal area covers approximately 16 330.10 square kilometer with the town situated 851 meters above sea level between the Gamka and Kuils Rivers. The town lies just south of a ridge of hills and north of the Nuweveld Mountains in the Central Karoo where rocks date back some 230 million years. Not only was the first reptile fossil discovered near here, in what has subsequently been described as the world's richest collecting ground for these fossils, but the town's historic centre displays an eclectic mix of historical architecture that makes a stop-over here essential.

Summer rains normally begin with light showers around October. Rain is very sporadic and mostly occurs in the form of thunderstorms. Snowfalls are known to sometimes occur as late as September and the first snowfalls reached ground level in 2011. Temperatures increase dramatically during November and remain high until February, reaching highs of between 38 and 48 degrees Celsius before they finally decrease by April. The midwinter months of June and July are cold and dry with temperatures falling well below zero.

In 2000, the smaller rural towns of Merweville and Nelspoort were incorporated into the BWM, and since June 2011 the town of Murraysburg has also been a district management area (DMA) of the BWM.



b) Wards

The municipality is structured into the following 7 wards:

Ward	Areas
1	Murraysburg and Murraysburg rural areas
2	Nelspoort, Nelspoort rural, Noord Einde, part of Hillside, Central Town, part of rural areas of Beaufort west, part of Hospital Hill
3	Part of Rustdene, Essopville, Nieuveld Park
4	Part of Kwa Mandlenkosi, De Lande, part of Central town, Southern part of Hospital Hill
5	Part of Kwa Mandlenkosi, part of Rustdene, Paddavlei, Hooyvlakte, New Lands, New Town
6	Part of Rustdene, Prince Valley
7	Part of rural Beaufort West, part of Hillside I and II, Toekomsrus, Merweville, rural parts of Merweville

Table 5.: Municipal Wards

Below is a map that indicates the municipal area and wards:

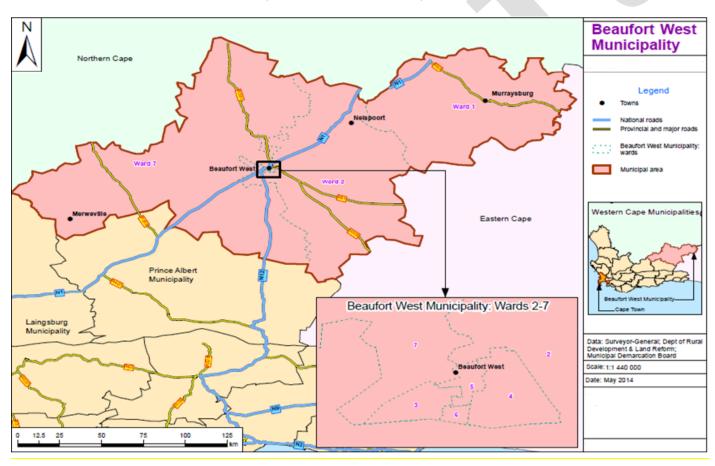


Figure 1.: Beaufort West Municipal Area and Wards

Merweville

Merweville is a small town situated 160km south-west of Beaufort West and 40km from Prince Albert Road station. This Central Karoo town lies in a picturesque area of plains often likened to the Nevada Desert region of the United States. It was established around 1897 on the farm of Jacobus van der Bijl, a jack of many trades: farmer, shopkeeper, postmaster, magistrate and justice of the peace. He built a church that was later used as a school. Merweville lies in the Koup, which means "caul fat", and was so named by early indigenous inhabitants who felt that the patches of golden veld grass, interspersed by dark brown soil, resembled the fat and blood vessels surrounding a sheep's liver. The reason for this name is quite apparent at the onset of winter when the veld is less lush and the gold and brown patches become evident. Merweville maintains a great deal of the charm of earlier days and is an ideal spot to rest, relax and unwind from the pressures of modern-day city life.

Murraysburg

Murraysburg, a typical old-world Great Karoo town that lies 160km north-eastt of Beaufort West, became Ward 1 with the new demarcation and as a result became a DMA of the BWM, after it was previously a DMA of the Central Karoo District Municipality. Murraysburg, located at the foot of the Sneeuberg Mountains in a scenic mix of mountains and plains, offers tranquility for environmentalists and eco-watchers. In the late 18th century a bloody and vicious war of revenge and retaliation raged for many years between the San and the farmers. Farms were attached, houses set alight, herdsmen murdered. Farmers went out on punitive missions and killed many of the San, who hunted the livestock of the farmers. The region was very unsettled by stock theft, murders and reprisal expeditions against the San. At the beginning of the 19th century, the San began to move towards the Kalahari and eventually the farm *Eenzaamheid* was bought from Mr Kootjie Burger. This farm became the town of Murraysburg. It was a "church town", meaning that the Dutch Reformed Church (DRC) exercised full control over the town and its inhabitants. The new town was named after the Reverend Andrew Murray, minister of the DRC in Graaff-Reinet. The "burg" derives from the Dutch word meaning "place of safety".

Nelspoort

Nelspoort, situated 56km north of Beaufort West, is a small community in the depths of the Central Karoo. The Bushmen and Khoi visited the surrounding koppies and left their mark in rock engravings. A long time after the Bushmen, the area became a haven for those with chest ailments. As early as 1836, Beaufort West's dour but well loved Dr John Christie appealed to people to "breathe" the air of the Nuweveld Mountains. White farmers later established their homes here and for a while the sanatorium brought peace and healing to many tuberculosis (TB) sufferers. Established in 1924 through the efforts of Dr Alfred Jasper Anderson and John Garlick, a philanthropist, the Nelspoort area was identified as an ideal location for "the first chest hospital on the African continent." By 1969, the first psychiatric patients were admitted. The disastrous socio-economic effects of tuberculosis had decreased by then and the disease could be treated with drugs at home. The old magic mountain method of healing with good food and fresh air was a thing of the past and thus Nelspoort devoted itself to psychiatric patients, maintaining only one TB ward. Today, both roles have declined.

c) Key Economic Activities

Agriculture forms the backbone of Beaufort West economy and accounts for the largest labour to date. Despite the harsh climate and poor carrying capacity of the veldt, it still offers opportunities for growth and employment creation. The municipality is dependent upon the following main economic activities:

Key Economic Activities	Description
	Fresh meat (mutton, game, karoo lamb, ostrich, goat, beef)
	Processed meat (biltong, cold meats, "droë wors")
	Fresh fruit and vegetables (figs, olives, apricots, grapes, herbs)
Agriculture and agri-processing	Processed fruit and vegetables (chutney, dried figs, olives, jams)
	Animal by-products (skins, hides, wool, mohair, milk)
	Processed animal by-products (leather products, dairy products, wool and mohair products)
	Other (traps for problem animals – manufacturing and servicing)
Transportation	The transportation sector in the Central Karoo is one of the strongest contributors to the regional economy and completely dominated by Beaufort West, which contributes 86.4% of the total GGP in this sector.
Tourism	Wide-open spaces, magnificent landscapes, panoramas and the sense of solitude attractions
Tourism	Historic and cultural attractions

Table 6.: Key Economic Activities

1.4 SERVICE DELIVERY OVERVIEW

1.4.1 Basic Services Delivery Performance Highlights

Highlight	Description
Upgrading of Nelspoort treatment works.	New borehole was developed to ensure sustainable water supply
Implementation of Nelspoort bulk water.	New borehole developed to ensure sustainable water supply
Murraysburg water treatment works - disinfection of water.	Disinfection units installed at boreholes to ensure safe drinking water to the community
Murraysburg – upgrade of Perl street.	Existing gravel road was upgraded to a paved road with associated stormwater drainage
Mandlenkosi Dliso and Matshaka Street upgrade	Gravel road upgraded to a paved road
Sewerage pump station.	New sewerage pump station constructed to ensure sufficient sewerage services
Low cost housing at Mandela Square.	235 units of 40 square meters houses built
Reticulation of 245 houses.	Electrical network installed for 245 houses
Flood lights: Merweville.	4 x 20 scissor masts with 1000 watt metal halide luminaires were installed which will improve the quality of life for the residents of Merweville. This is their only sport facility in town.
Flood lights: Rustdene Sport fields.	6 x 20 scissor masts LED luminaires were installed which will improve the quality of life for the residents of Rustdene
Greater Beaufort West: installation of high mast lights.	Installation of 1 x 30m masts in Strelitzia Avenue and in 10 th Avenue, Hillside. It will improve the quality of life for the residents in Hillside by improving safety.

Table 7.: Basic Services Delivery Highlights

1.4.2 BASIC SERVICES DELIVERY CHALLENGES

Service Area	Challenge	Actions to address
Water	Long term bulk water – municipality cannot provide co- funding.	Budget for co- funding
Waste Water (Sanitation)	Upgrading of Murraysburg waste water treatment.	Budget for co-funding
	High cost of electricity.	Implement energy efficient products to reduce the energy consumption of electrical installations
	Service delivery	To improve service delivery, we will have to appoint more qualified personnel and manage the maintenance of services and networks more closely
Electricity	Funding	More funds must be made available for the maintenance of existing and ageing networks. National Energy Regulators South Africa (NERSA) benchmarks must be followed.
	Discipline	The municipality must implement and drive the disciplinary processes to ensure discipline is effectively maintained within the organisation
Waste management	Fleet – obsolete refuse collection trucks.	Allocation of budget for the purchase of the correct standard of fleet to manage landfill site properly
	Management of the landfill site - Illegal dumping.	Education programs for community

Table 8.: Basic Services Delivery Challenges

1.4.3 PROPORTION OF HOUSEHOLDS WITH ACCESS TO BASIC SERVICES

Description	2013/14	2014/15
Electricity service connections.	100%	100%
Water - available within 200m from dwelling.	98%	98%
Sanitation - Households with at least Ventilated Improved Pit (VIP) services.	96%	98%
Waste collection - kerbside collection once a week.	100%	100%

Table 9.: Households with Minimum Level of Basic Services

1.5 FINANCIAL HEALTH OVERVIEW

1.5.1 FINANCIAL VIABILITY HIGHLIGHTS

Highlight	Description
Achieved an average of 91.5% collection rate.	The municipality started the first quarter of the financial year with a very low collection rate but managed to achieve a 12 month moving average of 91.5%

Table 10.: Financial Viability Highlights

1.5.2 FINANCIAL VIABILITY CHALLENGES

Challenge	Action to address
The municipality recorded significant amounts of overdue debtors at year end.	Improve the credit control and debtors management in respect of overdue debtors and write off uncollectible debts
Low revenue collection.	Implement strict revenue collection procedures
Capacity shortages and the inability to attract skilled officials for specialised.	Processes will be implemented to attract suitably skilled officials

Table 11.: Financial Viability Challenges

1.5.3 NATIONAL KEY PERFORMANCE INDICATORS – MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (RATIOS)

The following table indicates the municipality's performance in terms of the **National Key Performance Indicators** required in terms of the Local Government: Municipal Planning and the Performance Management Regulations of 2001 and section 43 of the MSA. These key performance indicators are linked to the **National Key Performance Area** namely **Municipal Financial Viability and Management**.

KPA and Indicator	2013/14	2014/15
Debt coverage ((Total operating revenue-operating grants received):debt service payments due within the year)	31%	33.30%
Service debtors to revenue – (Total outstanding service debtors: revenue received for services)	31.8%	38.3%
Cost coverage ((Available cash+ investments): Monthly fixed operating expenditure	1:0.7	1:0.5

Table 12.: National KPI's for Financial Viability and Management

1.5.4 FINANCIAL OVERVIEW

Deteile	Original budget	Adjustment Budget	Actual	
Details	R'000			
Income				
Grants (transfer recognition)	83 796	85 355	76 782	
Taxes, Levies and tariffs (property and services)	108 291	122 476	113 456	
Other (investments and own)	25 853	48 262	58 642	
Sub Total	232 125	255 166	248 881	

Dataila	Original budget	Adjustment Budget	Actual
Details	R'000		
Less Expenditure	245 644	264 481	255 359
Net surplus/(deficit)	(13 519)	(9 315)	(6 478)

Table 13.: Financial Overview

1.5.5 TOTAL CAPITAL EXPENDITURE

Detail		2014/15	
		000	
Original Budget	25 022	29 286	
Adjustment Budget	34 575	43 899	
Actual	30 651	*92 797	
% Spent	89	211	
*Additional R 52 million received from the Department of Rural Development for the development of infrastructure			

Table 14.: Total Capital Expenditure

1.6 AUDITOR GENERAL REPORT

1.6.1 AUDITED OUTCOMES

Year	2011/12	2013/14	2014/15
Opinion received	Unqualified	Unqualified	Unqualified

Table 15.: Audit Outcomes



CHAPTER 2

Good governance has 8 major characteristics. It is participatory, consensus oriented, accountable, transparent, responsive, effective and efficient, equitable and inclusive and follows the rule of law. It assures that corruption is minimized, the views of minorities are taken into account and that the voices of the most vulnerable in society are heard in decision-making. It is also responsive to the present and future needs of society.

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

2.1 National Key Performance Indicators - Good Governance and Public Participation

The following table indicates the municipality's performance in terms of the National Key Performance Indicators required in terms of the Local Government: Municipal Planning and the Performance Management Regulations 796 of 2001 and section 43 of the MSA. This key performance indicator is linked to the National Key Performance Area - Good Governance and Public Participation.

KPA and Indicators	Municipal Achievement	Municipal Achievement
NFA and indicators	2013/2014	2014/15
The percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's integrated development plan (After roll over projects)	89	211

Table 16.: National KPIs - Good Governance and Public Participation Performance

2.2 GOVERNANCE STRUCTURE

2.2.1 POLITICAL GOVERNANCE STRUCTURE

The Council performs both legislative and executive functions. They focus on legislative, oversight and participatory roles, and have delegated its executive function to the Executive Mayor and the Mayoral Committee. Their primary role is to debate issues publicly and to facilitate political debate and discussion. Apart from their functions as decision makers, Councillors are also actively involved in community work and the various social programmes in the municipal area.

a. Council

The Council comprises of 13 elected Councillors before the Local Government elections in May 2011, made up from 7 Ward Councillors and 6 Proportional Representation (PR) Councillors. The portfolio committees are made up of Councillors drawn from all political parties.

Below is a table that categorise the Councillors within their specific political parties and wards for the 2014/15 financial year:

Council Members	Capacity	Political Party	Ward representing or proportional	Number of meetings attended
HT Prince	Executive Mayor	ANC	Proportional	7
L Deyce	Councillor	ANC	Ward 1	6
AM Slabbert	Councillor	DA	Ward 2	8

Council Members	Capacity	Political Party	Ward representing or proportional	Number of meetings attended
G de Vos	Councillor	ANC	Ward 3	9
SM Motsoane	Speaker	ANC	Ward 4	9
M Furmen	Councillor	ANC	Ward 5	8
GP Adolph	Fulltime Councillor	ANC	Ward 6	8
J Bostander	Councillor	ANC	Ward 7	7
EJA Beyers	Deputy Executive Mayor	ICOSA	Proportional	7
GT Murray	Councillor	DA	Proportional	7
RA van der Linde	Councillor	DA	Proportional	7
DE Welgemoed	Councillor	DA	Proportional	8
AD Willemse	Councillor	DA	Proportional	8
*Deputy Executive Mayor: Councillor EAJ Beyers appointed on 06 August 2015				

Table 17.: Council

The table below indicates the Council meetings attendance for the 2014/15 financial year:

Meeting dates	Council Meetings Attendance	Apologies for non-attenance		
02 September 2014	10	3		
23 September 2014	10	3		
09 December 2014	12	1		
27 January 2015	12	1		
25 February 2015	10	[2] 1		
31 March 2015	12	1		
29 May 2015	12	1		
28 June 2015	11	[1] 1		
Numbers between brackets indicate non-attendance without apology				

Table 18.: Council Meetings

b) Executive Mayoral Committee

The Executive Mayor of the Municipality, Alderman T Prince, assisted by the Mayoral Committee, heads the executive arm of the Municipality. The Executive Mayor is at the centre of the system of governance, since executive powers are vested in him to manage the day-to-day affairs. This means that he has an overarching strategic and political responsibility. The key element of the executive model is that executive power is vested in the Executive Mayor, delegated by the Council, and as well as the powers assigned by legislation. Although accountable for the strategic direction and performance of the Municipality, the Executive Mayor operates in concert with the Mayoral Committee.

The name and portfolio of each member of the Mayoral Committee is listed in the table below for the period 01 July 2014 to 30 June 2015:

Name of member	Capacity
HT Prince	Executive Mayor
EAJ Beyers	Deputy Executive Mayor
GP Adolph	Fulltime Councillor

Table 19.: Mayoral Committee Members

The table below indicates the dates of the committee meetings and the number of reports submitted to Council for the 2014/15 financial year:

Meeting date	Number of reports submitted to Council
18 August 2014	
29 October 2014	3
10 April 2014	

Table 20.: Executive Mayoral Committee Meetings

c) Portfolio Committees

The portfolio committees for the 2014/15 financial year term and their chairpersons were as follows:

Financial Services and Development Committee				
Chairperson	Other members	Number of minutes submitted to Council	Meeting Dates	
	G de Vos			
	M Furmen		02 September 2014	
HT Prince	EAJ Beyers	3	10 November 2014	
	DE Welgemoed		03 February 2014	
	R van der Linde			
	Corporate Services and Soc	ial Development Committee		
	GP Adolph			
	J Bostander		08 October 2014	
SM Motsoane	EAJ Beyers	3	13 October 2014	
	AD Willemse		11 November 2014	
	AM Slabbert			
	Human Resource Dev	velopment Committee		
	M Furmen			
M Furmen	GP Adolph	1	04 July 0044	
IVI FUITIEII	AM Slabbert	1	21 July 2014	
	GT Murray			
Municipal Services and Infrastructure Committee [Community Development Committee and Technical Services Committee)				
G de Vos	G de Vos	1	12 November 2014	

Financial Services and Development Committee			
Chairperson	Other members	Number of minutes submitted to Council	Meeting Dates
	HT Prince		
	SM Motsoane		
	DE Welgemoed		
	AD Willemse		

Table 21.: Portfolio Committees

2.2.2 ADMINISTRATIVE GOVERNANCE STRUCTURE

The Municipal Manager is the Accounting Officer of the Municipality. He is the head of the administration, and primarily has to serve as chief custodian of service delivery and implementation of political priorities. He is assisted by his direct reports, which constitutes the Management Team, whose structure is outlined in the table below:

Name of Official	Department -	Performance agreement signed Yes/No
J Booysen	Municipal Manager	Yes
Vacant since (1 September 2014)	Director: Community Services	No
F Sabbat	Director: Financial Services	Yes
AC Makendlana	Director: Corporate Services	Yes
JCL Smit	Director: Engineering Services	Yes
RE van Staden	Director: Electro Technical Services	Yes

Table 22.: Administrative Governance Structure

COMPONENT B: INTERGOVERNMENTAL RELATIONS

2.3 INTERGOVERNMENTAL RELATIONS

In terms of the Constitution of South Africa, all spheres of government and all organs of state within each sphere must co-operate with one another in mutual trust and good faith fostering friendly relations. They must assist and support one another; inform and consult one another on matters of common interest; coordinate their actions, adhering to agreed procedures and avoid legal proceedings against one another.

a) Intergovernmental Structures

To adhere to the principles of the Constitution as mentioned above the municipality participates in the following intergovernmental structures:

Name of Structure	Members	Outcomes of Engagements/Topics Discussed
Municipals Managers Forum	SALGA, neighbouring municipalities' Municpal Managers	District based initiatives
Premiers Coordinating Forum	Municipal Manager and the Executive Mayor	Responsive, effective and efficient Local Government System
SALGA Working Groups	All Councillors are participating in the different Salga working groups	Cooperative governance, consultation and coordination and participative decision-making

Name of Structure	Members	Outcomes of Engagements/Topics Discussed
IDP Managers Forum	Acting IDP Manager	IDP process plans adopted, progress wrt , Joint planning initiatives as agreed by the municipality and sector departments
LED Managers Forum	Acting IDP manager	Department of Economic Development to assist in review of the LED strategy
SCM Forum	Manager Supply Chain Management	Enhanced municipal financial and administrative capability
IWM Forum	Waste: Superintended	Waste minimization and campaigns
IDP Indabas	Acting IDP Manager and all directors	Agree on joint priorities and commit resources to implement these priorities
Provincial Public Participation and Communication Forum (PPPCOM)	Personal Assistant to the Speaker	Ensure the coordinated nd coherent implementation and establishment of the ward participatory process to encourage the involvement of communities and organisations in matters of local government
Provincial Skills Development Forum	Skills Development Facilitator	Ensure and improved traing delivery system in the province
HR Practitioner's Forum	Manager Human Resource	Educational attainment, skills development, science and innovation and labor market / employment policies

Table 23.: Intergovernmental Structures

b) Joint Projects and Functions with Sector Departments

All the functions of government are divided between the different spheres namely National, Provincial and Local. The municipality therefore share their area and community with other spheres of government and their various sector departments and has to work closely with national and provincial departments to ensure the effective implementation of various projects and functions. The table below provides detail of such projects and functions:

Name of Project/ Function	Expected Outcome/s of the Project	Sector Department/s involved	Contribution of Sector Department
National War on Poverty	Reduce poverty in identified poorest wards in municipal area	National Department of Rural Development	Established steering committee with municipality and other provincial sector departments

Table 24.: Joint Projects and Functions

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

Section 16 of the Municipal Systems Act (MSA) refers specifically to the development of a culture of community participation within municipalities. It states that a municipality must develop a culture of municipal governance that complements formal representative government with a system of participatory governance. For this purpose it must encourage and create conditions for the local community to participate in the affairs of the community. Such participation is required in terms of:

- > the preparation, implementation and review of the IDP;
- > establishment, implementation and review of the performance management system;
- monitoring and review of the performance, including the outcomes and impact of such performance; and
- preparation of the municipal budget.



2.4 PUBLIC MEETINGS

Nature and purpose of meeting	Date of events
	20 April 2015
	21 April 2015
	22 April 2015
Draft Operating and Capital Budget	23 April 2015
and	29 April 2015
Draft Integrated Development Plan	30 April 2015
	05 May 2015
	06 May 2015
	07 May 2015

Table 25.: Public Meetings

2.5 WARD COMMITTEES

The ward committees support the Ward Councillor who receives reports on development, participate in development planning processes, and facilitate wider community participation. To this end, the municipality constantly strives to ensure that all ward committees function optimally with community information provision; convening of meetings; ward planning; service delivery; IDP formulation and performance feedback to communities.

a) Ward 1: Murraysburg and Murraysburg Rural Areas

Name of representative	Capacity representing	Dates of meetings held during the year
L Deyce	Ward Councillor	20 July 2014
ME Sibhozo	Unemployment	30 July 2014 06 August 2014
N Tshikolo	Welfare	16 September 2014
G Douglas	Religion	22 October 2014
M Saba	Women	25 November 2014 10 December 2014
G Zahela	Senior Citizen	30 January 2015
F Tshikolo	Environmental Interest Group	25 February 2015
S Bans	Health	07 April 2015
D Booysen	Community Based Organization	04 May 2015
S Pieterse	Youth	12 May 2015

Table 26.: Ward 1 Committee Meetings

b) Ward 2: Nelspoort, Nelspoort Rural, Noord Einde, Part of Hillside, Central Town, Part of Rural Areas of Beaufort west, part of Hospital Hill

Name of representative	Capacity representing	Dates of meetings held during the year
AM Slabbert	Ward Councillor	22 July 2014
J Lodewyk	Community Safety	26 August 2014
T Horn	Health	15 September 2014
F Maxegwana	Sport	18 November 2014 02 December 2014
J de Bruyn	Women	31 March 2015
M Breda	Religion	20 April 2015

Name of representative	Capacity representing	Dates of meetings held during the year
T Plaatjies	Community Based Organisation	16 June 2015
S Solomons	Education	
J Jonas	Women	
E Booysen	Youth	

Table 27.: Ward 2 Committee Meetings

c) Ward 3: Part of Rustdene, Essopville, Nieuveld Park

Name of representative	Capacity representing	Dates of meetings held during the year
G de Vos	Ward Councillor	
P Williams	People with disabilities	
C Berg	Employment	13 July 2014
L Bosman	Welfare	24 August 2014
J Frieslaar	Community Safety	30 September 2014
L Simon	Labour (Workers)	20 November 2014 23 February 2015
J Williams	Sport	18 March 2015
J Knecht	Religion	20 April 2015
C Snyman	Health	17 June 2015
E Williams	Environment	
A Johannes	Youth	

Table 28.: Ward 3 Committee Meetings

d) Ward 4: Part of Kwa Mandlenkosi, De Lande, part of Central Town, Southern Part of Hospital Hill

Name of representative	Capacity representing	Dates of meetings held during the year
SM Motsoane	Ward Councillor	21 July 2014
M Menziwa	Health	27 August 2014
N Ngqandela	Community Safety	16 September 2014
S Ntsulelo	Senior Citizen	20 October 2014
J Diedericks	Women	19 November 2014 22 January 2015
S Ngqwala	Religion	24 March 2015
E Lawrence	Housing	20 April 2015
B Kedama	Business	21 May 2015
J Plaatjies	Education	22 June 2015

Table 29.: Ward 4 Committee Meetings



Ward 5: Part of Kwa Mandlenkosi, Part of Rustdene, Paddavlei, Hooyvlakte, New Lands, New Town

Name of representative	Capacity representing	Dates of meetings held during the year
M Furmen	Ward Councillor	
K Grant	Women	
G Metsing	Youth	29 July 2014
S Nguqu	Community Safety	09 September 2014
J Maloy	Senior Citizen	17 October 2014
K Siwa	Religion	19 November 2014 11 December 2014
E Biesies	Health	24 March 2015
G Louw	Welfare	23 April 2015
H Dick	Community Based Organization	10 June 2015
S Phillips	Unemployment	
BS Vumazonke	People with Disabilities	

Table 30.: Ward 5 Committee Meetings

f) Ward 6: Part of Rustdene, Prince Valley

Name of representative	Capacity representing	Dates of meetings held during the year		
GP Adolph	Ward Councillor	03 July 2014		
C Arendse	Health	31 July 2014		
F Martin	Religion	21 August 2014 23 September 2014		
E Lottering	Welfare	23 September 2014		
A Dassie	Government Services	30 October 2014		
J Jacobs	Unemployment	27 November 2014		
S Arries	Women	13 December 2014 15 January 2015		
		24 February 2015		
G October	Sport	19 March 2015 27 May 2015		
	Эрон			
		30 June 2015		

Table 31.: Ward 6 Committee Meetings

g) Ward 7: Part of Rural Beaufort West, Part of Hillside I and II, Toekomsrus, Merweville, Rural Parts of Merweville

Name of representative	Capacity representing	Dates of meetings held during the year
J Bostander	Ward Councillor	
S Nkanyezi	Sport and Culture	06 August 2014
J Mdudumani	Business	12 September 2014
E Lottering	Sport	06 January 2015
A Minnie	Youth	18 January 2015
R van Wyk	Women	27 April 2015
K Links	Caring Hands	

e)

Name of representative	Capacity representing	Dates of meetings held during the year
H Willemse	Transport	
M Damon	Safety and Security	
E Hough	Women and Safety	
E Roman	Women and Children	

Table 32.: Ward 7 Committee Meetings

2.6 FUNCTIONALITY OF WARD COMMITTEE

The purpose of a ward committee is:

- > to get better participation from the community to inform Council decisions;
- > to make sure that there is more effective communication between the Council and the community; and
- to assist the ward Councillor with consultation and report-backs to the community.

Ward committees should be elected by the community they serve. A ward committee may not have more than 10 members and women should be well represented. The Ward Councillor serves on the ward committee and act as the chairperson. Although ward committees have no formal powers, they advise the ward Councillor who makes specific submissions directly to the administration. These committees play a very important role in the development and annual revision of the integrated development plan of the area.

The table below provides information on the establishment of Ward Committees and their functionality:

Ward Number	Committee established Yes / No	Number of reports submitted to the Speakers Office	Number meetings held during the year	Committee functioning effectively (Yes / No)	
1	Yes	12	12	Yes	
2	Yes	10	10	Yes	
3	Yes	10	10	Yes	
4	Yes	11	11	Yes	
5	Yes	9	9	Yes	
6	Yes	13	13	Yes	
7	Yes	5	5	Yes	

Table 33.: Functioning of Ward Committees

2.7 REPRESENTATIVE FORUMS

2.7.1 LABOUR FORUM

The table below specifies the members of the Labour Forum for the 2014/15 financial year:

Name of representative	Capacity	Meeting dates
Alderman HT Prince	Employer: Councillor	
J Bostander	Employer: Councillor	20 August 2014
G de Vos	Employer: Councillor	20 August 2014
GP Adolph	Employer: Councillor (Chairperson)	

Name of representative	Capacity	Meeting dates
GT Murray	Employer: Councillor	
J Booysen	Employer: Municipal Manager	
JCL Smit	Employer: Director Engineering Services	
H Maans	Labour: SAMWU Chairperson	
A Sopete	Labour: SAMWU (Deputy)	
TJ Jolingana	Labour: SAMWU	
SD Gouws	Labour: SAMWU	
I Jacobs	Labour: SAMWU	
G Daniels	Labour: SAMWU	
G Cedras	Labour: IMATU	
W van der Horst	Labour: IMATU	

Table 34.: Labour Forum

COMPONENT D: CORPORATE GOVERNANCE

Corporate governance is the set of processes, practices, policies, laws and stakeholders affecting the way an institution is directed, administered or controlled. Corporate governance also includes the relationships among the many stakeholders involved and the goals for which the institution is governed.

2.8 RISK MANAGEMENT

To maintain an overall positive perception of the municipality and confidence in the municipality from the public and other stakeholders, well planned goals and objectives should be coordinated and achieved within the municipality. Section 62(1) of the Local Government: MFMA, 2003 (Act 56 of 2003) stipulates that the Accounting Officer must take all reasonable steps to ensure that the municipality has and maintains an effective, efficient and transparent system of financial and risk management and internal control as well as the effective, efficient and economical use of the resources of the municipality. BWM has instituted such a systematic and formalized process in order to identify, assess, manage and monitor risks which effectively ensures achievement of those planned goals and objectives. Thus, risk management is essentially a good governance measure instituted to ensure the municipality accomplish its vision, mission and strategic plans.

The municipality has an approved Risk Management Policy, Framework and Implementation Plan as approved by Council on 29 November 2012. The policy is reviewed annually by the Risk Committee and submitted to the Municipal Manager for approval.

The risk management function is facilitated internally by the internal audit division to ensure the following functions are performed:

- Assisting management to develop the Risk Management Policy, Strategy and Implementation Plan;
- Coordinating risk management activities;
- Facilitating identification and assessment of risks;
- Recommending risk responses to management; and



Developing and disseminating risk reports.

a) Risk Assessment Process

The risk assessment for the 2014/15 financial year was completed during June 2014 where risks were identified and categorized into the following groups:

- Operational risks
- Strategic risks

The risks identified were classified into high, medium and low risks to determine the inherent risk (impact risk has before taking controls into consideration). The risk rating is determined by a 10 X 10 risk matrix.

b) Top Strategic Risks

As part of the risk assessment, management identified current controls, which mitigates the inherent risks identified. After considering controls, the identified risks will receive a residual risk.

After the residual risks have been determined it will be categorized again according to high, medium and low risks, where management determined which of the residual risk required further actions to mitigate the residual risk to lessen the severity of the risk identified.

The top ten risks of the Municipality for the financial year were as follow:

Risk level	Risk	Directorate	Impact	Likelihood	Risk Rating
High	Non-existent reserves to replace infrastructure/assets should uninsured damages occur	Strategic	9	9	81
High	Risk of financial sustainability for now and in the future Revenue base decreasing relative to increase in population. Lack of funding (Electro Technical, Community, IDP) Lack of resources/funding (Transport, warm bodies, forensic investigators, CAATS, Experts).	Strategic	9	9	81
High	Over-dependency on grant funds to sustain service delivery	Strategic	9	9	81
High	Failure to attract, appoint and retain skilled and competent workforce/critical vacancies not filled. Nepotism/favouritism (especially temporary staff). Ineffective appointment process due to meetings cancelled or moved continuously resulting in long disruptions in the process. Lack of resources to perform work (vacant posts not filled). Vacant posts (Engineers). Senior posts vacant (Engineers). Supply Chain Management unit. Lack of skilled resources resulting in incorrect specifications for procurement of inventory. Lack of human resources to perform all the necessary tasks (Community). Lack of resources - only one official to perform the work (MM). No dedicated official allocated for disaster management. Lack of a risk management officer. Lack of resources in the HR department to perform all functions effectively.	Strategic	9	9	81
High	Non-compliance / existence of approved disaster recovery plan and back-up testing procedures	Corporate	9	9	81

Risk level	Risk	Directorate	Impact	Likelihood	Risk Rating
High	Vandalism/theft and sabotaging/arson. Road signs, Manhole covers, petrol/diesel, material. Cables stolen, resulting in water pumps not working; effects Delivery of electricity and water services.	Strategic	9	9	81
High	Inadequate store and inventory management resulting in stock not delivered at the stores. Store records not updates with good received notes (GRV) and possible theft etc. Murraysburg office - has their own order book but does not communicate the invoice and the order timeously to the Stores Department resulting in non-payment of accounts and suppliers closing the accounts. Stores cannot supply departments with sufficient stock due to lack of communication and planning. Insufficient procedures to identify and monitor obsolete stock. Inappropriate inventory items in stores resulting in disrupted service delivery.	Finance	9	9	81
High	Political interference resulting in loss of income. Credit control. Supply Chain Management. Appointment process. Housing allocation. Disciplinary process. Political interference in the payment process resulting in cheques being made out in contradiction to policy (especially subsistence and travel). Political interference resulting in payments not in line with legislation and policies (SAMWU). Councillor interference in payment process - timing of payment.	Strategic	9	9	81
High	Ageing and overstretched infrastructure resulting in disrupted service delivery (Engineers, Fire). Equipment / infrastructure (Hillside network and older parts of town). Vehicle testing station equipment.	Strategic	9	9	81
High	No municipal accreditation to handle hazardous substances	Community	10	8	80

Table 35.: Strategic Risks

c) Organisational Risk Assessment

The annual risk assessment, compared to the previous risk assessment, reflected the following change in the risk profile:

2013/2014			2014/2015		
Risk Categories	Risks	% of all risk	Risk Categories	Risks	% of all risks
High Rated	19	11	High Rated	22	47
Medium Rated	111	66	Medium Rated	24	51
Low Rated	37	23	Low Rated	1	2
Total	167	100	Total	47	100

Table 36.: Risk Profile



d) Risk Committee

The role of the Risk Committee is to provide timely and useful enterprise risk management report to the AC of the municipality. The report contains the current top risks of the municipality, which includes:

- > The key strategic and financial risks facing the municipality (all extreme and high risk exposures
- The key operational risks per strategic goal (top 5 risks per objective as per risk exposure from high to low)

Further detail of the roles of the Risk Committee is included in the approved Risk Committee Charter.

Our Risk Committee consists of the following members:

Name of Committee Member	Capacity	Meeting dates
LW Hawker	Member	
A Makendlana	Member	
J Booysen	Member	Risk Committee appointed in May 2015.
F Sabbat	Member	All risk related items were tabled at AC
L Smit	Member	meetings. Chairperson will be elected at the first
R van Staden	Member	Risk Committee meeting held in the
R Klink	Member	2015/16 financial year.
Internal Auditor	Member (to be elected)	
Chief Risk Officer	Member (to be elected)	

Table 37.: Members of the Risk Committee

2.9 ANTI-CORRUPTION AND ANTI-FRAUD

Section 83(c) of the MSA refers to the implementation of effective bidding structures to minimize the possibility of fraud and corruption and the MFMA, Section 112(1) (m)(i) identify supply chain measures to be enforced to combat fraud and corruption, favoritism and unfair and irregular practices. Section 115(1) of the MFMA states that the accounting officer must take steps to ensure mechanisms and separation of duties in a supply chain management system to minimize the likelihood of corruption and fraud.

a) Developed Strategies

Name of strategy	Developed Yes/No	Date Adopted
Anti-Corruption Strategy and Implementation Plan	Yes (under review)	29 November 2012

Table 38.: Strategies

2.10 AUDIT COMMITTEE

Section 166(2) of the MFMA states that an Audit Committee (AC) is an independent advisory body which must -

- advise the municipal Council, the political office-bearers, the accounting officer and the management staff of the municipality, on matters relating to –
- internal financial control;
- risk management;



- performance management; and
- effective governance.

The AC have the following main functions as prescribed in section 166 (2) (a-e) of the MFMA, 2003 and the Local Government Municipal and Performance Management Regulation:

- To advise the Council on all matters related to compliance and effective governance.
- To review the annual financial statements to provide Council with an authoritative and credible view of the financial position of the municipality, its efficiency and its overall level of compliance with the MFMA, the annual Division of Revenue Act (DoRA) and other applicable legislation.
- Respond to the Council on any issues raised by the Auditor-General in the audit report.
- To review the quarterly reports submitted to it by the internal audit.
- To evaluate audit reports pertaining to financial, administrative and technical systems.
- > The compilation of reports to Council, at least twice during a financial year.
- To review the performance management system and make recommendations in this regard to Council.
- To identify major risks to which Council is exposed and determine the extent to which risks have been minimised.
- To review the annual report of the municipality.
- Review the plans of the Internal Audit function and in so doing; ensure that the plan addresses the high-risk areas and ensure that adequate resources are available.
- Provide support to the Internal Audit function.
- Ensure that no restrictions or limitations are placed on the Internal Audit section.
- Evaluate the activities of the Internal Audit function in terms of their role as prescribed by legislation.

a) Members of the Audit Committee

Name of representative	Capacity	Meeting dates
A Hooker	Chairperson	28 August 2014
KE McKay	Member	22 September 2014
T Solomon	Member	27 November 2014
LW Hawker	Member	15 January 2015

Table 39.: Members of the Audit Committee

2.11 PERFORMANCE AUDIT COMMITTEE

The regulations require that the Performance Audit Committee (PAC) is comprised of a minimum of three members, the majority of whom are external (neither a Councillor nor an employee) of the municipality. Section 14(2) (b) of the regulations further stipulates that the PAC must include at least one person who has expertise in performance management. It is also a requirement of the Regulations in Section 14(2)(d) that the Council of a municipality designate neither a member of the PAC who is neither a Councillor nor an employee of the municipality as the chairperson of the committee.

In terms of Section 166(4) (a) of the MFMA, an AC must consist of at least three persons with appropriate experience, of who the majority may not be in the employ of the municipality.



Section 166(5) of the MFMA, requires that the members of an AC must be appointed by the Council of the municipality. One of the members, not in the employ of the municipality, must be appointed as the chairperson of the committee. No Councillor may be a member of an AC.

Both the Regulations and the MFMA, indicate that three is the minimum number of members needed to comprise a PAC. While the regulations preclude the appointment of a Councillor as chairperson of the PAC, the MFMA excludes the involvement of a Councillor in the composition of a PAC entirely.

In accordance with the requirements of Section 14(2)(e) of the Regulations, if the chairperson is absent from a specific meeting of the committee, the members present must elect a chairperson from those present to act as chairperson for that meeting.

Further, Section 14(2) (f) of the Regulations provides that, in the event of a vacancy occurring amongst the members of the PAC, the municipality concerned must fill that vacancy for the unexpired portion of the vacating member's term of appointment.

Section 14(3) (a) of the Regulations requires that the PAC of a municipality must meet at least twice during each financial year. However, additional special meetings of the PAC may be called for by any member of the committee, where sufficient justification exists in terms of Section 14(3) (b) of the Regulations.

a) Functions of the Performance Audit Committee

In terms of Section 14(4) (a) of the Regulations the PAC has the responsibility to -

- review the quarterly reports produced and submitted by the internal audit process;
- review the municipality's performance management system and make recommendations in this regard to the Council of the municipality; and
- at least twice during each financial year submit a performance audit report to the Council of the municipality.

b) Members of the Performance Audit Committee

Name of representative	Capacity	Meeting dates
A Hooker	Chairperson	
KE McKay	Member	27 November 2014
T Solomon	Member	15 January 2015
LW Hawker	Member	

Table 40.: Members of the Performance Audit Committee



2.12 INTERNAL AUDITING

Section 165 (2) (a), (b)(iv) of the MFMA requires that the internal audit unit of a municipality prepare a risk based audit plan and an internal audit program for each financial year; advise the accounting officer and report to the AC on the implementation on the internal audit plan and matters relating to:

- internal audit;
- internal controls;
- accounting procedures and practices;
- risk and risk management;
- performance management;
- loss control; and
- compliance with this Act, the annual Division of Revenue Act and any other applicable legislation
- perform other duties as may be assigned to it by the accounting officer.

The Municipality has an in-house internal audit function.

a) Annual Audit Plan

The table below provides detail on audits completed:

	Date completed					
Phase 1						
Operational a	27 June 2014					
	Ph	ase 2				
Compilation	on of Risk Based Audit F	Plan	30 June 2014			
	Ph	ase 3				
Type of Audit Engagement	Department	Detail	Date completed			
Quarterly audit of Key Controls ending: 30 September 2014 31 December 2014 31 March 2015 30 June 2015	All Directorates	Assessment of key controls to achieve clean administration	October 2014 January 2015 April 2015			
Audit of Predetermined Objectives: 30 September 2014 31 December 2014 31 March 2015 30 June 2015	All Directorates	Quarterly Audit of Performance Information	October 2014 November 2014 May 2015			
Ad-hoc Investigation	Human Resources	Murraysburg Overtime and Standby	August 2014			
Internal Audit Report	Information Technology	Audit of Information Technology access controls	April 2015			
Review of Internal Audit policies	Internal Audit	Review of Internal Audit Manual Review of Internal Audit Charter Review of AC and PAC Charter	March 2015			
Compilation of strategy and plan	Anti-Corruption	Review of Anti-Corruption strategy and Implementation	February 2015			

Description		Date completed	
		plan	

Table 41.: Internal Audit Coverage Plan

2.13 BY-LAWS AND POLICIES

Section 11 of the MSA gives a Council the executive and legislative authority to pass and implement by-laws and policies.

Below is a list of all the by-laws and policies developed and reviewed during the financial year:

By-Law developed/revised	Date adopted	Public Participation Conducted Prior to adoption of by-Law Yes/No
Tariff Policy Rates Policy Cash and Investment Management Policy Credit Control and Debt Collection Policy Virement Policy Expenditure Management Policy Funding and Reserves Policy Budget Policy Borrowing Policy Supply Management Policy Asset Management Policy Subsistence and Travelling Risk Management Policy and Framework	Council meeting: 30 June 2015	No
Access Control Policy Change Management Policy IT Communications Policy IT Governance Framework IT Policy IT Security Policy Server Security Policy	Council meeting: 30 June 2015	No
Municipal Corporate Governance Information and Communication Technology Policy ICT User Access Management Policy ICT Security Controls Policy ICT Operating System Security Controls Policy ICT Disaster Recovery Policy ICT Service Level Agreement Management Policy (External Service Providers / Vendors ICT Service Level Agreement Management Policy (ICT and Municipality) ICT Data Backup and Recovery Policy	Council meeting: 30 June 2015	No

By-Law developed/revised	Date adopted	Public Participation Conducted Prior to adoption of by-Law Yes/No
Draft By-Law On Municipal Land Use Planning	08 June 2015	No

Table 42.: By-Laws Developed and Reviewed

2.14 COMMUNICATION

Local government has a legal obligation and a political responsibility to ensure regular and effective communication with the community. The Constitution of the Republic of South Africa Act 1996 and other statutory enactments all impose an obligation on local government communicators and require high levels of transparency, accountability, openness, participatory democracy and direct communication with the communities to improve the lives of all.

The communities, on the other hand, have a right and a responsibility to participate in local government affairs and decision-making and ample provision is made in the abovementioned legislation for them to exercise their right in this respect. Our democratic government is committed to the principle of **Batho Pele** and this, in simple terms, means that those we elect to represent us (Councillors at the municipal level) and those who are employed to serve us (the municipal officials at municipal level) must always put people first in what they do.

South Africa has adopted a system of developmental local government, which addresses the inequalities, and backlogs of the past while ensuring that everyone has access to basic services, to opportunities and an improved quality of life.

To be successful, communications must focus on the issues that are shown to impact on the residents' perceptions, quality of service, value for money and efficiencies. They should ideally look to close the communication-consultation loop, i.e. tell people how they can have a say and demonstrate how those who have given their views have had a real impact.

Below is a communication checklist of the compliance to the communication requirements:

Communication activities	Yes/No
Communication Strategy	Yes
Communication Policy	Yes
Functional complaint management systems	Yes
Customer satisfaction surveys	No

Table 43.: Communication Activities

Additional communication channels utilised

Channel	Yes/No	Number of People Reached	
SMS system	Yes	120	

Table 44.: Additional Communication Channels



2.15 WEBSITE

Municipalities are required to develop and maintain a functional website that displays relevant information as per the requirements of Section 75 of the MFMA and Section 21A and B of the MSA as amended.

The website should serve as a mechanism to promote accountability and transparency to communities and therefore information posted should be accurate and timeously updated.

The municipal website is a key communication mechanism in terms of service offering, information sharing and public participation. It is a communication tool that should allow easy and convenient access to relevant information. The municipal website should serve as an integral part of the municipality's communication strategy.

The table below gives an indication about the information and documents that are published on our website.

Description of information and/or document	Yes/No and/or Date Published						
Municipal contact details (Section 14 of the Promotion of Access to Information Act)							
Full Council details	Yes						
Contact details of the Municipal Manager	Yes						
Contact details of the CFO	Yes						
Physical address of the Municipality	Yes						
Postal address of the Municipality	Yes						
Financial Information (Sections 53, 75, 79 and 81(1) of the MFMA)							
Draft Budget 2014/15	Yes						
Adjusted Budget 2014/15	Yes						
Asset Management Policy	Yes						
Customer Care, Credit control and Debt collection Policy	Yes						
Indigent Policy	Yes						
Funds and Reserves Policy	Yes						
Investment and Cash Management Policy	Yes						
Rates Policy	Yes						
Supply Chain Management Policy	Yes						
Tariff Policy	Yes						
Virement Policy	Yes						
Petty Cash Policy	Yes						
Travel and Subsistence Policy	Yes						
Long Term Financial Policy	Yes						
Borrowing Policy	Yes						
SDBIP 2014/15	Yes						
Budget and Treasury Office Structure	Yes						
Integrated Development Plan and Public Participation (Section 25(4)(b) of the MSA and Section 21(1)(b) of the MFMA							
Reviewed IDP for 2014/15	Yes						
IDP Process Plan for 2014/15	Yes						
Supply Chain Management (Sections 14(2), 33, 37 and75(1)(e)and(f) and 120(6)(b)of the MFMA and Se	ction 18(a) of the						

Description of information and/or document	Yes/No and/or Date Published						
National SCM Regulation)							
List of capital assets that have been disposed	Yes						
Long Term borrowing contracts	Yes						
SCM contracts above R 30 000	Yes						
Service delivery agreements	Yes						
Public invitations for formal price quotations	Yes						
Reports (Sections 52(d), 71, 72 and 75(1)(c) and 129(3) of the MFMA)							
Annual Report of 2013/14	Yes						
Oversight reports	Yes						
Mid-year budget and performance assessment	Yes						
Quarterly Reports	Yes						
Monthly Budget Statement	Yes						
Local Economic Development (Section 26(c) of the MSA)							
Local Economic Development Strategy	Yes						
Economic Profile	Yes						
LED Projects	Yes						
Performance Management (Section 75(1)(d) of the MFMA)							
Performance Agreements for employees appointed as per S57 of MSA	Yes						
Assurance Functions (Sections 62(1), 165 and 166 of the MFMA)							
Internal Audit Charter	Yes						
AC Charter	Yes						
Risk Management Policy	Yes						

Table 45.: Website Checklist

2.16 SUPPLY CHAIN MANAGEMENT

The Supply Chain Management Policy of the BWM is deemed to be fair, equitable, transparent, competitive and cost-effective as required by Section 217 of the Constitution.

2.16.1 COMPETITIVE BIDS IN EXCESS OF R 200 000

a) Bid Committee Meetings

The following table details the number of bid committee meetings held for the 2014/15 financial year:

Bid Specification Committee	Bid Evaluation Committee	Bid Adjudication Committee		
16	20	17		

Table 46.: Bid Committee Meetings

The members of the bid committees are as follows:

Bid Specifications Committee	Bid Evaluation Committee	Bid Adjudication Committee
C de Koker	C de Koker	C de Koker
M Lawrence	M Lawrence	M Lawrence
DS le Roux	DS le Roux	DS le Roux
AC Makendlana	AC Makendlana	AC Makendlana
ER Klink	F Sabbat	F Sabbat
F Sabbat	R Eland	ER Klink
SA Pothberg	SA Pothberg	SA Pothberg
JCL Smit	JCL Smit	JCL Smit
E v Staden	ER Klink	R Eland
PDV Strümpher	PDV Strümpher	PDV Strümpher
RE van Staden	RE van Staden	RE van Staden
EJJ van Staden	EJJ van Staden	EJJ van Staden
CB Wright	CB Wright	CB Wright
V Ruiters	V Ruiters	V Ruiters
RA Naidoo	RA Naidoo	RA Naidoo
HJ Meintjies	HJ Meintjies	HJ Meintjies
RW Summers	RW Summers	RW Summers
JB Abrahams	JB Abrahams	JB Abrahams
JI van Wyk	JI van Wyk	
R Eland		

Table 47.: Members of Bid Committees

b) Awards Made by the Bid Adjudication Committee

The ten highest bids awarded by the bid adjudication committee are as follows:

Bid number	Date of award	Title of bid	Successful Bidder	Value of bid awarded R
SCM 01/2015	19 November 2014	Request for proposals: Implement training, support for short skills construction Klikon Consultancy		4 485 000
SCM 04/2015	13 October 2014	Request for proposals: Raising of external loans	Raising of external Nedbank	
SCM 26/2014	15 August 2014	Upgrading of Pieter Street: Main contractor		
SCM 12/2015	09 February 2015	Contract for the upgrading of streets in Murraysburg	De Jager Loodgieter Kontrakteurs	2 137 231
SCM 30/2015	30 June 2015	Professional services: Short term insurance portfolio July 2015 – June 2018	AON	2 055 951

Bid number	Date of award	Title of bid	Successful Bidder	Value of bid awarded R
SCM 13/2015	02 March 2015	Contract for the upgrading of Dliso and Matshaka Street	Benver Civils	1 836 755
SCM 02/2015	19 September 2014	Supply and installation of mechanical and electrical borehole pumping equipment for Nelspoort	De Jager Loodgieter Kontrakteurs	1 265 393
SCM 23/2015	24 June 2015	Supply and delivery of crane truck	AAD truck and bus	1 000 210
SCM 25/2015	11 June 2015	Request for proposals: appointment of consultant for the review, design, implementation of organizational structure of BWM	Agito Minds	951 797
SCM 11/2015	08 December 2014	Supply and delivery of assembled IT hardware		

Table 48.: Ten Highest Bids Awarded by Bid Adjudication Committee

c) Awards Made by the Accounting Officer

No bids were awarded by the Accounting Officer.

d) Appeals Lodged by Aggrieved Bidders

No appeals have been received for the 2014/15 financial year. Only enquiries on tender outcomes.

2.16.2 DEVIATION FROM NORMAL PROCUREMENT PROCESSES

The following table provides a summary of deviations approved on an annual and monthly basis respectively:

Type of deviation	Number of deviations	Percentage of total deviations number	Value of deviations R	Percentage of total deviations value
Emergency	5	2.18	74 841	1.13
Sole Supplier	68	29.57	2 701 870	40.80
Acquisition of special works of art or historical objects where specifications are difficult to compile	1	0.42	20 086	0.30
Any other exceptional case where it is impossible or impractical to follow the official procurement process	156	67.83	3 825 721	57.77
Total	230	100	6 622 519	100

Table 49.: Summary of Deviations



Clause 36(1)(a)(v)- Deviations- Impractical and or Impossible

Type of deviation	Number of deviations	%	Value of deviations R	
Any contract relating to the publication of notices and advertisements by the Municipality	15	15 15.15		
Any contract with an organ of state, a local authority or a public utility corporation or company	authority or a			
The appointment of any person to provide professional advice or services, where the value of such appointment is less than R 200 000	26	26.26	858 504	
Ad-hoc repairs to plant and equipment where it is not possible to ascertain the nature or extent of the work required in order to call for bids	52	52.53	1 122 577	
Total	99	100	2 366 743	

Table 50.: Clause 36(1)(a)(v)- Deviations- Impractical and or Impossible

2.16.3 LOGISTICS MANAGEMENT

The system of logistics management must ensure:

- the monitoring of spending patterns on types or classes of goods and services incorporating, where practical, the coding of items to ensure that each item has a unique number;
- the setting of inventory levels that includes minimum and maximum levels and lead times wherever goods are placed in stock;
- the placing of manual or electronic orders for all acquisitions other than those from petty cash;
- before payment is approved, certification by the responsible officer that the goods and services are received or rendered on time and is in accordance with the order, the general conditions of contract and specifications where applicable and that the price charged is as quoted in terms of a contract;
- appropriate standards of internal control and warehouse management to ensure that goods placed in stores are secure and only used for the purpose for which they were purchased;
- egular checking to ensure that all assets including official vehicles are properly managed, appropriately maintained and only used for official purposes; and
- monitoring and review of the supply vendor performance to ensure compliance with specifications and contract conditions for particular goods or services.

Each stock item at the municipal stores, are coded and are listed on the financial system. Monthly monitoring of patterns of issues and receipts are performed by the Storekeeper.



Inventory levels are set at the start of each financial year. These levels are set for normal operations. In the event that special projects are being launched by departments, such information is not communicated timely to the Stores section in order for them to gear them to order stock in excess of the normal levels.

Internal controls are in place to ensure that goods and service that are received are certified by the responsible person which is in line with the general conditions of contract.

Regular checking of the condition of stock is performed. Quarterly stock counts are performed at which surpluses, deficits, damaged and redundant stock items are identified and reported to Council.

As at 30 June 2015, the value of stock at the municipal stores amounted to **R 2 924 398** (**R 2 830 630** in 2013/14). For the 2014/15 financial year a total of **R 287** were accounted for as surpluses (**R 4 963** in 2013/14), no deficits (**R 1 113.55** in 2013/14) and no damaged stock items were reported.

The system of disposal management must ensure the following:

- immovable property is sold only at market related prices except when the public interest or the plight of the poor demands otherwise, as community value makes up for the lower market value
- movable assets are sold either by way of written price quotations, a competitive bidding process, auction or at market related prices, whichever is the most advantageous;
- Firearms are not sold or donated to any person or institution within or outside the Republic unless approved by the National Conventional Arms Control Committee;
- Immovable property is let at market related rates except when the public interest or plight of the poor demands otherwise:
- All fees, charges, rates, tariffs, scales of fees or other charges relating to the letting of immovable property are annually reviewed;
- Where assets are traded in for other assets, the highest possible trade-in price is negotiated; and
- In the case of the free disposal of computer equipment, the provincial department of education is first approached to indicate within 30 days whether any of the local schools are interested in the equipment.
- We are complying with section 14 of the MFMA which deals with the disposal of capital assets.
- Assets must be disposed of in terms of Council's Asset Management Policy as well as
- the Immoveable Property Management Policy



CHAPTER 3

This chapter provides an overview of the key service achievements of the municipality that came to fruition during 2014/15 in terms of the deliverables achieved compared to the key performance objectives and indicators in the IDP. It furthermore, includes an overview on achievement in 2014/15 compared to actual performance in 2013/14.

3.1 Overview of Performance within the Organisation

Performance management is a process, which measures the implementation of the organisation's strategy. It is also a management tool to plan, monitor, measure and review performance indicators to ensure efficiency, effectiveness and the impact of service delivery by the municipality.

At local government level performance management is institutionalized through the legislative requirements on the performance management process for Local Government. Performance management provides the mechanism to measure whether targets to meet its strategic goals, set by the organisation and its employees, are met.

The Constitution of South Africa (1996), Section 152, dealing with the objectives of local government paves the way for performance management with the requirements for an "accountable government". The democratic values and principles in terms of Section 195(1) are also linked with the concept of performance management, with reference to the principles of inter alia:

- the promotion of efficient, economic and effective use of resources;
- accountable public administration;
- to be transparent by providing information;
- to be responsive to the needs of the community; and
- to facilitate a culture of public service and accountability amongst staff.

The MSA, 2000 requires municipalities to establish a performance management system. Further, the MSA and the MFMA requires the Integrated Development Plan (IDP) to be aligned to the municipal budget and to be monitored for the performance of the budget against the IDP via the Service Delivery and the Budget Implementation Plan (SDBIP).

In addition, Regulation 7(1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that "A municipality's performance management system entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the roles of the different role players." Performance management is not only relevant to the organisation as a whole, but also to the individuals employed in the organization as well as the external service providers and the Municipal Entities. This framework, *inter alia*, reflects the linkage between the IDP, Budget, SDBIP and individual and service provider performance.



3.1.1 LEGISLATIVE REQUIREMENTS

In terms of Section 46(1)(a) a municipality must prepare for each financial year a performance report reflecting the municipality's and any service provider's performance during the financial year, including comparison with targets of and with performance in the previous financial year. The report must, furthermore, indicate the development and service delivery priorities and the performance targets set by the municipality for the following financial year and measures that were or are to be taken to improve performance.

3.1.2 ORGANISATIONAL PERFORMANCE

Strategic performance indicates how well the municipality is meeting its objectives and which policies and processes are working. All government institutions must report on strategic performance to ensure that service delivery is efficient, effective and economical. Municipalities must develop strategic plans and allocate resources for the implementation. The implementation must be monitored on an ongoing basis and the results must be reported on during the financial year to various role-players to enable them to timeously implement corrective measures where required.

This report highlight the strategic performance in terms of the municipality's Top Layer Service Delivery Budget Implementation Plan (SDBIP), high level performance in terms of the National Key Performance Areas, performance on the National Key Performance Indicators prescribed in terms of section 43 of the MSA, 2000 and an overall summary of performance on a functional level and municipal services

3.1.3 THE PERFORMANCE SYSTEM FOLLOWED FOR 2014/15

a) The IDP and the Budget

The IDP was reviewed for 2014/15 and Council approved the budget for 2014/15 on 30 May 2014 [item 2]. The IDP and performance management processes are integrated. The IDP fulfills the planning stage of performance management. Performance management in turn, fulfills the implementation management, monitoring and evaluation of the IDP.

The Service Delivery and Budget Implementation Plan (SDBIP) was prepared as described in the paragraphs below and the Top Layer SDBIP approved by the Executive Mayor on 20 June 2014

b) The Service Delivery Budget Implementation Plan

The organisational performance is evaluated by means of a municipal scorecard (Top Layer SDBIP) at organisational level and through the service delivery budget implementation plan (SDBIP) at directorate and departmental levels.

The SDBIP is a plan that converts the IDP and budget into measurable criteria on how, where and when the strategies, objectives and normal business process of the municipality is implemented. It also allocates responsibility to directorates to deliver the services in terms of the IDP and budget.



The MFMA Circular No.13 prescribes that:

- The IDP and budget must be aligned.
- The budget must address the strategic priorities.
- > The SDBIP should indicate what the municipality is going to do during next 12 months.
- The SDBIP should form the basis for measuring the performance against goals set during the budget /IDP processes.

3.1.4 Performance Management

Performance management is prescribed by chapter of the MSA, Act 32 of 2000 and the Municipal Planning and Performance Management Regulations, 796 of August 2001. Section 7 (1) of the aforementioned regulation states that "A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the responsibilities of the different role players." This framework, *inter alia*, reflects the linkage between the IDP, Budget, SDBIP and individual and service provider performance. The municipality adopted a performance management framework that was approved by Council in November 2008.

a) Organisational Performance

The organisational performance is monitored and evaluated via the SDBIP and the performance process can be summarised as follows:

- The Top Layer SDBIP was approved by the Mayor on 20 June 2014 and the information was loaded on an electronic web based system.
- The web based system sent automated e-mails to the users of the system as a reminder to all staff responsible for updating their actual performance against key performance indicator targets by the 15th of every month for the previous month's performance.
- Additionally, the performance system administrator reminded all departments on a monthly basis to update their actual performance on the web based system.
- The first quarterly report was submitted to Council on 29 October 2014 [item 2] and the second quarterly report on 27 January 2015. The section 72 report in terms of the MFMA, was submitted to Council on the 22 January 2015. The third quarter report was submitted to Council on the 29 May 2015.



b) Individual Performance Management

i) Municipal Manager and Managers directly accountable to the Municipal Manager

The MSA, 2000 (Act 32 of 2000) prescribes that the municipality must enter into performance based agreements with the all s57-employees and that performance agreements must be reviewed annually. This process and the format are further regulated by Regulation 805 (August 2006). The performance agreements for the 2014/15 financial year were signed as follows:

Performance Agreement	Date
Director: Corporate Services	29 July 2014
Director: Engineering Services	28 July 2014
Director: Financial Services	01 July 2014
Director: Electro Technical Services	29 July 2014
Municipal Manager	29 July 2014

Table 51.: Performance Agreement: Signed Date

The appraisal of the actual performance in terms of the singed agreements takes place twice per annum as regulated. The final evaluation of the 2013/14 financial year (1 January 2014 to 30 June 2014) took place on 20 October 2014. The final evaluation of the 2014/15 financial year (1 January 2015 to 30 June 2015) is scheduled to take place on 22 September 2015.

3.2 Introduction to Strategic and Municipal Performance for 2014/15

3.2.1 STRATEGIC SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN (TOP LAYER)

The purpose of strategic performance reporting is to report specifically on the implementation and achievement of IDP outcomes. This section should provide an overview on the strategic achievement of a municipality in terms of the strategic intent and deliverables achieved as stated in the IDP. The Top Layer (strategic) SDBIP is the municipality's strategic plan and shows the strategic alignment between the different documents. (IDP, Budget and Performance Agreements.

In the paragraphs below the performance achieved is illustrated against the Top Layer SDBIP according to the IDP (strategic) objectives.

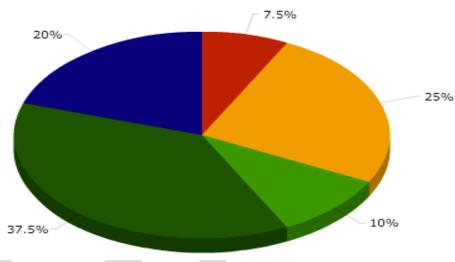
The following table explains the method by which the overall assessment of actual performance against targets set for the key performance indicators (kpi's) of the SDBIP is measured:

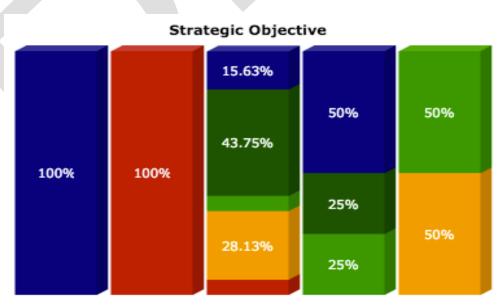
Category	Color	Explanation
KPI's Not Yet Measured		KPIs with no targets or actuals in the selected period.
KPI's Not Met		0% >= Actual/Target < 75%
KPI's Almost Met		75% >= Actual/Target < 100%
KPI's Met		Actual/Target = 100%
KPI's Well Met		100% > Actual/Target < 150%
KPI's Extremely Well Met		Actual/Target >= 150%

Figure 2.: SDBIP Measurement Categories

The graph below displays the overall performance in terms of the **Top Layer SDBIP per Strategic objectives for 2014/15:**

Beaufort West Municipality





				Strategic Objective		
Beaufort West Municipality Beaufort West Municipality Medication and skills development and the gender balances in society Municipality M		To embark on a turnaround strategy to address the administrative and financial challenges facing the municipality	To improve and maintain current basic service delivery and infrastructure development through the provision of basic services and specific infrastructural development projects	To improve the financial viability of the municipality	To promote good governance through ongoing communication between the council and citizens through community participation, effective information dissemination and communication and ward based consultation	
KPI Not Met	3 (7.5%)	-	1 (100%)	2 (6.3%)	-	-
KPI Almost Met	10 (25%)	-	-	9 (28.1%)	-	1 (50%)
KPI Met <u>4 (10%)</u> -		-	-	2 (6.3%)	1 (25%)	1 (50%)
KPI Well Met	Vell Met <u>15 (37.5%)</u> -				1 (25%)	-
KPI Extremely Well Met	8 (20%)	1 (100%)	-	5 (15.6%)	2 (50%)	-
Total:	40	1	1	32	4	2

Graph 1.: Overall Performance per Strategic Objective

3.2.2 DETAIL ACTUAL PERFORMANCE FOR 2014/15 KEY PERFORMANCE INDICATORS PER STRATEGIC OBJECTIVES

a) Basic Service Delivery and Infrastructure Development

	L(D)	Unit of		Actual perfor-		Target			Overall	perf 201	ormance for 4/15	
Ref	KPI	Measurement	Wards	mance of 2013/14	Q1	Q2	Q3	Q4	Annual	Actual	R	Corrective actions
TL2	Purchase land for future housing development by the end of June	Land purchased by end June	2; 7	7	0	0	0	1	1	0	R	No land has been purchased for future development . KPI should be included in the Acting Dir. KPI's
TL5	Limit the % electricity unaccounted for to less than 10% {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) × 100}	% calculated as {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) × 100}	All	11.48%	12%	12%	12%	12%	12%	8.4%	В	n/a
TL6	90% of the electricity maintenance budget spent ((Actual expenditure on maintenance divided by the	% of the budget spent	All	98.38%	0%	0%	0%	90%	90%	67.91%	0	Target not achieved due to stringent financial constraints imposed by Council

		Unit of		Actual perfor-			Targ	et				ormance for 4/15
Ref	KPI	Measurement	Wards	mance of 2013/14	Q1	Q2	Q3	Q4	Annual	Actual	R	Corrective actions
	total approved budget for maintenance)x10 0)											
TL7	95% of the approved project budget spent to install new flood lighting at Merweville sport grounds (Total expenditure on project/ Approved budget for the project)x100	% of the budget spent	7	New perfor- mance indicator for 2014/15. No compara tive available	0%	0%	0%	95%	95%	95%	G	n/a
TL9	95% of the approved project budget spent to install new high mast lights for the greater Beaufort West (Total expenditure on project/ Approved budget for the project)x100	% of the budget spent	2; 7	New perfor- mance indicator for 2014/15. No compara tive available	0%	0%	0%	95%	95%	84.71%	0	The project has been successfully completed with a savings of 15.29% due to efficient planning and workmanshi p.
TL10	95% of the approved project budget spent to install new flood lighting at Rustdene Sport grounds B and C (Total expenditure on project/ Approved budget for the project)x100	% of the budget spent	3; 5; 6	New performance indicator for 2014/15. No compara tive available	0%	0%	0%	95%	95%	95%	G	n/a
TL12	Construct new roads in Dliso avenue and Mshaka road	Number of meters of new roads constructed	All	New performance indicator for 2014/15. No compara tive available	0	0	0	400	400	447	G 2	n/a
TL13	Limit unaccounted water to less than 15% between source and sector meters	% of water unaccounted for between source and sector meters	All	6.22%	15%	15%	15%	15%	15%	4.21%	В	n/a
TL14	Maintain water quality as per SANS 241 physical and micro parameters	% water quality level	All	100%	95%	95%	95%	95%	95%	94.83%	0	Ensure that calculations and evidence provided is in line with the requirement s of the

		Unit of		Actual perfor-			Targ	et				ormance for 4/15
Ref	KPI	Measurement	Wards	mance of 2013/14	Q1	Q2	Q3	Q4	Annual	Actual	R	Corrective actions
												Auditor- General
TL15	Maintain quality of final waste water outflow	% quality level	All	100%	90%	90%	90%	90%	90%	98%	G 2	n/a
TL16	90% of the roads and stormwater assets maintenance budget spent ((Actual expenditure on maintenance divided by the total approved budget for maintenance)x10	% of budget spent	All	81.10%	0%	0%	0%	90%	90%	104.17%	G 2	n/a
TL17	90% of the sanitation assets maintenance budget spent ((Actual expenditure on maintenance divided by the total approved budget for maintenance)x10 0)	% of budget spent	All	115.16%	0%	0%	0%	90%	90%	100.2%	G 2	n/a
TL18	90% of the parks and recreation maintenance budget spent ((Actual expenditure on maintenance divided by the total approved budget for maintenance)x10	% of budget spent	All	100.42%	0%	0%	0%	90%	90%	91.37%	G 2	n/a
TL19	90% of the water assets maintenance budget spent ((Actual expenditure on maintenance divided by the total approved budget for maintenance)x10 0)	% of budget spent	All	167.43%	0%	0%	0%	90%	90%	150.61%	В	n/a
TL20	95% of the approved project budget spent to implement Water Conservation/Wat er Demand Management Plan with the replacement of	% of budget spent	All	New perfor-mance indicator for 2014/15. No compara tive	0%	0%	0%	95%	95%	82.16%	0	Ensure that installation of meters and the relevant software is completed in line with the project

		Unit of		Actual perfor-			Targ	et				ormance for 4/15
Ref	KPI	Measurement	Wards	mance of 2013/14	Q1	Q2	Q3	Q4	Annual	Actual	R	Corrective actions
	water meters			available								requirement s
TL21	95% of the approved project budget spent to upgrade the sport facilities in Kwa Mandlenkosi by end June	% of budget spent	All	New perfor- mance indicator for 2014/15. No compara tive available	0%	0%	0%	95%	95%	20.06%	R	The Sports Forum did not take the necessary steps and actions to spend the allocated budget. We will ensure that proper planning and decision manage- ment takes place in future
TL22	95% of the approved project budget spent to rehabilitate Pieter street in Beaufort West by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	3	New performance indicator for 2014/15. No compara tive available	0%	0%	0%	95%	95%	98%	G 2	n/a
TL23	95% of the approved project budget spent to rehabilitate Ebenezer avenue and Pieter street in Beaufort West by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	3	New performance indicator for 2014/15. No compara tive available	0%	0%	0%	95%	95%	77.94%	0	Issuing of variation orders in due time to prevent any future delays
TL25	95% of the approved project budget spent to install the stormwater pipeline in Buitekant Street Beaufort West by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	3; 5; 6	New perfor- mance indicator for 2014/15. No compara tive available	0%	0%	0%	95%	95%	87.72	0	Project was completed within time and a saving achieved. Ensure in future that planning of projects and funds allocated are as accurate as possible.
TL26	95% of the approved project budget spent to install the sewerage pipeline and pump station in	% of budget spent	3; 5; 6	New perfor- mance indicator for 2014/15. No	0%	0%	0%	95%	95%	96.22%	G 2	n/a

		Unit of		Actual perfor-			Targ	et				ormance for 4/15
Ref	KPI	Measurement	Wards	mance of 2013/14	Q1	Q2	Q3	Q4	Annual	Actual	R	Corrective actions
	Buitekant Street Beaufort West by end June (Total expenditure on project/ Approved budget for the project)x100			compara tive available								
TL27	95% of the approved project budget spent to upgrade the water supply to Murraysburg by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	1	New performance indicator for 2014/15. No compara tive available	0%	0%	0%	95%	95%	0%	R	The budget was allocated during the 2013/14 financial year, whilst the actual expenditure was incurred during the 2014/15 financial year
TL30	95% of the approved project budget spent to rehabilitate Setlaars weg, Pearl and Paarden street by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	1	New performance indicator for 2014/15. No compara tive available	0%	0%	0%	95%	95%	93.81%	0	Issuing of variations orders in due time to prevent any future delays
TL32	95% of the approved project budget spent to construct the new bulk water Supply to Nelspoort by end June (Total expenditure on project/ Approved budget for the project)x100	% of budget spent	2	New performance indicator for 2014/15. No compara tive available	0%	0%	0%	95%	95%	115.12%	G 2	n/a
TL38	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network	Number of residential properties which are billed for water or have pre paid meters	All	11 977	0	0	0	11 938	11 938	13 519	G 2	n/a
TL39	Number of formal residential properties connected to the municipal electrical infrastructure network (credit	Number of residential properties which are billed for electricity or have pre paid meters	All	11 319	0	0	0	10 890	10 890	12 045	G 2	n/a

		Unit of		Actual perfor-			Targ	et				ormance for 4/15
Ref	KPI	Measurement	Wards	mance of 2013/14	Q1	Q2	Q3	Q4	Annual	Actual	R	Corrective actions
	and prepaid electrical metering)(Excludi ng Eskom areas)	(Excluding Eskom areas)										
TL40	Number of formal residential properties connected to the municipal waste water sanitation/sewera ge network for sewerage service, irrespective of the number of water closets (toilets)	Number of residential properties which are billed for sewerage	All	11 542	0	0	0	11 542	11 542	11 760	G 2	n/a
TL41	Number of formal residential properties for which refuse is removed once per week	Number of residential properties which are billed for refuse removal	All	11 096	0	0	0	11 542	11 542	11 567	G 2	n/a
TL42	Provide free basic electricity to indigent households earning less than R 2400 per month	Number of households receiving free basic electricity	All	5 682	0	0	0	5 385	5 385	5 903	G 2	n/a
TL43	Provide free basic water to indigent households earning less than R 2400 per month	Number of households receiving free basic water	All	6 053	0	0	0	5 682	5 682	5 551	0	The under performance is attributed to administrativ e errors and it will be adressed through data cleansing and strengthenin g of internal controls in this section.
TL44	Provide free basic sanitation to indigent households earning less than R 2400 per month	Number of households receiving free basic sanitation	All	3 138	0	0	0	2 661	2 661	4 366	В	n/a
TL45	Provide free basic refuse removal to indigent households earning less than R 2400 per month	Number of households receiving free basic refuse removal	All	1 322	0	0	0	957	957	1 774	В	n/a
TL47	The percentage of the municipal	(Actual amount spent on	All	71%	0%	0%	0%	75%	75%	89%	G 2	n/a

Def	KDI	Unit of	Mondo	Actual perfor-			Targ	et				ormance for 4/15
Ref	KPI	Measurement	Wards	mance of 2013/14	Q1	Q2	Q3	Q4	Annual	Actual	R	Corrective actions
	capital budget spent (Actual amount spent on projects as identified for the year in the IDP/Total amount budgeted for capital projects)X100	projects /Total amount budgeted for capital projects)X100										

Table 52.: Basic Service Delivery and Infrastructure Development

b) Economic Development

	140	Unit of		Actual perfor-			Target				perf 201	ormance for 4/15
Ref	KPI	Measurement	Wards	mance of 2013/14	Q1	Q2	Q3	Q4	Annual	Actual	R	Corrective actions
TL11	Create temporary job opportunities in terms of EPWP projects	Number of temporary jobs opportunities created	All	2 658	100	50	200	150	500	1 253	В	n/a

Table 53.: Economic Development

c) Financial Viability and Management

D. (KDI	Unit of	Wanda	Actual perfor-			Target			Overall		ormance for 4/15
Ref	KPI	Measurement	Wards	mance of 2013/14	Q1	Q2	Q3	Q4	Annual	Actual	R	Corrective actions
TL34	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant	Ratio achieved	All	2	2	0	0	0	2	18.1	В	n/a
TL35	Financial viability measured in terms of the outstanding service debtors (Total outstanding service debtors/	% achieved	All	59%	32%	0%	0%	0%	32%	32%	G	n/a

D. (KDI	Unit of	Manda	Actual perfor-			Target			Overall		ormance for 4/15
Ref	KPI	Measurement	Wards	mance of 2013/14	Q1	Q2	Q3	Q4	Annual	Actual	R	Corrective actions
	revenue received for services)											
TL36	Financial viability measured in terms of the available cash to cover fixed operating expenditure ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Ratio achieved	All	0.4	0.2	0	0	0	0.2	0.6	В	n/a
TL37	Achieve an annual average payment percentage of not less than 85% (Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue x 100	Payment % achieved	All	94.71%	0%	0%	0%	85%	85%	91%	G 2	n/a

Table 54.: Financial Viability and Management

d) Good Governance and Community Participation

Ref	KPI	Unit of	Wards	Actual perfor-			Targe	t		Overall		ormance for 4/15
Hei	KPI	Measurement	warus	mance of 2013/14	Q1	Q2	Q3	Q4	Annual	Actual	R	Corrective actions
TL48	Compile the Risk based audit plan and submit to Audit Committee for consideration by end September	Risk based audit plan submitted to Audit Committee for consideration by end September	All	1	1	0	0	0	1	1	G	n/a
TL49	Implement the approved RBAP for 2014/15 period ((Number	(Number of audits completed for the period/	All	80%	0%	0%	0%	70%	70%	68%	0	The Internal Auditor left the service of the

Ref	KPI	Unit of	Wards	Actual perfor-			Targe	t		Overall		formance for 4/15
Rei	KPI	Measurement	warus	mance of 2013/14	Q1	Q2	Q3	Q4	Annual	Actual	R	Corrective actions
	of audits completed for the period/ audits planned for the period))	audits planned for the period)x100										municipality on 30 April 2015 and therefor could not reach the 70% target that was set for the year. We are in the process of filling the position.

Table 55.: Good Governance and Community Participation

e) Institutional Development and Municipal Transformation

Ref	KPI	Unit of	Wards	Actual perfor-			Targe	et		Overall		formance for 14/15
Hei	NPI	Measurement	warus	mance of 2013/14	Q1	Q2	Q3	Q4	Annual	Actua I	R	Corrective actions
TL4	Appoint people from the employment equity target groups in the three highest levels of management in compliance with a municipality's approved employment equity plan	Number of people appointed in the three highest levels of management	All	0	0	0	0	0	0	0	Z < 4	n/a
TL46	0.10% of the municipality's operational budget spent on implementing its workplace skills plan (Actual amount spent on training/total operational budget)x100	(Actual amount spent on training/total operational budget)x100	All	0.06%	0%	0%	0%	0.10%	0.10%	0.06%	R	As a result of financial constraints training could not take place as expected. This will be closely monitored in 2015/16

Table 56.: Institutional Development and Municipal Transformation

3.2.3 MUNICIPAL FUNCTIONS

a) Analysis of Functions

The municipal functional areas are as indicated below:

Municipal Function	Municipal Function Yes / No		
Constitution Schedule 4, Part B functions:			
Air pollution	Yes		

Municipal Function	Municipal Function Yes / No
Building regulations	Yes
Child care facilities	Yes
Electricity and gas reticulation	Yes
Firefighting services	Yes
Local tourism	Yes
Municipal airports	No
Municipal planning	Yes
Municipal health services	No
Municipal public transport	Yes
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law	No
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and matters related thereto	No
Stormwater management systems in built-up areas	Yes
Trading regulations	Yes
Water and sanitation services limited to potable water supply systems and domestic waste-water and sewage disposal systems	Yes
Constitution Schedule 5, Part B functions:	
Beaches and amusement facilities	Yes
Billboards and the display of advertisements in public places	Yes
Cemeteries, funeral parlours and crematoria	Yes
Cleansing	Yes
Control of public nuisances	Yes
Control of undertakings that sell liquor to the public	Yes
Facilities for the accommodation, care and burial of animals	Yes
Fencing and fences	Yes
Licensing of dogs	Yes
Licensing and control of undertakings that sell food to the public	No
Local amenities	Yes
Local sport facilities	Yes
Markets	No
Municipal abattoirs	No
Municipal parks and recreation	Yes
Municipal roads	Yes
Noise pollution	Yes
Pounds	No
Public places	Yes
Refuse removal, refuse dumps and solid waste disposal	Yes
Street trading	Yes

Municipal Function	Municipal Function Yes / No	
Street lighting	Yes	
Traffic and parking	Yes	

Table 57.: Functional Areas

3.3 COMPONENT A: BASIC SERVICES

This component includes basic service delivery highlights and challenges, includes details of services provided for water, waste water (sanitation), electricity, waste management, housing services and a summary of free basic services.

3.3.1 WATER PROVISION

a) Introduction to Water and Sanitation Provision

Beaufort West is dependent of three different water sources: Surface Water (Gamka Dam, Springfontein Dam and Walker Dam), Boreholes (36 Boreholes in 6 Aquifers) and the Water Reclamation Plan.

The water sources mentioned above are used to adhere to the demand of the community. The demand of the community is approximately 6.3 mega liters per day. This figure varies depending on the weather conditions. In the summer months the water consumption is much higher than in the winter.

The high summer consumption is balanced by abstracting water from the Gamka Dam, boreholes as well as water from the Reclamation Plant. In the winter months only the boreholes and the Reclamation Plant are used to adhere to the demand from the community.

The water quality of Beaufort West, Nelspoort, Merweville and Murraysburg is of a good standard.

Below table illustrates the bluedrop results:

Water losses are reduced to the minimum from the source to sector meters. There is however a loss of approximately 52% from sector meters to billing. A water meter audit was done and it indicated clearly that the challenge is billing and not only water losses by leakages in the network.

b) Highlights: Water Services

Highlights	Description
Mechanical electrical contract in Nelspoort	Completion of borehole
Chlorination units in Murraysburg	Disinfecting drinking water
Development of borehole in Beaufort West	Develop skietbaan borehole

Table 58.: Water Services Highlights

c) Challenges: Water Services

Description	Actions to address
Water losses in the region	Change the billing system
Enlarging the bulk water supply for the area	RBIG funding request Co-funding

Table 59.: Water Services Challenges



d) Total Use of Water by Sector

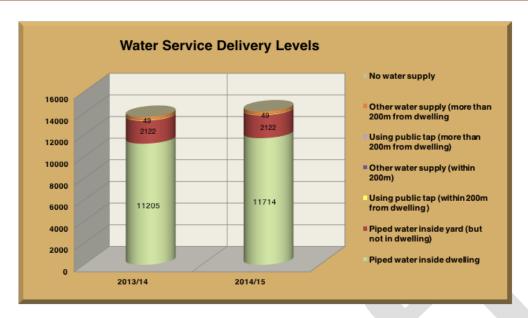
Total Use of Water by Sector (cubic meters)					
Year Agriculture Forestry Industrial Domestic					
2013/14	0	0	33 631	2 344 446	
2014/15	0	0	42 139	2 517 862	

Table 60.: Total Use of Water by Sector (Cubic Meters)

e) Water Service Delivery Levels

Households		
	2013/14	2014/15
Description	Actual	Actual
	No.	No.
<u>Water: (</u> above min le	evel)	
Piped water inside dwelling	11 205	11 714
Piped water inside yard (but not in dwelling)	2 122	2 122
Using public tap (within 200m from dwelling)	49	49
Other water supply (within 200m)	31	31
Minimum Service Level and Above sub-total	13 407	13 916
Minimum Service Level and Above Percentage	98	98
<u>Water:</u> (below min le	evel)	
Using public tap (more than 200m from dwelling)	0	0
Other water supply (more than 200m from dwelling	260	260
No water supply	0	0
Below Minimum Service Level sub-total	260	260
Below Minimum Service Level Percentage	2	2
Total number of households	13 667	14 176
Include informal settlem	nents	

Table 61.: Water Service Delivery Levels: Households



Graph 2.: Water Service Delivery Levels

f) Access to Water

Financial year	Number of households with access to water points*	Proportion of households with access to piped water	Number of households receiving 6 kl free#
2013/14	11 205	98%	4 307
2014/15	13 916	98%	6 144

^{*} Means access to 25 litres of potable water per day supplied within 200m of a household and with a minimum flow of 10 litres per minute
6 000 litres of potable water supplied per formal connection per month

Table 62.: Access to Water

g) Employees: Water Services

	2013/14	2014/15			
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	12	12	12	0	0
4 - 6	8	9	7	2	22.22
7 - 9	1	1	1	0	0
10 - 12	2	1	1	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	23	23	21	2	8.69
	Employees and Posts numbers are as at 30 June				

Table 63.: Employees: Water Services

h) Capital Expenditure: Water Services

R'000				
2014/15				
Capital Projects	Budget Adjustment Actual Variance from Budget Expenditure original budget Total Project Value			
Infrastructure: Water Reticulation 1 523 1 523 0 1 523 0 1 523				
Total project value represents the estimated cost of the project on approval by Council (including past and future expenditure as appropriate)				

Table 64.: Capital Expenditure 2014/15: Water Services

3.3.2 WASTE WATER (SANITATION) PROVISION

a) Introduction to Waste Water (Sanitation) Provision

BWM has four Waste Water Treatment Plants that are situated in Beaufort West, Nelspoort, Merweville and Murraysburg.

The Waste Water Treatment Plant of Beaufort West and Merweville are operating within the design capacity and the finale effluent is of a good quality.

A study has been conducted at the Nelspoort and Murraysburg Waste Water Treatment Plant. The reports indicated that urgent upgrades are necessary at both of the treatment facilities. Both of the projects have been registered on the MIG program to ensure funding for the projects.

Upgrading of the Nelspoort Waste Water Treatment Works will be done in the 2015/2016 financial year.

An investigation was done at Beaufort West Waste Water Treatment Works to determine if the biological filter can be repaired as one of the segments is busy sagging.

The Waste Water Treatment Plant of Beaufort West consists of two processes, an activated sludge process and a biological trickle filter process. The effluent from the activated sludge process is redirected to the Water Reclamation Plant and the effluent from the biological trickle filters are used for irrigation purposes.

The Waste Water Treatment Plant of Nelspoort, Merweville and Murraysburg are evaporation ponds.

b) Highlights: Waste Water (Sanitation) Provision

Highlights	Description	
	Beaufort West – 93.73%	
Green Drop Results of 2014	Merweville – 88.70%	
	Nelspoort – 89.08%	
New pumpstation Kwa-mandlenkosi	Construction of new pumpstation	

Table 65.: Waste Water (Sanitation) Provision Highlights



c) Challenges: Waste Water (Sanitation) Provision

Description	Actions to address
Funding for upgrading at Murraysburg	Register with MIG – limited funding available

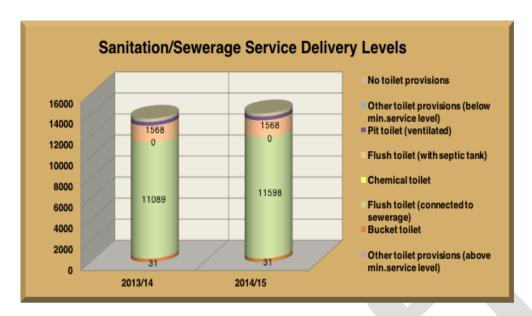
Table 66.: Waste Water (Sanitation) Provision Challenges

d) Waste Water (Sanitation) Service Delivery Levels

Households		
	2013/14	2014/15
Description	Actual	Actual No.
	No.	
<u>Sanitation/sewerage: (</u> above minimur	n level)	
Flush toilet (connected to sewerage)	11 089	11 598
Flush toilet (with septic tank)	1 568	1 568
Chemical toilet	0	0
Pit toilet (ventilated)	355	355
Other toilet provisions (above min.service level)	31	31
Minimum Service Level and Above sub-total	13 043	13 552
Minimum Service Level and Above Percentage	96	96
<u>Sanitation/sewerage: (</u> below minimun	n level)	
Bucket toilet	309	309
Other toilet provisions (below min.service level)	0	0
No toilet provisions	305	305
Below Minimum Service Level sub-total	614	614
Below Minimum Service Level Percentage	4	4
Total households	13 657	14 166

Table 67.: Sanitation Service Delivery Levels





Graph 3.: Sanitation/Sewerage Service Delivery Levels

e) Employees: Waste Water (Sanitation) Services

	2013/14	2014/15			
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	11	14	12	2	14.28
4 - 6	8	10	7	3	30
7 - 9	0	1	0	1	100
10 - 12	0	1	1	0	0
13 - 15	0	1	0	1	100
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	19	27	20	7	25.92
	Employees and Posts numbers are as at 30 June.				

Table 68.: Employees Waste Water (Sanitation) Services

f) Capital Expenditure: Waste Water (Sanitation) Services

R'000					
	2014/15				
Capital Projects	Budget	Adjustment Budget	Actual Expenditure	Variance from budget	Total Project Value
Investigation on biological filter	700	700	395	305	395
Kwa-mandlenkosi pumpstation	1 560	1 560	1 560	0	1 560
Total project value represents the estimated cost of the project on approval by Council (including past and future expenditure as appropriate)					

Table 69.: Capital Expenditure 2014/15: Waste Water (Sanitation) Provision



3.3.3 ELECTRICITY

a) Introduction to Electricity

Local Government plays a very important role in the provision of electricity. Section 153 of the Constitution places the responsibility on municipalities to ensure the provision of services to communities in a sustainable manner for economic and social support.

The distribution of electricity in Beaufort West started in 1919 when the railway supplied the municipality with electricity. The cost was 4,5 pennies per unit. During 1924, the municipality started building their own power station. On 1 November 1925 the power station was officially opened and ever since, electricity has grown to be a huge industry, supplying energy to businesses and the community. The department is licensed by the National Electricity Regulator (NER) to supply electricity within its approved area of supply. The department is responsible for the distribution and supply of electricity for Beaufort West, Nelspoort, Merweville and surrounding rural areas. Eskom is responsible for the distribution of electricity in Merweville and partially in Murraysburg.

The department takes supply from Eskom at 132 000 volt at Katjieskop substation and distribute 11 000 volt to the supply areas.

Distribution network was installed to the value of R 2 572 300.00 for the 2014/15 projects: Electrification of 245 newly built houses. Floodlights on B and C soccer field and Merweville soccer field were installed, as well as 2 x 30 meter high mast lights in Beaufort West.

Electricity purchases for the 2014/15 financial year amounted to R 44.56 million (Incl. VAT) for 55 526 994 KwH. The electricity is sold to industrial/commercial and domestic customers. Approximately 35.3% of the electricity is sold to industrial/commercial customers, 47.6% to domestic customers, 2.7% for street lighting, 5.04% for own use and 0.14% electricity theft. Energy losses during the financial year amounted to 8.4%.

There are no backlogs in the provision of service connections. Applications for connections are processed as they are received and the necessary connection fees collected. All electricity customers receive a full service, but are differentiated in terms of connection size in relation to connection fees paid.

Service Backlogs

Due to the lack of financial resources over the past number of years, a backlog in repair and maintenance, as well as refurbishment and network expansion has increased. This backlog can only be addressed by sufficient capital investment into the electricity infrastructure.

Infrastructure

Although the municipality has been able to assist all applicants by providing electricity, the low level of investment in the upgrade, refurbishment and expansion of the electricity infrastructure has led to a situation that new developments can no longer be accommodated without major capital investment. It is therefore absolutely essential that the municipality direct more of the surplus generated by the sale of electricity to the capital requirements of the electrical department.



b) Highlights: Electricity

Highlights	Description
Electrification of 245 low cost houses	The distribution network was installed at the cost of R 2 572 299.68 and it was a huge effort to eradicate the housing backlog
Merweville sport field lighting	4 X 20 meter scissor masts with 1000 watt metal halide luminaires were installed which will improve the quality of life for the residents of Merweville as this is the only sport facility that caters for soccer in the town
Rustdene B and C sport field lighting	6 X 20 meter scissor masts with 1000 watt metal halide luminaires were installed and will improve the quality of life for the residents of Rustdene as this is the only sport facility that caters for soccer in the town
High mast lighting: Greater Beaufort West	2 X 30 meter high mast lights were erected in the previously disadvantaged areas mainly for the safety of residents
High mast lighting: Merweville	2 X 30 meter high mast lights were erected in the previously disadvantaged areas mainly for the safety of residents
Energy efficiency demand side management	Load control upgraded; Replacement of 111 old technology street lamps with new technology light emitting diodes (LED) lamps; Replacement of old technology traffic lights with new technology LED traffic lights; Replacement of 120 old technology high mast lights with new technology LED high masts
40 Mega Volt Amp (MVA) transformer	Installation of 40 MVA Transformer at Katjieskop Substation

Table 70.: Electricity Highlights

c) Challenges: Electricity

Description	Actions to address
High cost of electricity	Busy implementing energy efficiency products
Service delivery	To improve service delivery, we will have to appoint more qualified personnel and manage the maintenance of services and networks more closely
Funding	More funds must be made available for the maintenance of existing and ageing networks. NERSA benchmark must be followed.
Discipline	The municipality must implement and drive the disciplinary processes and in doing that, discipline will improve without a doubt

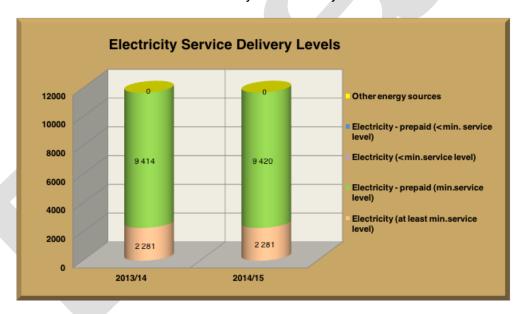
Table 71.: Electricity Challenges



d) Electricity Service Delivery Levels

Households					
	2013/14	2014/15			
Description	Actual	Actual			
	No.	No.			
<u>Energy: (</u> above minimum	level)				
Electricity (at least min.service level)	2 281	2 281			
Electricity - prepaid (min.service level)	9 414	9 420			
Minimum Service Level and Above sub-total	11 695	11 701			
Minimum Service Level and Above Percentage	100	100			
<u>Energy: (</u> below minimum	level)				
Electricity (<min.service level)<="" td=""><td>0</td><td>0</td></min.service>	0	0			
Electricity - prepaid (< min. service level)	0	0			
Other energy sources	0	0			
Below Minimum Sevice Level sub-total	0	0			
Below Minimum Service Level Percentage	0	0			
Total number of households	11 695	11 701			

Table 72.: Electricity Service Delivery Levels



Graph 4.: Electricity Service Delivery Levels

e) Employees: Electricity Services

	2013/14	2014/15			
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	9	10	9	1	10
4 - 6	5	8	5	3	37.50
7 - 9	6	7	5	2	28.57
10 - 12	5	6	5	1	16.67
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	25	31	24	7	22.58
,		Employees and I	Posts numbers are as at 3	O June.	

Table 73.: Employees: Electricity Services

f) Capital Expenditure: Electricity Services

R'000					
		2014/15			
Capital Projects	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Transmission and Reticulation	2 789	9 152	9 735	6 946	9 735
Street Lighting	1 712	873	746	(967)	746
Total project value represents the est	imated cost of the pro	piect on approval by Cou	ıncil (includina past ar	nd future expenditure as	appropriate)

Table 74.: Capital Expenditure 2014/15: Electricity Services

3.3.4 WASTE MANAGEMENT (REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND RECYCLING)

Service and Service delivery

Our department provides a weekly door to door waste removal services to households and bi-weekly services to businesses. Domestic and garden waste is removed on daily basis and is placed either in the 85 litre refuse bins and / or refuse bags. Medical waste generated from hospitals, clinics, and general practitioners is collected by a private company. A private company is responsible for spillage removal along the N1 National road transversing the Beaufort West area. Builders rubbles removed by community themselves and municipality removes only when it is dumped. General workers are responsible for litter picking and street sweeping and streets bins along the pavements are emptied on daily basis our trucks.

Landfill Site Disposal Sites

There are four waste management facilities within Beaufort West municipal area, which are; Vaalkoppies, Merweville, Nelspoort and Murraysburg landfill sites and also one recycling facility which needs improvement. All landfill sites are operational but only one is permitted.

Waste Minimisation

The BWM has a waste minimisation strategy since 2002 in partnership with Southern Cape Recycling and is made possible by the contributions of the Department of Environmental Affairs. The initiative targeted the high income residential areas. Blue bags were supplied to all households to collect only cardboard boxes, cans, paper and newspapers. The recyclables are collected once a week and taken to the reclamation depot where it is sorted, baled and transported to Cape Town or Outshoorn.

Waste Awareness and Education

Waste awareness and education is currently done through the distribution of pamphlets on a quarterly basis. The target for these initiatives are schools and communities.

a) Highlights: Waste Management

Highlights	Description
Street cleansing	From the budget of 2014/15 financial year, we bought and installed 20 street swing bins
Waste facilities	Through the Youth Job in Waste Program, our department received a mobile toilet, a site office and a weigh pad which was placed in Vaalkoppies. Two landfill assistants are responsible for the weigh pad to capture waste data. The other landfill sites use the waste calculator form to capture waste quantities and submit a online report (electronically) on a monthly basis to the DEADP. Six general workers from the Youth Job in Waste program are deployed in Vaalkoppies whom have the responsibility of cleaning and the picking up of litter in and around Vaalkoppies.
Waste minimization	The blue bag system has been expanded to middle income residential area (Essopville) within Beaufort West area
Education and Awareness	Through the Youth Job in Waste program, our department received four educators whom currently conduct surveys to all businesses on waste management
Job opportunities	About thirty participants were employed by our department in the 2014/15 financial year to assist in cleaning and the picking up of litter at the Vaalkoppies landfill site and surrounding areas
Trainings and designations	The superintendent attended trainings in the 2014-15 financial year, and was designated as the Air Quality Officer and Waste Management Officer
Integrated Waste Management Plan	Drafted by DEADP in 2014 and approved in 2015

Table 75.: Waste Management Highlights



b) Challenges: Waste Management

Description	Actions to address
Illegal dumping	Budget allocation to buy sufficient illegal dumping sign boards. Conduct education and awareness programs in all residential areas and to businesses within the Beaufort West district.
illegal dumping	Promote the reduction, re-use and recycling of waste concept to residential areas, schools, businesses, health facilities and institutions.
High costs/expenditure on the maintenance and repairs of old and outdated vehicles/trucks	Budget allocation to buy new trucks
Staff shortage	Budget allocation to review the current municipal organogram
Trainings	Budget allocation for current and newly appointed staff to be trained for T8 – T3 levels
Directives issued by DEADP in Vaalkoppies and abattoir waste landfill site	Budget allocated for the 2015/16 financial year. Submitted short term action plan to DEADP to address the problems.
Air Quality Management Plan	Planning on drafting the Air Quality Management Plan in the new financial year, depending on the availability of funds

Table 76.: Waste Management Challenges

c) Waste Management Service Delivery Levels

	House	eholds		
Description	2013/14	2014/15		
Description	Actual	Actual		
	No.	No.		
Solid Waste Removal: (N	linimum level)			
Removed at least once a week	11 491	11 491		
Minimum Service Level and Above sub-total	11 491	11 491		
Minimum Service Level and Above percentage	100	100		
Solid Waste Removal: (Below minimum level)				
Removed less frequently than once a week	0	0		
Using communal refuse dump	0	0		
Using own refuse dump	0	0		
Other rubbish disposal	0	0		
No rubbish disposal	0	0		
Below Minimum Service Level sub-total	0	0		
Below Minimum Service Level percentage	0	0		
Total number of households	11 491	11 491		

Table 77.: Solid Waste Service Delivery Levels



Graph 5.: Refuse Removal Service Delivery Levels

d) Employees: Waste Management Services

	2013/14	2014/15			
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	35	34	32	2	5.88
4 - 6	2	4	3	1	25
7 - 9	6	8	6	2	25
10 - 12	1	1	1	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	44	47	42	5	10.64
	Employees and Posts numbers are as at 30 June.				

Table 78.: Employees: Solid Waste Services

e) Capital Expenditure: Waste Management Services

R'000					
			2014/15		
Capital Projects	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Other - Refuse	0	1 370	1 300	1 300	1 300
Total project value represents the estimated cost of the project on approval by Council (including past and future expenditure as appropriate)					

Table 79.: Capital Expenditure 2014/15: Solid Waste Services



3.3.5 EMPLOYEES: BASIC SERVICES: MERWEVILLE, MURRAYSBURG AND NELSPOORT

	2013/14		2014/15		
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	21	23	22	1	4.35
4 - 6	10	13	11	2	15.38
7 - 9	3	3	3	0	0
10 - 12	2	2	1	1	50
13 – 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	36	41	37	4	9.76
	Employees and Posts numbers are as at 30 June				

Table 80.: Employees: Basic services: Merweville, Murraysburg and Nelspoort

3.3.6 Housing

a) Introduction to Housing

The municipality wishes to stimulate local economy development through the identification of land that would meet the strengths and anticipated future demands of the economy. A strong and vibrant economy is necessary in leader towns such as Beaufort West and in pursuit of this objective a holistic perspective of development is required.

Against the background of the holistic perspective of integrated residential development approach it was decided to focus strategically mainly on two components of the land use spectrum namely:

- Finance Linked Individual Subsidy Programme (FLISP) also known as Gap Subsidy Housing
- Integrated Residential Development Programme (IRDP) Project linked subsidy housing

Housing Need:

The need for an integrated residential development approach that addresses the whole spectrum of residential needs has been identified and the following main income categories have been considered:

- > IRDP Subsidy housing >R 3 500 per month.
- Gap housing R 3 501 R 15 000 per month

Given the strategic decision to focus first on IRDP and Gap housing, those housing needs can be summarized as follows:

Subsidy	4 841 - units according to recent estimates of the housing demand data base (Includes towns Beaufort West, Murraysburg, Merweville and Nelspoort)
Gap	641 - potential applicants have registered on our data system

Table 81.: Housing Needs



b) Prioritised IRDP Housing Sites

Site	Property	Units	
S8	IRDP Project Linked Subsidy	234	
	Total		
S1	Transnet	Not available at this stage	
	Subsidy Priority 3		
S2	Commonage	850	
	850		
Subsidy	1 084		

Table 82.: Prioritised Housing Sites

c) GAP Housing Sites

Site	Property	Units
	GAP: Priority 1	
G2	Erf 2851 – P.O.S	67
GAP Total		67

Table 83.: GAP Housing Sites

d) Highlights: Housing

Highlights	Description
Servicing of units	242 houses were serviced in the financial year

Table 84.: Housing Highlights

e) Challenges: Housing

Description	Actions to address			
Waiting list for housing	Obtain verification of waiting list to reflect the actual beneficiaries			
Annual funding allocation for housing	The municipality finds it difficult to make enough funds available for the housing function. Applications to be submitted to National Treasury for assistance with regards to the housing function, especially in the case of small revenue municipalities.			
Housing policy with regard to beneficiaries who are 40 years younger are excluded with regards to housing	National government to review the policy, municipality to engage with SALGA in this regard in the new financial year			
Position of manager not filled due to financial constraints	Ensure that budget will be allocated in the new financial year for the appointment of a manager in the position			

Table 85.: Housing Challenges



f) Households with Access to Basic Housing

Number of households with access to basic housing								
Year end	Total households (including in formal and informal settlements)	Households in formal settlements	Percentage of HHs in formal settlements					
2013/14	11 456	11 429	99					
2014/15	11 963	11 938	99					

Table 86.: Households with Access to Basic Housing

g) Housing Waiting List

The following table shows the decrease in the number of people on the housing waiting list. There are currently approximately 4 161 housing units on the waiting list.

Financial year	Number of housing units on waiting list	% Housing waiting list increase/(decrease)
2013/14	4 161	(20.30)
2014/15	4 841	14.04

Table 87.: Housing Waiting List

h) Housing Allocation

A total amount of R 20 286 960 million was allocated to build houses during the financial year under review. A summary of houses built, includes:

Financial year	Allocation R'000	Amount spent R'000	% spent	Number of houses built	Number of sites serviced	
2013/14	49 685	49 486	98	567	518	
2014/15	27 123	12 845	47.36	235	242	

Table 88.: Houses Built in 2014/15

i) Employees: Housing

	2013/14		2	2014/15	
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0
4 - 6	1	0	0	0	0
7 - 9	3	3	3	0	0
10 - 12	0	0	0	0	0
13 - 15	0	1	0	1	100
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	4	4	3	1	25

	2013/14	2014/15					
Job Level	Employees	Posts Employees		Vacancies (fulltime equivalents) Vacancies (as a % of total posts)			
	No.	No.	No.	%			
		Employees and I	Posts numbers are as at 3	0 June			

Table 89.: Employees: Housing

3.3.7 FREE BASIC SERVICES AND INDIGENT SUPPORT

a) Introduction

The free basic services were funded from the "equitable share" grant received from National Treasuary plus an amount from the municipality's own income as budgeted for in the financial year under review.

The municipality has made significant progress and is one of the first municipalities in the country to have implemented free basic services to its indigent households. A debtor is considered indigent if the total monthly household income is equal to two times the amount of state funded social pensions or less (currently R 2 860 per month). All indigent households receives 6kl water and 50KwH electricity free each month. Furthermore, an indigent debtor also receives a subsidy on refuse removal and sewerage, depending on the household income.

All indigents have to renew their applications bi-annually in order to qualify for the benefits.

The table indicates the percentage of indigent households that have access to free basic municipal services. In accordance with the approved indigent policy of the municipality, all households earning less than **R 2 860** per month will receive the free basic services as prescribed by the national policy.

b) Households: Free Basic Services

The tables below indicates the number of households that received free basic services in the 2013/14 and 2014/15 financial years:

				Num	Number of households						
Financial	Total no	Free B Electri		Free Basic Water		Free Basic Water		Free Sanit	Basic ation	Free Basic Remo	
yeai	of HH No.	%	No. Access	%	No. Access	%	No. Access	%			
2013/14	13 864	4 627	33	6 342	45	2 898	21	3 378	24		
2014/15	13 864	5507	40	5 682	41	3 653	26	1424	10		

Table 90.: Free Basic Services to Indigent Households

Electricity									
	Indigent Households			Non-indigent households			Households in Eskom areas		
Financial year	No. of	Unit per	Value	No. of	Unit per Value		No. of Unit per		Value
	HH HF	HH (kwh)	R'000	нн	HH (kwh)	R'000	НН	HH (kwh)	R'000
2013/14	4 627	50	2 885	289	50	228	50	50	48
2014/15	5 507	50	3 427	289	50	228	50	50	48

Table 91.: Free Basic Water Services to Indigent Households



Water								
		Indigent Housel	nolds	Non-indigent households				
Financial year	No. of HH	Unit per HH	Value	No. of HH	Unit per HH	Value		
	NO. OI HH	(kl)	R'000	No. of HH	(kl)	R'000		
2013/14	5 293	6	6 315	1 004	6	380		
2014/15	5 682	6	7 460	1 004	6	405		

Table 92.: Free Basic Water Services to Indigent Households

Sanitation								
	1	ndigent Housel	nolds	Non-indigent households				
Financial year	No of UU	R value per Value	No of UU	Unit per HH	Value			
	No. of HH	HH	R'000	No. of HH	per month	R'000		
2013/14	2 898	698.30	2 158	0	0	0		
2014/15	3 653	686.00	2 506	0	0	0		

Table 93.: Free Basic Water Services to Indigent Households

Refuse Removal								
		Indigent Househ	nolds	Non-	indigent house	holds		
Financial year	No. of HH	Service per	Value	No. of HH	Unit per HH	Value		
	No. oi nn	HH per week	R'000	NO. OI HH	per month	R'000		
2013/14	3 378	1	709	0	0	0		
2014/15	1 424	1	760	0	0	0		

Table 94.: Free Basic Refuse Removal Services to Indigent Households per Type of Service

c) Financial Performance: Free Basic Services

Financial Performance 2014/15: Cost to Municipality of Free Basic Services Delivered						
	2013/14	2013/14 2014/15				
Services Delivered	Actual	Budget	Adjustment Budget	Actual	Variance to Budget	
	R'000					
Water	6 315	3 424	7 140	7 460	104%	
Waste Water (Sanitation)	2 158	2 295	2 450	2 506	102%	
Electricity	2 885	2 792	2 950	3 427	116%	
Waste Management (Solid Waste)	709	744	750	760	101%	
Total	12 067	9 255	13 290	14 153	106%	

Table 95.: Financial Performance 2014/15: Cost to Municipality of Free Basic Services Delivered

3.4 COMPONENT B: ROAD TRANSPORT

This component includes: roads; transport; and waste water (stormwater drainage).

3.4.1 ROADS

a) Introduction to Roads

The municipality does pothole repair, while contractors undertake the construction of new paved roads. These projects are done according to EPWP standards to create job opportunities.

All road construction is done by a main contractor and a nominated sub-contractor who is responsible for all the labour. The main contractor has to coach the sub-contractor in all the aspects of safety and construction.

Although 600m gravel roads were upgraded to paved roads in Beaufort West, the general maintenance of tarred and gravel roads were respectively neglected due to budget constraints and unreliable machinery. Barlows refurbished the grader to a standard whereby it can be operational to grade roads.

b) Highlights: Roads

Highlights	Description
Upgrading of Pieter Street	Upgrading of gravel road to paved road with the associated stormwater of these roads
Upgrading of Pastorie and Voortrekker Street intersection in Murraysburg	Upgrading of defected intersection where basecourse and tarred surface was replaced with chemicly treated subbase, also 80mm paving blocks placed

Table 96.: Roads Highlights

c) Challenges: Roads

Description	Actions to address
Reseal of roads	Application for additional funds in the new financial year to ensure that resealing of roads takes place
Maintenance of gravel roads	Replacing unreliable machinery that does not work effectively and buying additional equipment, i.e. a 3 ton sit on roller
Critical positions in the section not filled which lead to important decision making not taking place with regards to the roads function	Ensuring that there will be funds available for the vacant position. Once funds are secured, we will advertise the vacant positions to be filled during the 2015/16 financial year.

Table 97.: Roads Challenges

d) Gravel Roads Infrastructure: Kilometers

Gravel Roads Infrastructure: Kilometres						
Year Total gravel roads New gravel roads Gravel roads Gravel roads upgraded to paved graded/maintained						
2013/14	56 544	2 963	950	27 694		
2014/15	58 507	0	600	57 907		

Table 98.: Gravel Road Infrastructure



e) Tarred Road Infrastructure: Kilometers

Tarred/Paved Road Infrastructure: Kilometres						
Year	Year Total tarred/paved roads New paved roads Existing tar roads re-tarred Existing tar roads re-sheeted maintaine					
2013/14	99 852	950	0	0	99 852	
2014/15	104.6	1 511	0	0	104.6	

Table 99.: Tarred Road Infrastructure

f) Cost: Maintenance and Construction of Roads

The table below shows the costs involved for the maintenance and construction of roads within the municipal area:

Einanaial year	New and Replacements	Resealed	Maintained			
Financial year		R'000				
2013/14 (Main roads)	0	0	33			
2013/14 (Other roads)	3 569	0	0			
2014/15 (Main roads)	321	826	120			
2014/15 (Other roads)	0	0	0			
The cost for maintenance include stormwater						

Table 100.: Cost of Construction/Maintenance of Roads and Stormwater

g) Employees: Roads and Stormwater

	2013/14	2014/15				
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)	
	No.	No.	No.	No.	%	
0 - 3	22	36	20	16	44.44	
4 - 6	6	8	7	1	12.50	
7-9	6	9	6	3	33.33	
10 - 12	0	2	1	1	50	
13 - 15	0	0	0	0	0	
16 - 18	0	0	0	0	0	
19 - 20	0	0	0	0	0	
Total	34	55	34	21	38.18	
	Employees and Posts numbers are as at 30 June					

Table 101.: Employees: Roads and Stormwater

h) Capital Expenditure: Roads and Stormwater

R'000							
2014/15							
Capital Projects	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value		
Roads, Pavements and Bridges	5 430	9 428	10 405	4 975	10 405		
Stormwater 637 65 56 (581) 56							
Total project value represents the esti	Total project value represents the estimated cost of the project on approval by Council (including past and future expenditure as appropriate.						

Table 102.: Capital Expenditure 2014/15: Roads and Stormwater

3.4.2 WASTE WATER (STORMWATER DRAINAGE)

a) Highlights: Waste Water (Stormwater Drainage)

Highlights	Description
Gabions - Protea Street	Placing gabions on riverbank to prevent flooding in Erven
Stormwater Channel Protea Street	Replacing existing stormwater pipe systems with an open channel and increased diameter pipe system

Table 103.: Waste Water (Stormwater Drainage) Highlights

b) Challenges: Waste Water (Stormwater Drainage)

Description	Actions to address
Insufficient Personnel	Budget for the filling of vacant position(s)
No stormwater master plan	Update and approve the outdated plan
Existing stormwater system in Hillside is not sufficient	Replacing or upgrading the stormwater system, given sufficient budget is obtained

Table 104.: Waste Water (Stormwater Drainage) Challenges

c) Stormwater Infrastructure: Kilometers

The table below shows the total kilometers of stormwater maintained and upgraded as well as the kilometers of new stormwater pipes installed:

Stormwater Infrastructure: Kilometres						
Year Total Stormwater Mew stormwater Stormwater measures Stormwater measures upgraded maintained						
2013/14	Master Plan outdated	2.04	0	17.10		
2014/15	Master Plan outdated	0.88	0	3.50		

Table 105.: Stormwater Infrastructure



d) Cost: Stormwater Infrastructure

The table below indicates the amount of money spend on stormwater maintenance:

	Stormwater Measures				
Financial year	New R'000	Upgraded R'000	Maintained R'000		
2013/14	Part of new road construction	0	Part of roads		
2014/15	Part of new road construction and roads and stormwater maintenance budget	0	Part of roads		

Table 106.: Cost of Construction/Maintenance of Stormwater Systems

An amount of R 249 955 was made available to create jobs through stormwater maintenance. Material was purchased with savings from the operating and maintenance budget.

Personal appointed for these projects are as follows:

Description	Female	Male	Youth
Data Capturer	1	0	1
Supervisors	1	1	1
Labourers	7	6	5

Table 107.: Additional Job Creation

3.4.3 EMPLOYEES: OTHER SERVICES

	Employees: Fleet Management (Workshop)					
	2013/14	2014/15				
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)	
	No.	No.	No.	No.	%	
0 - 3	0	0	0	0	0	
4 - 6	4	4	4	0	0	
7 - 9	1	1	1	0	0	
10 - 12	1	1	1	0	0	
13 - 15	1	1	1	0	0	
16 - 18	0	0	0	0	0	
19 - 20	0	0	0	0	0	
Total	7	7	7	0	0	
	Employees and Posts numbers are as at 30 June.					

Table 108.: Employees Fleet Management

3.5 COMPONENT C: PLANNING AND LOCAL ECONOMIC DEVELOPMENT

3.5.1 PLANNING AND BUILDING CONTROL

Due to the growing beneficiary list for subsidized housing, planning for residential areas to accommodate IRDP and GAP housing, was done by ASLA as the turnkey contractor. The aforementioned planning was done in conjunction with the officials of the municipality.

a) Highlights: Planning and Building Control

Highlights	Description
The implementation of SPLUMA	Land use change which is the local Council's responsibility

Table 109.: Planning Highlights

b) Additional Service Statistics: Planning and Building Control

Type of service	2013/14	2014/15
Building plans application processed	159	155
Total surface (m2)	8 056.25	11 563.37
Approximate value (Rand)	29 500 688	34 690 098
Residential extensions	154	136
Land use applications processed	24	42
Rural applications	159	234

Table 110.: Additional Performance Town Planning and Building Control

c) Employees: Planning (Administration: Engineering Services included) and Building Control

	2013/14	2014/15			
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	1	1	1	0	0
4 - 6	2	3	2	1	33.33
7 - 9	2	3	2	1	33.33
10 - 12	3	3	3	0	0
13 - 15	1	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	9	10	8	2	20

Table 111.: Employees: Planning



3.5.2 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES)

The LED Strategy was reviewed within the 2009/10 financial year, but not approved. The LED forum was established, but is not functional.

The sectors that are contributing the most to the town's economy are transport and communication (25.3%), wholesale and retail trade (16.8%), general government services (14.4%), manufacturing (10.9%) and agriculture (7.7%). The ability of the local economy to create jobs is limited and is reflected in the current high unemployment figure of 35,5% compared to the provincial unemployment rate of 15,9 percent, this situation is further aggravated by the inability of the current markets to pay living wages i.e. household income is estimated at R 850 pm – R 1500 pm.

The high unemployment coupled with the low skills level of the labour force have been identified as of critical importance at the regional growth and development summit that was held for the district during March 2007. Local government, therefore, also has to play a role in the development of skills of the local labour force. The challenge for the BWM is therefore not only to grow the economy and tax base, but to also develop skills so that the jobs that are created through the growing economy can be taken up by the local unemployed residents.

The BWM has an approved Local Economic Development strategy that was compiled during a comprehensive and transparent formulation process. However this plan has not been reviewed in three years, making it very difficult to measure progress and challenges. A senior official in top management is responsible for economic development and implementation, which is challenging due to limited resources and capacity. The IDP and LED functions were separated in 2012 so that the unit consists of an IDP Coordinator (which is vacant) and LED Official (which is vacant), instead of the IDP Manager managing both functions. Both these functions still reside within the Office of the Municipal Manager.

3.6 COMPONENT D: COMMUNITY AND SOCIAL SERVICES

3.6.1 LIBRARIES

a) Highlights: Libraries

Highlights	Description
Appointment of additional staff at libraries.	Mimosa, Church Street and Merweville received extra staff members
Spelling bee activities	Mimosa had a spelling bee session with the inmates at the locally sitatuated correctional facility
Poetry Event	Mimosa library hosted a poetry event during the past year
SLIMS System	A library information management system that SITA and a user based team had settled on as the replacement for PALS
People counters at libraries.	All libraries in the BWM installed people counters to have a record system in place to track the amount of people that visit the libraries for statistical reasons
Care for the elderly.	Visits to the elderly where library materials were circulated. Also the elderly were treated to manicure treatments of their hands
Library Week	The program for the week focused on the disabled and the program was scheduled for children with disabilities
Visitation by the Minister of Sport and Culture at Church Street	The minister visited all the cultural institutions of Beaufort West

Highlights	Description
Library	
Information sessions and career exhibitions	The Beufort West librarian staff assisted scholars and college students in terms of library orientation
Mandela Day	Some of the libraries provided shoes for the those scholars in need at some of the primary schools in the area. Other official, in conjuction with other groups in the community, spent the day to improve the lives of people in the town at different venues.
Upgrade of Wheely Wagon	The municipal officials from the libraries upgraded the Wheely Wagon in Kwa Mandlekosi
16 Days of Activism- No violence against children and women	Exhibitions held and a strategic session held with the local police station for an information session
Maintenaince of library buildings	Painting of the interior of Mimosa library in Murruysburg

Table 112.: Libraries Highlights

b) Challenges: Libraries

Challenge	Description
Library Manager	Vacany of Library Manager position
Merweville's library is too small to fulfill in the community's information needs	Currently all departments of our municipality is under one roof
Lack of continous training for professionalism in libraries	There is a need for training in the various libraries
Library vehicle	There is a need for a library vehicle to do extension work, as well as other library related projects and administrative duties
Lack of projects held with schools	Projects cannot take place during contact time and/or during school hours due to school homework and responsibilities

Table 113.: Libraries Challenges

c) Service Statistics for Libraries

Type of service	2013/14	2014/15
Library members	12 079	10 662
Books circulated	181 390	137 511
Exhibitions held	63	144
Internet users	37 340	41 580
New library service points or wheelie wagons	0	1
Visits by school groups	32	72

Table 114.: Service Statistics for Libraries



d) Employees: Libraries

	2013/14	2014/15				
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)	
	No.	No.	No.	No.	%	
0 - 3	0	0	0	0	0	
4 - 6	18	19	17	2	10.52	
7 - 9	0	0	0	0	0	
10 - 12	2	3	3	0	0	
13 - 15	0	1	0	1	100	
16 - 18	0	0	0	0	0	
19 - 20	0	0	0	0	0	
Total	20	23	20	3	13.04	
	Employees and Posts numbers are as at 30 June					

Table 115.: Employees: Libraries

e) Capital Expenditure: Libraries

R'000						
			2014/15			
Capital Projects	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value	
Libraries 379 897 472 93 472						
Total project value represents the estimated cost of the project on approval by Council (including past and future expenditure as appropriate.						

Table 116.: Capital Expenditure 2014/15: Libraries

3.6.2 **CEMETERIES**

There are enough burial ground in all the towns under the jurisdiction of Beaufort West for the near future. However, new cemeteries will have to be developed in the 2015/16 financial year.

a) Challenges: Cemeteries

Description	Actions to address
Vandalism of perimeter fencing as well as the tombstones	
Animals entering the cemeteries and damaging the graves and flowers	Fixing of the perimeter fence and addressing the community

Table 117.: Cemeteries Challenges



3.7 COMPONENT E: SECURITY AND SAFETY

This component includes: traffic; law enforcement; fire and disaster management

3.7.1 TRAFFIC SERVICES AND LAW ENFORCEMENT

a) Highlights: Traffic Services and Law Enforcement

Highlights	Description
Collection of fines	The amount of fines issued and the collection of fines has dramatically increased over the past financial year

Table 118.: Traffic Services Highlights

b) Challenges: Traffic Services and Law Enforcement

Challenges	Actions to overcome
Exposure to corruption	Appointment of additional supervisors
Lack of discipline	Expedite disciplinary measures
Lack of trust amongst staff	Workshops on change management and team building
Poor supervision	Span of control to be investigated
Appointment of staff with no work ethic	Improve vetting of applicants beforehand

Table 119.: Traffic Services Challenges

c) Additional Service Statistics for Traffic Services and Law Enforcement

Details	2013/14	2014/15
Motor vehicle licenses processed	11 135	11 067
Learner driver licenses processed	540	487
Driver licenses processed	691	567
Driver licenses issued	1 664	1 553
Fines issued for traffic offenses	836	52 419
R-value of fines collected	451 730	6 512 667
Roadblocks held	2	12
Complaints attended to by Traffic Officers	36	26
Awareness initiatives on public safety	0	0

Table 120.: Additional Performance Service Statistics for Traffic Services

d) Employees: Traffic Services and Law Enforcement

	2013/14	2014/15			
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	1	2	1	1	50
4 - 6	9	10	9	1	10
7 - 9	5	6	4	2	33.33
10 - 12	4	5	5	0	0

	2013/14	2014/15			
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
13 - 15	1	1	1	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	20	24	20	4	16.67
	Employees and Posts numbers are as at 30 June				

Table 121.: Employees: Traffic and Law Enforcement Services

3.7.2 FIRE SERVICES AND DISASTER MANAGEMENT

a) Service Statistics for Fire Services and Disaster Management

Details	2013/14	2014/15
Operational call-outs	118	176
Reservists and volunteers trained	0	0
Awareness initiatives on fire safety	7	1

Table 122.: Fire Service Data

b) Employees: Fire Services and Disaster Management

2013/14	2014/15			
Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
No.	No.	No.	No.	%
0	1	1	0	0
11	12	11	1	8.33
0	0	0	0	0
1	2	1	1	50
0	0	0	0	0
0	0	0	0	0
0	0	0	0	0
12	15	13	2	13.33
	No. 0 11 0 1 0 0 0 12	No. No. 0 1 11 12 0 0 1 2 0 0 0 0 0 0 0 0 12 15	No. No. No. 0 1 1 11 12 11 0 0 0 1 2 1 0 0 0 0 0 0 0 0 0 0 0 0 12 15 13	No. No. No. No. No. 0 1 1 0 0 11 12 11 1 0 0 0 0 0 0 1 2 1 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

Table 123.: Employees: Fire Services and Disaster Management

3.8 COMPONENT H: SPORT AND RECREATION

This component includes: community parks; sports fields; sports halls; stadiums; swimming pools; and camp sites.

3.8.1 SPORT AND RECREATION

The community loves their sport, but the main challenge is to raise enough funds to develop the different sport fields as only 15% of the Municipal Infrastructure Grant funds are available for this purpose.

The Municipal Infrastructure Grant (MIG) allocation for 2014/2015 was earmarked for the upgrading of Kwamandlenkosi sports ground.

All sport and recreation areas are mowed and irrigated on a regular basis.

a) Challenges: Sport and Recreation

Description	Actions to address
Vandalism at sport grounds	Address the community and possibly appoint security guards

Table 124.: Sport and Recreation Challenges

b) Service Statistics for Sport and Recreation

Type of service	2013/2014	2014/2015				
Community parks						
Number of parks with play park equipment	8	8				
Number of wards with community parks	7	7				
Swimm	ning pools					
Number of visitors per annum	12 807	0				
R-value collected from entrance fees	76 844	0				
Spot	rt fields					
Number of wards with sport fields	7	7				
R-value collected from utilization of sport fields	93 690	123 066				
Spo	Sport halls					
Number of wards with sport halls	7	7				
Number of sport associations utilizing sport halls	5	5				
R-value collected from rental of sport halls	21 550	11 143				

Table 125.: Additional Performance Information for Sport and Recreation



c) Employees: Sport and Recreation

	2013/14	2014/15			
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	18	21	14	7	33.33
4 - 6	11	16	14	2	12.50
7 - 9	1	3	1	2	66.67
10 - 12	1	1	1	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	31	41	30	11	26.83
	Employees and Posts numbers are as at 30 June				

Table 126.: Employees: Sport and Recreation

d) Capital Expenditure: Sport and Recreation

R'000					
			2014/15		
Capital Projects	Budget	Adjustment Budget	Actual Expenditure	Variance from budget	Total Project Value
Upgrading of Kwa-Mandlenkosi sport ground 1 500 1 777 1 777 277 1 777					
Total project value represents the estimated cost of the project on approval by Council (including past and future expenditure as appropriate)					

Table 127.: Capital Expenditure 2014/15: Sport and Recreation

3.9 COMPONENT I: CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes: executive and Council; financial services; human resource services; ICT services; legal services; and procurement services.

3.9.1 CORPORATE SERVICES

This component includes: Administration, Councillor Support, Thusong Service Centers, Municipal Management, IDP, and Internal Audit.

a) Highlights: Corporate Services

Highlights	Description
Appointment of director corporate services	Appointment made 30 June 2014

Table 128.: Corporate Services Highlights



b) Challenges: Corporate Services

Description	Actions to address
Postponement of Council and standing committee meetings	Speaker must ensure that we adhere to the scheduled program
Agendas not distributed on time	Administration must be advised in time to convene meetings in oder to compile agenda

Table 129.: Corporate Services Challenges

c) Employees: Corporate Services

	Employees: Administration					
	2013/14		2014/15			
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)	
	No.	No.	No.	No.	%	
0 - 3	2	2	2	0	0	
4 - 6	2	2	2	0	0	
7 - 9	3	3	3	0	0	
10 - 12	0	0	0	0	0	
13 - 15	0	0	0	0	0	
16 - 18	1	1	1	0	0	
19 - 20	0	0	0	0	0	
Total	8	8	8	0	0	
	Employees and Posts numbers are as at 30 June					

Table 130.: Employees: Administration

	Employees: Councillor Support and Thusong Service Centres						
	2013/14		2014/15				
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)		
	No.	No.	No.	No.	%		
0 - 3	0	1	1	0	0		
4 - 6	1	1	1	0	0		
7 - 9	1	2	2	0	0		
10 - 12	0	2	1	1	50		
13 - 15	0	0	0	0	0		
16 - 18	0	0	0	0	0		
19 - 20	0	0	0	0	0		
Total	2	6	5	1	16.67		
	•	Employees and	Posts numbers are as at 3	30 June	•		

Table 131.: Employees: Councillor Support and Thusong Service Centres

	Employees: Municipal Management (Directors, Administration, IDP, Internal Audit, etc.)					
	2013/14 2014/15					
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)	
	No.	No.	No.	No.	%	
0 - 3	0	0	0	0	0	
4 - 6	0	0	0	0	0	
7 - 9	1	0	0	0	0	
10 - 12	2	5	3	2	40	
13 - 15	1	1	0	1	100	
16 - 18	0	0	0	0	0	
19 – 20+	4	6	5	1	16.67	
Total	8	12	8	4	33.33	
	Employees and Posts numbers are as at 30 June					

Table 132.: Employees: Municipal Management

3.9.2 FINANCIAL SERVICES

a) Highlights: Financial Services

Highlights	Description
Achieved an average of 91.5% collection rate.	The municipality started the first quarter of the financial year with a very low collection rate but managed to achieve a 12 month moving average of 91.5%.

Table 133.: Financial Services Highlights

b) Challenges: Financial Services

Description	Actions to address
The municipality recorded significant amounts of overdue debtors at year end	Improve the credit control and debtors management in respect of overdue debtors and write off uncollectible debts

Table 134.: Financial Services Challenges

c) Debt Recovery statistics

	2013/14		2013/14 2014/15			2015/16			
Details of the types of account raised and recovered	Billed In Year	Actual for accounts billed in year	Pro-portion of accounts value billed that were collected in the year	Billed in Year	Actual for accounts billed in year	Pro-portion of accounts value billed that were collected	To be billed in Year	Estimated turnout for accounts to be billed in year	Estimated Proportion of accounts to be billed that will be collected
	R'	000	%	R	2'000	%	R	'000	%
Property Rates	21 275	20 813	97	21 714	19 259	89	23 234	21 956	94.5
Electricity	40 623	40 065	99	41 480	41 480	100	46 540	43 980	94.5
Water	11 399	10 243	89	11 209	10 194	91	11 993	11 333	94.5

	2013/14		2013/14 2014/15			2015/16			
Details of the types of account raised and recovered	Billed In Year	Actual for accounts billed in year	Pro-portion of accounts value billed that were collected in the year	Billed in Year	Actual for accounts billed in year	Pro-portion of accounts value billed that were collected	To be billed in Year	Estimated turnout for accounts to be billed in year	Estimated Proportion of accounts to be billed that will be collected
	R'(000	%	R	'000	%	R	'000	%
Sanitation	10 465	8 978	86	11 530	8 424	73	12 337	11 658	94.5
Refuse	5 350	3 824	71	4 892	3 178	65	5 234	4 946	94.5

Table 135.: Debt Recovery

d) Employees: Financial Services

	2013/14		2	2014/15		
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)	
	No.	No.	No.	No.	%	
0 - 3	2	2	1	1	50	
4 - 6	21	30	27	3	10	
7 - 9	4	4	4	0	0	
10 - 12	7	8	7	1	12.50	
13 - 15	1	1	1	0	0	
16 - 18	0	0	0	0	0	
19 - 20	0	0	0	0	0	
Total	35	45	40	5	11.11	
•	Employees and Posts numbers are as at 30 June					

Table 136.: Employees: Financial Services

3.9.3 HUMAN RESOURCE SERVICES

a) Highlights: Human Resources

Highlights	Description
19 Staff Appointment meetings were held since 1 July 2014 until 30 June 2015	13 employees appointed in higher T-grade posts.19 first time appointments.6 contract appointments made - financial interns and personal assistants.
Appointment of Director: Corporate Services and Director: Financial Services	Successful appointment of both directors on 30 June 2015 to start service September 2015

Table 137.: Human Resource Highlights

b) Challenges: Human Resources

Description	Actions to address
Policies to be reviewed and address draft policies	Director: Corporate Services and HR Manager to arrange workshops to discuss HR Policies document received from



Description	Actions to address
	SALGA.
Advertising of vacancies on receipt of requisitions are still a challenge though a copy of a draft advertisement is attached to the notification to the director to be amended or accepted of an employee exiting the service of the municipality.	Vacancies can only be advertised when the director, municipal manager and both unions signed the staff requisition. Chairs of unions not always available to sign within a specific time period.
Have 4 Health and Safety Committee Meetings per annum. Since 2013 most of the departmental health and safety committees became dis-functional due to trained employees exiting the service of the municipality and remaining employees not really interested.	ISHS (Pty) Ltd. was re-appointed to assist with health and safety issues. The process of re-appointment and training of new safety reps is currently on track since the appointment of the Director: Corporate Services from September 2014.
It is still a challenge to have Regular LLF meetings or at least one every two months	HR notify members in advance by means of memoranda and e- mail notices to submit items for discussion prior to scheduled meetings. Problem arises when meetings are postponed until further notice.
Injury on Duty (IOD). HR experienced that it is mostly temporary employees who reported IOD's. Bruises and cuts to fingers/hands, back injuries, bee stings and thorns, inhaling of gasses.	Employees must be issued with the correct protective clothing/gear to do certain jobs to avoid IOD's and claim compensation after being paid by the municipality when not reappointed. IOD's must be accompanied by an incident report which stated that the health and safety rep/committee investigate the incident.
Leave Administration	The correct capturing of all leave forms is very crucial. Council must provide funds in the budget to appoint a dedicated clerk to do leave administration.
Updating/induction of employees regarding joining medical aid funds, pension/retirement fund benefits, absence of leave and other related issues	Regular meetings with employees in all the sections of the municipality including Merweville, Murraysburg and Nelspoort

Table 138.: Human Resource Challenges

c) Employees: Human Resource Services

Employees: Human Resource Services					
	2013/14 2014/15				
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0
4 - 6	0	0	0	0	0
7 - 9	1	1	0	1	100
10 - 12	0	0	0	0	0
13 - 15	1	1	1	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	2	2	1	1	50
Employees and Posts numbers are as at 30 June					

Table 139.: Employees: Human Resource services

3.9.4 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

a) Introduction to Information and Communication Technology (ICT) Services

The ICT services of the municipality is outsourced to an external servicer provider.

b) Highlights: ICT Services

Highlights	Description	
	The Council approved the following ICT related policies that was developed according to ICT Municipal Governance Framework adopted by the National Department of Cooperative governance:	
	Municipal Corporate Governance of Information and Communication Technology Policy	
	ICT User Access Management Policy	
ICT Governance	ICT Security Controls Policy	
To F dovomando	ICT Operating System Security Controls Policy	
	ICT Disaster Recovery Policy	
	ICT Service Level Agreement Management Policy (External Service Providers / Vendors)	
	ICT Service Level Agreement Management Policy (ICT and Municipality)	
	ICT Data Backup and Recovery Policy	
Upgrade of Equipment BWM succeeded to fund the purchase of new equipment to replace / upgramajority of its old Desktops and Laptops from XP to Windows 8		
Capacity	Due to the increased workload on ICT Governance together with the normal day to day technical support the Municipality succeeded to obtain additional capacity and support from its current service provider without incurring additional expenditure	

Table 140.: ICT Service Highlights

c) Challenges: ICT Services

Description	Description
Compatibility	Compatibility issues between the SEBATA Financial Management System and Windows 8 operating system were experienced due to the fact that the developers of the Financial Management System did not amend their software to be fully compatible with Windows 8
Decommissioning of XP operating systems	The majority of BWM's PC's were still equipped with XP operating systems. Due to Microsoft's announcement that they will no longer support XP operating system the Municipality had to upgrade all the PC's equipped with XP to Windows 8. This caused a financial challenge as well as operational challenges to ensure a smooth transition with minimal disruption to the end-users.

Table 141.: ICT Service Challenges



d) Capital Expenditure: ICT Services

Capital Expenditure 2014/15: ICT Services					
R'000					
2014/15					
Capital Projects	Budget	Adjustment Budget	Actual Expenditure	Variance from budget	Total Project Value
Computers: Hardware/Equipment 650 751 734 84 734					
Computers: Hardware/Equipment 650 751 734 84 734 Total project value represents the estimated cost of the project on approval by Council (including past and future expenditure as appropriate)					

Table 142.: Capital Expenditure 2014/15: ICT Services

3.9.5 PROCUREMENT SERVICES

a) Highlights: Procurement Services

Highlights	Description	
A comprehensive compliance assessment was done by Western Cape Provincial Treasury to assist and improve our audit outcomes	Many of the recommendations were included in the quarterly reports to Council and others have already been implemented	
Western Cape Supplier Database	Beaufort West, together with the other municipalities in the district have subscribed to the Western Cape Supplier Database with the goal of moving towards an integrated, centralized supplier database that is managed by Provincial Treasury. The envisaged date for implementation is 01 September 2015.	
Implementation of an integrated online procurement system to create more efficiency in the system	We received R 300 000 from Provincial Treasury for the implementation of this project and we are currently in process of implementing the system	

Table 143.: Procurement Services Highlights

b) Challenges: Procurement Services

Description	Actions to address	
Capacity constraints limit the effective and efficient performance and management of the function	Management is in the process of reviewing the Municipality's organisational structure and motivations will be tabled for consideration as part of that process	
The current decentralised nature of the supply chain management unit creates challenges and results in a lack of controls	The goal is to centralise the procurement function within the Municipality	

Table 144.: Procurement Services Challenges

c) Service Statistics for Procurement Services

Description	Total No	Monthly Average	Daily Average
Requests processed	35	3	1
Orders processed	2 985	240	12
Requests cancelled or referred back	2	0	0
Extensions	1	0	0
Bids received (number of documents)	97	8.09	0.27

Description	Total No	Monthly Average	Daily Average
Bids awarded	32	2.67	0.09
Bids awarded ≤ R 200 000	22	1.84	0.07
Appeals registered	0	0	0
Successful Appeals	0	0	0

Table 145.: Service Statistics for Procurement Division

d) **Details of Deviations for Procurement Services**

Type of deviation	Number of deviations	Percentage of total deviations number	Value of deviations R	Percentage of total deviations value
Emergency	5	2.18	74 841	1.13
Sole Supplier	68	29.57	2 701 870	40.80
Acquisition of special works of art or historical objects where specifications are difficult to compile	1	0.42	20 086	0.30
Any other exceptional case where it is impossible or impractical to follow the official procurement process	156	67.83	3 825 721	57.77
Total	230	100	6 622 519	100

Table 146.: Statistics of Deviations from the SCM Policy

3.9.6 **MUNICIPAL BUILDINGS**

Introduction to Municipal Buildings a)

Maintenance on municipal buildings is done on an adhoc basis due to financial constraints. The only planned renovation that could be completed is at the municipal stores as it was specifically budgeted for.

There was a Saving Water: Indigent Househould team under the EPWP project which was established in accordance with EPWP standards to create job opportunities. This project involved the fixing of leaks at indigent households thus saving water.

b) **Highlights: Municipal Buildings**

Highlights	Description
Establishment of Saving Water: Indigent Household team	The team was established in accordance with EPWP standards to create job opportunities

Table 147.: Municipal Buildings Highlights

Challenges: Municipal Buildings c)

Description	Actions to address	
Indigent Households	No staff to attend to their complaints. Appointment of a team to	

Description	Actions to address
	service the households
Maintenance of Municipal Buildings	Obtain funding to address the shortage of staff. Draft and get a maintenance plan approved and draw up a implementation plan thereof.

Table 148.: Buildings Challenges

d) Low cost housing: New houses

Year	New	Rebuilt
2013/14	551	16
2014/15	0	0

Table 149.: New and Rebuilt Houses

e) Cost: Maintenance Municipal Buildings

The table below shows the costs involved for the maintenance of buildings within the municipal area:

Maintenance details	2013/14 R	2014/15 R
Municipal	3 696 517	4 586 859
Low cost housing	215 000	0
Total	3 911 517	4 586 859

Table 150.: Cost of Maintenance of Buildings

f) Employees: Building Maintenance

	Employees: Building Maintenance											
	2013/14		2014/15									
Job Level	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)							
	No.	No.	No.	No.								
0 - 3	7	9	7	2	22.22							
4 - 6	5	6	6	0	0							
7 - 9	1	1	1	0	0							
10 - 12	1	1	1	0	0							
13 - 15	0	0	0	0	0							
16 - 18	0	0	0	0	0							
19 - 20	0	0	0	0	0							
Total	14	17	15	2	11.76							
		Employees and I	Posts numbers are as at 3	30 June	Employees and Posts numbers are as at 30 June							

Table 151.: Employees Building Maintenance

3.9.7 FLEET MANAGEMENT

a) Introduction to Fleet Management

The goal:

Strive to provide a safe, reliable and cost effective fleet to different departments in such a manner that the service to the community can be delivered in a timely manner. The fleet consist out of 80 vehicles, including: cars, light duty vehicles, trucks, tractors, earth moving vehicle, compressors and different small plants such as mobile and ordinary grass cutters, water pumps, jolly jumpers, vibrators and power generators.

Objective:

To achieve the aim of our municipality's fleet management plan, key objectives for fleet services have been set as follow:

- To maintain fleet costs effective and in a timely manner.
- To put internal control methods in place to prevent fraud and fruitless expenditures.
- To implementing policies formulate by Council to delivered a efficient services to the community.
- > 4To share values, norms and expectations.
- To provide a safe and reliable fleet by keeping fleet in a roadworthy condition.
- > Ensuring vehicles are replaced by implementing replacement policies.
- Building a team effort, trust, co operation and evaluate performance.
- Keep thorough record of statistics of vehicle history, logs, Petrol usage, vehicle issued and availability.
- Set up reports that is transparent and accessible to responsible people.

The functions of the fleet management section are as follow.

- Vehicle maintenance and repairs.
- Driver management.
- Vehicle financing.
- Fuel management.
- Monthly, quarterly and annually reports.
- Licencing and road worthiness of fleet vehicles.

b) Highlights: Fleet Management

Highlights	Description
Availalbity of fleet	80% of the fleet constantly available

Table 152.: Fleet Management: Highlights

c) Challenges: Fleet Management

Description	Actions to address		
Wear and tear	Ageining vehicles		
Purchasing of vehicles	High costs with regards to leasing of vehicles versus the purchase thereof. Limited budget to purchase new vehicles.		
	High Vehicle reimbursement costs.		

Table 153.: Fleet Management Challenges

3.10 COMPONENT L: SERVICE DELIVERY PRIORITIES FOR 2015/16

The main development and service delivery priorities for 2015/16 forms part of the municipality's top layer SDBIP for 2015/16 and are indicated in the table below:

3.10.1 TO DEVELOP A LOCAL ECONOMIC DEVELOPMENT STRATEGY THAT RESPONDS TO FOOD SECURITY, SOCIAL INFRASTRUCTURE, HEALTH ENVIRONMENT, EDUCATION AND SKILLS DEVELOPMENT AND THE GENDER BALANCES IN SOCIETY

Ref	KPI	Unit of Measurement	Wards	Annual Target
TL10	Create temporary job opportunities in terms of EPWP projects by 30 June 2016	Number of temporary jobs opportunities created by 30 June 2016	All	500

Table 154.: Service Delivery Priority for 2014/15: To Develop a Local Economic Development Strategy that responds to Food Security,
Social Infrastructure, Health Environment, Education and Skills Development and the Gender Balances in Society

3.10.2 TO EMBARK ON A TURNAROUND STRATEGY TO ADDRESS THE ADMINISTRATIVE AND FINANCIAL CHALLENGES FACING THE MUNICIPALITY

Ref	КРІ	Unit of Measurement	Wards	Annual Target
TL11	Appoint people from the employment equity target groups in the three highest levels of management in compliance with a municipality's approved employment equity plan	Number of people appointed in the three highest levels of management	All	0
TL12	0.10% of the municipality's personnel budget spent on implementing its workplace skills plan by 30 June 2016 ((Actual amount spent on training/total personnel budget)x100)	% of the municipality's personnel budget spent on implementing its workplace skills plan by 30 June 2016	All	0.10%
TL35	Develop a policy on the appointment of temporary staff and submit to Council by 30 June 2016	Policy on the appointment of temporary staff developed and submitted to Council by 30 June 2016	All	1

Table 155.: Service Delivery Priority for 2014/15: To Embark on a Turnaround Strategy to address the Administrative and Financial Challenges facing the Municipality

3.10.3 TO IMPROVE AND MAINTAIN CURRENT BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT THROUGH THE PROVISION OF BASIC SERVICES AND SPECIFIC INFRASTRUCTURAL DEVELOPMENT PROJECTS

Ref	КРІ	Unit of Measurement	Wards	Annual Target
TL1	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network at 30 June 2016	Number of residential properties which are billed for water or have pre paid meters as at 30 June 2016	All	13 069
TL2	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) by 30 June 2016	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2016	All	11 958
TL3	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) as at 30 June 2016	Number of residential properties which are billed for sewerage as at 30 June 2016	All	13 402
TL4	Number of formal residential properties for which refuse is removed once per week at 30 June 2016	Number of residential properties which are billed for refuse removal as at 30 June 2016	All	10 857
TL5	Provide free basic water to indigent households in terms of the approved indigent policy as at 30 June 2016	Number of households receiving free basic water as at 30 June 2016	All	6 139
TL6	Provide free basic electricity to indigent households in terms of the approved indigent policy as at 30 June 2016	Number of households receiving free basic electricity as at 30 June 2016	All	4 317
TL7	Provide free basic sanitation to indigent households in terms of the approved indigent policy as at 30 June 2016	Number of households receiving free basic sanitation as at 30 June 2016	All	4 327
TL8	Provide free basic refuse removal to indigent households in terms of the approved indigent policy as at 30 June 2016	Number of households receiving free basic refuse removal as at 30 June 2016	All	929
TL9	The percentage of the municipal capital budget spent by 30 June 2016 ((Actual amount spent /Total amount budgeted for capital projects)X100)	% of capital budget spent by 30 June 2016	All	75%
TL17	Limit unaccounted water to less than 15% between source and sector meters	% of water unaccounted for between source and sector meters	All	15%
TL18	Maintain 95% water quality quarterly as per SANS 241 physical and micro parameters	% water quality level	All	95%
TL19	Maintain 90% quality quarterly of final waste water outflow	% quality level	All	90%
TL20	90% of the roads and stormwater assets maintenance budget spent by 30 June 2016 ((Actual expenditure on maintenance divided by the total approved budget for maintenance)x100)	% of budget spent by 30 June 2016	All	90%

Ref	КРІ	Unit of Measurement	Wards	Annual Target
TL21	90% of the sanitation assets maintenance budget spent by 30 June 2016 ((Actual expenditure on maintenance divided by the total approved budget for maintenance)x100)	% of budget spent by 30 June 2016	All	90%
TL22	90% of the parks and recreation maintenance budget spent by 30 June 2016 ((Actual expenditure on maintenance divided by the total approved budget for maintenance)x100)	% of budget spent by 30 June 2016	All	90%
TL23	90% of the water assets maintenance budget spent by 30 June 2016 ((Actual expenditure on maintenance divided by the total approved budget for maintenance)x100)	% of budget spent by 30 June 2016	All	90%
TL24	Construct new roads in Dliso avenue and Mshaka road by 30 June 2016	Project completed by 30 June 2016	All	1
TL25	Rehabilitate Setlaars weg, Pearl and Paarden street by 30 June 2016	Project completed by 30 June 2016	1	1
TL26	95% of the approved project budget spent to upgrade the sport facilities in Kwa Mandlenkosi by 30 June 2016 ((Actual expenditure divided by the total approved project budget)x100)	% of budget spent by 30 June 2016	All	95%
TL27	Complete phase 1 of the Nelspoort Waste Water Treatment Works by 30 June 2016 (MIG: Nelspoort WWTW - Second phase)	Project completed by 30 June 2016	2	1
TL28	Complete the waste water pump station in area S8 by 30 June 2016	Project completed by 30 June 2016	6	1
TL29	Upgrade the Sports ground of Merweville by 30 June 2016	Project completed by 30 June 2016	7	1
TL30	Install water pressure reducing valves for central Beaufort West by 30 June 2016	Project completed by 30 June 2016	2; 4	1
TL31	Completed 234 Top structures for the housing project by 30 June 2016	Number of top structures completed	6	1
TL32	Purchase land for future housing development by 30 June 2016	Land purchased by 30 June 2016	2; 7	1
TL33	Install a weighbridge at the Vaalkoppies Landfill site by 30 June 2016	Project completed by 30 June 2016	All	1
TL34	Purchase a Waste Compactor for the Vaalkoppies Landfill Site by 30 June 2016	Waste Compactor purchased by 30 June 2016	All	1
TL36	Limit the % electricity unaccounted for quarterly to less than 12% {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) × 100}	% electricity unaccounted for	All	12%

Ref	КРІ	Unit of Measurement	Wards	Annual Target
TL37	90% of the electricity maintenance budget spent by 30 June 2016 ((Actual expenditure on maintenance divided by the total approved budget for maintenance)x100)	% of the electricity maintenance budget spent	All	90%
TL38	95% of Energy Efficiency Demand Side Management (EEDSM) budget spent by 30 June 2016 (Total expenditure on project/ Approved budget for the project)x100	% of budget spent by 30 June 2016	All	95%

Table 156.: Service Delivery Priority for 2014/15: To improve and Maintain Current Basic Service Delivery and Infrastructure Development through the Provision of Basic Services and Specific Infrastructural Development Projects

3.10.4 TO IMPROVE THE FINANCIAL VIABILITY OF THE MUNICIPALITY

Ref	КРІ	Unit of Measurement	Wards	Annual Target
TL13	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	Ratio achieved	All	2
TL14	Financial viability measured in terms of the outstanding service debtors (Total outstanding service debtors/ revenue received for services)	% outstanding service debtors to revenue	All	32%
TL15	Financial viability measured in terms of the available cash to cover fixed operating expenditure ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / (Monthly Fixed Operational Expenditure excluding, Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Ratio achieved	All	0.2
TL16	Achieve an annual average payment percentage of not less than 90% by 30 June 2016 (Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue x 100	Payment % achieved by 30 June 2016	All	85%

Table 157.: Service Delivery Priority for 2014/15: To Improve the Financial Viability of the Municipality

3.10.5 TO PROMOTE GOOD GOVERNANCE THROUGH ONGOING COMMUNICATION BETWEEN THE COUNCIL AND CITIZENS THROUGH COMMUNITY PARTICIPATION, EFFECTIVE INFORMATION DISSEMINATION AND COMMUNICATION AND WARD BASED CONSULTATION

Ref	КРІ	Unit of Measurement	Wards	Annual Target
TL39	Compile the Risk based audit plan and submit to Audit Committee for consideration by 30 September 2015	Risk based audit plan submitted to Audit Committee for consideration by 30 September 2015	All	1
TL40	70% of the RBAP for 2015/16 implemented by end June 2016 [(Number of audits and tasks completed for the period/ Number of audits and tasks identified in the RBAP)x100]	(Number of audits completed for the period/ audits planned for the period)x100	All	70%

Table 158.: Service Delivery Priority for 2014/15: To Promote Good Governance through ongoing Communication between the Council and Citizens through Community Participation, Effective Information Dissemination and Communication and Ward Based Consultation



CHAPTER 4

4.1 National Key Performance Indicators - Municipal Transformation And Organisational Development

The following table indicates the municipality's performance in terms of the National Key Performance Indicators required in terms of the Local Government: Municipal Planning and the Performance Management Regulations of 2001 and section 43 of the MSA. These key performance indicators are linked to the National Key Performance Area – Municipal Transformation and Organisational Development.

KPA and Indicators	Municipal Achievement	Municipal Achievement	
	2013/14	2014/15	
The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan.	0	2	
The percentage of a municipality's budget actually spent on implementing its workplace skills plan.	0.06	0.06	

Table 159.: National KPIs- Municipal Transformation and Organisational Development

4.2 INTRODUCTION TO THE MUNICIPAL WORKFORCE

The BWM currently employs **352** (excluding non-permanent positions) officials, who individually and collectively contribute to the achievement of the Municipality's objectives. The primary objective of Human Resource Management is to render an innovative human resources service that addresses both skills development and an administrative function.

4.2.1 EMPLOYMENT EQUITY

The Employment Equity Act (1998) Chapter 3, Section 15 (1) states that affirmative action measures are measures designed to ensure that suitable qualified people from designated groups have equal employment opportunities and are equitably represented in all occupational categories and levels in the workforce of a designated employer. The national performance indicator also refers to: "Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan"

a) Employment Equity Targets / Actual

Afri	ican	Colo	Coloured II		red Indian		lian	White	
Target June	Actual June								
106	92	181	236	0	0	65	24		

Table 160.: 2014/15 EE Targets/Actual by Racial Classification

Males (Includ	ing disability)	Females (Inclu	ding disability)
Target June Actual June		Target June	Actual June
188	246	164	106

Table 161.: 2014/15 EE Targets/Actual by Gender Classification

b) Specific Occupational Categories - Race

The table below indicates the number of employees by race within the specific occupational categories:

Occupational	Male Female			Total					
Levels	Α	С	- 1	W	Α	С	- 1	W	Total
Top Management	0	1	0	0	0	0	0	0	1
Senior management	1	1	0	2	0	0	0	0	4
Professionally qualified and experienced specialists and mid- management	0	3	0	3	1	1	0	2	10
Skilled technical and academically qualified workers, junior management, supervisors, foremen and superintendents	7	30	0	3	3	5	0	2	50
Semi-skilled and discretionary decision making	20	60	0	4	16	44	0	8	152
Unskilled and defined decision making	33	78	0	0	11	13	0	0	135
Total permanent	61	173	0	12	31	63	0	12	352
Non- permanent employees	4	9	0	2	2	14	0	1	32
Grand total	65	182	0	14	33	77	0	13	384

Table 162.: Occupational Categories

4.2.2 VACANCY RATE

The approved organogram for the municipality had 437 posts for the 2014/15 financial year. The actual positions filled are indicated in the tables below by post level and by functional level. 85 Posts were vacant at the end of 2014/15, resulting in a vacancy rate of 19.45%.

Below is a table that indicates the vacancies within the municipality:

Per Post Level						
Post level	Filled	Vacant				
MM and MSA section 57 and 56	5	1				
Middle management (T14-T19)	5	5				
Admin Officers (T4-T13)	210	45				
General Workers (T3)	132	34				
Total	352	85				
Per Functional Level						
Functional area	Filled	Vacant				
Municipal Manager	8	4				
Corporate Services	29	5				
Financial Services	40	5				
Community Services	78	13				
Engineering Services	149	47				
Electro-Technical Services	23	8				
Murraysburg	25	3				

Per Post Level					
Post level	Filled	Vacant			
Total	352	85			

Table 163.: Vacancy Rate per Post and Functional Level

4.2.3 TURNOVER RATE

A high turnover may be costly to a municipality and might negatively affect productivity, service delivery and institutional memory/organizational knowledge. Below is a table that shows the turnover rate within the municipality. The turnover rate shows a decrease from 6.79% in 2013/14 to 5.68% in 2014/15.

The table below indicates the turn-over rate over the last two years:

Financial year	Total no appointments at the end of each Financial Year	New appointments	No Terminations during the year	Turn-over Rate
2013/14	353	51	24	6.79%
2014/15	352	19	20	5.68%

Table 164.: Turnover Rate

4.3 MANAGING THE MUNICIPAL WORKFORCE

Managing the municipal workforce refers to analyzing and coordinating employee behavior.

4.3.1 INJURIES

An occupational injury is a personal injury, disease or death resulting from an occupational accident. Compensation claims for such occupational injuries are calculated according to the seriousness of the injury/disease and can be costly to a municipality. Occupational injury will influence the loss of man hours and therefore financial and productivity performance.

The number of injuries has stayed the same for the 2014/15 financial year.

The table below indicates the total number of injuries within the different directorates:

Directorates	2013/14	2014/15
Municipal Manager	0	1
Corporate Services	0	1
Financial Services	0	1
Community Services	7	5
Engineering Services	9	9
Electro -Technical Services	1	0
Total	17	17

Table 165.: Injuries

4.3.2 SICK LEAVE

The number of day's sick leave taken by employees has service delivery and cost implications. The monitoring of sick leave identifies certain patterns or trends. Once these patterns are identified, corrective action can be taken.

The total number of employees that have taken sick leave during the 2014/15 financial year shows a decrease when comparing it with the 2013/14 financial year.

The table below indicates the total number sick leave days taken within the different directorates:

Department	2013/14	2014/15
Municipal Manager	34	10
Corporate Services	340	340
Financial Services	756	392
Community Services	855	1 136
Engineering Services	1 403	1 345
Electro-Technical Services	16	58
Total	3 394	3 281

Table 166.: Sick Leave

4.3.3 HR POLICIES AND PLANS

Policies and plans provide guidance for fair and consistent staff treatment and a consistent approach to the managing of staff.

The table below shows the HR policies and plans that are approved and still needs to be approved:

Approved policies				
Name of policy	Date approved/ revised			
Employment Policy	2003			
Internal Conditions of Service	2003			
Sexual harassment	2007			
Subsistence and Travelling	2007			
Training and Development	2007			
Language	2007			
Support Staff	2007			
Cell Phone	2007			
Induction Training and Staff Orientation	2007			
Internal control: Salaries and grants	2007			
Study	2007			
IT	2007			
HIV/AIDS	2007			
Induction programme	2008			
Draft policies				
Name of policy	Action to address and approve			

Approved policies					
Recruitment and Selection					
Employment Equity					
Incapacity / III-Health					
Substance Abuse					
Smoking Policy	To be workshopped together with the policy document received				
Overtime	from Salga in the 2015/16 financial year.				
Retirement Planning					
Unauthorized Absence					
Vetting					
Uniform Protective Clothing					

Table 167.: HR Policies and Plans

4.4 CAPACITATING THE MUNICIPAL WORKFORCE

Section 68(1) of the MSA states that municipality must develop its human resource capacity to a level that enables it to perform its functions and exercise its powers in an economical, effective, efficient and accountable way. For this purpose the human resource capacity of a municipality must comply with the Skills Development Act (SDA), 1998 (Act No. 81 of 1998), and the Skills Development Levies Act, 20 1999 (Act No. 28 of 1999).

4.4.1 SKILLS MATRIX

The table below indicates the number of employees that received training in the year under review:

Management level	Gender	Number of employees identified for training at start of the year (2013/14)	Number of Employees that received training (2014/15)
MM and S57	Female	0	0
WWW and SS/	Male	1	4
Legislators, senior officials and	Female	4	1
managers	Male	9	7
Associate professionals and	Female	4	0
Technicians	Male	3	3
Dyefoodianala	Female	5	1
Professionals	Male	10	1
Clerks	Female	13	8
Cierks	Male	15	4
Coming and calco workers	Female	18	0
Service and sales workers	Male	7	0
Oneth and maleta distributions	Female	3	3
Craft and related trade workers	Male	4	0
Plant and machine operators and	Female	0	0
assemblers	Male	4	12
Elementary occupations	Female	61	12

Management level	Gender	Number of employees identified for training at start of the year (2013/14)	Number of Employees that received training (2014/15)
	Male	55	14
Sub total	Female	108	10
Sub total	Male	108	33
Total		216	113

Table 168.: Skills Matrix

4.4.2 SKILLS DEVELOPMENT - TRAINING PROVIDED

The Skills Development Act (1998) and the MSA, (2000), require employers to supply employees with the necessary training in order to develop its human resource capacity. Section 55(1)(f) states that as head of administration the Municipal Manager is responsible for the management, utilization and training of staff.

			Training	provided w	ithin the re	porting per	riod(2014/1	5)
Occupational categories	Gender	nder Learnerships		and oth	ogrammes er short rses	S Total		
		Actual	Target	Actual	Target	Actual	Target	% Variance
MM and S57	Female	0	0	1	1	1	1	0
WIWI and 337	Male	0	0	3	3	3	3	0
Legislators, senior officials and	Female	0	0	1	2	1	1	0
managers	Male	0	0	4	11	4	11	36.36
Dyefoonianala	Female	0	0	0	0	0	0	0
Professionals	Male	0	0	1	5	1	5	20
Technicians and associate	Female	0	0	0	0	0	0	0
professionals	Male	0	0	2	2	2	2	0
Olayle	Female	0	0	12	12	12	12	0
Clerks	Male	0	0	5	5	5	5	0
Coming and calco workers	Female	0	0	0	0	0	0	0
Service and sales workers	Male	0	0	0	0	0	0	0
Cueft and valeted trade wards we	Female	0	0	0	0	0	0	0
Craft and related trade workers	Male	0	0	3	10	3	10	30
Plant and machine operators and	Female	0	0	0	0	0	0	0
assemblers	Male	12	12	0	0	12	12	0
Elementen (accumentance	Female	0	0	0	0	12	100	12
Elementary occupations	Male	12	100	0	0	12	100	12
Cub total	Female	0	0	14	15	26	114	22.81
Sub total	Male	12	112	18	36	32	48	66.67
Total		12	112	32	51	58	163	35.58
		-1-1- 400	01-111- 0					

Table 169.: Skills Development

4.4.3 SKILLS DEVELOPMENT - BUDGET ALLOCATION

The table below indicates that no budget was allocated to the workplace skills plan

Year	Total personnel budget	Total Allocated	Total Spend	% Spent
		R'000		
2013/14	67 217	330	140	42.42
2014/15	76 749	279	136	48.89

Table 170.: Budget Allocated and Spent for Skills Development

It is important to note that the BWM has not received any grants from LGSETA with regards to the workplace skills plan for the past two financial years.

4.4.4 MFMA COMPETENCIES

In terms of Section 83 (1) of the MFMA, the accounting officer, senior managers, the chief financial officer, non-financial managers and other financial officials of a municipality must meet the prescribed financial management competency levels that are key to the successful implementation of the MFMA. National Treasury has prescribed such financial management competencies in Government Notice 493 dated 15 June 2007.

To assist the above-mentioned officials to acquire the prescribed financial competencies, National Treasury, with the collaboration of various stakeholders and role players in the local government sphere, developed an outcomes-based NQF Level 6 qualification in municipal finance management. In terms of the Government Notice 493 of 15 June 2007, "(1) No municipality or municipal entity may, with effect 1 January 2013 (exempted until 30 September 2015 in terms of Government Notice 179 of 14 March 2014), employ a person as a financial official if that person does not meet the competency levels prescribed for the relevant position in terms of these Regulations."

The table below provides details of the financial competency development progress as required by the regulation:

Description	Total number of officials employed by municipality (Regulation 14(4)(a) and (c))	Competency assessments completed (Regulation 14(4)(b) and (d))	Total number of officials whose performance agreements comply with Regulation 16 (Regulation 14(4)(f))	Total number of officials that meet prescribed competency levels (Regulation 14(4)(e))
	Fin	ancial Officials		
Accounting Officer	1	1	1	1
Chief Financial Officer	1	1	1	1
Senior Managers	2	2	0	2
Any other financial officials	13	13	0	13
	Supply Chai	n Management Official	s	
Heads of Supply Chain Management Units	1	1	0	1
Supply Chain Management Senior Managers	0	0	0	0
Total	18	18	2	18

Table 171.: MFMA Competencies



4.5 MANAGING THE MUNICIPAL WORKFORCE EXPENDITURE

Section 66 of the MSA states that the accounting officer of a municipality must report to the Council on all expenditure incurred by the municipality on staff salaries, wages, allowances and benefits. This is in line with the requirements of the Public Service Regulations, (2002), as well as National Treasury Budget and Reporting Regulations SA22 and SA23.

4.5.1 Personnel Expenditure

The percentage personnel expenditure is essential in the budgeting process as it reflects on current and future efficiency. The table below indicates the percentage of the municipal budget that was spent on salaries and allowance for the past two financial years and that the municipality is well within the national norm of between 35 to 40%:

Financial year	Total Expenditure salary and allowances	· Intal Unerating Expenditure				
	R'(
2013/14	71 808	254 234	28.25			
2014/15	74 824	220 767	33.89			

Table 172.: Personnel Expenditure

Below is a summary of Councillor and staff benefits for the year under review:

Financial year	2013/14	2014/15							
Description	Actual	Original Budget	Adjusted Budget	Actual					
Description	R'000								
Councillors (Political Office Bearers plus Other)									
Salary	2 634	3 147	3 147	3 031					
Pension Contributions	193	181	181	289					
Medical Aid Contributions	38	42	42	41					
Motor vehicle allowance	711	739	739	676					
Cell phone allowance	271	340	340	271					
Housing allowance	0	0	0	0					
Other benefits or allowances	47	0	0	0					
In-kind benefits	0	0	0	0					
Sub Total	3 894	4 449	4 449	4 309					
% increase/ (decrease)	-	14.42	0	(3.15)					
	Senior Managers of t	the Municipality							
Pension Contributions	2 781	5 438	3 669	3 645					
Pension Contributions	463	632	541	546					
Medical Aid Contributions	31	27	26	26					
Motor vehicle allowance	348	324	424	423					
Cell phone allowance	0	0	0	0					
Housing allowance	0	0	0	0					

Financial year	2013/14	2014/15				
Description	Actual	Original Budget	Adjusted Budget	Actual		
Description		R	'000			
Performance Bonus	359	380	380	392		
Other benefits or allowances	304	0	0	0		
In-kind benefits	0	0	0	0		
Sub Total	4 286	6 800	5 041	5 033		
% increase/ (decrease)	-	58.66	(25.87)	(0.16)		
	Other Munic	ipal Staff				
Basic Salaries and Wages	46 598	51 217	50 966	49 055		
Pension Contributions	6 164	8 360	8 111	7 461		
Medical Aid Contributions	1 147	1 244	1 253	1 159		
Motor vehicle allowance	1 220	1 726	1 510	1 285		
Cell phone allowance	0	0	0	0		
Housing allowance	246	268	285	271		
Overtime	3 268	2 011	2 381	3 196		
Other benefits or allowances	4 985	2 668	2 754	3 055		
Sub Total	63 628	67 495	67 259	65 482		
% increase/ (decrease)	-	6.08	(0.35)	(2.64)		
Total Municipality	71 808	78 744	76 749	74 824		
% increase/ (decrease)	6.83	9.7	6.8%			

Table 173.: Councillor and Staff Benefits



CHAPTER 5

This chapter provides details regarding the financial performance of the municipality for the 2014/15 financial year.

COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE

The Statement of Financial Performance provides an overview of the financial performance of the municipality and focuses on the financial health of the municipality.

5.1 FINANCIAL SUMMARY

The table below indicates the summary of the financial performance for the 2014/15 financial year:

	Financial Summary										
		R'	000								
	2013/14 2014/15 2014/1			2014/15	5 %Variance						
Description	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget					
<u>Financial Performance</u>											
Property rates	23 192	24 984	24 984	25 057	0.29	0.29					
Service charges	85 099	97 492	96 566	88 399	(9.33)	(8.46)					
Investment revenue	1 012	1 060	1 060	1 893	78.55	78.55					
Transfers recognised - operational	77 919	83 796	85 355	76 782	(8.37)	(10.04)					
Other own revenue	50 193	24 793	47 202	60 142	142.58	27.42					
Total Revenue (excluding capital transfers and contributions)	237 415	232 125	255 166	252 273	8.68	(1.13)					
Employee costs	67 878	74 295	72 300	73 426	(1.71)	1.56					
Remuneration of Councillors	3 894	4 449	4 449	4 356	(2.09)	(2.09)					
Depreciation and asset impairment	25 019	15 081	15 081	18 215	20.78	20.78					
Finance charges	4 087	1 940	2 116	4 453	129.51	110.49					
Materials and bulk purchases	56 475	74 897	73 031	61 501	(17.88)	(15.79)					
Transfers and grants	60	60	60	64	7.42	7.42					
Other expenditure	96 879	74 923	97 445	96 845	29.26	(0.62)					
Total Expenditure	254 291	245 644	264 481	258 861	5.38	(2.12)					
Surplus/(Deficit)	(16 876)	(13 519)	(9 315)	(6 588)	(51.27)	(29.28)					
Transfers recognised - capital	21 348	22 868	39 256	37 652	64.65	(4.08)					
Contributions recognised - capital and contributed	363	170	0	52 296	30 662.53	0					

	Financial Summary											
R'000												
	2013/14		2014/15		2014/15	%Variance						
Description	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget						
assets												
Surplus/(Deficit) after capital transfers and contributions	4 835	9 519	29 941	83 361	775.76	178.42						
Capital expenditure and funds sources												
		Capital ex	kpenditure									
Transfers recognised - capital	21 348	22 868	39 256	37 652	64.65	(4.08)						
Public contributions and donations	363	170	170	52 296	30 662.53	30 662.53						
Borrowing	4 092	2 460	2 460	790	(67.90)	(67.90)						
Internally generated funds	4 848	3 788	2 014	2 058	(45.67)	2.22						
Total sources of capital funds	30 651	29 286	43 899	92 797	216.86	111.38						
		Financia	l position									
Total current assets	49 429	43 252	43 762	66 873	54.61	52.81						
Total non-current assets	394 524	409 592	417 716	469 734	14.68	12.54						
Total current liabilities	46 034	41 104	35 610	57 050	38.79	60.21						
Total non-current liabilities	46 161	47 055	49 795	44 438	(5.56)	(10.76)						
Community wealth/Equity	351 758	364 685	376 074	435 119	19.31	15.70						
		Cash	flows									
Net cash from (used) operating	25 616	30 285	35 492	42 284	39.62	19.14						
Net cash from (used) investing	(32 343)	(28 815)	(43 428)	(38 337)	33.05	(11.72)						
Net cash from (used) financing	567	(391)	(391)	(2 768)	607.91	607.91						
Cash/cash equivalents at the year end	(6 161)	1 080	(8 327)	1 179	(9.23)	(114.16)						
	(Cash backing/sur	plus reconciliation	<u>on</u>								
Cash and investments available	11 937	5 735	3 610	13 116	128.71	2.63						
Application of cash and investments	(11 756)	(4 610)	(2 019)	(11 731)	154.45	4.81						
Balance - surplus (shortfall)	181	1 125	1 591	1 385	23.19	(0.13)						

		Financial	Summary								
R'000											
		2014/15 %V									
Description	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget					
		Asset ma	nagement			•					
Asset register summary (WDV)	390 847	407 292	414 039	467 998	14.90	13.03					
Depreciation and asset impairment	25 019	15 081	15 081	18 215	20.78	20.78					
Renewal of Existing Assets	0	0	0	0	0	0					
Repairs and Maintenance	17 408	21 053	21 053	18 143	(13.82)	(13.82)					
		Free s	ervices								
Cost of Free Basic Services provided	12 068	9 255	9 255	15 109	63.26	63.26					
Revenue cost of free services provided	19 721	17 378	17 378	16 102	(7.34)	(7.34)					
	<u>Ho</u> ı	useholds below n	ninimum service	level							
Water:	260	187	187	260	28.08	28.08					
Sanitation/sewerage:	614	0	0	614	100	100					
Energy:	0	0	0	0	0	0					
Refuse:	0	0	0	0	0	0					
Variances are c	calculated by dividin	g the difference betw	veen actual and origi	inal/adjustments bud	dget by the actua	ıl					

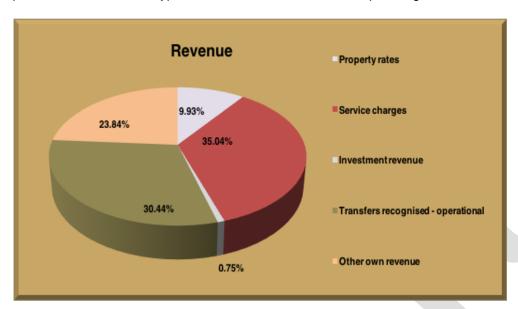
Table 174.: Financial Performance 2014/15

The table below shows a summary of performance against budgets:

		Reven	ue		(Operating exp	enditure	
Financial Year	Budget	Actual	Diff.	0/	Budget	Actual	Diff.	%
	R'000 R'000 R'000	70	R'000	R'000	R'000	70		
2013/14	239 252	259 127	19 875	8.31	223 878	254 291	30 413	13.58
2014/15	294 422	342 222	47 800	16.24	264 481	258 861	(5 620)	(2.12)

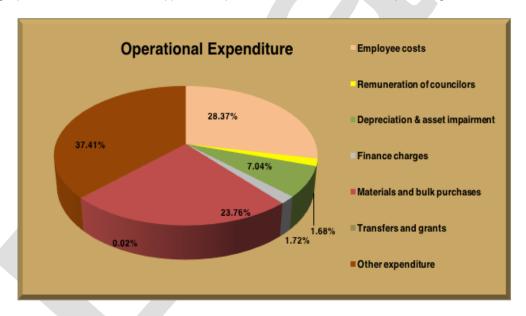
Table 175.: Performance Against Budgets

The following graph indicates the various types of revenue items in the municipal budget for 2014/15



Graph 6.: Revenue

The following graph indicates the various types of expenditure items in the municipal budget for 2014/15



Graph 7.: Operating Expenditure

5.1.1 REVENUE COLLECTION BY VOTE

The table below indicates the Revenue collection performance by Vote:

	2013/14		2014/15	2014/15	% Variance	
Vote Description	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjusted Budget
			R'000			
Vote 1 - Municipal Manager	491	0	900	1 067	0.00	18.58
Vote 2 - Director: Corporate Services	27 557	44 063	32 009	82 241	86.64	156.93
Vote 3 - Director: Financial Services	31 334	32 916	32 552	37 923	15.21	16.50
Vote 4 - Director: Engineering Services	48 008	46 812	54 155	66 276	41.58	22.38
Vote 5 - Director: Community Services	78 409	29 571	66 381	59 016	99.58	(11.10)
Vote 6 - Director: Electrical Services	73 328	101 801	108 424	95 699	(5.99)	(11.74)
Total Revenue by Vote	259 127	255 163	294 422	342 222	34.12	16.24
Variances are	calculated by dividing	the difference betwe	een actual and origina	al/adjustments bud	get by the actua	I

Table 176.: Revenue by Vote

5.1.2 REVENUE COLLECTION BY SOURCE

The table below indicates the revenue collection performance by source for the 2014/15 financial year:

	2013/14		2014/15		2014/15	% Variance
Description	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjusted Budget
			R'000)		
Property rates	22 792	24 364	24 364	24 583	0.90	0.90
Property rates - penalties and collection charges	400	620	620	474	(23.58)	(23.58)
Service Charges - electricity revenue	56 621	67 167	67 058	57 777	(13.98)	(13.84)
Service Charges - water revenue	12 150	12 695	12 394	13 386	5.44	8.01
Service Charges - sanitation revenue	10 223	11 670	11 294	11 328	(2.94)	0.30
Service Charges - refuse revenue	6 105	5 960	5 821	5 908	(0.87)	1.49
Service Charges - other	0	0	0	0	0.00	0.00
Rentals of facilities and equipment	815	845	854	1 678	98.52	96.39

2013/14		2014/15	% Variance				
Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjusted Budget		
R'000							
1 012	1 060	1 060	1 893	78.55	78.55		
1 858	1 716	1 796	1 969	14.72	9.61		
0	0	0	0	0.00	0.00		
40 874	16 120	39 960	45 969	185.17	15.04		
546	648	648	537	(16.88)	(16.89)		
54	520	580	609	17.16	5.04		
77 919	83 796	85 355	76 782	(8.37)	(10.04)		
5 560	4 944	3 364	9 379	89.71	178.84		
0	0	0	0	0.00	0.00		
237 415	232 125	255 166	252 273	8.68	(1.13)		
	1 012 1 858 0 40 874 546 54 77 919 5 560 0	Actual Original Budget 1 012	Actual Original Budget Adjusted Budget 1 012 1 060 1 060 1 858 1 716 1 796 0 0 0 40 874 16 120 39 960 546 648 648 54 520 580 77 919 83 796 85 355 5 560 4 944 3 364 0 0 0	Actual Original Budget Adjusted Budget Actual R'000 1 012 1 060 1 060 1 893 1 858 1 716 1 796 1 969 0 0 0 0 40 874 16 120 39 960 45 969 546 648 648 537 54 520 580 609 77 919 83 796 85 355 76 782 5 560 4 944 3 364 9 379 0 0 0 0	Actual Original Budget Adjusted Budget Actual Original Budget R'000 1 012 1 060 1 060 1 893 78.55 1 858 1 716 1 796 1 969 14.72 0 0 0 0 0.00 40 874 16 120 39 960 45 969 185.17 546 648 648 537 (16.88) 54 520 580 609 17.16 77 919 83 796 85 355 76 782 (8.37) 5 560 4 944 3 364 9 379 89.71 0 0 0 0.00		

Table 177.: Revenue by Source

5.1.3 **OPERATIONAL SERVICES PERFORMANCE**

The table below indicates the Operational services performance for the 2014/15 financial year:

	2013/14		2014/15	2014/1	5 Variance	
Description	Actual (Audited Outcome)	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
		R'(000			%
		<u>Operati</u>	ng Cost			
Governance and administration	54 986	43 258	46 855	48 147	11.30	2.76
Executive and Council	16 964	14 980	15 250	14 954	(0.17)	(1.94)
Budget and treasury office	14 000	15 169	17 384	17 852	17.69	2.69
Corporate services	24 022	13 109	14 221	15 340	17.02	7.87
Community and public safety	84 723	37 042	60 165	64 769	74.85	7.65
Community and social services	7 698	9 231	8 978	8 105	(12.21)	(9.73)
Sport and recreation	7 679	6 827	6 550	7 275	6.56	11.06
Public safety	39 605	14 570	38 056	44 886	208.07	17.95

	2013/14		2014/15		2014/1	5 Variance
Description	Actual (Audited Outcome)	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
		R'(000			%
Housing	29 741	6 413	6 581	4 504	(29.77)	(31.56)
Economic and environmental services	20 833	27 564	26 371	23 604	(14.37)	(10.49)
Planning and development	4 355	4 805	5 328	4 201	(12.57)	(21.15)
Road transport	16 477	22 758	21 043	19 403	(14.74)	(7.80)
Trading Services	93 750	137 449	130 757	122 341	(10.99)	(6.44)
Electricity	57 799	97 543	90 108	74 493	(23.63)	(17.33)
Water	19 798	22 752	20 900	22 701	(0.23)	8.62
Waste water management	5 740	6 341	7 448	8 916	40.61	19.71
Waste management	10 413	10 813	12 302	16 231	50.11	31.94
Other	0	332	332	0	(100.00)	(100.00)
Total Expenditure	254 291	245 644	264 481	258 861	5.38	(2.12)

In this table operational income is offset against operational expenditure leaving a net operational expenditure total for each service. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.

Table 178.: Operational Services Performance

5.2 FINANCIAL PERFORMANCE PER MUNICIPAL FUNCTION

5.2.1 WATER SERVICES

	2013/14	2014/15				
Description	Actual	Original Budget	Adjusted Budget	Actual	% Variance to Budget	
			R'000			
Total Operational Revenue	21 271	18 471	22 233	25 391	14.20	
		Expenditure	:			
Employees	4 536	4 568	4 811	5 406	12.36	
Repairs and Maintenance	2 436	716	716	3 436	380.03	
Other	12 825	17 468	15 373	13 859	(9.85)	
Total Operational Expenditure	19 798	22 752	20 900	22 701	8.62	
Net Operational (Service)	1 473	(4 281)	1 333	2 690	101.76	

Table 179.: Financial Performance: Water Services

5.2.2 WASTE WATER (SANITATION)

	2013/14		201	4/15						
Description	Actual	Original Budget	Adjusted Budget	Actual	% Variance to Budget					
			R'000							
Total Operational Revenue	17 156	16 279	16 282	25 990	59.62					
	Expenditure:									
Employees	3 233	3 338	3 338	3 453	3.44					
Repairs and Maintenance	455	407	407	554	36.11					
Other	2 052	2 596	3 703	4 909	32.59					
Total Operational Expenditure	5 740	6 341	7 448	8 916	19.71					
Net Operational (Service)	11 416	9 938	8 834	17 074	93.27					

Table 180.: Financial Performance: Waste Water (Sanitation) Services

5.2.3 ELECTRICITY

	2013/14								
Description	Actual	Original Budget	Adjusted Budget	Actual	% Variance to Budget				
			R'000						
Total Operational Revenue	73 328	101 801	108 424	95 699	(11.74)				
Expenditure:									
Employees	6 212	7 025	6 703	6 463	(3.58)				
Repairs and Maintenance	4 667	5 106	5 121	4 939	(3.55)				
Other	46 920	85 413	78 284	63 092	(19.41)				
Total Operational Expenditure	57 799	97 543	90 108	74 493	(17.33)				
Net Operational (Service)	15 528	4 258	18 316	21 206	15.77				

Table 181.: Financial Performance: Electricity

5.2.4 WASTE MANAGEMENT

	2013/14		2014/15							
Description	Actual	Original Budget	Adjusted Budget	Actual	% Variance to Budget					
			R'000							
Total Operational Revenue	7 442	6 266	7 146	7 680	7.47					
	Expenditure:									
Employees	6 839	6 319	6 730	7 188	6.80					
Repairs and Maintenance	2 092	1 202	1 202	1 964	(63.44)					

			4/15	
Actual	Original Budget	Adjusted Budget	Actual	% Variance to Budget
		R'000		
1 481	3 292	4 133	7 079	71.28
10 413	10 813	12 065	16 231	34.53
(2 971)	(4 547)	(4 919)	(8 551)	73.84
	1 481 10 413	1 481 3 292 10 413 10 813	Actual Budget Adjusted Budget R'000 1 481 3 292 4 133 10 413 10 813 12 065	R'000 1 481 3 292 4 133 7 079 10 413 10 813 12 065 16 231

Table 182.: Financial Performance: Waste Management

5.2.5 Housing

	2013/14	2014/15								
Description	Actual	Original Budget	Adjusted Budget	Actual	% Variance to Budget					
		R'000								
Total Operational Revenue	28 859	5 380	17 198	3 380	(80.35)					
		Expenditure	:							
Employees	783	850	850	757	(10.93)					
Repairs and Maintenance	268	49	49	215	339.83					
Other	28 691	5 515	5 682	3 532	(37.84)					
Total Operational Expenditure	29 741	6 413	6 581	4 504	(31.56)					
Net Operational (Service)	(881)	(1 034)	10 617	(1 125)	(110.59)					
Variances are calcul	Variances are calculated by dividing the difference between the actual and original budget by the actual									

Table 183.: Financial Performance: Housing

5.2.6 **ROAD TRANSPORT**

	2013/14		201	4/15				
Description	Actual	Original Budget	Adjusted Budget	Actual	% Variance to Budget			
			R'000					
Total Operational Revenue	8 318	8 515	11 971	12 755	6.55			
Expenditure:								
Employees	8 584	9 124	8,699	8 896	2.27			
Repairs and Maintenance	3 246	1 751	1 751	3 092	76.53			
Other	4 648	11 883	10 593	7 415	(30.01)			
Total Operational Expenditure	16 477	22 758	21 043	19 403	(7.80)			
Net Operational (Service)	(8 160)	(14 243)	(9 072)	(6 648)	(26.72)			

Financial Performance: Road Transport

5.2.7 PLANNING AND DEVELOPMENT

	2013/14		201	4/15	
Description	Actual	Original Budget	Adjusted Budget	Actual	% Variance to Budget
			R'000		
Total Operational Revenue	386	452	1 087	494	(54.53)
		Expenditure			
Employees	3 371	3 611	3 434	3 179	(7.42)
Repairs and Maintenance	131	66	66	109	65.45
Other	854	1 128	1 828	913	(50.08)
Total Operational Expenditure	4 355	4 805	5 328	4 201	(21.15)
Net Operational (Service)	(3 970)	(4 353)	(4 241)	(3 707)	(12.60)
Variances are calcul	ated by dividing the	difference betweer	the actual and original	budget by the actual	

Table 185.: Financial Performance: Planning and Development

5.2.8 COMMUNITY AND SOCIAL SERVICES

	2013/14	2014/15				
Description	Actual	Original Budget	Adjusted Budget	Actual	% Variance to Budget	
			R'000			
Total Operational Revenue	4 161	6 087	6 670	6 403	(4.00)	
Expenditure:						
Employees	5 796	886	769	6 128	696.55	
Repairs and Maintenance	498	245	245	599	144.37	
Other	1 403	8 101	8 200	1 378	(83.20)	
Total Operational Expenditure	7 698	9 231	9 214	8 105	(12.05)	
Net Operational (Service)	(3 537)	(3 145)	(2 545)	(1 702)	(33.13)	
Variances are calculated by dividing the difference between the actual and original budget by the actual						

Table 186.: Financial Performance: Community and Social Services

5.2.9 PUBLIC SAFETY

	2013/14		2014/15			
Description	Actual	Original Budget	Adjusted Budget	Actual	% Variance to Budget	
	R'000					
Total Operational Revenue	40 800	16 220	40 065	45 995	14.80	
Expenditure:						
Employees	6 613	7 372	6 983	6 821	(2.32)	
Repairs and Maintenance	572	296	296	487	64.39	

al	Original Budget	Adjusted Budget	Actual	% Variance to Budget
		D1000		
	R'000			
420	6 902	30 777	37 578	22.10
605	14 570	38 056	44 886	17.95
195	1 650	2 009	1 109	(44.80)
)	605 195	605 14 570 195 1 650	605 14 570 38 056 195 1 650 2 009	605 14 570 38 056 44 886

Table 187.: Financial Performance: Public Safety

5.2.10 SPORT AND RECREATION

	2013/14	2014/15				
Description	Actual	Original Budget	Adjusted Budget	Actual	% Variance to Budget	
			R'000			
Total Operational Revenue	1 266	3 226	2 972	2 083	(29.90)	
Expenditure:						
Employees	4 313	4 527	4 250	4 035	(5.06)	
Repairs and Maintenance	1 678	777	777	1 368	76.14	
Other	1 689	1 523	1 523	1 871	22.87	
Total Operational Expenditure	7 679	6 827	6 550	7 275	11.06	
Net Operational (Service)	(6 413)	(3 600)	(3 578)	(5 191)	45.09	
			(3 578) the actual and original	• • •		

Table 188.: Financial Performance: Sport and Recreation

5.2.11 EXECUTIVE AND COUNCIL

	2013/14		2014	4/15	
	2013/14		201.	1 // 13	
Description	Actual	Original Budget	Adjusted Budget	Actual	% Variance to Budget
			R'000		
Total Operational Revenue	24 512	39 089	26 499	25 841	(2.48)
Expenditure:					
Employees	3 556	4 051	3 644	3 697	1.44
Repairs and Maintenance	4	0	0	2	0.00
Other	13 404	10 929	11 606	11 255	(3.02)
Total Operational Expenditure	16 964	14 980	15 250	14 954	(1.94)
Net Operational (Service)	7 548	24 108	11 249	10 887	(3.22)

Table 189.: Financial Performance: Executive and Council

5.2.12 BUDGET AND TREASURY OFFICE

	2013/14		2014/15				
Description	Actual	Original Budget	Adjusted Budget	Actual	% Variance to Budget		
			R'000				
Total Operational Revenue	31 317	32 894	32 530	37 887	16.47		
Expenditure:							
Employees	8 166	10 522	9 868	10 055	1.89		
Repairs and Maintenance	341	130	140	203	45.24		
Other	5 493	4 518	7 377	7 595	2.96		
Total Operational Expenditure	14 000	15 169	17 384	17 852	2.69		
Net Operational (Service)	17 318	17 724	15 145	20 035	32.28		
Variances are calculated by dividing the difference between the actual and original budget by the actual							

Table 190.: Financial Performance: Budget and Treasury Office

5.2.13 CORPORATE SERVICES

	2013/14	2014/15				
Description	Actual	Original Budget	Adjusted Budget	Actual	% Variance to Budget	
			R'000			
Total Operational Revenue	311	485	1 345	52 624	3 811.25	
Expenditure:						
Employees	5 911	6 688	7 002	7 348	4.94	
Repairs and Maintenance	1 022	1 259	1 326	1 176	(11.34)	
Other	17 088	5 162	5 893	6 817	15.67	
Total Operational Expenditure	24 022	13 109	14 221	15 340	7.87	
Net Operational (Service)	(23 711)	(12 623)	(12 876)	37 284	(389.56)	
Variances are calculated by dividing the difference between the actual and original budget by the actual						

Table 191.: Financial Performance: Corporate Services

5.3 GRANTS

5.3.1 GRANT PERFORMANCE

The municipality had a total amount of **R 76 782 000** for infrastructure and other projects available that was received in the form of grants from the National and Provincial Governments during the 2014/15 financial year. The performance in the spending of these grants is summarised as follows:

	2013/14	2014/15			2014/15 Variance	
Description	Actual (Audited Outcome)	Budget	Adjustments Budget	Actual	Origina I Budget	Adjust- ments Budget
		R'	000		,	%
National Government:	44 608	73 259	80 773	66 802	(8.81)	(17.30)
Equitable share	35 567	38 990	44 066	38 990	0.00	(11.52)
Finance Management Grant	1 549	1 600	1 650	1 420	(11.23)	(13.92)
Electrification of Central Karoo	2 359	25 541	30 090	19 031	(25.49)	(36.75)
Expanded Public Works Programme	1 093	1 834	0	1 834	0.00	0.00
Municipal Systems Improvement Grant	857	934	967	719	(22.98)	(25.61)
MIG - Project Management Unit	231	360	0	271	(24.67)	0.00
Electricity Demand Side Grant	2 501	4 000	4 000	3 648	(8.79)	(8.79)
132 Kv Substation	450	0	0	0	0.00	0.00
Accelerated Community Water Supply-DWAF	0	0	0	888	0.00	0.00
Provincial Government:	32 854	10 537	9 873	9 395	(10.84)	(4.84)
Housing	28 774	5 257	5 092	3 196	(39.21)	(37.24)
Consumer Housing Education Program	14	0	0	0	0.00	0.00
Main Road Subsidy	0	794	0	696	(12.30)	0.00
Community Development Workers Operating Grant	302	192	202	304	58.11	50.28
Library Grant	3 035	4 072	4 346	3 585	(11.95)	(17.50)
Thusong Centre Operating Grant	0	222	233	0	(100)	(100)
Tourism Potential Nelspoort	60	0	0	0	0.00	0.00
Upgrading Sport Facilities Murraysburg	200	0	0	0	0.00	0.00
Mandela Memorial Service	100	0	0	0	0.00	0.00
Local Government	0	0	0	329	0.00	0.00
Compliance Module	57	0	0	0	0.00	0.00

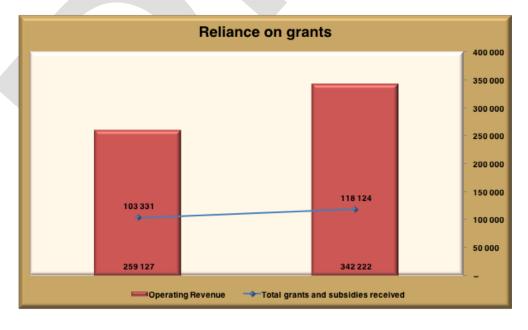
	2013/14 2014/15					Variance
Description	Actual (Audited Outcome)	Budget	Adjustments Budget	Actual	Origina I Budget	Adjust- ments Budget
		R'000				
	<u>Opera</u>	ting Transfers ar	nd Grants			
Financial Management Support Grant	313	0	0	1 285	0.00	0.00
District Municipality:	455	0	0	360	0.00	0.00
Shared Services (CKDM)	55	0	0	0	0.00	0.00
Expanded Public Works Programme (CKDM)	400	0	0	360	0.00	0.00
Other grant providers:	3	0	0	226	0.00	0.00
Eskom	0	0	0	226	0.00	0.00
Existing Houses Nelspoort	3	0	0	0	0.00	0.00
Total Operating Transfers and Grants	77 919	83 796	90 646	76 782	(8.37)	(15.29)

Table 192.: Operating Grant Performance

5.3.2 LEVEL OF RELIANCE ON GRANTS AND SUBSIDIES

Financial year	Total grants and subsidies received Total Operating Revenue		Percentage
	R'C	%	
2013/14	103 331	259 127	39.88
2014/15	118 124	342 222	34.52

Table 193.: Reliance on Grants



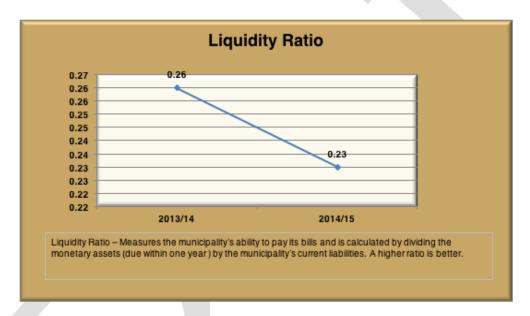
Graph 8.: Reliance on Grants

5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS

5.4.1 LIQUIDITY RATIO

		2013/14	2014/15 Audited outcome	
Description	Basis of calculation	Audited outcome		
Current Ratio	Current assets/current liabilities	1.07	1.17	
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0.24	(0.79)	
Liquidity Ratio	Cash and equivalents/Trade creditors and short term borrowings	0.26	0.23	

Table 194.: Liquidity Financial Ratio



Graph 9.: Liquidity Ratio

5.4.2 IDP REGULATION FINANCIAL VIABILITY INDICATORS

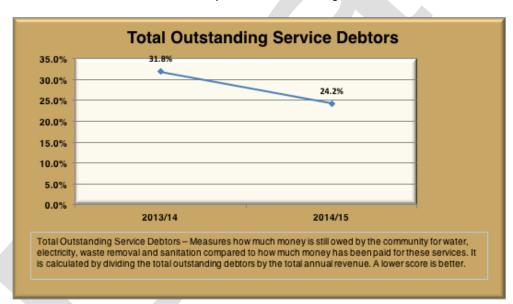
Description	Donie of coloulation	2013/14	2014/15	
Description	Basis of calculation	Audited outcome	Audited outcome	
Cost Coverage	(Available cash + Investments)/monthly fixed operational expenditure	0.70 times	0.70 times	
Total Outstanding Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	31.8%	24.2%	
Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial	31 times	24 times	

year)

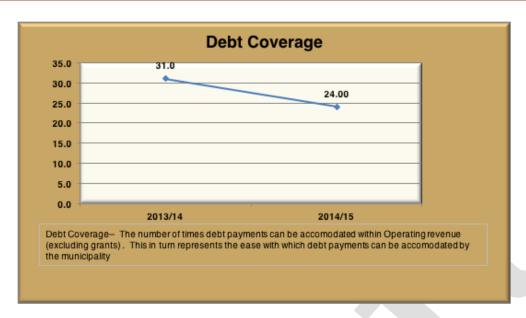
Table 195.: Financial Viability National KPAs



Graph 10.: Cost Coverage



Graph 11.: Oustanding Service Debtors to Revenue

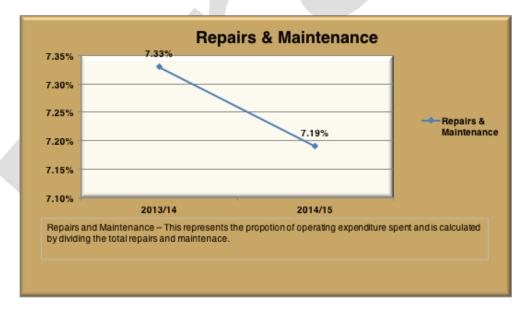


Graph 12.: Debt Coverage

5.4.3 REPAIRS AND MAINTENANCE

Description	Basis of calculation	2013/14 2014/15 Audited outcome Audited outcome	
Description	Basis of Calculation	Audited outcome	Audited outcome
Repairs and Maintenance	RandM/(Total Revenue excluding capital revenue)	7.33%	7.19%

Table 196.: Repairs and Maintenance

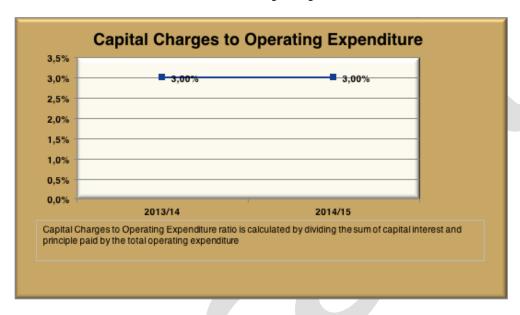


Graph 13.: Repairs and Maintenance

5.4.4 BORROWING MANAGEMENT

		2013/14	2014/15
Description	Basis of calculation	Audited outcome	Audited outcome
Capital Charges to Operating Expenditure	Interest and Principal Paid /Operating Expenditure	3.00%	3.00%

Table 197.: Borrowing Management

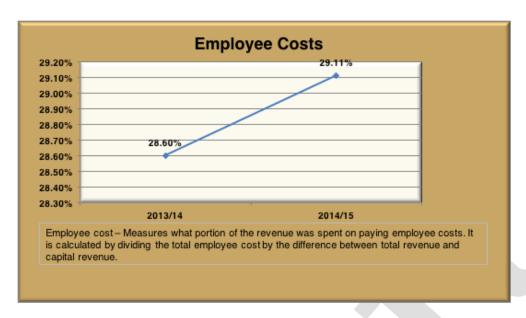


Graph 14.: Capital Charges to Operating Expenditure

5.4.5 EMPLOYEE COSTS

		2013/14	2014/15
Description	Basis of calculation	Audited outcome	Audited outcome
Employee costs	Employee costs/(Total Revenue - capital revenue)	28.60%	29.11%

Table 198.: Employee Costs



Graph 15.: Employee Costs

COMPONENT B: CASH FLOW MANAGEMENT AND INVESTMENTS

Cash flow management is critical to the municipality as it enables the organisation to assess whether enough cash is available at any point in time to cover the Council's commitments. Cash flow is rigorously managed and monitored on a regular basis.

5.5 CASH FLOW

Cash Flow Outcomes							
R'000							
	2013/14 2014/15						
Description	Audited Outcome	Original Budget	Adjusted Budget	Actual			
	Cash flow from operating activities						
Receipts							
Ratepayers and other	119 382	143 686	137 496	115 851			
Government - operating	75 009	83 796	84 387	80 471			
Government - capital	28 322	23 038	34 159	37 652			
Interest	2 870	1 060	2 856	3 861			
Dividends	0	0	0	0			
	Payment	s					
Suppliers and employees	(195 820)	(219 295)	(221 231)	(191 033)			
Finance charges	(4 087)	(1 940)	(2 116)	(4 453)			
Transfers and Grants	(60)	(60)	(60)	(64)			
Net cash from/(used) operating activities	25 616	30 285	35 492	42 284			

Cash Flow Outcomes					
R'000					
	2013/14	2013/14		2014/15	
Description	Audited Outcome	Original Budget	Adjusted Budget	Actual	
	Cash flows from inves	ting activities			
	Receipts				
Proceeds on disposal of PPE	0	0	0	222	
Decrease (increase) other non-current receivables	(2 055)	472	472	1 941	
	Payments	s			
Capital assets	(30 288)	(29 286)	(43 899)	(40 500)	
Net cash from/(used) investing activities	(32 343)	(28 815)	(43 428)	(38 337)	
	Cash flows from finan	cing activities			
	Receipts				
Short term loans	0	0	0	0	
Borrowing long term/refinancing	4 092	2 460	2 460	790	
Increase (decrease) in consumer deposits	0	84	84	0	
	Payments	s			
Repayment of borrowing	(3 526)	(2 935)	(2 935)	(3 558)	
Net cash from/(used) financing activities	567	(391)	(391)	(2 768)	
Net increase/ (decrease) in cash held	(6 161)	1 080	(8 327)	1 179	
Cash/cash equivalents at the year begin:	18 098	4 655	11 937	11 937	
Cash/cash equivalents at the yearend:	11 937	5 735	3 610	13 116	

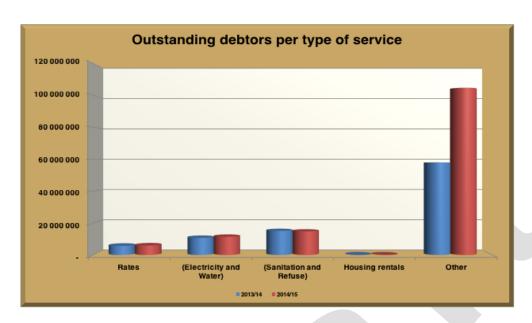
Table 199.: Cashflow

5.6 GROSS OUTSTANDING DEBTORS PER SERVICE

Rates Financial year	Potos	Trading services	Economic services	Housing	Other	Total
	(Electricity and Water)	(Sanitation and Refuse)	rentals		Total	
	R'000	R'000	R'000	R'000	R'000	R'000
2013/14	5 725	10 736	15 131	97	57 894	89 583
2014/15	5 931	11 443	14 810	81	104 720	136 985
Difference	206	707	(321)	(15)	46 826	47 402
% growth year on year	3.60	7.00	(2.00)	16.00	81.00	52.90
Note: Figures exclude provision for bad debt						

Table 200.: Gross Outstanding Debtors per Service

The following graph indicates the total outstanding debt per type of service for 2014/15



Graph 16.: Debt per Type of Service

5.7 TOTAL DEBTORS AGE ANALYSIS

Financial year	Less than 30 days	Between 30-60 days	Between 60-90 days	More than 90 days	Total
	R'000	R'000	R'000	R'000	R'000
2013/14	9 045	2 216	1 698	76 624	89 583
2014/15	20 255	2 362	2 306	112 062	136 985
Difference	11 210	147	608	35 438	47 402
% growth year on year	123.94	6.61	35.78	46.25	52.91
Note: Figures exclude provision for bad debt.					

Table 201.: Service Debtor Age Analysis

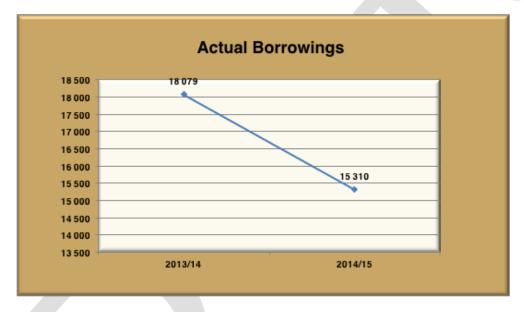
5.8 BORROWING AND INVESTMENTS

Infrastructure needs to be replaced and therefore borrowings for periods of 15 years are taken up to lessen the impact on consumers.

5.8.1 ACTUAL BORROWINGS

Actual Borrowings		
R' 000		
Instrument	2013/14	2014/15
Long-Term Loans (annuity/reducing balance)	13 544	12 028
Financial Leases	4 534	3 282
Total	18 079	15 310

Table 202.: Actual Borrowings



Graph 17.: Actual Borrowings

5.8.2 MUNICIPAL INVESTMENTS

Actual Investments		
R'000		
Lanca da con de la constanta d	2013/14	2014/15
Investment type	Actual	Actual
Deposits – Bank	9 332	15 036
Total	9 332	15 036

Table 203.: Municipal Investments

CHAPTER 6: AUDITOR GENERAL

CHAPTER 6

COMPONENT A: AUDITOR-GENERAL OPINION 2013/14

6.1 AUDITOR GENERAL REPORT 2013/14

6.1.1 AUDIT REPORT STATUS: UNQUALIFIED WITH EMPHASIS OF MATTER

Main issues raised under emphasis of matter	Corrective steps implemented / to be implemented
The municipality has materially under spent its capital budget to the amount of R 7 841 844.	The procurement plan will be enforced to ensure that all capital projects are spent during the financial year. The heads of department will be tasked to plan for purchases of all capital items in their respective departments within the financial period.
The PAC did not submit, at least twice during the financial year, an audit report to Council on the review of the performance management system as required by the Municipal Planning and Performance Regulation.	The AC will be required to submit at least two reports on the review of the performance management system to Council.
The AC did not advise Council on matters relating to financial control and internal audits, risk management, accounting policies, effective governance, performance management or performance evaluation and matters relating to compliance with laws and regulations as required by the MFMA.	The Accounting Officer will ensure that the AC report to Council on a quarterly basis.
The AC did not respond to the Council on the issues raised in the audit report of the Auditor-General as required by the MFMA.	The Accounting Officer will ensure that the AC include all issues raised in the audit report of the Auditor-General to Council.
The Accounting Officer did not exercise oversight over financial reporting end related internal control processes and in addition did not ensure a proper review of the financial statement and performance report.	The Accounting Officer will ensure in future that oversight will be exercised over financial reporting and related internal control processes, as well as the review of the performance report.
The AC did not advise the Council on matters relating to the adequacy, relating and accuracy of financial reporting and information, as required by the MFMA.	The Accounting Officer will ensure that the AC do advice Council on matters relating to the adequacy and accuracy of financial reporting and information.
The AC did not advise the Council on matters relating to compliance with legislation, as required by the MFMA.	The Accounting Officer will ensure that the AC do advice Council on matters relating to compliance with legislation as required by the MFMA.
The financial statements submitted to audit contained numerous misstatements. This was mainly due to staff members not fully understanding the requirements of the financial reporting framework. The annual performance report was not reviewed for completeness and accuracy by management prior to submission for audit.	In future senior staff members will be tasked to review the annual financial statements for completeness and accuracy prior to submission for audit.

Table 204.: Auditor-General Report 2013/14

CHAPTER 6: AUDITOR GENERAL

COMPONENT B: AUDITOR-GENERAL OPINION 2014/15

6.2 AUDITOR GENERAL REPORT 2014/15

6.2.1 AUDIT REPORT STATUS: UNQUALIFIED WITH EMPHASIS OF MATTER

Main issues raised under emphasis of matter	Corrective steps implemented / to be implemented
Disclosure of error in the annual report: Revision of the previously issued financial statements.	The municipality erroneously published the incorrect version of the 2013/14 annual financial statements as part of the annual
The financial statements indicates that the previously issued financial statements for the year ended 30 June 2014, on which I issued an auditor's report dated 28 November 2014, were incorrect and have been reissued.	report of 2013/14. The document was corrected and this note is merely disclosing the fact and impact thereof on the comparative numbers.
The corresponding figures for 30 June 2014 have been restated as a result of errors discovered during 2014-15 in the financial statements of Beaufort West Municipality at, and for the year ended, 30 June 2014.	Ensure that the disclosure of corresponding figures are accurate in the financial statements.
The municipality suffered material water losses of 50.32% or 1 391 276 kiloliters during the year under review.	Management must implement a system to minimize material water losses.
Debt impairment to the amount of R40 million were provided for by the municipality as a result of the impairment of irrecoverable trade receivables.	Management will implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines.
The municipality has materially underspent its capital budget to the amount of R19 million.	The procurement plan will be enforced to ensure that all capital projects are spent during the financial year. The heads of department will be tasked to plan for purchases of all capital items in their respective departments within the financial period.
Material losses to the amount of R3 million were incurred as a result of impairment of capitalized restoration costs.	Management will implement a system to minimize impairment of capitalized restoration costs.

Table 205.: Auditor General Report 2014/15

The table above reflects only the main issues raised during the audit performed by the Auditor General. For the detailed audit findings and action plans, please refer to Annexure C of this report.

6.2.2 AUDITOR GENERAL REPORT ON THE FINANCIAL STATEMENTS 2014/15

The report of the Auditor General is attached as Annexure B to this report.

ABBREVIATIONS

LIST OF ABBREVIATIONS

AG Auditor-General

CAPEX Capital Expenditure

CBP Community Based Planning

CFO Chief Financial Officer

DPLG Department of Provincial and Local Government

DWAF Department of Water Affairs and Forestry

EE Employment Equity

GRAP Generally Recognised Accounting Practice

HR Human Resources

IDP Integrated Development Plan

IFRS International Financial Reporting Standards

IMFO Institute for Municipal Finance Officers

KPA Key Performance Area

KPI Key Performance Indicator

LED Local Economic Development

MAYCOM Executive Mayoral Committee

MFMA Municipal Finance Management Act (Act No. 56 of 2003)

MIG Municipal Infrastructure Grant

MM Municipal Manager

MSA Municipal Systems Act No. 32 of 2000

MTECH Medium Term Expenditure Committee

NGO Non-governmental organisation

NT National Treasury

OPEX Operating expenditure

PMS Performance Management System

PT Provincial Treasury

ABBREVIATIONS

South African Local Government Organisation SALGA

SAMDI South African Management Development Institute

Supply Chain Management SCM

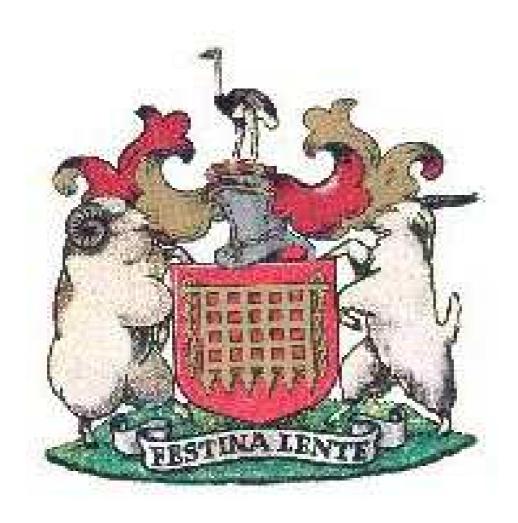
SDBIP Service Delivery and Budget Implementation Plan

Spatial Development Framework12/1 SDF



ANNEXURE A FINANCIAL STATEMENTS

Beaufort West MUNICIPALITY



[These financial statements have been audited]

FINANCIAL STATEMENTS
30 JUNE 2015

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FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

GENERAL INFORMATION

NATURE OF BUSINESS

Beaufort West Municipality is a local municipality performing the functions as set out in the Constitution (Act no 105 of 1996).

COUNTRY OF ORIGIN AND LEGAL FORM

South African Category B Municipality (Local Municipality) as defined by the Municipal Structures Act (Act no 117 of 1998).

JURISDICTION

The Beaufort West Municipality includes the following areas:

Beaufort West Nelspoort Merweville Murraysburg

MUNICIPAL MANAGER

Mr. J. Booysen

CHIEF FINANCIAL OFFICER

Mr. F. Sabbat

REGISTERED OFFICE

112 Donkin Street BEAUFORT WEST 6970

AUDITORS

Office of the Auditor General (WC)

PRINCIPLE BANKERS

Nedbank, Beaufort West

ATTORNEYS

Crawford Attorneys, Beaufort West Van Niekerk Attorneys, Beaufort West

RELEVANT LEGISLATION

Municipal Finance Management Act (Act no 56 of 2003)

Division of Revenue Act

The Income Tax Act

Value Added Tax Act

Municipal Structures Act (Act no 117 of 1998)

Municipal Systems Act (Act no 32 of 2000)

Municipal Planning and Performance Management Regulations

Water Services Act (Act no 108 of 1997)

Housing Act (Act no 107 of 1997)

Municipal Property Rates Act (Act no 6 of 2004)

Electricity Act (Act no 41 of 1987)

Skills Development Levies Act (Act no 9 of 1999)

Employment Equity Act (Act no 55 of 1998)

Unemployment Insurance Act (Act no 30 of 1966)

Basic Conditions of Employment Act (Act no 75 of 1997)

Remuneration of Public Office Bearers Act (Act no 20 of1998)

Supply Chain Management Regulations, 2005

Collective Agreements

Infrastructure Grants

SALBC Leave Regulations

MEMBERS OF THE BEAUFORT WEST LOCAL MUNICIPALITY

WARD	COUNCILLOR
1	L Deyse
2	A.M. Slabbert
3	G. de Vos
4	S.M. Motsoane
5	M. Furmen
6	G.P. Adolph
7	J. Bostander
Proportional	E.A.J. Beyers
Proportional	G.T. Murray
Proportional	T. Prince
Proportional	R. van der Linde
Proportional	D.E. Welgemoed
Proportional	A.D. Willemse

APPROVAL OF FINANCIAL STATEMENTS

I am responsible for the preparation of these annual financial statements year ended 30 June 2015, which are set out on pages 1 to 134 in terms of Section 126 (1) of the Municipal Finance Management Act and which I have signed on behalf of the Municipality. The annual financial statements have been prepared in accordance with GRAP.

I acknowledge that I am ultimately responsible for the system of internal financial control and that the system of internal control provides reasonable assurance that the financial records can be relied on.

The external auditors are responsible for independently reviewing and reporting on the Municipality's financial statements.

I certify that the remuneration of Councillors and in-kind benefits are within the upper limits of the framework envisaged in Section 219 of the Constitution, read with the Remuneration of Public Officer Bearers Act and the Minister of Provincial and Local Government's determination in accordance with this Act.

Mr. J. Booysen Date

Municipal Manager

STATEMENT OF FINANCIAL POSITION AT 30 JUNE 2015

	Notes	2015 R (Actual)	2014 R (Restated)
NET ASSETS AND LIABILITIES		(Actual)	(Hestated)
Net Assets		435 119 174	351 758 096
Capital Replacement Reserve Housing Development Fund Self Insurance Reserve Accumulated Surplus	2 2 2	10 491 152 4 062 271 1 196 864 419 368 887	4 849 606 4 198 159 1 118 685 341 591 646
Non-Current Liabilities		44 437 765	46 160 825
Long-term Liabilities Employee benefits Non-Current Provisions	3 4 5	11 546 769 27 689 312 5 201 683	14 602 574 25 882 098 5 676 153
Current Liabilities		57 049 643	46 033 645
Consumer Deposits Current Employee benefits Provisions - current portion	6 7 8	1 227 349 7 979 706 4 399 815	1 138 815 7 509 143 -
Payables From Exchange Transactions Unspent Conditional Government Grants and Receipts Unspent Public Contributions Cash and Cash Equivalents	9 10 11 23	32 891 608 4 709 333 145 955 1 932 245	26 634 801 7 135 563 139 052
Current Portion of Long-term Liabilities	3	3 763 632	3 476 271
Total Net Assets and Liabilities		536 606 582	443 952 566
ASSETS			
Non-Current Assets		469 733 950	394 523 569
Property, Plant and Equipment Investment Property Intangible Assets Capitalised Restoration Cost Heritage Assets Long-Term Receivables	13 14 15 16 17 18	452 172 824 8 381 248 316 106 1 903 294 5 225 000 1 735 478	375 041 608 8 647 603 268 770 1 664 002 5 225 000 3 676 587
Current Assets		66 872 632	49 428 997
Inventory Trade Receivables from exchange transactions Other Receivables from non-exchange transactions Unpaid Conditional Government Grants and Receipts Operating Lease Asset Taxes Cash and Cash Equivalents	19 20 21 10 22.1 12 23	2 991 660 25 389 148 15 370 233 1 614 319 14 196 6 444 459 15 048 617	2 791 450 19 352 591 10 735 419 670 378 10 008 3 932 014 11 937 136
Total Assets		536 606 582	443 952 566

STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2015

	Notes	2015 (Actual) R	2014 (Restated) R	Correction of error R	2014 (Previously reported)
REVENUE					
Revenue from Non-exchange Transactions		237 283 204	163 499 160	(3)	163 499 163
Taxation Revenue		24 583 024	22 792 230	-	22 792 230
Property taxes	24	24 583 024	22 792 230	-	22 792 230
Transfer Revenue		166 731 201	99 629 979	(3)	99 629 982
Government Grants and Subsidies - Capital Government Grants and Subsidies - Operating Contributed PPE	25 25	37 652 483 76 782 411 52 296 307	21 348 285 77 918 756 362 938	1 (4)	21 348 284 77 918 760 362 938
Other Revenue		45 968 979	41 076 951	-	41 076 951
Actuarial Gains Fines Gain on disposal of PPE	4	45 968 979 -	203 285 40 873 666 -		203 285 40 873 666 -
Revenue from Exchange Transactions	ı	104 938 766	95 627 358	3	95 627 355
Property Rates - penalties imposed and collection charge Service Charges Rental of Facilities and Equipment Interest Earned - external investments Interest Earned - outstanding debtors Licences and Permits	s 26	473 809 88 399 264 1 677 585 1 892 682 1 968 539 538 676	399 873 85 099 374 814 984 1 011 727 1 858 351 545 598	1 1 - -	399 873 85 099 373 814 984 1 011 727 1 858 351 545 598
Agency Services Other Income	27	609 253 9 378 958	541 057 5 356 394	2	541 057 5 356 392
Total Revenue		342 221 970	259 126 518		259 126 518
EXPENDITURE					
Employee related costs Remuneration of Councillors Debt Impairment Collection Cost	28 29 30	73 425 608 4 355 922 40 121 041 444 454	67 877 608 3 893 736 27 217 301 652 890	(36 251) - -	67 913 859 3 893 736 27 217 301 652 890
Depreciation and Amortisation	31	15 044 193	14 024 906	(5 177)	14 030 083
Impairments Repairs and Maintenance Actuarial losses	32 33 4	3 170 956 18 143 202 216 003	10 994 382 17 408 268 1 882 459	-	10 994 382 17 408 268 1 882 459
Finance Charges Bulk Purchases Contracted services	34 35 36	4 453 389 43 358 262 7 999 251	4 086 726 39 066 285 11 539 821	- -	4 086 726 39 066 285 11 539 821
Grants and Subsidies Paid Stock Adjustments Other Operating Grant Expenditure	37 35	64 452 6 556 224 676 407	60 000 7 323 581	-	60 000 7 323 581
Loss on disposal of PPE		841 434	230 285	62 286	167 999
General Expenses	38	39 990 111	48 032 826	36 251	47 996 575
Total Expenditure		258 860 909	254 291 074	57 109	254 233 965
Operating Surplus for the Year		83 361 061	4 835 444	(57 109)	4 892 553
Loss on disposal of Property, Plant and Equipment/Investre Gain on disposal of Property, Plant & Equipment/Investment Fair Value Adjustments			-	-	-
NET SURPLUS FOR THE YEAR		83 361 061	4 835 444	(57 109)	4 892 553

STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED 30 JUNE 2015

	Self Insurance Reserve	Housing Development Fund	Capital Replacement Reserve	Accumulated Surplus/ (Deficit)	Total
	R	R	R	R	R
Balance at 1 July 2013	1 035 337	4 170 185	4 546 564	331 487 805	341 239 891
Correction of error - See Note 39.02	-	-	-	5 682 737	5 682 737
Restated Balance at 1 July 2013 Net Surplus/(Deficit) for the year Correction of error - See Note 39.01	1 035 337 - -	4 170 185 - -	4 546 564 - -	337 170 541 4 892 553 (57 110)	346 922 627 4 892 553 (57 110)
Contribution to Insurance Reserve Insurance claims processed	273 445 (190 097)	-	- -	(273 445) 190 097	-
Transfer to CRR Property, Plant and Equipment purchased Transfer to Housing Development Fund	- - -	- - 27 974	4 718 623 (4 415 581)	(4 718 623) 4 415 581 (27 974)	- - -
Rounding	-	- 4.100.150	4.040.000	26	26
Balance at 30 JUNE 2014	1 118 685	4 198 159	4 849 606	341 591 646	351 758 096
Restated Balance at 1 July 2014	1 118 685	4 198 159	4 849 606	341 591 646	351 758 096
Net Surplus/(Deficit) for the year Transfer to CRR	-	-	7 699 667	83 361 061 (7 699 667)	83 361 061 -
Property, Plant and Equipment purchased Contribution to Insurance Reserve	367 738	-	(2 058 121) -	2 058 121 (367 738)	-
Insurance claims processed Transfer to Housing Development Fund Rounding	(289 559) - -	(135 888) -	- -	289 559 135 888 18	- - 18
Balance at 30 June 2015	1 196 864	4 062 271	10 491 152	419 368 887	435 119 174

CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2015

CASH FLOW FROM OPERATING ACTIVITIES	Notes	2015 R	2014 R
CASH FLOW FROM OPERATING ACTIVITIES			
Receipts			
Ratepayers and other		115 850 810	119 381 830
Government Interest		118 123 555 3 861 221	103 330 957 2 870 078
Payments			
Suppliers and employees		(191 033 368)	(195 820 048)
Finance charges	34	(4 453 389)	(4 086 726)
Transfers and Grants		(64 452)	(60 000)
Net Cash from Operating Activities	40	42 284 378	25 616 091
CACH ELOW EDOM INVESTING ACTIVITIES			_
CASH FLOW FROM INVESTING ACTIVITIES			
Purchase of Property, Plant and Equipment		(40 355 974)	(30 263 543)
Proceeds on Disposal of Fixed Assets		222 377	(04.000)
Purchase of Intangible Assets (Increase)/Decrease in Long-term Receivables		(144 224) 1 941 109	(24 809) (2 055 080)
Net Cash from Investing Activities	_	(38 336 712)	(32 343 433)
CASH FLOW FROM FINANCING ACTIVITIES			
New loans raised		789 592	4 092 471
New loans (repaid)		(3 558 036)	(3 525 696)
Rounding		13	24
Net Cash from Financing Activities		(2 768 430)	566 799
NET INCREASE/(DECREASE) IN CASH AND CASH			
EQUIVALENTS		1 179 236	(6 160 543)
Cash and Cash Equivalents at the beginning of the year		11 937 136	18 097 679
Cash and Cash Equivalents at the end of the year	41	13 116 372	11 937 136
NET INCREASE/(DECREASE) IN CASH AND CASH		1 170 000	(6.400.540)
EQUIVALENTS	<u>—</u>	1 179 236	(6 160 543)

BEAUFORT WEST LOCAL MUNICIPALITY STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS STATEMENT OF FINANCIAL POSITION AT 30 JUNE 2015

COMPARISON OF ACTUAL FIGURES TO FINAL BUDGET

	2015	2015 R	2015	
ASSETS	R (Actual)	ਸ (Final Budget)	R (Variance)	Explanations for material variances
Current assets	(Actual)	(i iliai buuget)	(variance)	Explanations for material variances
Cash	12 230	762 070	(749 840)	
Call investment deposits	15 036 387	2 847 676	12 188 711	Additional grants received and CRR contributions
Consumer debtors	25 389 148	32 252 587	(6 863 439)	Increase in provision for bad debts
Other Receivables	23 443 207	4 500 000	18 943 207	Additional debtors due to implementing IGRAP1 for traffic fines
Inventory	2 991 660	3 400 000	(408 340)	Decrease in stock
Total current assets	66 872 632	43 762 333	23 110 299	
Non current assets				
Long-term receivables	1 735 478	3 676 587	(1 941 109)	Decrease in debtor arrangements
Investment property	8 381 248	8 336 455	44 793	Ç
Property, plant and equipment	459 301 118	402 581 700	56 719 418	Contributed assets (Youth Hub)
Intangible Assets	316 106	150 116	165 990	Less expenses than budgeted for
Other non-current assets	-	2 970 644	(2 970 644)	
Total non current assets	469 733 950	417 715 502	52 018 448	
TOTAL ASSETS	536 606 582	461 477 835	75 128 747	
LIABILITIES				
Current liabilities				
Bank overdraft	1 932 245	-	1 932 245	Cash flow problems and increase in payables
Borrowing	3 763 632	3 476 271	287 361	Finance Lease vehicles
Consumer deposits	1 227 349	1 284 000	(56 651)	
Trade and other payables	37 746 896	20 315 510	17 431 386	Increase in payables
Provisions and Employee Benefits	12 379 521	10 533 847	1 845 674	Difference due to changes to actuarial calculations
Total current liabilities	57 049 643	35 609 628	21 440 015	
Non current liabilities				
Borrowing	11 546 769	20 059 350	(8 512 581)	Decrease in outstanding long-term liabilities
Provisions and Employee Benefits	32 890 995	29 735 320	3 155 675	Difference due to changes to actuarial calculations
Total non current liabilities	44 437 765	49 794 670	(5 356 905)	
TOTAL LIABILITIES	101 487 407	85 404 298	16 083 109	
NET ASSETS	435 119 174	376 073 537	59 045 637	
COMMUNITY WEALTH				
Accumulated Surplus/(Deficit)	419 368 887	365 467 085	53 901 802	Contributed assets and land recognised for the first time
Reserves	15 750 287	10 606 452	5 143 835	Additional contribution to CRR
TOTAL COMMUNITY WEALTH/EQUITY	435 119 174	376 073 537	59 045 637	
				

BEAUFORT WEST LOCAL MUNICIPALITY STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS STATEMENT OF FINANCIAL POSITION AT 30 JUNE 2015

ADJUSTMENTS TO APPROVED BUDGET

	2015 R	2015 R	2015 R	
	(Approved Budget)	(Adjustments)	n (Final Budget)	Explanations for material adjustments
ASSETS	(. 44	(,	(· = 3 ,	
Current assets				
Cash	952 330	(190 260)	762 070	Decrease in available cash
Call investment deposits	4 782 529	(1 934 853)	2 847 676	Decrease in available cash
Consumer debtors	29 617 309	2 635 278	32 252 587	Decrease in payment percentage
Other Receivables	4 500 000	=	4 500 000	
Inventory	3 400 000		3 400 000	
Total current assets	43 252 168	510 165	43 762 333	
Non current assets				
Long-term receivables	1 150 000	2 526 587	3 676 587	Expected increase in arrangements with debtors
Investment property	9 057 783	(721 328)	8 336 455	
Property, plant and equipment	399 241 723	3 339 977	402 581 700	Hold on capital expenditure
Intangible Assets	142 059	8 057	150 116	New software to be purchased
Other non-current assets		2 970 644	2 970 644	
Total non current assets	409 591 565	8 123 937	417 715 502	
TOTAL ASSETS	452 843 733	8 634 102	461 477 835	
LIABILITIES				
Current liabilities	2 611 000	865 271	3 476 271	New finance leases to be raised
Borrowing Consumer deposits	1 284 000	800 27 1	1 284 000	New imance leases to be raised
Trade and other payables	26 674 998	(6 359 488)	20 315 510	Cut back on expenditure
Provisions and Employee Benefits	10 533 847	-	10 533 847	Post employee benefits and landfill sites
Total current liabilities	41 103 845	(5 494 217)	35 609 628	
Non current liabilities				
Borrowing	17 319 513	2 739 837	20 059 350	New finance leases to be raised
Provisions and Employee Benefits	29 735 320	-	29 735 320	
Total non current liabilities	47 054 833	2 739 837	49 794 670	
TOTAL LIABILITIES	88 158 678	(2 754 380)	85 404 298	
NET ASSETS	364 685 055	11 388 482	376 073 537	
COMMUNITY WEALTH				
Accumulated Surplus/(Deficit)	356 367 202	9 099 883	365 467 085	Net of all reasons
Reserves	8 317 853	2 288 599	10 606 452	Additional contribution to CRR
TOTAL COMMUNITY WEALTH/EQUITY	364 685 055	11 388 482	376 073 537	

BEAUFORT WEST LOCAL MUNICIPALITY STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2015

COMPARISON OF ACTUAL FIGURES TO FINAL BUDGET

	2015 R (Actual)	2015 R (Final Budget)	2015 R (Variance)	Explanations for material variances
REVENUE BY SOURCE	(Floradi)	(Final Baaget)	(variance)	Expanditions for material variances
Property rates	24 583 024	24 363 900	219 124	Due to implementation of interim valuation
Property rates - penalties & collection charges	473 809	620 000	(146 191)	Increase in payment percentage
Service charges	88 399 264	96 565 694	(8 166 430)	Less income received than anticipated
Rental of facilities and equipment	1 677 585	854 226	823 359	More rentals received than anticipated
Interest earned - external investments	1 892 682	1 060 000	832 682	More cash available to be invested
Interest earned - outstanding debtors	1 968 539	1 796 000	172 539	Decrease in apyment percentage
Fines	45 968 979	39 959 650	6 009 329	Due to implementation of IGRAP1 on traffic fines
Licences and permits	538 676	648 150	(109 474)	Less revenue received than anticipated
Agency services	609 253	580 000	29 253	Not material
Government Grants and Subsidies - Operating	76 782 411	85 354 718	(8 572 307)	Less grants received than anticipated
Other revenue	61 675 265	3 363 571	58 311 694	Contributed assets (Youth Hub)
Gains on disposal of PPE	-	-	-	Insurance claims received on damaged and lost assets
Total Operating Revenue	304 569 487	255 165 909	49 403 578	
EXPENDITURE BY TYPE				
Employee related costs	73 425 608	72 299 765	1 125 843	Not material
Remuneration of councillors	4 355 922	4 448 975	(93 053)	Not material
Debt impairment	40 121 041	26 840 000	13 281 041	Due to implementation of IGRAP1 on traffic fines
Depreciation & asset impairment	15 044 193	15 080 784	(36 591)	Not material
Finance charges	4 453 389	2 115 747	2 337 642	Additional interest on non-current provisions and employee benefits
Bulk purchases	49 914 486	51 524 000	(1 609 514)	Decrease due to load shedding
Other materials	18 143 202	21 506 732	(3 363 530)	Less repaires due to cash flow
Contracted services	7 999 251	8 135 132	(135 881)	Not material
Grants and subsidies paid	64 452	60 000	4 452	Not material
Impairments	3 170 956	-	3 170 956	Impairment on landfill sites due to new information available
Other expenditure	41 326 975	62 469 552	(21 142 577)	Less expenditure due to cash flow
Loss on disposal of PPE	841 434	-	841 434	Assets sold below their carrying value
Total Operating Expenditure	258 860 909	264 480 687	(5 619 778)	
Operating Surplus/(Deficit) for the year	45 708 578	(9 314 778)	55 023 356	
Government Grants and Subsidies - Capital	37 652 483	39 255 844	(1 603 361)	Less capital grants received and expensed than anticipated
Net Surplus for the year	83 361 061	29 941 066	53 419 995	

BEAUFORT WEST LOCAL MUNICIPALITY STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2015

ADJUSTMENTS TO APPROVED BUDGET

	2015 R	2015 R	2015 R	
	(Approved Budget)	(Adjustments)	(Final Budget)	Reasons for material adjustments
REVENUE BY SOURCE	((, ,	(**************************************	
Property rates	24 363 900	-	24 363 900	
Property rates - penalties & collection charges	620 000	-	620 000	
Service charges	97 492 438	(926 744)	96 565 694	Decrease foreseen due to load shedding
Rental of facilities and equipment	845 026	9 200	854 226	Not material
Interest earned - external investments	1 060 000	-	1 060 000	
Interest earned - outstanding debtors	1 716 000	80 000	1 796 000	Not material
Fines	16 119 650	23 840 000	39 959 650	Due to implementation of IGRAP1 on traffic fines
Licences and permits	648 050	100	648 150	Not material
Agency services	520 000	60 000	580 000	Not material
Government Grants and Subsidies - Operating	83 795 800	1 558 918	85 354 718	Additional grants received
Other revenue	4 943 921	(1 580 350)	3 363 571	Expected decrease in other revenue
Total Operating Revenue	232 124 785	23 041 124	255 165 909	
EXPENDITURE BY TYPE				
Employee related costs	74 294 530	(1 994 765)	72 299 765	Vacant positions not filled
Remuneration of councillors	4 448 975	-	4 448 975	
Debt impairment	3 000 000	23 840 000	26 840 000	Due to implementation of IGRAP1 on traffic fines
Depreciation & asset impairment	15 080 784	-	15 080 784	
Finance charges	1 940 356	175 391	2 115 747	New finance leases to be raised
Bulk purchases	53 844 000	(2 320 000)	51 524 000	Decrease expected due to load shedding
Other materials	21 052 540	454 192	21 506 732	Additional grants received
Contracted services	7 907 040	228 092	8 135 132	Additional grants received
Grants and subsidies paid	60 000	-	60 000	
Other expenditure	64 016 000	(1 546 448)	62 469 552	Expected decrease in other expenditure due to cut back on expenditure
Total Operating Expenditure	245 644 225	18 836 462	264 480 687	
Operating Surplus/(Deficit) for the year	(13 519 440)	4 204 662	(9 314 778)	
Government Grants and Subsidies - Capital	23 038 200	16 217 644	39 255 844	Additional grants received
Net Surplus for the year	9 518 760	20 422 306	29 941 066	

BEAUFORT WEST LOCAL MUNICIPALITY STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2015

COMPARISON OF ACTUAL FIGURES TO FINAL BUDGET

	2015 R	2015 R	2015 R	
	(Actual)	(Final Budget)	(Variance)	Explanations for material variances
CASH FLOW FROM OPERATING ACTIVITIES				
Receipts Ratepayers and other	115 850 810	137 495 616	(21 644 806)	Decrease in services sold
Government - operating	80 471 072	84 386 923	(3 915 851)	Less grants received than anticipated
Government - capital	37 652 483	34 159 382	3 493 101	More grants received than anticipated
Interest	3 861 221	2 856 000	1 005 221	Increase in cash available for investments
Payments				
Suppliers and Employees	(191 033 368)	(221 230 656)	30 197 288	Vacant posts not filled and cut back on expenditure
Finance charges	(4 453 389)	(2 115 747)	(2 337 642)	Additional interest on non-current provisions and employee benefits
Transfers and Grants	(64 452)	(60 000)	(4 452)	Not material
NET CASH FROM/(USED) OPERATING ACTIVITIES	42 284 378	35 491 518	6 792 860	
CASH FLOWS FROM INVESTING ACTIVITIES				
Receipts				
Proceeds on disposal of Assets	222 377	-	222 377	
Decrease/(increase) in non-current receivables	1 941 109	471 507	1 469 602	Increase in debtor arrangements
Decrease/(increase) in non-current debtors	-	-	-	
Payments				
Capital assets	(40 500 198)	(43 899 344)	3 399 146	
NET CASH FROM/(USED) INVESTING ACTIVITIES	(38 336 712)	(43 427 837)	5 091 125	
CASH FLOWS FROM FINANCING ACTIVITIES				
Receipts Borrowing	789 592	2 460 000	(1 670 408)	Decrease in financial leases
Increase/(decrease) in consumer deposits	703 332	84 000	(84 000)	Decrease III III anciai leases
Payments		01000	(01000)	
Repayment of borrowing	(3 558 036)	(2 935 071)	(622 965)	More finance lease vehicles returned
NET CASH FROM/(USED) FINANCING ACTIVITIES	(2 768 443)	(391 071)	-2 377 372	
NET INCREASE/(DECREASE) IN CASH HELD	1 179 223	(8 327 390)	9 506 613	Net of all reasons
Cash and Cash Equivalents at the beginning of the year	11 937 136	11 937 136	-	
Cash and Cash Equivalents at the end of the year	13 116 372	3 609 746	9 506 626	
		L	L	_

BEAUFORT WEST LOCAL MUNICIPALITY STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2015

ADJUSTMENTS TO APPROVED BUDGET

	2015 R (Approved Budget)	2015 R (Adjustments)	2015 R (Final Budget)	Reasons for material adjustments
CASH FLOW FROM OPERATING ACTIVITIES	(Approved Budget)	(Aujustinents)	(Filial Budget)	Reasons for material aujustments
Receipts				
Ratepayers and other	143 686 419	(6 190 803)	137 495 616	Decrease in services sold
Government - operating	83 795 800	591 123	84 386 923	Additional grants received
Government - capital	23 038 200	11 121 182	34 159 382	Additional grants received
Interest	1 060 000	1 796 000	2 856 000	More cash available to invest
Payments				
Suppliers and Employees	(219 294 729)	(1 935 927)	(221 230 656)	Additional grants received
Finance charges	(1 940 356)	(175 391)	(2 115 747)	Additional interest on non-current provisions and employee benefits
Transfers and Grants	(60 000)	-	(60 000)	
NET CASH FROM/(USED) OPERATING ACTIVITIES	30 285 334	5 206 184	35 491 518	
CASH FLOWS FROM INVESTING ACTIVITIES				
Receipts				
Decrease/(increase) in non-current receivables	471 507	-	471 507	
Payments	(00.000.40.4)	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(40.000.044)	A Life Committee of the
Capital assets	(29 286 134)	(14 613 210)	(43 899 344)	Additional grants received
NET CASH FROM/(USED) INVESTING ACTIVITIES	(28 814 627)	(14 613 210)	(43 427 837)	
CASH FLOWS FROM FINANCING ACTIVITIES Receipts				
Borrowing	2 460 000	-	2 460 000	
Increase/(decrease) in consumer deposits	84 000	-	84 000	
Payments				
Repayment of borrowing	(2 935 071)	-	(2 935 071)	
NET CASH FROM/(USED) FINANCING ACTIVITIES	(391 071)	-	(391 071)	
NET INCREASE/(DECREASE) IN CASH HELD	1 079 636	(9 407 026)	(8 327 390)	Net of all reasons
Cash and Cash Equivalents at the beginning of the year	4 655 223	7 281 913	11 937 136	
Cash and Cash Equivalents at the end of the year	5 734 859	(2 125 113)	3 609 746	
				-

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

1. ACCOUNTING PRINCIPLES AND POLICIES APPLIED IN THE FINANCIAL STATEMENTS

1.1. BASIS OF PREPARATION

The financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention unless specified otherwise.

The financial statements have been prepared in accordance with the Municipal Finance Management Act (MFMA) and effective standards of Generally Recognised Accounting Practices (GRAP), including any interpretations and directives issued by the Accounting Standards Board (ASB) in accordance with Section 122(3) of the Municipal Finance Management Act, (Act no 56 of 2003).

Accounting policies for material transactions, events or conditions not covered by the GRAP reporting framework , have been developed in accordance with paragraphs 8, 10 and 11 of GRAP 3 (Revised – March 2012) and the hierarchy approved in Directive 5 issued by the Accounting Standards Board.

A summary of the significant accounting policies, which have been consistently applied except where an exemption has been granted, are disclosed below.

Assets, liabilities, revenue and expenses have not been offset except when offsetting is permitted or required by a Standard of GRAP.

The accounting policies applied are consistent with those used to present the previous year's financial statements, unless explicitly stated otherwise. The details of any changes in accounting policies are explained in the relevant notes to the financial statements.

In terms of Directive 7: "The Application of Deemed Cost on the Adoption of Standards of GRAP" issued by the Accounting Standards Board, the Municipality applied deemed cost to Investment Property, Property, Plant and Equipment and Intangible Assets where the acquisition cost of an asset could not be determined.

1.2. PRESENTATION CURRENCY

Amounts reflected in the financial statements are in South African Rand and at actual values. Financial values are rounded to the nearest one Rand.

1.3. GOING CONCERN ASSUMPTION

These financial statements have been prepared on a going concern basis.

1.4. COMPARATIVE INFORMATION

When the presentation or classification of items in the financial statements is amended, prior period comparative amounts are restated, unless a standard of GRAP does not require the restatements of comparative information. The nature and reason for the reclassification is disclosed. Where material accounting errors have been identified in the current year, the correction is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly. Where there has been a change in

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

accounting policy in the current year, the adjustment is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly.

1.5. AMENDED DISCLOSURE POLICY

Amendments to accounting policies are reported as and when deemed necessary based on the relevance of any such amendment to the format and presentation of the financial statements. The principal amendments to matters disclosed in the current financial statements include errors.

1.6. MATERIALITY

Material omissions or misstatements of items are material if they could, individually or collectively, influence the decision or assessments of users made on the basis of the financial statements. Materiality depends on the nature or size of the omission or misstatements judged in the surrounding circumstances. The nature or size of the information item, or a combination of both, could be the determining factor. Materiality is determined as 1% of total operating expenditure. This materiality is from management's perspective and does not correlate with the auditor's materiality.

1.7. PRESENTATION OF BUDGET INFORMATION

The presentation of budget information is prepared in accordance with GRAP 24 and guidelines issued by National Treasury. The comparison of budget and actual amounts are disclosed as a separate additional financial statement, namely Statement of Comparison of Budget and Actual Amounts.

Budget information is presented on the accrual basis and is based on the same period as the actual amounts, i.e. 1 July 2014 to 30 June 2015. The budget information is therefore on a comparable basis to the actual amounts.

The comparable information includes the following:

- the approved and final budget amounts;
- actual amounts and final budget amounts;

Explanations for differences between the approved and final budget are included in the Notes to the Financial Statements.

Explanations for material differences between the final budget amounts and actual amounts are included the Notes to the Financial Statements.

The disclosure of comparative information in respect of the previous period is not required in terms of GRAP 24.

1.8. STANDARDS, AMENDMENTS TO STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE

The following GRAP standards have been issued but are not yet effective and have not been early adopted by the Municipality:

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

Standard	Description	Effective Date
Directive 11	Changes in Measurement Bases following Initial Adoption of Standards of GRAP	1 April 2015
	This Directive can be applied when a Municipality elects to change the measurement bases selected for certain assets on the initial adoption of Standards of GRAP.	
	No significant impact is expected as the Municipality has no intention of changing its measurement bases.	
GRAP 18	Segment Reporting	1 April 2015
(Original – Feb 2011)	The objective of this Standard is to establish principles for reporting financial information by segments.	
	No significant impact is expected as information to a large extent is already included in the appendices to the financial statements which do not form part of the audited financial statements.	
GRAP 20	Related Party Disclosure	Unknown
(Original – June 2011)	The objective of this Standard is to ensure that a Municipality's financial statements contains the disclosures necessary to draw attention to the possibility that its financial position and surplus or deficit may have been affected by the existence of related parties and by transactions and outstanding balances with such parties.	
	The Municipality resolved to adopt the disclosure requirements as per GRAP 20. The information is therefore included in the financial statements.	
GRAP 32	Service Concession Arrangements: Grantor	Unknown
(Original – Aug 2013)	The objective of this Standard is to prescribe the accounting for service concession arrangements by the grantor and a public sector entity.	
	No significant impact is expected as the Municipality's current treatment is already in line with the Standards treatment.	
GRAP 105 (Original – Nov 2010)	Transfer of Functions Between Entities Under Common Control The objective of this Standard is to establish accounting principles for the acquirer and transferor in a transfer of functions between entities under	1 April 2015
	common control. No significant impact expected as no such transactions or events are expected in the foreseeable future.	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

GRAP 106	Transfer of Functions Between Entities Not Under Common Control	1 April 2015
(Original – Nov 2010)	The objective of this Standard is to establish accounting principles for the acquirer in a transfer of functions between entities not under common control.	
	No significant impact expected as no such transactions or events are expected in the foreseeable future.	
GRAP 107	Mergers	1 April 2015
(Original – Nov 2010)	The objective of this Standard is to establish accounting principles for the combined entity and combining entities in a merger.	·
	No significant impact expected as no such transactions or events are expected in the foreseeable future.	
GRAP 108	Statutory Receivables	Unknown
(Original – Sept 2013)	The objective of this Standard is to prescribe accounting requirements for the recognition, measurement, presentation and disclosure of statutory receivables.	
	The Municipality has revolved to adopt the principles as set out in GRAP 108 to formulate its own accounting policy.	
IGRAP 11	Consolidation - Special Purpose Entities (SPE)	1 April 2015
	The objective of this Interpretation of the Standard is to prescribe under what circumstances an entity should consolidate a SPE.	
	No significant impact is expected as the Municipality does not have any SPE's at this stage.	
IGRAP 12	Jointly Controlled Entities non-monetary contributions	1 April 2015
	The objective of this Interpretation of the Standard is to prescribe the treatment of profit/loss when an asset is sold or contributed by the venturer to a Jointly Controlled Entity (JCE).	
	No significant impact is expected as the Municipality does not have any JCE's at this stage.	
IGRAP17	Service Concession Arrangements Where a Grantor Controls a Significant Residual Interest in an Asset	Unknown
	This Interpretation of the Standards provides guidance to the grantor where it has entered into a	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

service concession arrangement, but only controls a significant residual interest in a service concession asset at the end of the arrangement, where the arrangement does not constitute a lease.	
No such transactions or events are expected in the foreseeable future.	

These standards, amendments and interpretations will not have a significant impact on the Municipality once implemented.

1.9. RESERVES

1.9.1 Capital Replacement Reserve (CRR)

In order to finance the provision of infrastructure and other items of property, plant and equipment from internal sources, amounts are transferred from the accumulated surplus/ to the CRR. The cash in the CRR can only be utilized to finance items of property, plant and equipment. The CRR is reduced and the accumulated surplus is credited by a corresponding amount when the amounts in the CRR are utilized.

1.9.2 Housing Development Fund

The Housing Development Fund was established in terms of the Housing Act, (Act No. 107 of 1997). Loans from National and Provincial Government, used to finance housing selling schemes undertaken by the Municipality, were extinguished on 1 April 1998 and transferred to the Housing Development Fund. Housing selling schemes, both completed and in progress, as at 1 April 1998, were also transferred to the Housing Development Fund. In terms of the Housing Act, all proceeds from housing developments, which include rental income and sale of houses, must be paid into the Housing Development Fund. Monies standing to the credit of the Housing Development Fund can be used only to finance housing developments within the municipal area subject to the approval of the Provincial MEC responsible for housing.

1.9.3 Self Insurance Reserve

A Self Insurance Reserve has been established and, subject to external insurance where deemed necessary, covers claims that may occur. Premiums are charged to the respective services taking into account claims history and replacement value of the insured assets.

- Contributions to the fund by Business Units are transferred via the Statement of Changes in Net Assets to the reserve in line with amounts budgeted for in the operating budget. The contributions to the reserve are charged to the Business Units based on the previous year's insured value of the assets under their control.
- The Council determines annually to contribute to the Self Insurance Reserve.
- The total amount of insurance premiums paid to external insurers are regarded as expenses and must be shown as such in the Statement of Financial Performance. These premiums do not affect the Self Insurance Reserve.
- Claims received from external insurers are recognised as revenue in the Statement of Financial Performance.
- Claims received to meet repairs of damages on assets are reflected as income in the Statement of Financial Performance.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

- Repair and replacement costs not fully covered by external insurance are financed from the insurance reserve. The repair and replacement cost is regarded as an expense and is reflected in the Statement of Financial Performance. An amount equal to the expense is transferred from the Insurance Reserve to the Accumulated Surplus via the Statement of Changes in Net Assets.
- Amounts paid on behalf of employees in respect of medical costs for injuries sustained whilst on duty are regarded as expenses and are recorded in the Statement of Financial Performance when incurred. An amount equal to these expenses is transferred from the Insurance Reserve to the Accumulated Surplus account via the Statement of Changes in Net Assets.

1.10. LEASES

1.10.1 Municipality as Lessee

Leases are classified as finance leases where substantially all the risks and rewards associated with ownership of an asset are transferred to the Municipality. Property, plant and equipment or intangible assets (excluding licensing agreements for such items as motion picture films, video recordings, plays, manuscripts, patents and copyrights) subject to finance lease agreements are initially recognised at the lower of the asset's fair value and the present value of the minimum lease payments. The corresponding liabilities are initially recognised at the inception of the lease and are measured as the sum of the minimum lease payments due in terms of the lease agreement, discounted for the effect of interest. In discounting the lease payments, the Municipality uses the interest rate that exactly discounts the lease payments and unguaranteed residual value to the fair value of the asset plus any direct costs incurred.

Subsequent to initial recognition, the leased assets are accounted for in accordance with the stated accounting policies applicable to property, plant and equipment, investment property or intangibles assets. The lease liability is reduced by the lease payments, which are allocated between the lease finance cost and the capital repayment using the effective interest rate method. Lease finance costs are expensed when incurred. The accounting policies relating to de-recognition of financial instruments are applied to lease payables.

Operating leases are those leases that do not fall within the scope of the above definition. Operating lease rentals are recognised on a straight-line basis over the term of the relevant lease. The difference between the straight-lined expenses and actual payments made will give rise to a liability. The Municipality recognises the aggregate benefit of incentives as a reduction of rental expense over the lease term, on a straight-line basis unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

1.10.2 Municipality as Lessor

Under a finance lease, the Municipality recognises the lease payments to be received in terms of a lease agreement as an asset (receivable). The receivable is calculated as the sum of all the minimum lease payments to be received, plus any unguaranteed residual accruing to the Municipality, discounted at the interest rate implicit in the lease. The receivable is reduced by the capital portion of the lease instalments received, with the interest portion being recognised as interest revenue on a time proportionate basis. The accounting policies relating to de-recognition and impairment of financial instruments are applied to lease receivables.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

Operating leases are those leases that do not fall within the scope of the above definition. Operating lease revenue is recognised on a straight-line basis over the term of the relevant lease. The difference between the straight-lined revenue and actual payments received will give rise to an asset. The Municipality recognises the aggregate cost of incentives as a reduction of rental revenue over the lease term, on a straight-line basis unless another systematic basis is representative of the time pattern over which the benefit of the leased asset is diminished.

1.11. UNSPENT CONDITIONAL GOVERNMENT GRANTS AND RECEIPTS

Conditional government grants are subject to specific conditions. If these specific conditions are not met, the monies received are repayable.

Unspent conditional grants are financial liabilities that are separately reflected on the Statement of Financial Position. They represent unspent government grants, subsidies and contributions from government organs.

This liability always has to be cash-backed. The following provisions are set for the creation and utilisation of this creditor:

- Unspent conditional grants are recognised as a liability when the grant is received.
- When grant conditions are met, an amount equal to the conditions met, are transferred to revenue in the Statement of Financial Performance.
- The cash which backs up the creditor is invested as an individual investment or part
 of the general investments of the Municipality until it is utilised.
- Interest earned on the investment is treated in accordance with grant conditions. If it is payable to the funder it is recorded as part of the creditor. If it is the Municipality's interest, it is recognised as interest earned in the Statement of Financial Performance.

1.12. UNPAID CONDITIONAL GOVERNMENT GRANTS AND RECEIPTS

Unpaid conditional grants are assets in terms of the Framework that are separately reflected on the Statement of Financial Position. The asset is recognised when the Municipality has an enforceable right to receive the grant or if it is virtually certain that it will be received based on that grant conditions have been met. They represent unpaid government grants, subsidies and contributions from the public.

1.13. UNSPENT PUBLIC CONTRIBUTIONS

Public contributions are subject to specific conditions. If these specific conditions are not met, the monies received are repayable.

Unspent public contributions are financial liabilities that are separately reflected on the Statement of Financial Position. They represent unspent contributions from the public.

This liability always has to be cash-backed. The following provisions are set for the creation and utilisation of this creditor:

- Unspent public contributions are recognised as a liability when the grant is received.
- When grant conditions are met, an amount equal to the conditions met, are transferred to revenue in the Statement of Financial Performance.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

- The cash which backs up the creditor is invested as an individual investment or part of the general investments of the Municipality until it is utilised.
- Interest earned on the investment is treated in accordance with the public contribution conditions. If it is payable to the funder it is recorded as part of the creditor. If it is the Municipality's interest, it is recognised as interest earned in the Statement of Financial Performance.

1.14. PROVISIONS

Provisions are recognised when the Municipality has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resource embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate of the provision can be made. Provisions are reviewed at reporting date and adjusted to reflect the current best estimate of future outflows of resources. Where the effect is material, non-current provisions are discounted to their present value using a discount rate that reflects the market's current assessment of the time value of money, adjusted for risks specific to the liability.

The Municipality does not recognise a contingent liability or contingent asset. A contingent liability is disclosed unless the probability of an outflow of resources embodying economic benefits or service potential is remote. A contingent asset is disclosed where an inflow of economic benefits or service potential is probable.

Future events that may affect the amount required to settle an obligation are reflected in the amount of a provision where there is sufficient objective evidence that they will occur. Gains from the expected disposal of assets are not taken into account in measuring a provision. Provisions are not recognised for future operating losses. The present obligation under an onerous contract is recognised and measured as a provision.

A provision for restructuring costs is recognised only when the following criteria over and above the recognition criteria of a provision have been met:

- (a) The Municipality has a detailed formal plan for the restructuring identifying at least:
 - the business or part of a business concerned;
 - the principal locations affected;
 - the location, function and approximate number of employees who will be compensated for terminating their services;
 - the expenditures that will be undertaken; and
 - when the plan will be implemented.
- (b) The Municipality has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement that plan or announcing its main features to those affected by it.

The amount recognised as a provision is the best estimate of the expenditure required to settle the present obligation at the reporting date.

If it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation, the provision is de-recognised.

1.15. EMPLOYEE BENEFITS

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

Defined contribution plans are post-employment benefit plans under which the Municipality pays fixed contributions into a separate entity (a fund) and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods.

Defined benefit plans are post-employment benefit plans other than defined contribution plans.

1.15.1 Post Retirement Medical Obligations

The Municipality provides post-retirement medical benefits by subsidizing the medical aid contributions of certain retired staff according to the rules of the medical aid funds. Council pays 70% as contribution and the remaining 30% is paid by the members. The entitlement to these benefits is usually conditional on the employee remaining in service up to retirement age and the completion of a minimum service period. The present value of the defined benefit liability is actuarially determined in accordance with GRAP 25 – "Employee Benefits" (using a discount rate applicable to high quality government bonds). The plan is unfunded.

These contributions are recognised in the Statement of Financial Performance when employees have rendered the service entitling them to the contribution. The liability was calculated by means of the projected unit credit actuarial valuation method. The liability in respect of current pensioners is regarded as fully accrued, and is therefore not split between a past (or accrued) and future in-service element. The liability is recognised at the present value of the defined benefit obligation at the reporting date, minus the fair value at the reporting date of plan assets (if any) out of which the obligations are to be settled directly, plus any liability that may arise as a result of a minimum funding requirements. Payments made by the Municipality are set-off against the liability, including notional interest, resulting from the valuation by the actuaries and are recognised in the Statement of Financial Performance as employee benefits upon valuation.

Actuarial gains and losses arising from the experience adjustments and changes in actuarial assumptions, is recognised in the Statement of Financial Performance in the period that it occurs. These obligations are valued annually by independent qualified actuaries.

1.15.2 Long Service Awards

Long service awards are provided to employees who achieve certain pre-determined milestones of service within the Municipality. The Municipality's obligation under these plans is valued by independent qualified actuaries annually and the corresponding liability is raised. Payments are set-off against the liability, including notional interest, resulting from the valuation by the actuaries and are recognised in the Statement of Financial Performance as employee benefits upon valuation.

Actuarial gains and losses arising from the experience adjustments and changes in actuarial assumptions, is recognised in the Statement of Financial Performance in the period that it occurs. These obligations are valued annually by independent qualified actuaries.

1.15.3 Provision for Staff Leave

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

Liabilities for annual leave are recognised as they accrue to employees. The liability is based on the total amount of leave days due to employees at year-end and also on the basic salary of the employee.

Accumulating leave is carried forward and can be used in future periods if the current period's entitlement is not used in full. All unused leave will be paid out to the specific employee at the end of that employee's employment term.

Accumulated leave is vesting.

1.15.4 Staff Bonuses Accrued

Liabilities for staff bonuses are recognised as they accrues to employees. The liability at year end is based on bonus accrued at year-end for each employee.

1.15.5 Provision for Performance Bonuses

A provision, in respect of the liability relating to the anticipated costs of performance bonuses payable to Section 57 employees, is recognised as it accrue to Section 57 employees. Municipal entities' performance bonus provisions are based on the employment contract stipulations as well as previous performance bonus payment trends.

1.15.6 Pension and retirement fund obligations

The Municipality provides retirement benefits for its employees and councillors. Defined contribution plans are post-employment benefit plans under which the Municipality pays fixed contributions into a separate entity (a fund) and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods. The contributions to fund obligations for the payment of retirement benefits are recognised in the Statement of Financial Performance in the year they become payable. The defined benefit funds, which are administered on a provincial basis, are actuarially valued triannually on the projected unit credit method basis. Deficits identified are recovered through lump sum payments or increased future contributions on a proportional basis to all participating municipalities. The contributions and lump sum payments are recognised in the Statement of Financial Performance in the year they become payable. Sufficient information is not available to use defined benefit accounting for a multi-employer plan. As a result, defined benefit plans have been accounted for as if they were defined contribution plans.

1.16. PROPERTY, PLANT AND EQUIPMENT

1.16.1 Initial Recognition

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one year. The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits or service potential associated with the item will flow to the Municipality, and the cost or fair value of the item can be measured reliably. Items of property, plant and equipment are initially recognised as assets on acquisition date and are initially recorded at cost. The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

the asset to the location and condition necessary for it to be capable of operating in the manner intended by the Municipality. Trade discounts and rebates are deducted in arriving at the cost. The cost also includes the necessary costs of dismantling and removing the asset and restoring the site on which it is located.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Where an asset is acquired by the Municipality for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of that asset on the date acquired.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the assets acquired is initially measured at fair value (the cost). If the acquired item's fair value is not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

Major spare parts and servicing equipment qualify as property, plant and equipment when the Municipality expects to use them during more than one period. Similarly, if the major spare parts and servicing equipment can be used only in connection with an item of property, plant and equipment, they are accounted for as property, plant and equipment.

1.16.2 Subsequent Measurement - Cost Model

Subsequent to initial recognition, items of property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. Land is not depreciated as it is deemed to have an indefinite useful life.

Where the Municipality replaces parts of an asset, it derecognises the part of the asset being replaced and capitalises the new component. Subsequent expenditure incurred on an asset is capitalised when it increases the capacity or future economic benefits or service potential associated with the asset.

1.16.3 Depreciation and Impairment

Depreciation is calculated on the depreciable amount, using the straight-line method over the estimated useful lives of the assets. Depreciation of an asset begins when it is available for use, i.e. when it is in the location and condition necessary for it to be capable of operating in the manner intended by management. Components of assets that are significant in relation to the whole asset and that have different useful lives are depreciated separately. The estimated useful lives, residual values and depreciation method are reviewed at each year end, with the effect of any changes in estimate accounted for on a prospective basis. The annual depreciation rates are based on the following estimated useful lives:

	Years		Years	
<u>Infrastructure</u>		<u>Other</u>		
Roads and Paving	5-130	Buildings	30-105	
Pedestrian Malls	10-30	Specialist vehicles	3-70	
Electricity	6-130	Other vehicles	3-70	
Water	10-130	Office equipment	3-25	
Sewerage	10-130	Furniture and fittings	2-30	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

30	Watercraft	15
	Bins and containers	5
	Specialised plant and	
10-105	Equipment	3-40
15-105	Other plant and	
30	Equipment .	3-40
30-105	Landfill sites	10-100
20-105	Quarries	5-25
20-105	Emergency equipment	3-30
10-105	Computer equipment	3-20
3-7		
3-7		
	10-105 15-105 30 30-105 20-105 20-105 10-105	Bins and containers Specialised plant and 10-105 Equipment 15-105 Other plant and 30 Equipment 30-105 Landfill sites 20-105 Quarries 20-105 Emergency equipment 10-105 Computer equipment

Property, plant and equipment are reviewed at each reporting date for any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated. The impairment recognised in the Statement of Financial Performance is the excess of the carrying value over the recoverable amount.

An impairment is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined had no impairment been recognised. A reversal of an impairment is recognised in the Statement of Financial Performance.

1.16.4 De-recognition

Items of property, plant and equipment are derecognised when the asset is disposed or when there are no further economic benefits or service potential expected from the use of the asset. The gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of Financial Performance.

1.16.5 Land and buildings and Other Assets – application of deemed cost (Directive 7)

The Municipality opted to take advantage of the transitional provisions as contained in Directive 7 of the Accounting Standards Board, issued in December 2009. The Municipality applied deemed cost where the acquisition cost of an asset could not be determined. For Land and Buildings the fair value as determined by a valuator was used in order to determine the deemed cost as on 1 July 2010. For Other Assets the depreciation cost method was used to establish the deemed cost as on 1 July 2010.

1.17. INTANGIBLE ASSETS

1.17.1 Initial Recognition

An intangible asset is an identifiable non-monetary asset without physical substance.

An asset meets the identifiability criterion in the definition of an intangible asset when it:

 is separable, i.e. is capable of being separated or divided from the Municipality and sold, transferred, licensed, rented or exchanged, either individually or together with a related contract, identifiable asset or liability, regardless of whether the Municipality intends to do so; or

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

 arises from binding arrangements from contracts, regardless of whether those rights are transferable or separable from the Municipality or from other rights and obligations.

The Municipality recognises an intangible asset in its Statement of Financial Position only when it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the Municipality and the cost or fair value of the asset can be measured reliably.

Internally generated intangible assets are subject to strict recognition criteria before they are capitalised. Research expenditure is never capitalised, while development expenditure is only capitalised to the extent that:

- the Municipality intends to complete the intangible asset for use or sale;
- it is technically feasible to complete the intangible asset;
- the Municipality has the resources to complete the project;
- it is probable that the municipality will receive future economic benefits or service potential; and
- the Municipality can measure reliably the expenditure attributable to the intangible asset during its development.

Intangible assets are initially recognised at cost.

Where an intangible asset is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value is not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

1.17.2 Subsequent Measurement – Cost Model

Intangible assets are subsequently carried at cost less accumulated amortisation and any accumulated impairments losses. The cost of an intangible asset is amortised over the useful life where that useful life is finite. Where the useful life is indefinite, the asset is not amortised but is subject to an annual impairment test.

1.17.3 Amortisation and Impairment

Amortisation is charged so as to write off the cost or valuation of intangible assets over its estimated useful lives using the straight line method. Amortisation of an asset begins when it is available for use, i.e. when it is in the condition necessary for it to be capable of operating in the manner intended by management. Components of assets that are significant in relation to the whole asset and that have different useful lives are amortised separately. The estimated useful lives, residual values and amortisation method are reviewed at each year end, with the effect of any changes in estimate accounted for on a prospective basis. The annual amortisation rates are based on the following estimated useful lives:

<u>Intangible Assets</u>
Computer Software

Years
3 - 10

1.17.4 De-recognition

Intangible assets are derecognised when the asset is disposed or when there are no further economic benefits or service potential expected from the use of the asset. The

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

gain or loss arising on the disposal or retirement of an intangible asset is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of Financial Performance.

1.17.5 Application of deemed cost (Directive 7)

The Municipality opted to take advantage of the transitional provisions as contained in Directive 7 of the Accounting Standards Board, issued in December 2009. The Municipality applied deemed cost where the acquisition cost of an asset could not be determined. For Intangible Assets the depreciated replacement cost method was used to establish the deemed cost as on 1 July 2010.

1.18. INVESTMENT PROPERTY

1.18.1 Initial Recognition

Investment property is recognised as an asset when, and only when:

- it is probable that the future economic benefits or service potential that are associated with the investment property will flow to the Municipality, and
- the cost or fair value of the investment property can be measured reliably.

Investment property includes property (land or a building, or part of a building, or both land and buildings held under a finance lease) held to earn rentals and/or for capital appreciation, rather than held to meet service delivery objectives, the production or supply of goods or services, or the sale of an asset in the ordinary course of operations. Property with a currently undetermined use, is also classified as investment property.

At initial recognition, the Municipality measures investment property at cost including transaction costs once it meets the definition of investment property. However, where an investment property was acquired through a non-exchange transaction (i.e. where it acquired the investment property for no or a nominal value), its cost is its fair value as at the date of acquisition. The cost of self-constructed investment property is measured at cost.

Transfers are made to or from investment property only when there is a change in use. For a transfer from investment property to owner occupied property, the deemed cost for subsequent accounting is the fair value at the date of change in use. If owner occupied property becomes an investment property, the Municipality accounts for such property in accordance with the policy stated under property, plant and equipment up to the date of change in use.

1.18.2 Subsequent Measurement – Cost Model

Subsequent to initial recognition, items of investment property are measured at cost less accumulated depreciation and any accumulated impairment losses. Land is not depreciated as it is deemed to have an indefinite useful life.

1.18.3 Depreciation and Impairment – Cost Model

Depreciation is calculated on the depreciable amount, using the straight-line method over the estimated useful lives of the assets. Depreciation of an asset begins when it is available for use, i.e. when it is in the location and condition necessary for it to be capable of operating in the manner intended by management. Components of assets that are significant in relation to the whole asset and that have different useful lives are

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

depreciated separately. The estimated useful lives, residual values and depreciation method are reviewed at each year end, with the effect of any changes in estimate accounted for on a prospective basis.

<u>Investment Property</u> Years Buildings 30

1.18.4 De-recognition

Investment property is derecognised when it is disposed or when there are no further economic benefits expected from the use of the investment property. The gain or loss arising on the disposal or retirement of an item of investment property is determined as the difference between the sales proceeds and the carrying value and is recognised in the Statement of Financial Performance.

1.18.5 Application of deemed cost - Directive 7

The Municipality opted to take advantage of the transitional provisions as contained in Directive 7 of the Accounting Standards Board, issued in December 2009. The Municipality applied deemed cost where the acquisition cost of an asset could not be determined. The fair value as determined by a valuator was used in order to determine the deemed cost as on 1 July 2010

1.19 HERITAGE ASSETS

1.19.1 Initial Recognition

A heritage asset is defined as an asset that has a cultural, environmental, historical, natural, scientific, technological or artistic significance and is held and preserved indefinitely for the benefit of present and future generations.

A heritage asset is recognised as an asset if, and only if it is probable that future economic benefits or service potential associated with the asset will flow to the Municipality, and the cost or fair value of the asset can be measured reliably.

A heritage asset that qualifies for recognition as an asset, is measured at its cost. Where a heritage asset is acquired through a non-exchange transaction, its cost is deemed to be its fair value as at the date of acquisition.

1.19.2 Subsequent Measurement - Cost Model

After recognition as an asset, heritage assets are carried at its cost less any accumulated impairment losses.

1.19.3 Depreciation and Impairment

Heritage assets are not depreciated.

Heritage assets are reviewed at each reporting date for any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated. The impairment recognised in the Statement of Financial Performance is the excess of the carrying value over the recoverable amount.

An impairment is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined had no impairment been

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

recognised. A reversal of an impairment is recognised in the Statement of Financial Performance.

1.19.4 De-recognition

Heritage assets are derecognised when it is disposed or when there are no further economic benefits expected from the use of the heritage asset. The gain or loss arising on the disposal or retirement of a heritage asset is determined as the difference between the sales proceeds and the carrying value of the heritage asset and is recognised in the Statement of Financial Performance.

1.19.5 Application of deemed cost - Directive 7

The Municipality opted to take advantage of the transitional provisions as contained in Directive 7 of the Accounting Standards Board, issued in December 2009. The Municipality applied deemed cost where the acquisition cost of an asset could not be determined. The fair value as determined by a valuator was used in order to determine the deemed cost as on 1 July 2010.

1.20. IMPAIRMENT OF NON-FINANCIAL ASSETS

1.20.1 Cash-generating assets

Cash-generating assets are assets held with the primary objective of generating a commercial return.

The Municipality assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Municipality estimates the asset's recoverable amount.

In assessing whether there is any indication that an asset may be impaired, the Municipality considers the following indications:

(a) External sources of information

- During the period, an asset's market value has declined significantly more than would be expected as a result of the passage of time or normal use.
- Significant changes with an adverse effect on the Municipality have taken
 place during the period, or will take place in the near future, in the
 technological, market, economic or legal environment in which the Municipality
 operates or in the market to which an asset is dedicated.
- Market interest rates or other market rates of return on investments have increased during the period, and those increases are likely to affect the discount rate used in calculating an asset's value in use and decrease the asset's recoverable amount materially.

(b) Internal sources of information

- Evidence is available of obsolescence or physical damage of an asset.
- Significant changes with an adverse effect on the Municipality have taken
 place during the period, or are expected to take place in the near future, in the
 extent to which, or manner in which, an asset is used or is expected to be
 used. These changes include the asset becoming idle, plans to discontinue or
 restructure the operation to which an asset belongs, plans to dispose of an
 asset before the previously expected date, and reassessing the useful life of
 an asset as finite rather than indefinite.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

 Evidence is available from internal reporting that indicates that the economic performance of an asset is, or will be, worse than expected.

The re-designation of assets from a cash-generating asset to a non-cash generating asset or from a non-cash-generating asset to a cash-generating asset shall only occur when there is clear evidence that such a re-designation is appropriate. A re-designation, by itself, does not necessarily trigger an impairment test or a reversal of an impairment loss. Instead, the indication for an impairment test or a reversal of an impairment loss arises from, as a minimum, the indications listed above.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, an appropriate valuation model is used. Impairment losses are recognised in the Statement of Financial Performance in those expense categories consistent with the function of the impaired asset.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the asset is adjusted in future periods to allocate the asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Municipality estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the Statement of Financial Performance.

1.20.2 Non-cash-generating assets

Non-cash-generating assets are assets other than cash-generating assets.

The Municipality assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Municipality estimates the asset's recoverable service amount.

In assessing whether there is any indication that an asset may be impaired, the Municipality considers the following indications:

(a) External sources of information

- Cessation, or near cessation, of the demand or need for services provided by the asset.
- Significant long-term changes with an adverse effect on the Municipality have taken place during the period or will take place in the near future, in the technological, legal or government policy environment in which the Municipality operates.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

- (b) Internal sources of information
 - Evidence is available of physical damage of an asset.
 - Significant long-term changes with an adverse effect on the Municipality have taken place during the period, or are expected to take place in the near future, in the extent to which, or manner in which, an asset is used or is expected to be used. These changes include the asset becoming idle, plans to discontinue or restructure the operation to which an asset belongs, or plans to dispose of an asset before the previously expected date.
 - A decision to halt the construction of the asset before it is complete or in a usable condition.
 - Evidence is available from internal reporting that indicates that the service performance of an asset is, or will be, significantly worse than expected.

An asset's recoverable service amount is the higher of a non-cash-generating asset's fair value less costs to sell and its value in use. If the recoverable service amount of an asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable service amount. That reduction is an impairment loss is recognised in the Statement of Financial Performance.

The value in use of a non-cash-generating asset is the present value of the asset's remaining service potential. The present value of the remaining service potential of the asset is determined using any one of the following approaches, depending on the nature of the asset in question:

- Depreciation replacement cost approach the present value of the remaining service potential of an asset is determined as the depreciated replacement cost of the asset. The replacement cost of an asset is the cost to replace the asset's gross service potential. This cost is depreciated to reflect the asset in its used condition. An asset may be replaced either through reproduction (replication) of the existing asset or through replacement of its gross service potential. The depreciated replacement cost is measured as the reproduction or replacement cost of the asset, whichever is lower, less accumulated depreciation calculated on the basis of such cost, to reflect the already consumed or expired service potential of the asset.
- Restoration cost approach the cost of restoring the service potential of an asset to
 its pre-impaired level. Under this approach, the present value of the remaining
 service potential of the asset is determined by subtracting the estimated restoration
 cost of the asset from the current cost of replacing the remaining service potential of
 the asset before impairment. The latter cost is usually determined as the depreciated
 reproduction or replacement cost of the asset, whichever is lower.
- Service unit approach the present value of the remaining service potential of the
 asset is determined by reducing the current cost of the remaining service potential of
 the asset before impairment, to conform with the reduced number of service units
 expected from the asset in its impaired state. As in the restoration cost approach, the
 current cost of replacing the remaining service potential of the asset before
 impairment is usually determined as the depreciated reproduction or replacement
 cost of the asset before impairment, whichever is lower.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

An impairment loss is recognised immediately in surplus or deficit, unless the asset is carried at a revalued amount in accordance with another Standard of GRAP. Any impairment loss of a revalued asset shall be treated as a revaluation decrease in accordance with that Standard of GRAP.

The Municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for an asset may no longer exist or may have decreased. If any such indication exists, the Municipality estimates the recoverable service amount of that asset.

An impairment loss recognised in prior periods for an asset is reversed if there has been a change in the estimates used to determine the asset's recoverable service amount since the last impairment loss was recognised. If this is the case, the carrying amount of the asset is increased to its recoverable service amount. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods. Such a reversal of an impairment loss is recognised in the Statement of Financial Performance.

1.21. INVENTORIES

1.21.1 Initial Recognition

Inventories comprise of current assets held for sale, consumption or distribution during the ordinary course of business. Inventories are recognised as an asset if, and only if, it is probable that future economic benefits or service potential associated with the item will flow to the Municipality, and the cost of the inventories can be measured reliably. Inventories are initially recognised at cost. Cost generally refers to the purchase price, plus non-recoverable taxes, transport costs and any other costs in bringing the inventories to their current location and condition. Where inventory is manufactured, constructed or produced, the cost includes the cost of labour, materials and overheads used during the manufacturing process.

Water inventory is being measured by multiplying the cost per kilo litre of purified water by the amount of water in storage.

Where inventory is acquired by the Municipality for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of the item on the date acquired.

1.21.2 Subsequent Measurement

Inventories, consisting of consumable stores, raw materials, work-in-progress and finished goods, are valued at the lower of cost and net realisable value unless they are to be distributed at no or nominal charge, in which case they are measured at the lower of cost and current replacement cost. Redundant and slow-moving inventories are identified and written down. Differences arising on the valuation of inventory are recognised in the Statement of Financial Performance in the year in which they arose. The amount of any reversal of any write-down of inventories arising from an increase in net realisable value or current replacement cost is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

The carrying amount of inventories is recognised as an expense in the period that the inventory was sold, distributed, written off or consumed, unless that cost qualifies for capitalisation to the cost of another asset.

The basis of allocating cost to inventory items is the weighted average method.

Water inventory is measured annually at the reporting date by way of dip readings and the calculated volume in the distribution network.

Cost of land held for sale is assigned by using specific identification of their individual costs.

1.22. FINANCIAL INSTRUMENTS

Financial instruments recognised on the Statement of Financial Position include receivables (both from exchange transactions and non-exchange transactions), cash and cash equivalents, annuity loans and payables (both form exchange and non-exchange transactions) and non-current investments. The future utilization of Unspent Conditional Grants is evaluated in order to determine whether it is treated as financial instruments.

1.22.1 Initial Recognition

Financial instruments are initially recognised when the Municipality becomes a party to the contractual provisions of the instrument at fair value plus, in the case of a financial asset or financial liability not at fair value, transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability. If finance charges in respect of financial assets and financial liabilities are significantly different from similar charges usually obtained in an open market transaction, adjusted for the specific risks of the Municipality, such differences are immediately recognised in the period it occurs, and the unamortised portion adjusted over the period of the loan transactions.

1.22.2 Subsequent Measurement

Financial assets are categorised according to their nature as either financial assets at fair value, financial assets at amortised cost or financial assets at cost. Financial liabilities are categorised as either at fair value or financial liabilities carried at amortised cost. The subsequent measurement of financial assets and liabilities depends on this categorisation.

1.22.2.1 Receivables

Receivables are classified as financial assets at amortised cost, and are subsequently measured at amortised cost using the effective interest rate method.

For amounts due from debtors carried at amortised cost, the Municipality first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. Objective evidence of impairment includes significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation and default or delinquency in payments (more than 90 days overdue). If the Municipality determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

and for which an impairment loss is, or continues to be, recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future expected credit losses that have not yet been incurred). The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the Statement of Financial Performance. Interest income continues to be accrued on the reduced carrying amount based on the original effective interest rate of the asset. Loans together with the associated allowance are written off when there is no realistic prospect of future recovery and all collateral has been realised or has been transferred to the municipality. If, in a subsequent year, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognised, the previously recognised impairment loss is increased or reduced by adjusting the allowance account. If a future write-off is later recovered, the recovery is recognised in the Statement of Financial Performance.

The present value of the estimated future cash flows is discounted at the financial asset's original effective interest rate, if material. If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate.

1.22.2.2 Payables and Annuity Loans

Financial liabilities consist of payables and annuity loans. They are categorised as financial liabilities held at amortised cost, and are initially recognised at fair value and subsequently measured at amortised cost using an effective interest rate, which is the initial carrying amount, less repayments, plus interest.

1.22.2.3 Cash and Cash Equivalents

Cash includes cash on hand (including petty cash) and cash with banks. Cash equivalents are short-term highly liquid investments, readily convertible into known amounts of cash that are held with registered banking institutions with maturities of three months or less and are subject to an insignificant risk of change in value. For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand, highly liquid deposits and net of bank overdrafts. The Municipality categorises cash and cash equivalents as financial assets carried at amortised cost.

Bank overdrafts are recorded based on the facility utilised. Finance charges on bank overdraft are expensed as incurred. Amounts owing in respect of bank overdrafts are categorised as financial liabilities carried at amortised cost.

1.22.2.4 Non-Current Investments

Investments which include investments in municipal entities and fixed deposits invested in registered commercial banks, are stated at amortised cost.

Where investments have been impaired, the carrying value is adjusted by the impairment loss, which is recognised as an expense in the Statement of Financial Performance in the period that the impairment is identified.

On disposal of an investment, the difference between the net disposal proceeds and the carrying amount is recognised in the Statement of Financial Performance.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

The carrying amounts of such investments are reduced to recognise any decline, other than a temporary decline, in the value of individual investments.

1.22.3 De-recognition of Financial Instruments

1.22.3.1 Financial Assets

A financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) is derecognised when:

- the rights to receive cash flows from the asset have expired; or
- the Municipality has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Municipality has transferred substantially all the risks and rewards of the asset, or (b) the Municipality has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Municipality has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the old asset is derecognised and a new asset is recognised to the extent of the Municipality's continuing involvement in the asset.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Municipality could be required to repay.

When continuing involvement takes the form of a written and/or purchased option (including a cash settled option or similar provision) on the transferred asset, the extent of the Municipality's continuing involvement is the amount of the transferred asset that the Municipality may repurchase, except that in the case of a written put option (including a cash settled option or similar provision) on an asset measured at fair value, the extent of the Municipality's continuing involvement is limited to the lower of the fair value of the transferred asset and the option exercise price.

1.22.3.2 Financial Liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a de-recognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in the Statement of Financial Performance.

1.22.4 Offsetting of Financial Instruments

Financial assets and financial liabilities are offset and the net amount reported in the Statement of Financial Position if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

1.23 STATUTORY RECEIVABLES

Statutory receivables arise from legislation, supporting regulations, or similar means and require settlement by another entity in cash or another financial asset. Statutory receivables can arise from both exchange and non-exchange transactions.

1.23.1 Initial Recognition

Statutory receivables are recognised when the related revenue is recognised or when the receivable meets the definition of an asset.

1.23.2 Measurement

The Municipality initially measures the statutory receivables at their transaction amount. The Municipality measure statutory receivables after initial recognition using the cost method. Under the cost method, the initial measurement of the receivable is changed subsequent to reflect any:

- (a) interest or other charges that may have accrued on the receivable;
- (b) impairment losses; and
- (c) amounts derecognised.

The Municipality assesses at each reporting date whether there is any indication that a statutory receivable may be impaired. If there is an indication that a statutory receivable may be impaired, the Municipality measures the impairment loss as the difference between the estimated future cash flows and the carrying amount. Where the carrying amount is higher than the estimated future cash flows, the carrying amount of the statutory receivable is reduced, through the use of an allowance account. The amount of the loss is recognised in the Statement of Financial Performance. In estimating the future cash flows, the Municipality considers both the amount and timing of the cash flows that it will receive in future. Consequently, where the effect of the time value of money is material, the Municipality discounts the estimated future cash flows using a rate that reflects the current risk free rate and any risks specific to the statutory receivable for which the future cash flow estimates have not been adjusted.

An impairment loss recognised in prior periods for a statutory receivable is revised if there has been a change in the estimates used since the last impairment loss was recognised, or to reflect the effect of discounting the estimated cash flows. Any previously recognised impairment loss is adjusted by adjusting the allowance account. The amount of any adjustment is recognised in the Statement of Financial Performance.

1.23.3 De-recognition

The Municipality derecognises a statutory receivable when:

- (a) the rights to the cash flows from the receivable are settled, expire or are waived;
- (b) the Municipality transfers to another party substantially all of the risks and rewards of ownership of the receivable; or
- (c) the Municipality, despite having retained some significant risks and rewards of ownership of the receivable, has transferred control of the receivable to another party and the other party has the practical ability to sell the receivable in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the Municipality:

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

- (i) de-recognise the receivable; and
- (ii) recognise separately any rights and obligations created or retained in the transfer.

1.24. REVENUE

1.24.1 Revenue from Non-Exchange Transactions

Revenue from non-exchange transactions refers to transactions where the Municipality received revenue from another entity without directly giving approximately equal value in exchange. Revenue from non-exchange transactions is generally recognised to the extent that the related receipt or receivable qualifies for recognition as an asset and there is no liability to repay the amount.

Grants, transfers and donations received or receivable are recognised when the resources that have been transferred, meet the criteria for recognition as an asset. A corresponding liability is recognised to the extent that the grant, transfer or donation is conditional. The liability is transferred to revenue as and when the conditions attached to the grant are met. Grants without any conditions attached are recognised as revenue when the asset is recognised.

Revenue from property rates is recognised when the legal entitlement to this revenue arises. At the time of initial recognition the full amount of revenue is recognised. If the Municipality does not enforce its obligation to collect the revenue, this would be considered as a subsequent event. Collection charges are recognised when such amounts are legally enforceable. Rebates and discounts are offset against the related revenue, in terms of iGRAP 1, as there is no intention of collecting this revenue.

Penalty interest on unpaid rates is recognised on a time proportionate basis as an exchange transaction.

Fine Revenue constitutes both spot fines and summonses. Fine revenue is recognised when the spot fine or summons is issued. In cases where fines and summonses are issued by another government institute, revenue will only be recognised when monies are received, as the Municipality does not have any control over fines issued by other government institutes.

Revenue from public contributions and donations is recognised when all conditions associated with the contribution have been met or where the contribution is to finance property, plant and equipment, when such items of property, plant and equipment qualifies for recognition and first becomes available for use by the Municipality. Where public contributions have been received, but the Municipality has not met the related conditions, it is recognised as an unspent public contribution (liability).

Revenue from third parties i.e. insurance payments for assets impaired, are recognised when it can be measured reliably and is not being offset against the related expenses of repairs or renewals of the impaired assets.

Contributed property, plant and equipment is recognised when such items of property, plant and equipment qualifies for recognition and become available for use by the Municipality.

All unclaimed deposits are initially recognised as a liability until 12 months expires, when all unclaimed deposits into the Municipality's bank account will be treated as revenue.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

Historical patterns have indicated that minimal unidentified deposits are reclaimed after a period of twelve months. This assessment is performed annually at 30 June. Therefore the substance of these transactions indicate that even though the prescription period for unclaimed monies is legally three years, it is reasonable to recognised all unclaimed monies older than twelve months as revenue. Although unclaimed deposits are recognised as revenue after 12 months, the Municipality still keep record of these unclaimed deposits for three years in the event that a party should submit a claim after 12 months, in which case it will be expensed.

Revenue from the recovery of unauthorised, irregular, fruitless and wasteful expenditure is based on legislated procedures, including those set out in the Municipal Finance Management Act (Act No. 56 of 2003) and is recognised when the recovery thereof from the responsible councillors or officials is virtually certain.

Revenue is measured at the fair value of the consideration received or receivable.

When, as a result of a non-exchange transaction, a Municipality recognises an asset, it also recognises revenue equivalent to the amount of the asset measured at its fair value as at the date of acquisition, unless it is also required to recognise a liability. Where a liability is required to be recognised it will be measured as the best estimate of the amount required to settle the present obligation at the reporting date, and the amount of the increase in net assets, if any, recognised as revenue. When a liability is subsequently reduced, because the taxable event occurs or a condition is satisfied, the amount of the reduction in the liability will be recognised as revenue.

1.24.2 Revenue from Exchange Transactions

Revenue from exchange transactions refers to revenue that accrued to the Municipality directly in return for services rendered or goods sold, the value of which approximates the consideration received or receivable.

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:

- The Municipality has transferred to the purchaser the significant risks and rewards of ownership of the goods.
- The Municipality retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold.
- The amount of revenue can be measured reliably.
- It is probable that the economic benefits or service potential associated with the transaction will flow to the Municipality.
- The costs incurred or to be incurred in respect of the transaction can be measured reliably.

At the time of initial recognition the full amount of revenue is recognised where the Municipality has an enforceable legal obligation to collect, unless the individual collectability is considered to be improbable. If the Municipality does not successfully enforce its obligation to collect the revenue this would be considered a subsequent event.

Service charges relating to electricity and water are based on consumption and a basic charge as per Council resolution. Meters are read on a monthly basis and are recognised as revenue when invoiced. Where the Municipality was unable to take the actual month's reading of certain consumers, a provisional estimate of consumption for that month will be created. The provisional estimates of consumption are recognised as revenue when invoiced. Adjustments to provisional estimates of consumption are made

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

in the invoicing period in which meters have been read. These adjustments are recognised as revenue in the invoicing period.

Revenue from the sale of electricity prepaid meter cards is recognised at the point of sale. It is estimated that pre-paid electricity is consumed within 5 to 7 days after date of purchase. The pre-paid electricity sold, but not consumed yet at year-end is disclosed as under Payables from Exchange Transactions in the Statement of Financial Position.

Service charges relating to refuse removal are recognised on a monthly basis in arrears by applying the approved tariff to each property that has improvements. Tariffs are determined per category of property usage, and are levied monthly based on the recorded number of refuse points per property.

Service charges relating to sanitation (sewerage) are recognised on a monthly basis in arrears by applying the approved tariff to each property that has improvements. Tariffs are determined per category of property usage. In the case of residential property a fixed monthly tariff is levied and in the case of commercial property a tariff is levied based on the number of sewerage connection on the property. Service charges based on a basic charge as per Council resolution.

Interest revenue is recognised using the effective interest rate method.

Revenue from the rental of facilities and equipment is recognised on a straight-line basis over the term of the lease agreement.

Dividends are recognised on the date that the Municipality becomes entitled to receive the dividend.

Revenue arising from the application of the approved tariff of charges is recognised when the relevant service is rendered by applying the relevant tariff. This includes the issuing of licences and permits.

Revenue from the sale of goods is recognised when substantially all the risks and rewards in those goods are passed to the consumer.

Revenue arising out of situations where the Municipality acts as an agent on behalf of another entity (the principal) is limited to the amount of any fee or commission payable to the municipality as compensation for executing the agreed services.

Revenue is measured at the fair value of the consideration received or receivable.

The amount of revenue arising on a transaction is usually determined by agreement between the Municipality and the purchaser or user of the asset or service. It is measured at the fair value of the consideration received or receivable taking into account the amount of any trade discounts and volume rebates allowed by the Municipality.

In most cases, the consideration is in the form of cash or cash equivalents and the amount of revenue is the amount of cash or cash equivalents received or receivable. However, when the inflow of cash or cash equivalents is deferred, the fair value of the consideration may be less than the nominal amount of cash received or receivable. When the arrangement effectively constitutes a financing transaction, the fair value of the consideration is determined by discounting all future receipts using an imputed rate of interest. The imputed rate of interest is the more clearly determinable of either:

The prevailing rate for a similar instrument of an issuer with a similar credit rating;

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

 A rate of interest that discounts the nominal amount of the instrument to the current cash sales price of the goods or services.

The difference between the fair value and the nominal amount of the consideration is recognised as interest revenue.

When goods or services are exchanged or swapped for goods or services which are of a similar nature and value, the exchange is not regarded as a transaction that generates revenue. When goods are sold or services are rendered in exchange for dissimilar goods or services, the exchange is regarded as a transaction that generates revenue. The revenue is measured at the fair value of the goods or services received, adjusted by the amount of any cash or cash equivalents transferred. When the fair value of the goods or services received cannot be measured reliably, the revenue is measured at the fair value of the goods or services given up, adjusted by the amount of any cash or cash equivalents transferred.

1.25. RELATED PARTIES

The Municipality resolved to adopt the disclosure requirements as per GRAP 20 – "Related Party Disclosures".

A related party is a person or an entity:

- with the ability to control or jointly control the other party,
- or exercise significant influence over the other party, or vice versa,
- or an entity that is subject to common control, or joint control.

The following are regarded as related parties of the Municipality:

- (a) A person or a close member of that person's family is related to the Municipality if that person:
 - has control or joint control over the Municipality.
 - has significant influence over the Municipalities. Significant influence is the power to participate in the financial and operating policy decisions of the Municipality.
 - is a member of the management of the Municipality or its controlling entity.
- (b) An entity is related to the Municipality if any of the following conditions apply:
 - the entity is a member of the same economic entity (which means that each controlling entity, controlled entity and fellow controlled entity is related to the others).
 - one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of an economic entity of which the other entity is a member).
 - both entities are joint ventures of the same third party.
 - one entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - the entity is a post-employment benefit plan for the benefit of employees of either the Municipality or an entity related to the Municipality. If the reporting entity is itself such a plan, the sponsoring employers are related to the entity.
 - the entity is controlled or jointly controlled by a person identified in (a).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

 a person identified in (a) has significant influence over that entity or is a member of the management of that entity (or its controlling entity).

Close members of the family of a person are those family members who may be expected to influence, or be influenced by that person in their dealings with the Municipality. A person is considered to be a close member of the family of another person if they:

- (a) are married or live together in a relationship similar to a marriage; or
- (b) are separated by no more than two degrees of natural or legal consanguinity or affinity.

Management (formerly known as "Key Management") includes all persons having the authority and responsibility for planning, directing and controlling the activities of the Municipality, including:

- (a) all members of the governing body of the Municipality;
- (b) a member of the governing body of an economic entity who has the authority and responsibility for planning, directing and controlling the activities of the Municipality;
- (c) any key advisors of a member, or sub-committees, of the governing body who has the authority and responsibility for planning, directing and controlling the activities of the Municipality; and
- (d) the senior management team of the Municipality, including the chief executive officer or permanent head of the Municipality, unless already included in (a).

Management personnel include:

- (a) All directors or members of the governing body of the Municipality, being the Executive Mayor, Deputy Mayor, Speaker and members of the Mayoral Committee.
- (b) Other persons having the authority and responsibility for planning, directing and controlling the activities of the reporting Municipality being the Municipal Manager, Chief Financial Officer an all other managers reporting directly to the Municipal Manager or as designated by the Municipal Manager.

Remuneration of management includes remuneration derived for services provided to the Municipality in their capacity as members of the management team or employees. Benefits derived directly or indirectly from the Municipality for services in any capacity other than as an employee or a member of management do not meet the definition of remuneration. Remuneration of management excludes any consideration provided solely as a reimbursement for expenditure incurred by those persons for the benefit of the Municipality.

The Municipality operates in an economic environment currently dominated by entities directly or indirectly owned by the South African government. As a result of the Constitutional independence of all three spheres of government in South Africa, only parties within the same sphere of government will be considered to be related parties. Only transactions with such parties which are not at arm's length and not on normal commercial terms are disclosed.

1.26. UNAUTHORISED EXPENDITURE

Unauthorised expenditure is expenditure that has not been budgeted, expenditure that is not in terms of the conditions of an allocation received from another sphere of

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

government, municipality or organ of state and expenditure in a form of a grant that is not permitted in terms of the Municipal Finance Management Act (Act No. 56 of 2003). Unauthorised expenditure is accounted for as an expense (measured at actual cost incurred) in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

1.27. IRREGULAR EXPENDITURE

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No. 56 of 2003), the Municipal Systems Act (Act No. 32 of 2000), the Remuneration of Public Office Bearers Act (Act. No. 20 of 1998), or is in contravention of the Municipality's Supply Chain Management Policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure (measured at actual cost incurred) in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

1.28. FRUITLESS AND WASTEFUL EXPENDITURE

Fruitless and wasteful expenditure is expenditure that was made in vain and could have been avoided had reasonable care been exercised. Fruitless and wasteful expenditure is accounted for as expenditure (measured at actual cost incurred) in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

1.29. CONTINGENT LIABILITIES AND CONTINGENT ASSETS

A contingent liability is a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Municipality. A contingent liability could also be a present obligation that arises from past events, but is not recognised because it is not probable that an outflow of resources embodying economic benefits will be required to the obligation or the amount of the obligation cannot be measures with sufficient reliability.

The Municipality does not recognise a contingent liability or contingent asset. A contingent liability is disclosed unless the probability of an outflow of resources embodying economic benefits or service potential is remote. A contingent asset is disclosed where the inflow of economic benefits or service potential is probable.

Management judgement is required when recognising and measuring contingent liabilities.

1.30. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

In the process of applying the Municipality's accounting policy, management has made the following significant accounting judgements, estimates and assumptions, which have the most significant effect on the amounts recognised in the financial statements:

1.30.1 Post-retirement medical obligations and Long service awards

The cost of post-retirement medical obligations and long service awards are determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, expected rates of return on assets, future salary increases, mortality rates and future pension increases. Major assumptions used are disclosed in note 4 of the

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

financial statements. Due to the long-term nature of these plans, such estimates are subject to significant uncertainty.

1.30.2 Impairment of Receivables

The calculation in respect of the impairment of debtors is based on an assessment of the extent to which debtors have defaulted on payments already due, and an assessment of their ability to make payments based on their creditworthiness. This was performed per service-identifiable categories across all classes of debtors.

1.30.3 Property, Plant and Equipment

The useful lives of property, plant and equipment are based on management's estimation. Infrastructure's useful lives are based on technical estimates of the practical useful lives for the different infrastructure types, given engineering technical knowledge of the infrastructure types and service requirements. For other assets and buildings management considers the impact of technology, availability of capital funding, service requirements and required return on assets to determine the optimum useful life expectation, where appropriate. The estimation of residual values of assets is also based on management's judgement whether the assets will be sold or used to the end of their useful lives, and in what condition they will be at that time.

Management referred to the following when making assumptions regarding useful lives and residual values of property, plant and equipment:

- The useful life of movable assets was determined using the age of similar assets available for sale in the active market. Discussions with people within the specific industry were also held to determine useful lives.
- Local Government Industry Guides was used to assist with the deemed cost and useful life of infrastructure assets.
- The Municipality referred to buildings in other municipal areas to determine the useful life of buildings. The Municipality also consulted with engineers to support the useful life of buildings, with specific reference to the structural design of buildings.

For deemed cost applied to other assets as per adoption of Directive 7, management used the depreciation cost method which was based on assumptions about the remaining duration of the assets.

The cost for depreciated replacement cost was determined by using either one of the following:

- cost of items with a similar nature currently in the Municipality's asset register;
- cost of items with a similar nature in other municipalities' asset registers, given that the other municipality has the same geographical setting as the Municipality and that the other municipality's asset register is considered to be accurate;
- cost as supplied by suppliers.

For deemed cost applied to land and buildings as per adoption of Directive 7, management made use of on independent valuator. The valuator's valuation was based on assumptions about the market's buying and selling trends and the remaining duration of the assets.

1.30.4 Intangible Assets

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

The useful lives of intangible assets are based on management's estimation. Management considers the impact of technology, availability of capital funding, service requirements and required return on assets to determine the optimum useful life expectation, where appropriate.

Reference was made to intangibles used within the Municipality and other municipalities to determine the useful life of the assets.

For deemed cost applied to intangible assets as per adoption of Directive 7, management used the depreciation cost method which was based on assumptions about the remaining duration of the assets.

1.30.5 Investment Property

The useful lives of investment property are based on management's estimation. Management considers the impact of technology, availability of capital funding, service requirements and required return on assets to determine the optimum useful life expectation, where appropriate. The estimation of residual values of assets is also based on management's judgement whether the assets will be sold or used to the end of their economic lives, and in what condition they will be at that time.

Management referred to the following when making assumptions regarding useful lives and valuation of investment property:

- The Municipality referred to buildings in other municipal areas to determine the useful life of buildings.
- The Municipality also consulted with professional engineers and qualified valuators to support the useful life of buildings.

For deemed cost applied to Investment Property as per adoption of Directive 7, management made use of on independent valuator. The valuator's valuation was based on assumptions about the market's buying and selling trends and the remaining duration of the assets.

1.30.6 Provisions and Contingent Liabilities

Management judgement is required when recognising and measuring provisions and when measuring contingent liabilities. Provisions are discounted where the time value effect is material.

1.30.7 Revenue Recognition

Accounting Policy 1.24.1 on Revenue from Non-Exchange Transactions and Accounting Policy 1.24.2 on Revenue from Exchange Transactions describes the conditions under which revenue will be recognised by management of the Municipality.

In making their judgement, management considered the detailed criteria for the recognition of revenue as set out in GRAP 9: Revenue from Exchange Transactions and GRAP 23: Revenue from Non-Exchange Transactions.). Specifically, whether the Municipality, when goods are sold, had transferred to the buyer the significant risks and rewards of ownership of the goods and when services are rendered, whether the service has been performed. Revenue from the issuing of spot fines and summonses has been recognised on the accrual basis using estimates of future collections based on the actual results of prior periods. The management of the Municipality is satisfied that recognition of the revenue in the current year is appropriate.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

1.30.8 Provision for Landfill Sites

The provision for rehabilitation of the landfill site is recognised as and when the environmental liability arises. The provision is calculated by a qualified environmental engineer. The provision represents the net present value at the reporting date of the expected future cash flows to rehabilitate the landfill site. To the extent that the obligations relate to an asset, it is capitalised as part of the cost of those assets. Any subsequent changes to an obligation that did not relate to the initial related asset are recognised in the Statement of Financial Performance.

Management referred to the following when making assumptions regarding provisions:

- Professional engineers were utilised to determine the cost of rehabilitation of landfill sites as well as the remaining useful life of each specific landfill site.
- Interest rates (investment rate) linked to prime was used to calculate the effect of time value of money.

1.30.9 Provision for Staff leave

Staff leave is accrued to employees according to collective agreements. Provision is made for the full cost of accrued leave at reporting date. This provision will be realised as employees take leave or when employment is terminated.

1.30.10 Provision for Performance bonuses

The provision for performance bonuses represents the best estimate of the obligation at year end and is based on historic patterns of payment of performance bonuses. Performance bonuses are subject to an evaluation by Council.

1.30.11 Pre-paid electricity estimation

Pre-paid electricity is only recognised as income once the electricity is consumed. The pre-paid electricity balance (included under payables) represents the best estimate of electricity sold at year-end that is still unused. The average pre-paid electricity sold per day during the year under review is used and the estimate is calculated using between 5 and 10 days worth of unused electricity.

1.30.12 Componentisation of Infrastructure assets

All infrastructure assets are unbundled into their significant components in order to depreciate all major components over the expected useful lives. The cost of each component is estimated based on the current market price of each component, depreciated for age and condition and recalculated to cost at the acquisition date if known or to the date of initially adopting the standards of GRAP.

1.31. TAXES - VALUE ADDED TAX

Revenue, expenses and assets are recognised net of the amounts of Value Added Tax. The net amount of Value Added Tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the Statement of Financial Position.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

1.32. CAPITAL COMMITMENTS

Capital commitments disclosed in the financial statements represents the contractual balance committed to capital projects on reporting date that will be incurred in the period subsequent to the specific reporting date.

1.33. EVENTS AFTER REPORTING DATE

Events after the reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

If non-adjusting events after the reporting date are material, the Municipality discloses the nature and an estimate of the financial effect.

1.34. TAXATION

1.34.1 Current tax assets and liabilities

Current tax for current and prior periods is, to the extent unpaid, recognised as a liability. If the amount already paid in respect of current and prior periods exceeds the amount due for those periods, the excess is recognised as an asset.

Current tax liabilities/(assets) for the current and prior periods are measured at the amount expected to be paid to/(recovered from) the tax authorities, using the tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

1.34.2 Deferred tax assets and liabilities

Deferred tax liability is recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from the initial recognition of an asset or liability in a transaction which at the time of the transaction, affects neither accounting profit nor taxable profit (tax loss).

A deferred tax asset is recognised for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised. A deferred tax asset is not recognised when it arises from the initial recognition of an asset or liability in a transaction at the time of the transaction, affects neither accounting profit nor taxable profit (tax loss).

A deferred tax asset is recognised for the carry forward of unused tax losses and unused STC credits to the extent that it is probable that future taxable profit will be available against which the unused tax losses and unused STC credits can be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the reporting date.

1.34.3 Tax expenses

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

Current and deferred taxes are recognised as income or an expense and included in surplus/deficit for the period.

Current tax and deferred taxes are charged or credited directly to equity if the tax relates to items that are credited or charged, in the same or a different period, directly to equity.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

		2015	2014
2	NET ASSET RESERVES	R	R
	RESERVES	15 750 287	10 166 450
	Capital Replacement Reserve	10 491 152	4 849 606
	Housing Development Fund	4 062 271	4 198 159
	Self Insurance Reserve	1 196 864	1 118 685
	Total Net Asset Reserve and Liabilities	15 750 287	10 166 450
	The above balances are represented by cash of R219 642 for the current year and R218 612 (2014) and is invested together with the other investments of the municipality (See Note 42)		
		2015	2014
3	LONG TERM LIABILITIES	R	R
Ū			
	Annuity Loans - At amortised cost Capitalised Lease Liability - At amortised cost	12 028 075 3 282 326	13 544 430 4 534 416
	Suprainced Education Transcribed seet.	15 310 401	18 078 846
	Less: Current Portion transferred to Current Liabilities	3 763 632	3 476 271
	Annuity Loans - At amortised cost	1 575 262	1 516 227
	Capitalised Lease Liability - At amortised cost	2 188 370	1 960 044
	Total Long-term Liabilities - At amortised cost using the effective interest rate method	11 546 769	14 602 574
	Annuity loans at amortised cost is calculated at 8.6%-14.00% interest rate, with last maturity date of 31 July 2029. Refer to Appendix A for descriptions, maturity dates and effective interest rates of structured loans and finance. The loans are unsecured.		
	Finance Lease loans at amortised cost is calculated at 8.50%-20.50% interest rate, with last maturity date of 30 April 2018. Refer to Appendix A for descriptions, maturity dates and effective interest rates of structured loans and finance. The loans are unsecured.		
	Structured loans and infance. The loans are unsecured.	2015	2014
	The obligations under annuity loans are scheduled below:	R Minimu	R ım
		annuity pay	
	Amounts payable under annuity loans:		
	Payable within one year	2 779 743	2 870 994
	Payable within two to five years Payable after five years	7 479 172 9 872 319	8 963 878 11 173 707
		20 131 235	23 008 579
	Less: Future finance obligations	(8 103 160)	(9 464 179)
	Present value of annuity obligations	12 028 075	13 544 400
	The obligations under finance leases are scheduled below:	Minimu lease payr	
	Amounts payable under finance leases:		
	Payable within one year	2 382 345	2 269 318
	Payable within two to five years Payable after five years	1 148 367 -	2 729 375
		3 530 712	4 998 693
	Less: Future finance obligations	(248 386)	(464 279)
	Present value of lease obligations	3 282 326	4 534 414

Leases are secured by property, plant and equipment - Note 13

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

3 LONG TERM LIABILITIES (CONTINUED)

The capitalised lease liability consist out of the following contracts:

Supplier	<u>Description of</u> leased item	Effective Interest rate	Annual Escalation	Lease Term	Maturity Date
			·		
Eqstra	CZ 6725 LDV Toyota	9.00%	0%	3 Years	2014/10/13
Nashua	MP4001	9.00%	0%	3 Years	2014/09/30
Nashua	MPC5501	9.00%	0%	3 Years	2014/08/31
Eqstra	CZ 8282 Isuzu KB250D Fleetside A/C P/U S/C	8.50%	0%	3 Years	2016/02/28
Eqstra	CZ 8340 Isuzu KB250D Fleetside A/C P/U S/C	8.50%	0%	3 Years	2016/02/28
Egstra	CZ 8341 Isuzu KB250D Fleetside A/C P/U S/C	8.50%	0%	3 Years	2016/02/28
Eqstra	CZ 8343 Isuzu KB250D Fleetside A/c P/u S/c	8.50%	0%	3 Years	2016/02/28
Eqstra	CZ 8408 Isuzu KB250D Fleetside A/c P/u S/c	8.50%	0%	3 Years	2016/04/30
Eqstra	CZ 8410 Isuzu KB250D Fleetside A/c P/u S/c	8.50%	0%	3 Years	2016/04/30
Eqstra	CZ 8414 Isuzu KB250D Fleetside A/c P/u S/c	8.50%	0%	3 Years	2016/04/30
Eqstra	CZ 8415 Isuzu KB250D Fleetside A/c P/u S/c	8.50%	0%	3 Years	2016/04/30
Eqstra	CZ 8418 Isuzu KB250D Fleetside A/c P/u S/c	8.50%	0%	3 Years	2016/04/30
Eqstra	CZ 8419 Isuzu KB250D Fleetside A/c P/u S/c	8.50%	0%	3 Years	2016/04/30
Eqstra	CZ 8421 Toyota Yaris Zen3 Acs	8.50%	0%	3 Years	2016/04/30
Eqstra	CZ 8422 Toyota Yaris Zen3 Acs	8.50%	0%	3 Years	2016/04/30
Panasonic	Machine Photocopy Kyocera Fs1128	9.00%	0%	5 Years	2016/08/30
Panasonic	Machine Photocopy Kyocera Fs 6025	9.00%	0%	5 Years	2016/07/30
Panasonic	PABX Telephone System	9.00%	15%	5 Years	2016/03/30
Panasonic	CCTV Camera's	20.50%	0%	3 Years	2015/09/30
Eqstra	CZ 2078 Isuzu KB250D Fleetside A/c P/u S/c	8.50%	0%	3 Years	2016/09/30
Eqstra	CZ 2477 Isuzu KB250D Fleetside A/c P/u S/c	8.50%	0%	3 Years	2016/09/30
Eqstra	CZ 4155 Isuzu KB250D Fleetside A/c P/u S/c	8.50%	0%	3 Years	2016/09/30
Eqstra	CZ 8684 Isuzu KB250D Fleetside A/c P/u S/c	8.50%	0%	3 Years	2016/09/30
Eqstra	CZ 8685 Isuzu KB250D Fleetside A/c P/u S/c	8.50%	0%	3 Years	2016/09/30
Eqstra	CZ 8686 Isuzu KB250D Fleetside A/c P/u S/c	8.50%	0%	3 Years	2016/09/30
Eqstra	CZ 8687 Isuzu KB250D Fleetside A/c P/u S/c	8.50%	0%	3 Years	2016/09/30
Eqstra	CZ 5753 Sedan Toyota Etios	8.50%	0%	3 Years	2016/09/30
Eqstra	CZ 5136 Sedan Toyota Etios	8.50%	0%	3 Years	2016/09/30
Eqstra	CZ 6192 Sedan Toyota Etios	8.50%	0%	3 Years	2016/09/30
Eqstra	CZ 8563 Isuzu KB250D Fletside A/c P/u S/c	8.50%	0%	3 Years	2016/06/30
Eqstra	CZ 1096 Isuzu KB250D Leed Fleetside P/u S	8.50%	0%	3 Years	2016/11/30
Eqstra	CZ 5366 Isuzu KB250D Leed Fleetside P/u S	8.50%	0%	3 Years	2016/10/30
Eqstra	CZ 4898 Isuzu KB250D Leed Fleetside P/u S	8.50%	0%	3 Years	2016/10/30
Eqstra	CZ 4296 Isuzu KB250D Leed Fleetside P/u S	8.50%	0%	3 Years	2016/10/30
Eqstra	CZ 2295 Isuzu KB250D Leed Fleetside P/u S	8.50%	0%	3 Years	2016/10/30
Eqstra	CZ 1461 Isuzu KB250D Leed Fleetside P/u S	8.50%	0%	3 Years	2016/10/30
Eqstra	CZ 8728 Sedan Toyota Etios	8.50%	0%	3 Years	2016/10/30
Eqstra	CZ 6743 Isuzu KB250D Leed Fleetside P/u S	8.50%	0%	3 Years	2016/11/30
Wesbank	CZ 3697 Truck Nissan UD 90B F/C C/C	8.50%	0%	3 Years	2017/01/30
Ricoh	Machine Photocopy Ricoh Mp2501spf	8.50%	0%	3 Years	2017/03/30
Ricoh	Machine Photocopy Ricoh Mp2501spf	8.50%	0%	3 Years	2017/03/30
Ricoh	Machine Photocopy Ricoh Mp2501spf	8.50%	0%	3 Years	2017/03/30
Ricoh	Machine Photocopy Ricoh Mp2501spf	8.50%	0%	3 Years	2017/03/30
Ricoh	Machine Photocopy Ricoh Mp2501spf	8.50%	0%	3 Years	2017/03/30
Ricoh	Machine Photocopy Ricoh Mp2501spf	8.50%	0%	3 Years	2017/03/30
Ricoh	Machine Photocopy Ricoh Mp2501spf	8.50%	0%	3 Years	2017/03/30
Ricoh	Machine Photocopy Ricoh Mp2501spf	8.50%	0%	3 Years	2017/03/30
Ricoh	Machine Photocopy Ricoh Mp2501spf	8.50%	0%	3 Years	2017/03/30
Minolta	Machine Photocopy Konica Minolta	8.50%	0%	3 Years	2017/03/30
Minolta	Machine Photocopy Konica Minolta	8.50%	0%	3 Years	2017/03/30
Minolta	Machine Photocopy Konica Minolta	8.50%	0%	3 Years	2017/03/30
Eqstra	CZ 9005 Isuzu KB250D Leed Fleetside P/u S	9.00%	0%	3 Years	2017/05/30
Eqstra	CZ 4033 Isuzu KB250D Leed Fleetside P/U S/C	9.25%	0%	3 Years	2017/09/30
Fintech	Machine Franking Neopost IJ - 40	9.25%	0%	3 Years	2017/06/30
Nashua	Machine Photocopy Nashua MP 2501SPF	9.25%	0%	3 Years	2017/11/10
Nashua	Machine Photocopy Nashua MPC6502SP	9.25%	0%	3 Years	2018/03/30
Eqstra	CZ 7488 Isuzu KB 250D Leed Fleetside P/U S/C		0%	3 Years	2018/04/30
Eqstra	CZ 9327 Isuzu KB 250D Leed Fleetside P/U S/C	9.25%	0%	3 Years	2018/04/30

4	EMPLOYEE BENEFITS	Notes	2015 R	2014 R
	Post Retirement Benefits	4.1	24 304 277	22 683 885
	Long Service Awards Pension Murraysburg	4.2	3 361 279 23 756	3 167 820 30 393
	Total Non-current Employee Benefit Liabilities		27 689 312	25 882 098
	Post Retirement Benefits			
	Balance 1 July Contribution for the year Expenditure for the year Actuarial Loss/(Gain)		23 541 177 (856 858) 2 857 764 (394 746)	19 978 516 (803 089) 2 483 291 1 882 459
	Total post retirement benefits 30 June		25 147 337	23 541 177
	<u>Less:</u> Transfer of Current Portion	7	(843 060)	(857 292)
	Balance 30 June		24 304 277	22 683 885
	Long Service Awards			
	Balance 1 July Contribution for the year Expenditure for the year Actuarial Loss/(Gain)		3 568 981 (473 104) 552 132 178 743	3 478 317 (209 774) 503 723 (203 285)
	Total long service 30 June		3 826 752	3 568 981
	Less: Transfer of Current Portion	7	(465 473)	(401 161)
	Balance 30 June		3 361 279	3 167 820
	Pension Murraysburg			
	Balance 1 July Expenditure for the year		30 393 (6 637)	29 234 1 159
	Balance 30 June		23 756	30 393
	TOTAL NON-CURRENT EMPLOYEE BENEFITS			
	Balance 1 July Contribution for the year Expenditure for the year Actuarial Loss/(Gain) Total employee benefits 30 June		27 140 551 (1 329 963) 3 403 259 (216 003) 28 997 845	23 486 067 (1 012 863) 2 988 173 1 679 174 27 140 551
	<u>Less:</u> Transfer of Current Portion	7	(1 308 533)	(1 258 453)
	Balance 30 June		27 689 312	25 882 098
4.1	Post Retirement Benefits			
	The Post Retirement Benefit Plan is a defined benefit plan, of which the members are	made up as follows:		
	In-service (employee) members In-service (employee) non-members Continuation members (e.g. Retirees, widows, orphans)		56 299 25	57 301 26
	Total Members		380	384
	The liability in respect of past service has been estimated to be as follows:			
	In-service (employees) members In-service (employees) non-members Continuation (retirees and widows) members		10 307 427 2 809 035 12 030 875	8 824 030 2 666 600 12 050 547
	,			
	Total Liability		25 147 337	23 541 177

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

4 EMPLOYEE BENEFITS (CONTINUED)

The fund is wholly unfunded.

The liability in respect of periods commencing prior to the comparative year has been			
estimated as follows:	2013 R	2012 R	2011 R
In-service members Continuation members Continuation (retirees and widows) members	7 815 266 1 997 976 10 165 274	8 183 241 2 080 071 11 261 395	7 277 383 10 306 593
Total Liability	19 978 516	21 524 707	17 583 976
Experience adjustments were calculated as follows:		2015 Rm	2014 Rm
Liabilities: (Gain) / loss Assets: Gain / (loss)		(0.104)	1.004
Experience adjustments were calculated as follows in respect of periods commencing prior to the comparative year:			
prior to the comparative year.	2013 Rm	2012 Rm	2011 Rm
Liabilities: (Gain) / loss Assets: Gain / (loss)	(3.061)	1.678	1.785
The municipality makes monthly contributions for health care arrangements to the following schemes:	g medical aid		
LA Health; Samwumed; and Keyhealth.			
The Municipality's Accrued Unfunded Liability at 30 June 2015 is estimated at R25 147 33 service Cost for the year ending 30 June 2015 is estimated at R793 716. It is estimated to the ensuing year.			
•		2015	2014 %
Key actuarial assumptions used:		%	%
i) Rate of interest			
Discount rate Health Care Cost Inflation Rate Net Effective Discount Rate		8.89% 8.01% 0.82%	8.93% 8.13% 0.74%
The discount rate used is a composite of all government bonds and is calculated using known as "bootstrapping".	g a technique is		
ii) Mortality rates			
The PA 90 ultimate table, rated down by 1 year of age was used by the actuaries.			
iii) Normal retirement age			
It has been assumed that in-service members will retire at age 63 for males and 58 for then implicitly allows for expected rates of early and ill-health retirement.	r females, which		
		2015 R	2014 R
The amounts recognised in the Statement of Financial Position are as follows:			
Present value of fund obligations	=	25 147 337	23 541 177
Total Liability	-	25 147 337	23 541 177

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

4	EMPLOYEE BENEFITS (CONTINUED)				2015 R	2014 R
	Reconciliation of present value of fund of	bligation:				
	Present value of fund obligation at the begin Total expenses	ning of the year			23 541 177 2 000 906	19 978 516 1 680 202
	Current service cost Interest Cost Benefits Paid				793 176 2 064 588 (856 858)	783 017 1 700 274 (803 089)
	Actuarial (gains)/losses				(394 746)	1 882 459
	Present value of fund obligation at the end of	of the year			25 147 337	23 541 177
	Less: Transfer of Current Portion - Note 7	7			(843 060)	(857 292)
	Balance 30 June				24 304 277	22 683 885
	Sensitivity Analysis on the Accrued Liab	ility				
	Assumption	Change	In-service members liability (R'000)	Continuation members liability (R'000)	Total liability (R'000)	% change
	Central Assumptions	J	13.116	12.031	25.147	J
	Health care inflation	1%	15.813	13.343	29.157	16%
	Health care inflation Discount Rate	-1% 1%	10.978 11.010	10.911 10.928	21.890 21.939	-13% -13%
	Discount Rate	-1%	15.818	13.345	29.163	16%
	Post-retirement mortality	-1 year	13.581	12.512	26.093	4%
	Average retirement age	-1 year	14.036	12.031	26.067	4%
	Continuation of membership at retirement	-10%	9.333	12.031	21.364	-15%
			Current-service			
			Cost	Interest Cost	Total	
	Assumption Central Assumption	Change	(R) 793 200	(R) 2 064 600	(R) 2 857 800	% change
	Health care inflation	1%	996 500	2 398 800	3 395 300	19%
	Health care inflation	-1%	637 000	1 792 600	2 429 600	-15%
	Discount rate	1%	645 100	1 997 800	2 642 900	-8%
	Discount rate	-1%	987 800	2 130 800	3 118 600	9%
	Post-retirement mortality	-1 year	820 700	2 144 800	2 965 500	4%
	Average retirement age	-1 year	855 100	2 136 000	2 991 100	5%
	Continuation of membership at retirement	-10%	494 500	1 751 900	2 246 400	-21%
					2015 R	2014 R
4.2	Long Service Bonuses					
	The Long Service Bonus plans are defined Long Service Bonuses.	oenefit plans. As at	year end, 358 employees	were eligible for		
	The Employer's Unfunded Accrued Liability service Cost for the year ending 30 June 20 the ensuing year.					
	Key actuarial assumptions used:				2015 %	2014 %
	i) Rate of interest					
	Discount rate				8.03%	7.97%
	General Salary Inflation (long-term)				7.08%	7.97%
	Net Effective Discount Rate applied to s	alary-related Long	Service Bonuses		0.89%	0.79%

The discount rate used is a composite of all government bonds and is calculated using a technique is known as "bootstrapping".

4	EMPLOYEE BENEFITS (CONT	TINUED)			2015 R	2014 R
	The amounts recognised in the	ne Statement of Financial Position a	re as follows:			
	Present value of fund obligation	S			3 826 752	3 568 981
	Net liability/(asset)			-	3 826 752	3 568 981
				=		
	The liability in respect of periods estimated as follows:	s commencing prior to the comparative	year has been			
				2013 R	2012 R	2011 R
	Present value of fund obligation	s		3 478 317	3 246 547	2 902 880
	Total Liability			3 478 317	3 246 547	2 902 880
	Experience adjustments were ca	alculated as follows:			2015 R	2014 R
	Liabilities: (Gain) / loss Assets: Gain / (loss)				133 705	(124 179) -
		alculated as follows in respect of period	ds commencing			
	prior to the comparative year:			2013 Rm	2012 Rm	2011 Rm
	Liabilities: (Gain) / loss Assets: Gain / (loss)			(110 128) -	(5 747)	496 177 -
	Reconciliation of present valu	ue of fund obligation:				
	Present value of fund obligation Total expenses	at the beginning of the year		_	3 568 981 79 028	3 478 317 293 949
	Current service cost Interest Cost Benefits Paid				283 215 268 917 (473 104)	264 427 239 296 (209 774)
	Actuarial (gains)/losses				178 743	(203 285)
	Present value of fund obligation	at the end of the year		-	3 826 752	3 568 981
	Less: Transfer of Current Por	rtion - Note 7			(465 473)	(401 161)
	Balance 30 June			-	3 361 279	3 167 820
	Sensitivity Analysis on the Ur	nfunded Accrued Liability		=		
	Assumption			Change	Liability (Rm)	% change
	Central assumptions General salary inflation			1%	3.827 4.088	7%
	General salary inflation			-1%	3.591	-6%
	Discount Rate Discount Rate			1% -1%	3.580 4.105	-6% 7%
	Average retirement age			-1% -2 yrs	3.284	-14%
	Average retirement age			2 yrs	4.445	16%
	Withdrawal rates			-50%	4.491	17%
	Sensitivity Analysis on Currer	nt-service and Interest Costs for yea (Current-service		Total	
	Assumption	Change	Cost (R)	Interest Cost (R)	Total (R)	% change
	Central Assumption	onunge	283 200	268 900	552 100	,5 ondinge
	General salary inflation	1%	308 700	288 400	597 100	8%
	General salary inflation	-1%	260 700	251 400	512 100	-7%
	Discount rate	1%	259 900	282 000	541 900	-2%
	Discount rate	-1%	310 100	253 400	563 500	2%
	Average retirement age	- 2 years	249 300	231 000	480 300	-13%
	Average retirement age	+2 years	324 600	317 900	642 500	16%
	Withdrawal rates	-50%	374 200	319 800	694 000	26%

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

4 EMPLOYEE BENEFITS (CONTINUED)

2015 2014 R R

4.3 Retirement funds

The Municipality requested detailed employee and pensioner information as well as information on the Municipality's share of the Pension and Retirement Funds' assets from the fund administrator. The fund administrator confirmed that assets of the Pension and Retirement Funds are not split per participating employer. Therefore, the Municipality is unable to determine the value of the plan assets as defined in GRAP OF

As part of the Municipality's process to value the defined benefit liabilities, the Municipality requested pensioner data from the fund administrator. The fund administrator claims that the pensioner data is confidential and were not willing to share the information with the Municipality. Without detailed pensioner data the Municipality was unable to calculate a reliable estimate of the accrued liability in respect of pensioners who qualify for a defined benefit pension.

Therefore, although the Cape Joint Retirement Fund is a Multi-Employer fund defined as defined benefit plan, it will be accounted for as defined contribution plan. All the required disclosure has been made as defined in GRAP 25.31.

CAPE RETIREMENT FUND

The contribution rate payable is 9% by members and 18% by Council. The last actuarial valuation performed for the year ended 30 June 2014 revealed that the fund is in a sound financial position with a funding level of 112.2% (30 June 2013 - 100.2%).

CAPE JOINT PENSION FUND

The contribution rate payable is 9% by members and 18% by Council. The latest available actuarial valuation performed for the year ended 30 June 2014 revealed that the fund is in a sound financial position with a funding level of 106.2% (30 June 2013 - 99.7%).

b

SALA PENSION FUND

The contribution rate payable is 8.60% by members and 20.78% by Council. The last actuarial valuation performed for the year ended 30 June 2014 revealed that the fund is in an sound financial position with a funding level of 100% (30 June 2013 - 100%). funding level, provided that the previous statutory valuation reflected at least a 100% funding level.

SAMWU PROVIDENT FUND

The contribution rate payable is 7.50% by members and 18% by Council. The last actuarial valuation performed for the year ended 30 June 2014 revealed that the fund is in an sound financial position with a funding level of 100% (30 June 2013 - 100%). funding level, provided that the previous statutory valuation reflected at least a 100% funding level.

	reflected at least a 100% funding level.			
5	NON-CURRENT PROVISIONS		2015 R	2014 R
	Provision for Rehabilitation of Landfill-sites		5 201 683	5 676 153
	Total Non-current Provisions		5 201 683	5 676 153
	required from the municipality to execute an environ	ion of four landfill sites in the Beaufort West region. It is imental management program to restore the landfill sites cost based on the estimated present value of future ted as at the estimated decommission dates listed		
	Landfill Sites	Notes		
	Balance 1 July		5 676 153	5 337 039
	Increase in Estimate		3 627 969	87 835
	Unwinding of discounted interest		297 376	251 280
	Total provision 30 June		9 601 499	5 676 153
	Less: Transfer of Current Portion to Provisions		(4 399 815)	-
	Balance 30 June		5 201 683	5 676 153
	Location	Estimated decommission date	Cost of rehabilitation	Cost of rehabilitation
			2015 R	2014 R
	Beaufort West	2020	3 637 409	2 747 620
	Murraysburg	2015	4 399 815	1 168 235
	Nelspoort	2036	827 870	999 883
	Merweville	2032	736 405	760 416
			9 601 499	5 676 153

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

5 NON-CURRENT PROVISIONS (CONTINUED)

6

	Area of landfill site consumed	2013	2014	2015
	Beaufort West	61.34%	63.22%	14.49%
	Murraysburg	66.37%	67.32%	39.37%
	Nelspoort	44.33%	45.74%	3.03%
	Merweville	60.26%	61.90%	3.84%
			2015	2014
	Discount Rate used		5.24%	4.71%
	The discount rate used the calculate the present value of the rehabilitation costs at each repeased on a calculated risk free rate as determined by the municipality. This rate is in line wit investment rate the municipality can obtain from an A grade financial institution. This rate us the inflation target range of the South African Reserve Bank of between 3% to 6%.	th a competitive		
			2015	2014
i	CONSUMER DEPOSITS		R	R
	Water & Electricity	<u>_</u>	1 227 349	1 138 815
	Total Consumer Deposits	=	1 227 349	1 138 815
	The fair value of consumer deposits approximate their carrying value. Interest is not paid or amounts.	n these		
			2015	2014
			R	R
	CURRENT EMPLOYEE BENEFITS			
	Current Portion of Post Retirement Benefits - Note 4		843 060	857 292
	Current Portion of Long-Service Provisions - Note 4		465 473	401 161
	Performance Bonuses		560 850	481 518
	Bonuses		1 886 650	1 753 146
	Staff Leave	_	4 223 673	4 016 026
	Total Current Employee Benefits	_	7 979 706	7 509 143
	The movement in current employee benefits are reconciled as follows:			
	Provision for Performance Bonuses			
	Balance at beginning of year		481 518	519 411
	Contribution to current portion		471 763	321 200
	Expenditure incurred	_	(392 431)	(359 093)
	Balance at end of year	=	560 850	481 518
	Performance bonuses are being paid to Municipal Manager and Directors after an evaluation performance by an executive performance committee.	on of		
	<u>Bonuses</u>			
	Balance at beginning of year		1 753 146	1 536 643
	Contribution to current portion		3 415 686	3 850 618
	Expenditure incurred		(3 282 182)	(3 634 115)
	Balance at end of year	_	1 886 650	1 753 146
	Bonuses are being paid to all municipal staff, excluding section 57 Managers. The balance represents a portion of the bonus that have already vested for the current salary cycle. The possibility of reimbursement.			
	Provision for Staff Leave			
	Balance at beginning of year		4 016 026	3 909 245
	Contribution to current portion		622 106	540 012
	Expenditure incurred		(414 459)	(433 231)
	Balance at end of year	_	4 223 673	4 016 026
	Staff loave convent to employees according to collective agreement.	the full exet of		
	Staff leave accrued to employees according to collective agreement. Provision is made for	trie full cost of		

Staff leave accrued to employees according to collective agreement. Provision is made for the full cost of accrued leave at reporting date. This provision will be realised as employees take leave.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

	2015 R	2014 R
8 PROVISIONS		
Current Portion of Rehabilitation of Landfill-sites - Note 5	4 399 815	-
Total Provisions	4 399 815	-
	2015	2014
9 PAYABLES FROM EXCHANGE TRANSACTIONS	R	R
Trade Payables	27 075 160	20 374 174
Deposits: Other Payments received in advance	1 255 460 276 887	1 153 637 399 232
Receivable accounts with credit balances Pensionfund SALA	2 500 017 1 784 084	2 503 674 2 204 084
Total Trade Payables	32 891 608	26 634 801
rota ride i dyusio	02 001 000	20 004 001
Payables are not being paid within 30 days as prescribed by the MFMA. Payables are being recognised net of any discounts.		
All payments are unsecured.		
	2015	2014
10 UNSPENT CONDITIONAL GOVERNMENT GRANTS AND RECEIPTS	R	R
Unspent Grants	4 709 333	7 135 563
National and Provincial Government Grants	4 709 333	7 135 563
<u>Less:</u> Unpaid Grants	1 614 319	670 378
National and Provincial Government Grants	1 614 319	670 378
Total Conditional Grants and Receipts	3 095 014	6 465 185
The Unspent Grants are cash-backed by term deposits. The municipality complied with the conditions attached to all grants received to the extent of revenue recognised. Grants amounting to R112 708 were withheld.		
10.01 Equitable share		
Grants received	38 990 000	35 567 000
Conditions met - Operating Conditions still to be met	(38 990 000)	(35 567 000)
Conditions still to be met		
The Equitable Share is the unconditional share of the revenue raised nationally and is being allocated in terms of Section 214 of the Constitution (Act 108 of 1996) to the Municipality by the National Treasury.		
10.02 National Grants		
Opening balance	4 437 361	(686 641)
Grants received Interest on investment (Only if condition)	36 868 000 -	18 790 000 22 551
Nett Transfers	- (4.000, 440)	- (4.405.474)
Conditions met - Own Income Conditions met - Operating	(4 826 416) (27 540 763)	(1 425 174) (8 810 022)
Conditions met - Capital	(9 793 690)	(3 453 353)
Conditions still to be met	(855 507)	4 437 361
National Grants received with conditions to be met.		
10.03 Provincial Grants		
Opening balance	2 073 899	7 294 949
Grants received Interest on investment (Only if condition)	24 935 085 226 238	28 164 751 223 722
Conditions met - Own Income	(314 026)	(109 936)
Conditions met - Operating Conditions met - Capital	(9 394 972) (13 419 318)	(32 854 072) (162 588)
Refund to Donor	(112 708)	(482 929)
Conditions still to be met	3 994 199	2 073 898

Provincial Grants received with conditions to be met.

10	UNSPENT CONDITIONAL GOVERNMENT GRANTS AND RECEIPTS (continued)	2015 R	2014 R
10.04	Municipal Infrastructure Grant		
	Opening balance Grants received Nett Transfers	(165 576) 16 745 000	20 353 270 (75 111)
	Conditions met - Own Income Conditions met - Operating Conditions met - Capital	(2 034 320) (271 205) (14 439 475)	(2 480 878) (230 514) (17 732 344)
	Conditions still to be met	(165 576)	(165 576)
	Municipal Infrastructure Grant received with conditions to be met.		
10.05	Local Economic Development		
	Opening balance Grants received	32 944	31 341
	Interest on investment (Only if condition)	1 982	1 603
	Conditions still to be met	34 926	32 944
	Local Economic Development received with conditions to be met.		
10.06	ESKOM		
	Opening balance		
	Grants received Conditions met - Operating	225 695 (225 695)	-
	Conditions still to be met		
10.07	Central Karoo District Municipality Funds		
	Opening balance	86 554	222 087
	Grants received Interest on investment (Only if condition)	359 775 417	318 800 318
	Conditions met - Operating	(359 775)	(454 651)
	Conditions still to be met	86 971	86 554
	Central Karoo District Municipality Funds received with conditions to be met.		
10.08	Public Contributions		
	Opening balance	139 052	137 136
	Grants received Interest on investment (Only if condition)	6 903	4 418
	Conditions met - Operating Conditions still to be met	145 955	(2 502) 139 052
	Public Contributions received with conditions to be met.		
10.09	Total Conditional Grants and Receipts		
	Opening balance	6 604 236	6 861 736
	Grants received	79 133 555	67 763 957
	Interest on investment (Only if condition) Nett Transfers	235 539	252 613 (75 111)
	Conditions met - Own Income	(7 174 761)	(4 015 989)
	Conditions met - Operating	(37 792 410)	(42 351 760)
	Conditions met - Capital Refund to Donor	(37 652 483) (112 708)	(21 348 285) (482 929)
	Conditions still to be met	3 240 968	6 604 234
	Total Conditional Grants and Receipts received with conditions to be met.		

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

11 UNSPENT PUBLIC CONTRIBUTIONS

Unspent Public Contribution 145 955 139 0	spent Public Contribution	145 955 139 052
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The Unspent Public Contributions are cash-backed by term deposits. The municipality complied with the conditions attached to all grants received to the extent of revenue recognised. No grants were withheld.

12	TAXES	2015 R	2014 R
	VAT Provision for Debt Impairment of trade receivables from exchange transactions	2 372 612 4 071 847	162 628 3 769 386
		6 444 459	3 932 014

VAT is payable on the payments basis. Only once payment is received from debtors is VAT paid over to SARS.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

13 PROPERTY, PLANT AND EQUIPMENT

Reconciliation of Carrying Value			Cost					Accumulated D	epreciation		Carrying Value
	Opening Balance R	Additions R	Transfers/WIP R	Disposals R	Closing Balance R	Accumulated Impairment R	Opening Balance R	Depreciation Charge R	Disposals/ Transfers R	Closing Balance R	R
30 June 2015											
Land and Buildings	57 818 154	52 000 000	-	(468 290)	109 349 864	9 969 999	1 044 597	432 892	(20 340)	1 457 149	97 922 716
Land Buildings	43 445 230 14 372 924	52 000 000	-	(228 950) (239 340)	43 216 280 66 133 584	8 698 520 1 271 479	1 044 597	432 892	(20 340)	1 457 149	34 517 760 63 404 956
Infrastructure	353 516 220	37 439 234	-	-	390 955 454	-	53 948 772	10 785 907	-	64 734 679	326 220 775
Stormwater Network Road Network Sanitation Network Electricity Network Water Network Refuse Network	40 417 967 117 813 657 57 194 323 75 544 598 60 793 622 1 752 053	350 848 7 647 722 15 605 570 11 827 295 1 877 778 130 020	: : : :	- - - -	40 768 815 125 461 379 72 799 894 87 371 893 62 671 400 1 882 073	- - - - -	8 343 368 18 969 698 6 692 594 7 084 672 12 518 277 340 164	1 540 779 3 418 284 1 632 310 1 951 896 2 192 507 50 131	- - - - -	9 884 146 22 387 983 8 324 904 9 036 568 14 710 784 390 295	30 884 669 103 073 397 64 474 990 78 335 325 47 960 616 1 491 778
Community Assets	16 668 182	335 586	-	(508 000)	16 495 768	557 801	1 746 085	440 652	(40 386)	2 146 350	13 791 617
Taxi Rank Museum Cemeteries Community centrums Recreation sites Libraries	17 200 9 704 783 6 388 721 557 477	- - - - 335 586	: : :	(508 000) - -	17 200 9 196 783 6 724 308 557 477	349 709 186 621 21 470	1 198 1 130 915 573 790 40 182	168 280 515 153 972 5 997	(40 386) - -	1 366 1 371 043 727 762 46 179	15 834 7 476 031 5 809 925 489 827
Lease Assets	6 367 882	789 593	-	(130 529)	7 026 946	-	1 365 030	1 706 304	(80 825)	2 990 509	4 036 437
Office Equipment (Lease) Vehicles (Lease)	797 780 5 570 102	281 313 508 280	-	(130 529)	1 079 093 5 947 853	-	280 437 1 084 593	184 846 1 521 458	(80 825)	465 283 2 525 226	613 810 3 422 627
Other Assets	16 990 983	2 087 868	-	(157 500)	18 921 351	-	7 687 529	1 091 497	(58 956)	8 720 071	10 201 280
Computer hardware Air conditioners Chairs Concrete Mixer Desks & Tables Compactors Compressors Tools Electronic Equipment Fire Brigade Equipment Lawn Equipment Trucks/LDV Motor Vehicles Office Equipment Office Fumiture Trailers Tracktors Toolbox Gym Equipment Generators	2 559 981 597 745 299 643 11 938 328 523 30 731 218 751 1 064 031 830 114 156 700 300 590 5 963 254 433 061 536 806 894 291 414 242 1 436 524 360 314 116 803 187 130	698 545 36 326 48 585	- - - - - - - - - - - - - - - - - - -	(7 500) 	3 251 026 634 071 348 228 11 938 403 701 30 731 218 751 1 099 651 853 695 156 700 300 590 6 025 601 433 061 872 369 973 741 661 840 1 436 524 360 314 411 878 187 130		1 390 954 361 859 203 440 9 342 215 571 24 623 54 901 421 422 402 948 44 179 196 568 2 241 724 191 195 380 106 486 634 283 195 399 483 164 059 71 363 59 723	230 486 37 781 14 977 325 15 759 849 10 146 90 687 62 347 7 140 308 331 29 825 41 389 54 898 26 583 84 434 30 332 4 472 8 277	(6 415)	399 640 218 417 9 667 231 330 25 472 65 047 512 109 465 295 51 319 210 018 2 497 514 421 021 421 495 541 532 309 778 423 917 194 391 75 835 68 000	1 636 001 234 431 129 811 2 271 172 370 5 259 153 704 587 542 388 399 105 381 90 572 3 528 087 212 041 450 874 432 210 352 062 1 012 607 165 923 336 044 119 130
Radio Equipment	249 811	- 00 650 004	-	(1.064.040)	249 811	10 507 000	144 240	19 010	(000 500)	163 250	86 561
	451 361 421	92 652 281	-	(1 264 319)	542 749 382	10 527 800	65 792 014	14 457 253	(200 508)	80 048 759	452 172 824

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2014

13 PROPERTY, PLANT AND EQUIPMENT

Reconciliation of Carrying Value			Cost					Accumulated D	epreciation		Carrying Value
	Opening Balance R	Additions R	Transfers/WIP	Disposals R	Closing Balance R	Accumulated Impairment R	Opening Balance R	Depreciation Charge R	Disposals/ Transfers R	Closing Balance R	R
30 June 2014											
Land and Buildings	57 816 164	1 990	-	-	57 818 154	9 969 999	883 710	160 887	-	1 044 597	46 803 558
Land	43 445 230	-	-	-	43 445 230	8 698 520	-	-	-	-	34 746 710
Balance previously reported Correction of error. Refer note 39.03	39 915 780 3 529 450	-		-	39 915 780 3 529 450	8 698 520 -	-	-	-	-	31 217 260 3 529 450
Buildings	14 370 934	1 990	-	-	14 372 924	1 271 479	883 710	160 887	-	1 044 597	12 056 848
Balance previously reported Correction of error. Refer note 39.03	14 226 434 144 500	1 990	-		14 228 424 144 500	1 271 479 -	875 040 8 670	159 442 1 445	-	1 034 482 10 115	11 922 463 134 385
Infrastructure	328 451 398	12 501 130	12 563 692	-	353 516 220	-	43 614 659	10 334 113	-	53 948 772	299 567 448
Stormwater Network	38 638 238	1 738 359	41 370	-	40 417 967	-	6 837 612	1 505 756	-	8 343 368	32 074 599
Road Network	113 738 678	1 748 032	2 326 947	-	117 813 657	-	15 634 058	3 335 640	-	18 969 698	98 843 959
Sanatation Network	51 960 534 66 193 411	1 063 607 5 967 303	4 170 182 3 383 884	-	57 194 323 75 544 598	-	5 077 776 5 362 722	1 614 818		6 692 594 7 084 672	50 501 730 68 459 926
Electricity Network Water Network	56 628 422	1 983 829	2 181 371		60 793 622		10 412 459	1 721 950 2 105 818	-		48 275 345
Refuse Network	1 292 115	1 303 029	459 938	-	1 752 053	-	290 033	50 131	-		1 411 889
Community Assets	16 023 613	644 569	-	-	16 668 182	557 801	1 319 492	426 593	-		14 364 296
Taxi Rank	-	-	-	-	-	-	(0)	-	-	(0)	0
Balance previously reported	252 000	-	-	-	252 000	-	15 101	2 468	-	., 000	234 431
Correct Community asset disclosure	(252 000)	-	-		(252 000)	-	(15 101)	(2 468)		(17 000)	(234 431)
Museum Cemeteries	- 17 200	-	-		17 200	-	1 030	168	-	1 198	16 002
Community centrums	9 704 783		-		9 704 783	349 709	850 397	280 518		1 130 915	8 224 159
Recreation sites	5 744 152	644 569	-	-	6 388 721	186 621	433 880	139 910	-	573 790	5 628 310
Libraries	557 477	-	-	-	557 477	21 470	34 185	5 997	-	40 182	495 824
Lease Assets	4 457 040	4 093 249	-	(2 182 407)	6 367 882	-	2 000 952	1 546 485	(2 182 407	1 365 030	5 002 852
Office Equipment (Lease)	628 150	247 737	-	(78 107)	797 780	-	250 490	108 054	(78 107	280 437	517 343
Vehicles (Lease)	3 828 890	3 845 512	-	(2 104 300)	5 570 102	-	1 750 462	1 438 431	(2 104 300	1 084 593	4 485 509
Other Assets	16 798 798	821 851	-	(629 666)	16 990 983	-	7 060 007	1 026 903	(399 380)	7 687 529	9 303 454
Computer hardware	2 362 542	197 439	-	-	2 559 981	-	1 226 561	167 394	(3 001	1 390 954	1 169 027
Air conditioners	559 368	38 377	-	-	597 745	-	332 085	29 774	-	361 859	235 886
Chairs Concrete Mixer	284 164 11 938	15 479	-	-	299 643 11 938	-	191 696 9 017	11 744 325	-	203 440 9 342	96 203 2 596
Desks & Tables	322 173	6 350	-		328 523		202 738	12 833	-	215 571	112 952
Compactors	30 731	-	-	-	30 731	-	23 774	849	-	24 623	6 108
Compressors	218 751	-	-	-	218 751	-	44 755	10 146	-	54 901	163 850
Tools	798 059	265 972	-	-	1 064 031	-	365 486	55 936	-	421 422	642 609
Electronic Equipment	672 294	157 820	-	-	830 114		359 305	43 643		402 948	427 166
Balance previously reported Correction of error	690 004 (17 710)	157 820 -	-	-	847 824 (17 710)	-	372 915 (13 610)	44 326 (683)	-	417 241 (14 293)	430 583 (3 417)
Fire Brigade Equipment	156 700	-	-	-	156 700	-	37 040	7 139	-	44 179	112 521
Balance previously reported Correction of error	138 990 17 710		-	-	138 990 17 710	-	23 430 13 610	6 456 683	-	29 886 14 293	109 104 3 417
Lawn Equipment	290 475	10 115		-	300 590	-	183 973	12 595	-	196 568	104 022
Trucks/LDV	6 438 972	-	-	(475 718)	5 963 254	-	2 182 006	399 436	(339 718	2 241 724	3 721 530
Motor Vehicles	532 836	13 154	-	(112 929)	433 061	-	171 239	42 599	(22 642	191 195	241 866
Balance previously reported Correction of error. Refer note &	532 836 -	13 154 -		(44 776) (68 153)	501 214 (68 153)	- -	171 239 -	46 752 (4 153)	(16 776 (5 866		299 999 (58 133)
Office Equipment Office Furniture	557 825 836 276	- 58 015	-	(21 019)	536 806 894 291	-	372 815 439 302	28 310 47 332	(21 019) 380 106 486 634	156 700 407 657
Trailers	406 922	7 320	-	-	414 242	-	266 926	16 269		283 195	131 047
Tracktors	1 456 524	, 320	-	(20 000)	1 436 524	-	264 596	87 887	(13 000		1 097 041
Toolbox	332 788	27 526	-		360 314	-	140 609	23 450		164 059	196 255
Gym Equipment	116 803	-	-	-	116 803	-	66 891	4 472	-	71 363	45 440
Generators Radio Equipment	187 130 225 527	24 284	-	-	187 130 249 811	-	51 446 127 747	8 277 16 493	-	59 723 144 240	127 407 105 571
ridalo Equiprilent			10 500 000	(0.040.070)		10 507 000			/O EO4 707		
	423 547 013	18 062 789	12 563 692	(2 812 073)	451 361 421	10 527 800	54 878 820	13 494 981	(2 581 787	65 792 014	375 041 608

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

13	PROPERTY, PLANT AND EQUIPMENT (CONTINUED)		2015 R	2014 R
	Impairment of property plant and equipment			
	Impairment charges on Property, plant and equipment recognised in s	tatement of financial performance		
	Land and Buildings Community Assets		- -	9 969 999 557 801
				10 527 800
	Assessment of impairment of assets was performed on other assets.		_	
	Details of property plant and equipment carried at fair value			
	No property, plant and equipment are carried at fair value.			
			2015	2014
14	INVESTMENT PROPERTY		R	R
	Net Carrying amount at 1 July	-	8 647 603	9 380 540
	Cost Accumulated Depreciation Accumulated Impairment		11 222 424 (2 108 239) (466 582)	11 222 424 (1 841 884) -
	Impairment for the year Depreciation for the year	<u>-</u>	(266 355)	(466 582) (266 355)
	Net Carrying amount at 30 June		8 381 248	8 647 603
	Cost Accumulated Depreciation Accumulated Impairment		11 222 424 (2 374 594) (466 582)	11 222 424 (2 108 239) (466 582)
	Revenue derived from the rental of investment property:	<u>-</u>		
	Sanlam Building	:	181 582 48 584	191 374 25 642
	Operating expenditure incurred on properties generating revenue	·	40 304	25 042
	There are no contractual obligations to purchase, construct or develor maintenance or enhancements.	o investment property or for repairs,		
	The cost model in terms of GRAP 16 is being applied on Investment P	roperty.		
	Cost at implementation of GRAP 16 was determined by valuation roll of calculated based on valuation roll of 1 July 2013.	of 1 July 2009. Impairment was		
15	INTANGIBLE ASSETS			
	Computer System & Software			
	Net Carrying amount at 1 July		268 770	334 581
	Cost Accumulated Amortisation		1 074 013 (805 243)	1 049 204 (714 623)
	Acquisitions Amortisation for the year		144 224 (96 889)	24 809 (90 620)
	Net Carrying amount at 30 June	_	316 106	268 770
	Cost Accumulated Amortisation		1 218 238 (902 132)	1 074 013 (805 243)
	The following material intangible assets are included in the carrying va	alue above		
		naining Amortisation	Carrying \ 2015	/alue 2014
	<u>Description</u>	Period Period	R	R
	Sebata System	3	159 150	238 943

No intangible asset were assessed as having an indefinite useful life. There are no intangible assets whose title is restricted. There are no intangible assets pledged as security for liabilities

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

		2015 R	2014 R
16	CAPITALISED RESTORATION COST		
	Net Carrying amount at 1 July	1 664 002	1 744 746
	Cost	2 653 085	2 565 251
	Accumulated Depreciation Accumulated Impairments	(894 623) (94 461)	(721 672) (98 833)
	Additions	3 627 969	87 835
	Depreciation for the year	(223 693)	(172 950)
	Impairment - Note 32	(3 164 984)	4 371
	Net Carrying amount at 30 June	1 903 294	1 664 002
	Cost Accumulated Depreciation	6 281 055 (1 118 315)	2 653 085 (894 623)
	Accumulated Impairments	(3 259 445)	(94 461)
17	HERITAGE ASSETS		
	Net Carrying amount at 1 July	5 225 000	5 225 000
	Balance Previously Reported	-	2 970 644
	Correction of error	-	2 254 356
	Net Carrying amount at 30 June	5 225 000	5 225 000
	The municipality opted to take advantage of the transitional provisions as contained in Directive 4 of the Accounting Standards Board, issued in May 2010. All heritage assets were measured in terms of GRAP 103 during the year under review.		
18	LONG-TERM RECEIVABLES		
	Housing Loans	461 643	510 743
	Receivables with arrangements Less: Current portion transferred to Trade and other receivables from exchange transactions	1 788 784	4 387 459
	Total Long Term Receivables	(514 949) 1 735 478	(1 221 615) 3 676 587
	Total Long Term Receivables	1 735 476	3 070 307
	ARRANGEMENTS		
	Municipal account holders can make arrangements with the Municipality, agreeing to pay the outstanding accounts over a predetermined period at a fixed monthly instalment. When a monthly instalment is not paid, the account is transferred back to Trade receivables where it will be included in the calculation of Provision for Impairment.		
	HOUSING LOANS The outstanding amount relates to prior years and is still collectable. General public were entitled to housing loans which attract interest at 13,5% per annum and which are repayable over a maximum period of 30 years. These loans are repayable in the year 2026.		
19	INVENTORY		
	Consumable Stores - Stationery and materials - At cost Water – at cost	2 924 399 67 261	2 734 031 57 419
	Total Inventory	2 991 660	2 791 450
	Consumable stores materials written down due to losses as identified during the annual stores counts.	-	413
	Consumable stores materials surplusses identified during the annual stores counts.	288	4 263
	No investor and a second of the second of th		_

No inventory assets were pledged as security for liabilities.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

	R	R
TRADE RECEIVABLES FROM EXCHANGE TRANSACTIONS	n	n
Service Receivables		
Water	4 791 898	4 032
Electricity	6 650 869	6 703
Housing Rentals	81 471	96
Refuse	5 941 893	6 215 8 915
Sewerage	8 867 758	0 913
Total Service Receivables	26 333 889	25 963
Less: Provision for Debt Impairment	(17 281 223)	(17 395
Net Service Receivables	9 052 666	8 568
Other Receivables		
Other Arrears	32 627 129	24 082
		24 082
Total Other Receivables Less: Provision for Debt Impairment	32 627 129 (16 290 647)	(13 297
·		
Net Other Receivables	16 336 482	10 784
Total Net Receivables from Exchange Transactions	25 389 148	19 352
Consumer debtors are payable within 30 days. This credit period granted is considered to be consistent with the terms used in the public sector, through established practices and legislation. Discounting of trade and other receivables on initial recognition is not deemed necessary.		
Ageing of Receivables from Exchange Transactions		
(Electricity): Ageing		
Current (0 - 30 days)	4 043 427	4 354
31 - 60 Days	283 783	384
61 - 90 Days	101 211	216
+ 90 Days	2 222 448	1 747
Total	6 650 869	6 703
(Water): Ageing		
Current (0 - 30 days)	1 132 324	925
31 - 60 Days	629 280	254
61 - 90 Days	211 438	285
+ 90 Days	2 818 856	2 566
Total	4 791 898	4 032
(Refuse): Ageing		
Current (0 - 30 days)	522 909	514
31 - 60 Days	225 127	248
61 - 90 Days	206 789	227
+ 90 Days	4 987 068	5 225
Total	5 941 893	6 215
(Paymana), Amaina		
(Sewerage): Ageing Current (0 - 30 days)	953 801	955
31 - 60 Days	328 919	365
61 - 90 Days	295 757	330
+ 90 Days	7 289 281	7 263
Total	8 867 758	8 915
(Housing Pentals Dehtors): Againg		
(Housing Rentals Debtors): Ageing Current (0 - 30 days)	5 385	5
31 - 60 Days	1 869	2
61 - 90 Days	1 329	1
+ 90 Days	72 888	86
Total	81 471	96
(Other Debteral), Assiss		
(Other Debtors): Ageing Current (0 - 30 days)	12 173 865	1 093
31 - 60 Days	619 738	630
61 - 90 Days	1 279 890	326
+ 90 Days	18 553 636	22 032
Balance Previously Reported	_ [
Correction of error Note 39.05	<u> </u>	17 797 4 234
		5-

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

			2015 R	2014 R
OTHER RECEIVABLES FROM NON-EXCHANGE TRANSACTION	ONS			
Service Receivables Taxes - Rates Other Receivables			5 931 129 72 092 733	5 724 720 33 811 695
Total Service Receivables Less: Provision for Debt Impairment			78 023 862 (62 653 629)	39 536 415 (28 800 995)
Total Net Receivables from Non-Exchange Transactions			15 370 233	10 735 419
Ageing of Receivables from Non-Exchange Transactions				
(Rates): Ageing				
Current (0 - 30 days) 31 - 60 Days 61 - 90 Days + 90 Days			1 423 523 273 426 209 244 4 024 936	1 194 606 328 898 310 669 3 890 547
Total			5 931 129	5 724 720
(Other Receivables): Ageing				
Current (0 - 30 days) 31 - 60 Days 61 - 90 Days			- - -	-
+ 90 Days			72 092 733	33 811 695
Balance Previously Reported Correction of error Note 39.06			-	38 046 557 (4 234 862)
Total			72 092 733	33 811 695
Summary of Receivables by Customer Classification	Residential, Industrial &	Other Debtors	National and Provincial	Total
	Commercial R	R	Government R	R
2015				
Total Receivables Less: Provision for doubtful debts	136 485 868 (96 225 499)	-	499 012 -	136 984 880 (96 225 499)
Total Recoverable debtors by customer classification	40 260 369		499 012	40 759 381
Summary of Receivables by Customer Classification	Residential, Industrial & Commercial	Other Debtors	National and Provincial Government	Total
	R	R	R	R
2014				
Total Receivables Less: Provision for doubtful debts	88 256 451 (59 494 567)		1 326 127	89 582 578 (59 494 567)
Total Recoverable debtors by customer classification	28 761 884		1 326 127	30 088 011
Trade and other receivables impaired				
2015		Exchange	Non-Exchange	Total
		Transactions R	Transactions R	R
Total		(33 571 870)	(62 653 629)	(96 225 499)
2014				
		Exchange Transactions R	Non-Exchange Transactions R	Total R
Total		(30 693 572)	(28 800 995)	(59 494 567)

Debts on rates are required to be settled after 30 days, interest is charged after this date at prime +1%. The fair value of trade and other receivables approximates their carrying amounts.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

	Reconciliation of the Total Provision for Debt Impairment	2015 R	2014 R
	Balance at beginning of the year Contributions to provision VAT Contributions to provision Additional interest/corrections transferred to/from provision Doubtful debts written off against provision	59 494 567 40 121 041 302 461 2 958 (3 695 528)	32 917 840 27 217 301 254 999 15 131 (910 704)
	Balance at end of year	96 225 499	59 494 567
	In determining the recoverability of a trade receivable, the Municipality considers any change in the credit quality of the trade receivable from the date the credit was initially granted, up to the reporting date. The concentration of credit risk is limited due to the customer base being large and unrelated. Accordingly, management believes no further credit provisions are required in excess of the present allowance for doubtful debts.	t	
22	OPERATING LEASE ARRANGEMENTS		
22.1	The Municipality as Lessor Notes		
	Balance on 1 July Operating Lease Asset for the current year	10 008 4 188	11 821 (1 813)
	Balance on 30 June	14 196	10 008
	Beaufort West Municipality is leasing land to rate payers for periods of 24 to 119 months with various escalations per year.		
	At the Statement of Financial Position date, where the municipality acts as a lessor under operating lease it will receive operating lease income as follows:	98,	
	Up to 1 Year 1 to 5 Years More than 5 Years	492 660 763 871 156 594	243 900 326 317 158 386
	Total Operating Lease Arrangements	1 413 125	728 603
	This lease income was determined from contracts that have a specific conditional income and does not include lease income which has a undetermined conditional income.		
	The leases are in respect of land being leased out for a period until 2109		
23	CASH AND CASH EQUIVALENTS		
	Assets Call Investments Deposits	15 036 387	9 332 328
	Primary Bank Account Cash Floats	12 230	2 592 738 12 070
	Total Cash and Cash Equivalents - Assets	15 048 617	11 937 136
		2015 R	2014 R
	<u>Liabilities</u> Primary Bank Account	(1 932 245)	_
	Total Cash and Cash Equivalents - Liabilities	(1 932 245)	-

Call Investments Deposits to an amount of R4 651 273 are held to fund the Unspent Conditional Grants (2014: R7 135 564).

Bank overdraft of R5 000 000 exists at Nedbank and the Municipality has a facility of R 900 594 for Fleet Cards at Nedbank.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

23	CASH AND CASH EQUIVALENTS (CONTINUED)	2015 R	2014 R
	The municipality has the following bank account:		
	Current Account		
	Beaufort West Nedbank - Account Number 10 7482 0318 (Primary Account): Cash book balance at beginning of year Cash book balance at end of year	(1 932 245)	1 273 546
	Bank statement balance at beginning of year Bank statement balance at end of year	2 151 835 3 505 326	2 925 478 2 151 835
	Call Investment Deposits		
	Call investment deposits consist out of the following accounts:		
	Investec ABSA Standard Bank Nedbank	2 804 217 3 966 864 273 084 7 992 228 15 036 392	2 743 193 2 786 780 334 603 3 467 757 9 332 333
24	PROPERTY RATES		
	Actual		
	Rateable Land and Buildings	27 215 031	25 229 135
	Residential, Commercial Property, State	27 215 031	25 229 135
	<u>Less:</u> Rebates	(2 632 007)	(2 436 905)
	Total Assessment Rates	24 583 024	22 792 230
	Valuations on 30 June 2015:		
	Residential Commercial Governments Schools PSI Non profitable Exemptions (Municipal) Agricultural Vacant Erven Building Clause Total Property Valuations	1 146 872 730 269 361 000 7 980 300 46 821 100 41 246 900 83 022 150 189 577 750 1 715 323 060 10 345 928 3 510 530 918	1 081 471 237 253 591 100 72 882 150 43 501 100 40 976 097 80 774 570 207 958 061 1 686 056 802 9 429 728 3 476 675 845

Valuations on land and buildings are performed every four years. The last valuation came into effect on 1 July 2013. Rebates were granted on land with buildings used solely for dwellings purposes as follows: Residential - The first R19 000 on the valuation is exempted.

Rates are levied monthly and payable by the 12th of the following month. Interest is levied at the prime rate plus 1% on outstanding monthly rates.

Rebates can be defined as any income that the Municipality is entitled by law to levy, but which has subsequently been forgone by way of rebate or remission.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

GOVERNMENT GRANTS AND SUBSIDIES	2015 R	2014 R
Unconditional Grants	38 990 000	35 567 000
Equitable Share - Refer to Note 25.1	38 990 000	35 567 000
Conditional Grants	75 444 894	63 700 041
Municipal Infrastructure Grant	14 439 475	17 732 343
Finance Management Grant	1 460 327	1 549 058
Department of Water Affairs and Forestry		
Department of Mineral and Energy	32 639 828	8 737 286
ACIP	887 934	057.074
Municipal System Improvement Grant Public Transport Infrastructure Program (PTIP)	719 364 81 150	857 071 13 482
Provincial Administration Western Cape (PAWC)	21 733 260	32 701 524
Neighbourhood Development Programme (NDP)	271 205	230 514
Donations and Public Contributions	2/1205	2 502
Subsidies	696 316	2 302
Job Creation	359 776	454 650
Expended Public Works Program National (EPWP)	1 834 000	1 093 379
Regional Bulk Infrastructure Grant : Capital (RBIG)	18 695	26 581
Community Development Workers	303 564	301 651
Total Government Grants and Subsidies	114 434 894	99 267 041
Government Grants and Subsidies - Capital	37 652 483	21 348 285
Government Grants and Subsidies - Operating	76 782 411	77 918 756
	114 434 894	99 267 041
	114 454 654	33 207 041
Revenue recognised per vote as required by Section 123 (c) of the MEMA		
Revenue recognised per vote as required by Section 123 (c) of the MFMA		
Revenue recognised per vote as required by Section 123 (c) of the MFMA Executive & Council	22 026 089	22 192 164
Executive & Council Budget & Treasury	22 026 089 5 972 432	22 192 164 4 646 728
Executive & Council		
Executive & Council Budget & Treasury Corporate Services Planning & Development	5 972 432 205 022 398 101	4 646 728 - 290 514
Executive & Council Budget & Treasury Corporate Services Planning & Development Community & Social Services	5 972 432 205 022 398 101 5 156 570	4 646 728 - 290 514 3 675 040
Executive & Council Budget & Treasury Corporate Services Planning & Development Community & Social Services Housing	5 972 432 205 022 398 101 5 156 570 3 195 587	4 646 728 290 514 3 675 040 28 790 936
Executive & Council Budget & Treasury Corporate Services Planning & Development Community & Social Services Housing Sport & Recreation	5 972 432 205 022 398 101 5 156 570 3 195 587 1 837 626	4 646 728 - 290 514 3 675 040 28 790 936 844 212
Executive & Council Budget & Treasury Corporate Services Planning & Development Community & Social Services Housing Sport & Recreation Waste Management	5 972 432 205 022 398 101 5 156 570 3 195 587 1 837 626 1 033 455	4 646 728 - 290 514 3 675 040 28 790 936 844 212 750 567
Executive & Council Budget & Treasury Corporate Services Planning & Development Community & Social Services Housing Sport & Recreation Waste Management Waste Water Management	5 972 432 205 022 398 101 5 156 570 3 195 587 1 837 626 1 033 455 13 916 313	4 646 728 290 514 3 675 040 28 790 936 844 212 750 567 6 388 541
Executive & Council Budget & Treasury Corporate Services Planning & Development Community & Social Services Housing Sport & Recreation Waste Management Waste Water Management Road Transport	5 972 432 205 022 398 101 5 156 570 3 195 587 1 837 626 1 033 455 13 916 313 11 923 757	290 514 3 675 040 28 790 936 844 212 750 567 6 388 541 7 540 295
Executive & Council Budget & Treasury Corporate Services Planning & Development Community & Social Services Housing Sport & Recreation Waste Management Waste Water Management Road Transport Water	5 972 432 205 022 398 101 5 156 570 3 195 587 1 837 626 1 033 455 13 916 313 11 923 757 11 957 211	4 646 728 290 514 3 675 040 28 790 936 844 212 750 567 6 388 541 7 540 295 9 088 167
Executive & Council Budget & Treasury Corporate Services Planning & Development Community & Social Services Housing Sport & Recreation Waste Management Waste Water Management Road Transport	5 972 432 205 022 398 101 5 156 570 3 195 587 1 837 626 1 033 455 13 916 313 11 923 757	290 514 3 675 040 28 790 936 844 212 750 567 6 388 541 7 540 295

The municipality does not expect any significant changes to the level of grants.

25.1 Equitable share

25

In terms of the Constitution, this grant is used to subsidise the provision of basic services to indigent community members. All registered indigents receive 6kl free water and 50kwh free electricity per month, which is funded from this grant.

All registered indigents receive a monthly subsidy as per approved budget, funded from this grant. Indigent subsidies is based on the cost of free basic services for the geographical area concerned

See Appendix D & note 10 for a reconciliation of all grants.

26 SERVICE CHARGES

Total Service Charges	88 399 264	85 099 374
Service Charges - Sewerage Less: Rebates	14 031 381 (2 743 018)	12 889 262 (2 158 421)
Sewerage and Sanitation Charges	11 288 363	10 730 841
Service Charges - Refuse <u>Less:</u> Rebates	6 850 762 (903 435)	6 307 318 (709 197)
Refuse removal	5 947 327	5 598 121
Service Charges - Water <u>Less:</u> Rebates	21 421 823 (8 035 411)	19 048 372 (6 898 549)
Water	13 386 412	12 149 823
Service Charges - Electricity <u>Less:</u> Rebates	61 204 206 (3 427 044)	59 505 650 (2 885 061)
Electricity	57 777 162	56 620 589

Rebates can be defined as any income that the Municipality is entitled by law to levy, but which has subsequently been forgone by way of rebate or remission.

27	OTHER REVENUE	2015 R	2014 R
	Insurance excess revenue	129 007	141 022
	VAT portion of Grants that the Municipality may recognized as own income	7 077 277	3 848 605
	Selling of burial sites	164 518	168 432
	Subsidies	-	23 377
	Fees: swimming pool Commission on insurances	104 669 97 856	82 209 93 091
	Re-connections	58 047	61 309
	Building plans	96 735	95 591
	Sale of land	62 324	199 338
	Reversal: Impairment	5 971	4 371
	Other income represents sundry income such as administration income, sale of sand and photocopies.	1 582 554	639 049
	Total Other Income	9 378 958	5 356 394
28	EMPLOYEE RELATED COSTS		
	Standby Allowances	1 306 857	1 176 001
	Housing Subsidy	270 703	246 105
	Bonus	3 887 448	3 850 621
	Essential Users	1 228 782	1 180 179
	Overtime Long Service Awards	3 195 939 6 000	3 268 436 12 000
	Salaries	49 896 392	43 560 747
	Acting Allowance	2 199 365	2 189 981
	Uniform Allowance	58 960	57 120
	Leave Reserve Fund	622 106	540 012
	Transport Allowance	479 861	404 675
	Group Insurance Medical Aid Contribution	57 439 1 185 296	54 618 1 177 668
	Provident Fund SAMWU	577 250	623 397
	Pension Fund Contribution	6 919 728	6 003 064
	Occupational Health/Safety	33 090	61 555
	Unemployment Fund	509 551	415 452
	Long Service Bonus	640 702	264 427
	Post Retirement Medical MIG PMU	3 684	780 485
	Expanded Public Works Programme	-	1 340 068
	Housing	346 455	670 997
	Total Employee Related Costs	73 425 608	67 877 608
	KEY MANAGEMENT PERSONNEL		
	The Municipal Manager, Director Corporate Services and the CFO are appointed on 5-year fixed contracts and the Directors Electrical Services and Engineering Services are permanently employed. The Director Community Services is vacant and is filled by an acting employee.		
	REMUNERATION OF KEY MANAGEMENT PERSONNEL		
	Remuneration of the Municipal Manager: J Booysen		
	Annual Remuneration	899 194	818 150
	Performance Bonuses Car Allowance	132 000 119 334	109 409 120 000
	Contributions, Medical and Pension Funds Function Committee Allowance	188 020	87 232 2 625
	Total	1 338 548	1 137 416
	Remuneration of the Director Financial Services: F Sabbat (01/09/2014 - 30/06/2015)		
	Annual Remuneration	683 333	-
	Car Allowance	100 000	-
	Acting allowance	9 917	-
	Total	793 250	-
	Remuneration of the Director Electrical Services: RE van Staden		
	Annual Remuneration	595 610	553 908
	Performance Bonuses	80 731	75 562
	Car Allowance Contributions, Medical and Pension Funds	72 000 116 143	72 000 108 012
	Acting Allowance	25 784	35 950
	Total	890 268	845 432

28	EMPLOYEE RELATED COSTS (CONTINUED)	2015 R	2014 R
	Remuneration of the Director Community Services: AC Makendlana (01/07/2014 - 31/08/2014)	440.050	004 000
	Annual Remuneration Performance Bonuses Car Allowance	118 250 - 10 000	661 200 63 656 60 000
	Contributions, Medical and Pension Funds	23 059	128 928
	Acting Allowance Telephone	5 950 1 000	227 995 6 000
	Total	158 259	1 147 779
	Remuneration of the Acting Director Community Services: RE Klink (01/09/2014 - 30/06/2015)		
	Acting Allowance	264 795	-
		264 795	-
	Remuneration of the Director Engineering Services: JCL Smit Annual Remuneration	639 920	595 401
	Performance Bonuses	86 185	80 667
	Car Allowance Contributions, Medical and Pension Funds	72 000 124 784	72 000 116 103
	Acting Allowance	1 983	1 858
	Total	924 872	866 029
	Remuneration of the Director Corporate Services: NE Mfundisi		
	Annual Remuneration Performance Bonuses	-	152 405 29 798
	Car Allowance Contributions, Medical and Pension Funds	-	24 000 52 981
	Acting Allowance	-	6 987
	Leave pay-out Total		22 861 289 032
			200 002
	Remuneration of the Director Corporate Services: AC Makendlana (01/09/2014 - 30/06/2015) Annual Remuneration	613 668	-
	Performance Bonuses	93 514	-
	Car Allowance Contributions, Medical and Pension Funds	50 000 119 665	-
	Acting Allowance	45 620	-
	Telephone	5 000	-
	Total	927 468	-
29			-
9	Total REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince	927 468	-
9	Total REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration	927 468 406 379	
9	Total REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince	927 468	20 868
)	Total REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade	927 468 406 379 20 868 167 239 3 600	20 868 158 670 3 600
)	Total REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling	927 468 406 379 20 868 167 239	20 868 158 670
•	Total REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension	927 468 406 379 20 868 167 239 3 600 57 744	20 868 158 670 3 600 56 421 37 850
)	Total REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total	927 468 406 379 20 868 167 239 3 600 57 744 41 432	20 868 158 670 3 600 56 421 37 850
)	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration	927 468 406 379 20 868 167 239 3 600 57 744 41 432 697 262	20 868 158 670 3 600 56 421 37 850 659 421
9	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance	927 468 406 379 20 868 167 239 3 600 57 744 41 432 697 262	20 868 158 670 3 600 56 421 37 850 659 421 332 519 20 868
•	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration	927 468 406 379 20 868 167 239 3 600 57 744 41 432 697 262 353 243 20 868 134 552 3 600	20 868 158 670 3 600 56 421 37 850 659 421 332 519 20 868 126 936 3 600
•	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance Travelling Tools of trade Pension	927 468 406 379 20 868 167 239 3 600 57 744 41 432 697 262 353 243 20 868 134 552 3 600 50 413	20 868 158 670 3 600 56 421 37 850 659 421 332 519 20 868 126 936 3 600 48 291
9	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance Travelling Tools of trade	927 468 406 379 20 868 167 239 3 600 57 744 41 432 697 262 353 243 20 868 134 552 3 600	20 868 158 670 3 600 56 421 37 850 659 421 332 519 20 868 126 936 3 600 48 291
9	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: G.P. Adolph	927 468 406 379 20 868 167 239 3 600 57 744 41 432 697 262 353 243 20 868 134 552 3 600 50 413 562 676	20 868 158 670 3 600 56 421 37 850 659 421 332 519 20 868 126 936 3 600 48 291
9	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total	927 468 406 379 20 868 167 239 3 600 57 744 41 432 697 262 353 243 20 868 134 552 3 600 50 413 562 676	20 868 158 670 3 600 56 421 37 850 659 421 332 519 20 868 126 936 3 600 48 291 532 214
9	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Telephone Allowance Travelling	927 468 406 379 20 868 167 239 3 600 57 744 41 432 697 262 353 243 20 868 134 552 3 600 50 413 562 676	20 868 158 670 3 600 56 421 37 850 659 421 332 519 20 868 126 936 3 600 48 291 532 214
9	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Telephone Allowance	927 468 406 379 20 868 167 239 3 600 57 744 41 432 697 262 353 243 20 868 134 552 3 600 50 413 562 676	20 868 158 670 3 600 56 421 37 850 659 421 332 519 20 868 126 936 3 600 48 291 532 214
ð	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Telephone Allowance Travelling Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Telephone Allowance Travelling Tools of trade	927 468 406 379 20 868 167 239 3 600 57 7744 41 432 697 262 353 243 20 868 134 552 3 600 50 413 562 676 378 429 20 868 71 788 3 600	20 868 158 670 3 600 56 421 37 850 659 421 332 519 20 868 126 936 3 600 48 291 532 214 357 009 20 868 119 003 3 600
9	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: J. Bostander	927 468 406 379 20 868 167 239 3 600 57 774 41 432 697 262 353 243 20 868 134 552 3 600 50 413 562 676 378 429 20 868 71 788 3 600 54 355 529 040	20 868 158 670 3 600 56 421 37 850 659 421 332 519 20 868 126 936 3 600 48 291 532 214 357 009 20 868 119 003 3 600
9	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total	927 468 406 379 20 868 167 239 3 600 57 744 41 432 697 262 353 243 20 868 134 552 3 600 50 413 562 676 378 429 20 868 71 788 3 600 54 355 529 040	20 868 158 670 3 600 56 421 37 850 659 421 332 519 20 868 126 936 3 600 48 291 532 214 357 009 20 868 119 003 3 600 500 480
9	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Tielephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: J. Bostander Annual Remuneration Total	927 468 406 379 20 868 167 239 3 600 57 744 41 432 697 262 353 243 20 868 134 552 3 600 50 413 562 676 378 429 20 868 71 788 3 600 54 355 529 040	20 868 158 670 3 600 56 421 37 850 659 421 322 519 20 868 126 936 3 600 48 291 532 214 357 009 20 868 119 003 3 600 500 480
9	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: J. Bostander Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total	927 468 406 379 20 868 167 239 3 600 57 744 41 432 697 262 353 243 20 868 134 552 3 600 50 413 562 676 378 429 20 868 71 788 3 600 54 355 529 040 132 466 20 868 50 457 3 600	20 868 158 670 3 600 56 421 37 850 659 421 332 519 20 868 126 936 3 600 48 291 357 009 20 868 119 003 3 600 500 480
9	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Total Remuneration of Councillor: J. Bostander Annual Remuneration Total	927 468 406 379 20 868 167 239 3 600 57 744 41 432 697 262 353 243 20 868 134 552 3 600 50 413 562 676 378 429 20 868 71 788 3 600 54 355 529 040 132 466 20 868 50 457 3 600 18 906	20 868 158 670 3 600 56 421 37 850 659 421 332 519 20 868 126 936 3 600 48 291 532 214 357 009 20 868 119 003 3 600 500 480
9	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: J. Bostander Annual Remuneration Total Remuneration of Councillor: J. Bostander Annual Remuneration Total Remuneration of Councillor: J. Bostander Annual Remuneration Total Total Total	927 468 406 379 20 868 167 239 3 600 57 744 41 432 697 262 353 243 20 868 134 552 3 600 50 413 562 676 378 429 20 868 71 788 3 600 54 355 529 040 132 466 20 868 50 457 3 600	20 868 158 670 3 600 56 421 37 850 659 421 332 519 20 868 126 936 3 600 48 291 532 214 357 009 20 868 119 003 3 600 500 480
9	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Total Remuneration of Councillor: J. Bostander Annual Remuneration Total	927 468 406 379 20 868 167 239 3 600 57 7744 41 432 697 262 353 243 20 868 134 552 3 600 50 413 562 676 378 429 20 868 71 788 3 600 54 355 529 040 132 466 20 868 50 457 3 600 18 906 226 297	20 868 158 670 3 600 56 421 37 850 659 421 332 519 20 868 126 936 3 600 48 291 532 214 357 009 20 868 119 003 3 600 500 480
9	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: J. Bostander Annual Remuneration Total Remuneration of Councillor: J. Bostander Annual Remuneration Total Remuneration of Councillor: J. Total Remuneration of Councillor: J. Bostander Annual Remuneration Total Remuneration of Councillor: M. Furmen Annual Remuneration Total	927 468 406 379 20 868 167 239 3 600 57 744 41 432 697 262 353 243 20 868 134 552 3 600 50 413 562 676 378 429 20 868 71 788 3 600 54 355 529 040 132 466 20 868 50 457 3 600 18 906 226 297	158 670 3 600 56 421 37 850 659 421 332 519 20 868 126 936 3 600 48 291 532 214 357 009 20 868 119 003 3 600 500 480 124 696 20 868 47 601 3 600 18 109 214 874
9	REMUNERATION OF COUNCILLORS Remuneration of Councillor: H.T. Prince Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Medical Total Remuneration of Councillor: S.M. Motsoane Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: G.P. Adolph Annual Remuneration Telephone Allowance Travelling Tools of trade Pension Total Remuneration of Councillor: J. Bostander Annual Remuneration Total Remuneration of Councillor: J. Bostander Annual Remuneration Total Remuneration of Councillor: J. Bostander Annual Remuneration Total Remuneration of Councillor: J. Bostander Travelling Tools of trade Pension Total	927 468 406 379 20 868 167 239 3 600 57 744 41 432 697 262 353 243 20 868 134 552 3 600 50 413 562 676 378 429 20 868 71 788 3 600 54 355 529 040 132 466 20 868 50 457 3 600 18 906 226 297	20 868 158 670 3 600 56 421 37 850 659 421 332 519 20 868 126 936 3 600 48 291 357 009 20 868 119 003 3 600 500 480 124 696 20 868 47 601 3 600 18 109 214 874

REMUNERATION OF COUNCILLORS (CONTINUED)	2015 R	2014 R
Remuneration of Councillor: G. De Vos		
Annual Remuneration	151 372	142 804
Telephone Allowance	20 868	20 868
Travelling	50 457	47 60
Tools of trade	3 600	3 600
Total	226 297	214 873
Remuneration of Councillor: P.A. Jacobs Annual Remuneration	-	55 584
Telephone Allowance	-	3 478
Travelling	-	21 15
Tools of trade Pension	-	60 7 88
Total		88 70
Total		00 70
Remuneration of Councillor: A.M. Slabbert	151 070	140.00
Annual Remuneration Telephone Allowance	151 372 20 868	142 80 20 86
Travelling	50 457	47 60
Tools of trade	3 600	3 60
Total	226 297	214 873
Remuneration of Councillor: D.E. Welgemoed Annual Remuneration	132 466	124 695
Annual Hemuneration Telephone Allowance	20 868	20 86
Travelling	50 457	47 60
Tools of trade	3 600	3 60
Pension	18 906	18 10
Total	226 297	214 87
Remuneration of Councillor: A.D. Willemse		
Annual Remuneration	151 372	142 804
Telephone Allowance	20 868	20 868
Travelling	50 457	47 60
Tools of trade	3 600	3 60
Total	226 297	214 873
Remuneration of Councillor: G.T. Murray		
Annual Remuneration	201 829	190 40
Telephone Allowance	20 868	20 86
Tools of trade	3 600	3 60
Total	226 297	214 87
Remuneration of Councillor: R. vd Linde		
Annual Remuneration	151 372	142 80
Telephone Allowance	20 868	20 86
Travelling	50 457	47 60
Tools of trade	3 600	3 60
Total	226 297	214 87
Remuneration of Councillor: L. Deyce		
Annual Remuneration	176 622	166 26
Telephone Allowance	20 868	20 868
Tools of trade	3 600	3 60
Pension	25 207	24 14
Total	226 297	214 87
Remuneration of Councillor: E.A.J. Beyers		
Annual Remuneration	446 407	138 46
Telephone Allowance	20 868	17 39
	3 600	3 00
Tools of trade		
Tools of trade Pension	63 772	20 203

	DEMINISTRATION OF COUNCIL ORG. (CONTINUED)	2015	2014
29	REMUNERATION OF COUNCILLORS (CONTINUED)	R	R
	Total Remuneration of Councillors		
	Annual Remuneration	3 035 157	2 633 267
	Telephone Allowance Travelling	271 283 676 321	271 284 711 371
	Tools of trade	46 800	46 800
	Pension	289 302	193 163
	Medical	41 432	37 850
	Total	4 360 296	3 893 735
	In-kind Benefits		
	The Executive Mayor, Deputy Executive Mayor, Speaker and one other councillor are full-time. Each is provided with an office and secretarial support at the cost of the Council. The Executive Mayor has the use of a Council owned vehicle for official duties.		
30	DEBT IMPAIRMENT		
	Trade Receivables from exchange transactions - Note 20	29 015 797	20 414 987
	Other Receivables from non-exchange transactions - Note 21	11 105 244	6 802 314
	Total Contribution to Impairment Provision	40 121 041	27 217 301
31	DEPRECIATION AND AMORTISATION		
	Depreciation PPE	14 457 253	13 494 981
	Depreciation Investment Properties	266 355	266 355
	Depreciation Capitalised Restoration Cost	223 693	172 950
	Amortisation	96 889	90 620
	Total depreciation and amortisation expenditure	15 044 189	14 024 906
32	IMPAIRMENTS		
	Property Plant & Equipment	-	10 527 800
	Investment Properties	-	466 582
	Capitalised Restoration Cost	3 170 956	
	Total Impairments	3 170 956	10 994 382
33	REPAIRS AND MAINTENANCE		
	Repairs and maintenance expenditure per vote		
	Executive & Council	2 471	3 631
	Budget & Treasury	202 825	341 005
	Corporate Services Planning & Development	1 175 765 109 448	1 022 096 130 653
	Community & Social Services	598 952	497 731
	Housing	214 768	267 569
	Public Safety	486 619	571 849
	Sport & Recreation	1 368 216	1 678 024
	Waste Management	1 964 100	2 092 404
	Waste Water Management Road Transport	553 699 3 091 529	454 553 3 245 667
	Water	3 435 732	2 436 173
	Electricity	4 939 078	4 666 913
	Total repairs and maintenance expenditure	18 143 202	17 408 268
34	FINANCE CHARGES		
**	Long-term Liabilities	1 660 137	1 816 146
	Finance leases	325 383	294 960
	Post Retirement Charges	2 333 505	1 939 570
	Overdraft Facilities	134 364	36 050
	Total finance charges	4 453 389	4 086 726

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

35	BULK PURCHASES	2015 R	2014 R
	Electricity Water	44 106 353 5 808 133	41 331 461 5 058 405
	Total Bulk Purchases Stock Adjustments	49 914 486 (6 556 224)	46 389 866 (7 323 581)
	Total Bulk Purchases excluding Stock Adjustments	43 358 262	39 066 285
36	CONTRACTED SERVICES		
	Accountancy Services Finance Management Grant IDP PAWK SDBIP Security Services Speed Camera Valuation cost Total Contracted services	349 937 521 845 112 597 166 452 3 051 405 3 667 025 129 990 7 999 251	1 256 837 392 682 63 000 462 611 2 195 348 6 570 444 598 899
		7 333 231	11 303 021
37	GRANTS AND SUBSIDIES		
	Donations Total Grants and Subsidies	64 452 64 452	60 000
38	GENERAL EXPENSES		
30			
	Advertisement Costs Banking Charges	326 215 326 537	235 450 593 170
	Bursaries	166 131	363 773
	Community Development Workers	303 565	306 859
	Organisations	1 356 413	1 042 140
	Insurance	1 182 970	1 010 157
	Asset Management Plan	90 773	28 906
	Licences/ Agreements	1 515 733	1 242 469
	Printing & Stationary	816 517	842 767
	Subsistence & Travel	1 171 067	1 185 207
	Audit fees	2 244 837	1 811 077
	Telephone Costs	1 438 154	1 429 982
	Training Costs	475 684	139 987
	Water service development program	113 539	110 484
	Ward Committee	618 063	579 038
	Transfer existing housing	-	3 876
	Vehicle Cost	333 200	73 827
	Postage	457 416	509 394
	Digging of graves	200 694	211 671
	Job Creation Legal expenses	443 432 86 693	520 154 465 028
	Rental Fees	1 126 164	223 569
	Deeds Registrations	11 623	10 551
	Mayoral Golf Tournament	48 247	50 278
	Public Functions	57 589	57 242
	Publicity	15 795	11 235
	Tracking Device	80 425	197 481
	Deficit Rental Mun. Dwelling	181 729	27 036
	Licences Vehicles	185 531	134 256
	Consulting Fees	274 987	702 655
	Memorial Services	-	100 000
	Collection Charges SCOA Implementation	56 949 46 965	235 932 200 871
	Refuse Bins	46 965	131 200
	Basic sevice delivery rebattes	- 563 841	830 210
	Youth and gender	15 670	15 172
	Literacy Program	20 918	6 746
	Housing	3 195 586	28 573 434
	Electricity network	19 256 399	2 809 243
	MIG PMU	69 051	36 251
	Other expenditure	1 115 009	974 048
	General Expenses	39 990 111	48 032 826

General expenses contains administrative and technical expenses otherwise not provided for in the lineitems of the Statement of Financial Performance. This include items such as telecommunications, travelling, legal fees and auditing fees.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

39	CORRECTION OF ERROR IN TERMS OF GRAP 3	Notes	2014 R
		Notes	
39.01	Changes to Statement of Financial Performance Balance previously reported		4 892 553
	Correction of error - depreciation written back on asset not disposed during 2013/14		2 468
	Correction of error - asset no 3484 written-off during 2013/14 not disposed		(62 287)
	Correction of error - asset no 3484 written-off during 2013/14 not disposed depreciation written back		4 153
	Correction on calculation of depreciation as at 2013/2014		(1 445)
	Total		4 835 443
39.02	Accumulated Surplus/(Deficit)		
	Balance previously reported Correction on calculation of accumulated depreciation as at 30 June 2013		331 487 805
	Correction of error - Erf 7413 recognised as PPE as well as Investment Property	39.03	(8 670) (146 600)
	Correction of error - Erven not previously recognised in Fixed Asset Register	39.03	125 500
	Correction of error - Erven previously wronly recognised in Fixed Asset Register Correction of error - Community Assets previously wronly recognised in Fixed Asset Register	39.03	(1 310 050) (236 899)
	Recognition of assets for the first time as at 30 June 2013	39.03	5 005 100
	Heritage assets valued	39.04	2 254 356
	Total		337 170 541
39.03	Property, plant and equipment		
	Balance previously reported		371 670 337
	Correction on calculation of accumulated depreciation as at 30 June 2013	39.02	(8 670)
	Correction of error - Erf 7413 recognised as PPE as well as Investment Property	39.02	(146 600)
	Correction of error - Erven not previously recognised in Fixed Asset Register	39.02 39.02	125 500
	Correction of error - Erven previously wronly recognised in Fixed Asset Register Recognition of assets for the first time as at 30 June 2013	39.02	(1 310 050) 5 005 100
	Correction on calculation of depreciation as at 2013/2014	39.01	(1 445)
	Total		375 334 172
39.04	Heritage assets		
	Balance previously reported		2 970 644
	Heritage assets valued	39.02	2 254 356
	Total		5 225 000
39.05	Trade Receivables from exchange transactions		
33.03	Balance previously reported		15 117 729
	Correction of error of exchange transactions wrong disclosed as non-exchange in 2014. Note 20	39.06	4 234 862
	Total		19 352 591
39.06	Other receivables from non-exchange transactions		
	Balance previously reported		14 970 281
	Correction of error of exchange transactions wrong disclosed as non-exchange in 2014. Note 21	39.05	(4 234 862)
	Total		10 735 419
40	RECONCILIATION BETWEEN NET SURPLUS/(DEFICIT) FOR THE YEAR AND CASH GENERATED/(ABSORBED) BY OPERATIONS		
	Surplus for the year	83 361 061	4 835 444
	Adjustments for:		
	Depreciation Amortisation of Intangible Assets	14 947 304 96 889	13 934 286 90 620
	(Gain)/Loss on disposal of property, plant and equipment	841 434	230 285
	Contributed PPE	(52 296 307)	(362 938)
	Impairments	3 164 984	10 990 011
	Contribution from/to employee benefits - non-current Contribution from/to employee benefits - non-current - expenditure incurred	(1 329 963) 3 403 259	(1 012 863) 2 988 173
	Contribution from/to employee benefits - non-current - experiorital losses	(216 003)	1 679 174
	Contribution from/to provisions - non-current	3 925 345	339 114
	Contribution to employee benefits – current Contribution to employee benefits – current - expenditure incurred	4 509 555 (4 089 072)	4 711 830 (4 426 439)
	Contribution to provisions – Debt Impairment	40 121 041	27 217 301
	Impairment written off	(3 695 528)	(910 704)
	(Increase)/Decrease in Capitalised Restoration Cost Additional debt Impairment transactions	(3 627 969) 2 958	(87 835) 15 131
	Increase/(Decrease) in Unspent Conditional Government Grants and Receipts	(2 426 230)	(638 581)
	Increase/(Decrease) in Unspent Conditional Public Contributions and Receipts (Increase)/Decrease in Unpaid Conditional Government Grants and Receipts	6 903	139 052 242 030
	Operating lease income accrued	(943 941) (4 188)	1 813
	Operating Surplus/(Deficit) before changes in working capital Changes in working capital	85 751 533 (43 467 155)	59 974 904
	Increase/(Decrease) in Trade and Other Payables	6 256 807	(34 358 813)
	Increase/(Decrease) in Taxes	(2 209 984)	(211 777)
	(Increase)/Decrease in Inventory	(200 210)	374 453
	Increase/(Decrease) in Consumer Deposits (Increase)/Decrease in Trade Receivables from exchange transactions	88 534 (8 914 855)	(21 011) (3 099 137)
	(Increase)/Decrease in Other Receivables from non-exchange transactions	(38 487 447)	(30 591 028)
	Cash generated/(absorbed) by operations	42 284 378	25 616 091

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

					2015 R	2014 R
41	CASH AND CASH EQUIVALENTS					
	Cash and cash equivalents included in the cash flow	statement com	orise the following:			
	Call Investments Deposits - Note 23 Cash Floats - Note 23 Bank - Note 23				15 036 387 12 230	9 332 328 12 070
	Bank overdraft - Note 23				(1 932 245)	2 592 738
	Total cash and cash equivalents				13 116 372	11 937 136
42	RECONCILIATION OF AVAILABLE CASH AND INV	ESTMENT RE	SOURCES			
	Cash and Cash Equivalents - Note 41				13 116 372	11 937 136
	Less:				13 116 372 1 239 825	11 937 136 6 906 861
	Unspent Committed Conditional Grants - Note 10)		İ	4 709 333	7 135 563
	Unspent Public Contribution - Note 11				145 955	139 052
	Unpaid Committed Conditional Grants - Note 10 Staff Leave - Note 7				(1 614 319) 4 223 673	(670 378) 4 016 026
	VAT - Note 12				(6 444 459)	(3 932 014)
	Cash Portion of Housing Development Fund - No	ite 2			219 642	218 612
	Net cash resources available for internal distribut Allocated to:	ion			11 876 547	5 030 275
	Capital Replacement Reserve				10 491 152	4 849 606
	Resources available for working capital requirement	ents			1 385 395	180 669
43	UTILISATION OF LONG-TERM LIABILITIES RECO	NCILIATION				
	Long-term Liabilities - Note 3				15 310 401	18 078 846
	Used to finance property, plant and equipment - at co	st			(15 310 401)	(18 078 846)
44	Annuity loans at amortised cost is calculated at 8.6%- 2029. Refer to Appendix A for descriptions, maturity of and finance. The loans are unsecured.	lates and effect	ive interest rates of	structured loans	2015	2014
44	UNAUTHORISED, IRREGULAR, FRUITLESS AND V	WASTEFUL EX	(PENDITURE DISAL	LOWED	2015 R	2014 R
44.1	Unauthorised expenditure					
	Reconciliation of unauthorised expenditure:					
	Opening balance				47 144 485	38 748 627
	Unauthorised operating expenditure current year Unauthorised capital expenditure current year				12 653 211 15 834 742	43 251 373 3 893 112
	Approved by Council or written off				(47 144 485)	(38 748 627)
	Unauthorised expenditure awaiting further action				28 487 953	47 144 485
	Incident		steps/criminal proc	eedings		
	Actual vs Budgeted spending	None				
			2015 R	2015 R	2015 R	2015 R
	Unauthorised expenditure current year - operating	n	(Actual)	(Budget)	(Variance)	(Unauthorised)
		2				
	Executive & Council Budget & Treasury		14 699 784 17 671 784	15 249 635 17 384 394	(549 851) 287 390	287 390
	Corporate Services		15 106 547	14 221 469	885 078	885 078
	Planning & Development		4 115 242	5 328 311	(1 213 069)	-
	Community & Social Services		7 662 600	8 978 039	(1 315 439)	-
	Housing Public Safety		4 504 270 44 838 934	6 581 217 38 055 904	(2 076 947) 6 783 030	6 783 030
	Sport & Recreation		6 243 899	6 549 937	(306 038)	-
	Waste Management		16 231 199	12 301 598	3 929 601	3 929 601
	Waste Water Management		8 215 969	7 447 857	768 112	768 112
	Road Transport		19 043 338	21 043 140	(1 999 802)	-
	Water		20 486 450	20 899 901	(413 451)	-
	Electricity Other		80 040 893 -	90 107 547 331 738	(10 066 654) (331 738)	-
			258 860 909	264 480 687	(5 619 778)	12 653 211

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

	Unauthorised expenditure current year - capital	2019 R (Actu		2015 R (Budget)	2015 R (Variance)	2015 R (Unauthorised)
	Executive & Council		11 193	23 500	(12 307)	_
	Budget & Treasury		94 575	98 800	95 775	95 775
	Corporate Services	95	59 346	954 200	5 146	5 146
	Planning & Development		26 173	66 148	(39 975)	-
	Community & Social Services	52	20 406	12 609 033	(12 088 627)	-
	Housing Public Safety	14	4 529 66 272	18 000 91 890	(13 471) 74 382	74 382
	Sport & Recreation		36 813	2 927 750	(2 590 937)	74 302
	Waste Management		30 020	976 996	(846 976)	-
	Waste Water Management	15 84	41 208	2 570 329	13 270 879	13 270 879
	Road Transport		43 816	10 489 011	(2 445 195)	-
	Water Electricity		39 495 26 350	2 735 895 10 337 792	(1 196 400) 2 388 558	2 388 558
	Licentony		00 198	43 899 344	(3 399 146)	15 834 742
					2015	2014
44	UNAUTHORISED, IRREGULAR, FRUITLESS AND V (CONTINUED)	WASTEFUL EXPENDITUR	RE DISA	LLOWED	R	R
44.2	Fruitless and wasteful expenditure					
	Reconciliation of fruitless and wasteful expenditure:					
	Opening balance				-	-
	Fruitless and wasteful expenditure current year				159 670	-
	Written off by Council Transfer to receivables for recovery - not written of	off			-	-
	Fruitless and wasteful expenditure awaiting further	er action			159 670	
	Incident	Disciplinary steps/crimi	inal proc	poodings		
	During the year under review it was discovered that	Discipilitary steps/crimi	mai proc	eedings		
	some cell phone accounts of former employees and					
	councillors are still debited against the municipality's					
	bank account During the year under review it was discovered that	None			79 800	-
	debit orders were going off against the municipality's					
	bank account for payments to Homechoice,					
	Multichoice, Truworths, etc	None			79 870	-
44.3	Irregular expenditure					
	Reconciliation of irregular expenditure:					
	Opening balance				35 000	16 264
	Irregular expenditure prior years				15 321 593	-
	Irregular expenditure current year				550 134	35 000
	Written off supported by Council	off.			-	(16 264)
	Transfer to receivables for recovery - not written or	DII				
	Irregular expenditure awaiting further action				15 906 727	35 000
	Incident	Disciplinary steps/crimi	inal proc	eedings		
	2012 - Suppliers identified as having members/					
	directors/owners who are in the service of the state					
	with no evidence of this disclosed to the municipality. R6 170	None				
	2012 - Awards made to close family members of	None				
	persons in the service of the state. (declaration has been signed) R10 094	None				
	2014 - Open tender request sent after event. R35					
	000 2015 - SCM procedures not followed current year.	None				
	R550 134.06 Irregular Expenditure incurred ito Contracting for	None				
	Traffic Services:					
	2011/2012 Financial Year - R3 025 588.67					
	2012/2013 Financial Year - R5 725 559.70					
	2013/2014 Financial Year - R6 570 444.36	None				
44.4	Material Losses					
	Electricity distribution losses					
	Units purchased (Kwh)				55 426 999	56 524 586
	- Units lost during distribution (Kwh)				4 566 252	6 488 858
	- Percentage lost during distribution				8.24%	11.48%
	Water distribution losses					
	Kilolitres purified				2 764 904	2 603 153
	- Kilolitres lost during distribution				1 391 276	1 327 126
	- Percentage lost during distribution				50.32%	50.98%

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

5	ADDITIONAL DISCLOSURES IN TERMS OF MUNICIPAL FINANCE MANAGEMENT ACT	2015 R	2014 R
45.1	Contributions to organised local government - [MFMA 125 (1)(b)] - SALGA CONTRIBUTIONS		
	Opening balance Council subscriptions Amount paid - current year	782 675 (782 675)	627 076 (627 076)
	Balance unpaid (included in creditors)	-	-
45.2	Audit fees - [MFMA 125 (1)(c)]		
	Opening balance Current year audit fee	2 244 837	- 1 811 077
	External Audit - Auditor-General	2 244 837	1 811 077
	Amount paid - current year	(2 244 837)	(1 811 077)
	Balance unpaid (included in creditors)	-	
45.3	VAT - [MFMA 125 (1)(c)]		
	VAT	(6 444 459)	(3 932 014)
	VAT is payable on the payments basis. Only once payment is received from debtors is VAT paid over to SARS.		
45.4	PAYE, SDL and UIF - [MFMA 125 (1)(c)]		
	Opening balance Current year payroll deductions and Council Contributions Amount paid - current year	565 172 8 499 151 (8 287 541)	536 345 7 430 456 (7 401 629)
	Balance unpaid (included in creditors)	776 782	565 172
45.5	Pension and Medical Aid Deductions - [MFMA 125 (1)(c)]		
	Opening balance Current year payroll deductions and Council Contributions Amount paid - current year	13 648 703 (12 681 475)	12 139 114 (12 139 114)
	Balance unpaid (included in creditors)	967 228	
45.6	Councillor's arrear consumer accounts - [MFMA 124 (1)(b)]		
	The following Councillors had arrear accounts for more than 90 days at 30 June 2015 financial year:		
		2015 R Outstanding more than 90 days	2014 R Outstanding more than 90 days
	Councillor L Deyse (510271/000768) Councillor M Furmen (023379/023380)	3	3 884
	Councillor R van der Linde (070128/020003)	-	250
	Total Councillor Arrear Consumer Accounts	3	1 137

45.7 Quotations awarded - Supply Chain Management

45

Supply Chain Management Implementation Report for the year ended 30 June 2015 and Supply Chain Management Regulation 45 disclosure:



MUNISIPALITEIT - MUNICIPALITY - U MASIPALA WASE

BEAUFORT-WES - BEAUFORT WEST - BHOBHOFOLO

DEPARTEMENT: FINANSIELE DIENSTE: DEPARTMENT: FINANCIAL SERVICES

Verwysing Reference

6/1/1/1

Isalathiso

Navrae Enquiries

S.A Pothberg

Imibuzo

Datum Date Umhla

ate 2014.10.09

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Memorandum to the Municipal Manager

SUPPLY CHAIN MANAGEMENT QUARTERLY IMPLEMENTATION REPORT: 1st QUARTER: 01 JULY - 30 SEPTEMBER 2014

In terms of paragraph 1.9 of Council's Supply Chain Management Policy, the Accounting Officer must submit a report on the implementation of the policy to the Executive Mayor, within 10 days after the end of each quarter.

1. Bids Awarded By The Bid Adjudication Committee

Attached please find as Addendum 1 the report for the quarter, 01 July till 30 September 2014.

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2. Awards to Close Family Members of Persons in the Service of the State

Business	Date	Invoice	Amount	Interest
Beaufort West Luxury Coaches	16/07/2014 25/09/2014	15049937 15053971	R 4 300.00 R 3 000.00	Son, Warren Johnson, is employed at the Beaufort West Municipality. Daughter in law, B Johnson is employed as a traffic officer at Department of Community Safety.
Karoo Motors Werkswinkel	25/08/2014	15050942	R 127 000.56	 Spouse, Mrs. Anna-Marie van der Merwe is employed with the Department of Health Services

General Shine Catering	24/07/2014	15050117	R 4 000	Husband, Mr Diedericks, is currently employed by Department of Community Services as a traffic officer.
Wilma's Catering Services	09/09/2013	15051499	R 7 810.00	 Brother currently employed as a Councilor at the Beaufort West Municipality.
Avril's Catering	18/09/2014	15047073	R 2 520.00	 Daughter, Me. M Johnson employed with the Department of Correctional Services.
PJ Sound & Vision	04/08/2014		R 6 500.00	 Son, Mr. PJ Julies is employed as Vehicle Inspections & Traffic Officer at the Beaufort West Municipality

3. Monthly Report on Deviations and Minor Breaches

The Supply Chain Management Policy states in Paragraph 10.3.1: "The accounting officer may dispense with the official procurement processes established by this policy and may procure any required goods or services through any convenient process, which may include direct negotiations, but only –

- (b) if such goods or services are produced or available from a single provider only;
- (d) in any other exceptional case where it is impractical or impossible to follow the official procurement processes"

Attached please find a schedule of Deviations and Minor Breaches approved by the Accounting Officer as Addendum 2.

❖ There are no minor breaches to be reported for period 01 July till 30 September 2014.

In terms of Section 21(a) of the Systems Act the report must also be advertised in the local media and placed on Council's notice boards and website.

Addendum 1
FORMAL WRITTEN QUOTATIONS AND BIDS AWARDED BY BID ADJUDICATION COMMITTEE AND DIRECTORS

Bid#	Item	Bids Received	Bid Amount	Awarded to	Remarks
SCM	Upgrading Pieter street Main	 CAL Construction 	❖ R3 785 407.67	Trucon	
26/2014	contractor	 De Jagers Loodgieters 	❖ R3 210 383.93		
		❖ A & R Enterprises	❖ R3 520 011.92		
		 Benver Civils 	* R4 322 516.63		
		Trucon	❖ R3 032 931.07		
		UrhweboE-transand	❖ R5 819 295.68		
SCM	Nominated sub-contractor for	❖ WM workers	❖ R261 707.29	❖ WM Workers-	It was recommended that
26/2014	the upgrading of Pieter street	• Q&K Projects	* R234 300.78	R145 217.65	both bidders be appointed
20/2014	the upgrading of Fleter street	* REA Civils General	* R403 670.00		
				(for project, to minimise
		Construction	* R264 740.49	R122 806.22	the risk factor for the
		❖ Flashcor 146CC	❖ R2 671 871.50		successful completion of
		EL-Channun Trading			tender.
		C & M & JG's Projects	* R326 828.88		
SCM	Supply and delivery of tyres,	Erasmus Tyre Services	❖ R146 002.00	Trentyre	
28/2014	tubes, wheel alignment and tyre	CC	❖ R137 562.00		
	repair services	Trentyre	❖ R137 928.00		
		 Supa Quick 			
SCM	Supply & Installation of	De Jagers Loodgieters	* R1 254 369.93	❖ De Jagers	
02/2015	mechanical & electrical	 Hydro-Tech systems 	❖ R1 440 583.92	Loodgieters	
	borehole pumping equipment	Viking Pony Africa	❖ R1 352 174.41	R1 265 393.84	
	for Nelspoort	Xylen Water solutions	❖ R1 255 330.23		

Addendum 2

		/IATIONS APPROVED	BY MUNICIPAL I	MANAGER	
APPLI POLIC	ICABLE PARAGRAPH IN SCM CY	SUPPLIERS	AMOUNT	DATE	REASON FOR DEVIATION
		Jirah Construction	R 34 458,00	22/07/2014	Emergency cleaning of sewer pipes at Spoornet & Peper avehealth risk for community
(a)	Emergency	Beaufort Wes Lugreeling & verkoeling	R 2 644,80	18/07/2014	Repair Merweville's Morque air conditioner in Merweville
(b)	Sole Supplier	Elster Kent Metering	R 379 904,62	10/07/2014	Sole manufacturer & supplier of Elster meters & strainers
		Karoo Fire	R 2 050,00	18/07/2014	Only service provider locally to supply & service fire extinguishers
		Juta & Company (Pty)Ltd	R 6 442,00	07/07/2014	Updated legislation books
		Maccaferi Southern Africa	R 4 903,00	28/07/2014	Manufacturer of gabions
		Beaufort Alarms	R 5 101,50	09/07/2014	Only supplier locally that supply, install and monitor alarm systems
		MC Ellis	R 54 000,00	30/07/2014	Only supplier locally that can make locks and has the template to make the master locks
		Integrity control systems	R 6 634,80	30/07/2014	Sole manufacturer of security seals
(d)	Any exceptional case where it is impractical or impossible to	Beaufort West Luxury coaches	R 4 300,00	07/07/2014	Transport of soccer players & staff to Victoria West & back
	follow the official procurement processes	Essops Multisave	R 3 317,50	18/07/2014	Supplier willing to deliver on account- Coke for the Beaufort West Marathon
		SM Consultants	R 12 750,00		Service provider for the distribution of traffic summonses
		General Shine Catering	R 4 000,00	24/07/2014	Catering for Mandela day function
		Ultra Liquors	R 2 048,75	24/07/2014	Refreshment for Mandela day function
(d(v)	The appointment of any	Marias Muller Yekiso	R 25 194,00		Get an opinion on Council members order rules, code of
	person to provide professional	Crowfords Attornove	R 5 769,54	25/07/2014	conduct for corruption policy.
	advice or services is less than	Crawfords Attorneys	R 4 104,00	24/07/2014	Local official law practitioner handling the transportations
	R200 000 or any greater amount	Ignite	R 18 650,00	01/07/2014	Performance agreements & performance evaluations

Any contract relating to the		R 8 214,38		Advertigements SCM 04/2015 (Training) & SCM
advertisements by the municipality	Media 24	R 6 982,23	09/07/2014	Advertisements SCM 01/2015 (Training) & SCM 02/2015(Borehole pump)
any contract with an organ of state, a local authority or a public utility corporation or company	Department of Transport	R 32 311,00	23/07/2014	Prodiba is a government preferred service provider
ad-hoc repairs to plant and equipment where it is not possible to ascertain the	Beaufort West Precision Motor Engineers	R 2 925,24	15/07/2014	CZ 4118 - Recondition prop shaft
nature or extent of the work	Barloworld	R 30 893,09	29/07/2014	CZ 5291 , CZ 8782, CZ 7713 - 3 sets of blades required
required in order to call for	Teleray	R 4 332,00	09/07/2014	Installation and maintenance of tv towers in Murraysburg
DIGS.	SA Leak detection Distributors	R 2 850,00	21/07/2014	Repair to Seba HLE90 Ground Mic
	publication of notices and advertisements by the municipality any contract with an organ of state, a local authority or a public utility corporation or company ad-hoc repairs to plant and equipment where it is not possible to ascertain the nature or extent of the work	publication of notices and advertisements by the municipality any contract with an organ of state, a local authority or a public utility corporation or company ad-hoc repairs to plant and equipment where it is not possible to ascertain the nature or extent of the work required in order to call for bids. Media 24 Department of Transport Beaufort West Precision Motor Engineers Barloworld Teleray SA Leak detection	publication of notices and advertisements by the municipality any contract with an organ of state, a local authority or a public utility corporation or company ad-hoc repairs to plant and equipment where it is not possible to ascertain the nature or extent of the work required in order to call for bids. Media 24 R 6 982,23 Department of Transport R 32 311,00 R 2 925,24 Precision Motor Engineers Barloworld R 30 893,09 Teleray SA Leak detection R 2 850,00	publication of notices and advertisements by the municipality any contract with an organ of state, a local authority or a public utility corporation or company ad-hoc repairs to plant and equipment where it is not possible to ascertain the nature or extent of the work required in order to call for bids. Media 24 R 6 982,23 Department of Transport R 32 311,00 Precision Motor Engineers Barloworld R 30 893,09 R 4 332,00 Department of Transport R 2 925,24 Teleray R 4 332,00 Department of Transport R 2 925,24 Teleray R 4 332,00 Department of Transport R 2 925,24 Teleray R 4 332,00 Department of Transport R 2 925,24 Teleray R 4 332,00 Department of Transport R 2 925,24 Teleray R 4 332,00 Department of Transport R 2 925,24 R 30 893,09 R 30 893,09 R 4 332,00 Department of Transport R 2 925,24 R 4 332,00 Department of Transport R 2 925,24 R 4 332,00 Department of Transport R 2 925,24 R 4 332,00 Department of Transport R 2 925,24 R 4 332,00 Department of Transport R 2 925,24 R 4 332,00 Department of Transport R 2 925,24 R 3 0 893,09 R 3 0 893,09 R 4 332,00 Department of Transport R 2 850,00 R 2 850,00 R 2 850,00

	DEVIATIONS APPROVED BY MUNICIPAL MANAGER							
AP	PLICABLE PARAGRAPH IN SCM POLICY	SUPPLIERS	AMOUNT	DATE	REASON FOR DEVIATION			
(b)	Sole Supplier	B&B sweiswerke	R 5 643,00	12/08/2014	Sole local supplier that boreholes can drag and drop			
		Karoo Vleisboere Koop	R 5 956,89	12/08/2014	Sole local supplier in Murraysburg that can supply stock			
		Penny Pinchers	R 2 883,34	15/08/2014	Sole local supplier that can supply stock			
		PG Glass	R 3 839,52	27/08/2014	Sole local supplier that can supply the glass and fit it.			
		Actebis	R 8 561,40	26/08/2014	Sole supplier to remove hazards waste.			
(d)	Any exceptional case where it is	Youngs Halfway House	R 11 250,00	20/08/2014	Secluded accommodation for golfers for Mayoral golf day			
	impractical or impossible to	Fountains Hotel	R 2 820,00	18/08/2014	Nearest accommodation to venue for Councilor G.De Vos			
	follow the official procurement	Sebata Municipal	R 559 939,84	25/07/2014	License fees for Financial Management System service			
	processes	Solutions			provider			
		Ignite Advisory Services	R 16 209,38	20/08/2014	Assist the BWM with the compilation of the annual reports			
				1	14/15 financial year.			
			R 27 324,38	1				
			R 73 986,00		Compilation of performance and annual reports			
		Alusani Skills & Training	R 6 838,86		Effective construction contract management & administration			
		Network			for Director Engineering Services to obtain credits for performance management			

(d(v)	The appointment of any person to provide professional advice or services is less than R200 000 or any greater amount	Crawfords Attorneys	R 15 972,00	14/08/2014	Local official law practitioner handling the transportations
(d)(i)	Any contract relating to the publication of notices and advertisements by the municipality	Media 24	R 6 160,79	22/08/2014	Advert SCM 05/2015 Tag surveillance system Murraysburg & Nelspoort Libraries
(d)(ii)	any contract with an organ of state, a local authority or a public utility corporation or company	Department of Transport	R 4 107,00	22/08/2014	Prodiba is a government preferred service provider
(d)(vi)	ad-hoc repairs to plant and equipment where it is not	Ü	R 9 135,96 R 9 067,56		CZ 3906 - Specialized service, sole local supplier Service and repair roller mower
	possible to ascertain the nature	Ü	R 4 142,80		Specialized service, sole local supplier
	or extent of the work required in order to call for bids.	Precision Engineers	R 7 234,44	29/08/2014	CZ 1422 - tractor accident damage, specialized services needed
			R 59 457,84		CZ 5945 - Watertruck - specialised services required, sole local supplier

	DEVIATIONS APPROVED BY MUNICIPAL MANAGER							
AP	PLICABLE PARAGRAPH IN SCM POLICY	SUPPLIERS	AMOUNT	DATE	REASON FOR DEVIATION			
(b)	Sole Supplier	Spectrum Communications	R 133 389,12	12/09/2014	Sole supplier to repair telemetry system			
(d)	Any exceptional case where it is impractical or impossible to follow	SM Consultants	R 18 300,00	11/09/2014	Service provider for the distribution of traffic summonses			
	the official procurement processes	Tango civil & plant hire CC	R 3 420,00	03/09/2014	Only available supplier that could rent forklifter to municipality on a monthly basis for reclycling needs.			
		Harvey World Travel Group	R 9 876,00	16/09/2014	Flight tickets for Mr J Booysen and Mr T Prince for Presidential Local Summit			
		B & B Sweiswerke	R 5 942,00	03/09/2014	Only supplier locally that can pull & drop borehole pumps			
		Trucon	R 13 680,00	04/09/2014	Only available local supplier that have a bulldozer for hire			
		Penny Pinchers	R 25 544,51	10/09/2014	Only available local provider in Beaufort West that			
			R 2 395,37	10/09/2014	has materials in stock			
(d(v)	The appointment of any person to	SB Naidu	R 4 174,68	16/09/2014	Balju services in Beaufort west			

	provide professional advice or services is less thant R200 000 or any greater amount	Ignite Advisory	R 27 521,03	10/09/2014	Performance Management Service Provider
(d)(i)	Any contract relating to the publication of notices and advertisements by the municipality	Media 24	R 6 160,79	23/09/2014	Tender adverts SCM 08/2015 Upgrading of Fabriek street
(d)(vi	ad-hoc repairs to plant and	George Lawnmowers	R 2 465,39	01/09/2014	Repair pressure spray
)	equipment where it is not possible	Stationery Dot com	R 2 746,00	30/09/2014	Only local service provider to refurbish UPS'e
	to ascertain the nature or extent of the work required in order to call for bids.	George Lawnmowers	R 27 555,11	16/09/2014	Repair of Prof Honda CYL Mower - fit parts, drain oil, back lap cylinder
	ioi bius.	R & S Communications	R 3 032,43	29/09/2014	Repair of hand radios

Ratified on:	
Ratified by:	J.Booysen
	Municipal Manager
Signed:	



MUNISIPALITEIT - MUNICIPALITY - U MASIPALA WASE

BEAUFORT-WES - BEAUFORT WEST - BHOBHOFOLO

DEPARTEMENT: FINANSIELE DIENSTE: DEPARTMENT: FINANCIAL SERVICES

Verwysing Reference

6/1/1/1

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Bhobhofolo 6970

Memorandum to the Municipal Manager

SUPPLY CHAIN MANAGEMENT QUARTERLY IMPLEMENTATION REPORT: 2nd QUARTER: 01 OCTOBER – 31 DECEMBER 2014

In terms of paragraph 1.9 of Council's Supply Chain Management Policy, the Accounting Officer must submit a report on the implementation of the policy to the Executive Mayor, within 10 days after the end of each quarter.

1. Bids Awarded By The Bid Adjudication Committee

Attached please find as Addendum 1 the report for the quarter, 01 October till 31 December 2014.

2. Awards to Close Family Members of Persons in the Service of the State

Business	Date	Invoice	Amount	Interest
PJ Sound & Vision	22/10/2014 08/11/2014 03/11/2014	141025 15053019	R 7 500.00 R 10 000.00 R 7 500.00	Sons, Mr. PJ Julies and Mr. J.Julies is employed as Vehicle Inspections & Traffic Officer and machine operator at electrical and traffic services at the Beaufort West Municipality
Karoo Motors Werkswinkel	31/10/2014 25/11/2014 23/12/2014	15052921 15053451 15054605	R 73 416.00 R 75 861.30 R 75 354.00	Spouse, Mrs. Anna- Marie van der Merwe is employed with the Department of Health Services

Klicon Consultancy		Competitive bid	R4 485 000.00	Brothers, R Klink and S Jooste are currently employed at Beaufort West Municipality and Central Karoo District Municipality.
Karoo Drukkery	05/11/2014	15053125	R 8 270.00	 Wife, Mrs. S Munro is employed at the Department of Health.
B Chalmers	03/11/2014	15053025	R 2 700.00	Spouse, Mr. M. Chalmers employed with the Department of Correctional Services as Corrections Officer.
Avril's Catering	11/11/2014	15053227	R 2 475.00	 Daughter, Me. M Johnson employed with the Department of Correctional Services.
Sonneblom Bloemiste	03/11/2014	15053022	R 3 800.00	Son, Mr H Jack is currently employed at the Beaufort West Municipality on a contract basis.
B&B Sweiswerke	06/102014 04/11/2014 28/11/2014 28/11/2014 12/12/2014 01/11/2014 02/12/2014	15052265 15053090 15053702 15053702	R 6 539.00 R 5 942.00 R 3 545.00 R 2 437.00 R 3 950.00 R 3 300.00 R 199 321.00	Son, Mr A.C Du Plessis is currently employed by Department of Education as a teacher.
Ingozi Construction & General Services	26/08/2014 24/11/2014	15051297 15053714	R 2 800.00 R 7 860.00	Spouses, Mr. F Pieters and Mr. B Visser is currently employed at the Beaufort West Municipality.
Karoo Drukkery	05/11/2014	15053125	R 8 270.00	 Wife, Mrs. S Munro is employed at the Department of Health.
B Chalmers	03/11/2014	15053025	R 2 700.00	Spouse, Mr. M. Chalmers employed with the Department of Correctional Services as Corrections Officer.

3. Monthly Report on Deviations and Minor Breaches

The Supply Chain Management Policy states in Paragraph 10.3.1: "The accounting officer may dispense with the official procurement processes established by this policy and may procure any required goods or services through any convenient process, which may include direct negotiations, but only –

- (b) if such goods or services are produced or available from a single provider only;
- (d) in any other exceptional case where it is impractical or impossible to follow the official procurement processes"

Attached please find a schedule of Deviations and Minor Breaches approved by the Accounting Officer as Addendum 2.

* There are no minor breaches to be reported for period 01 October till 31 December 2014.

In terms of Section 21(a) of the Systems Act the report must also be advertised in the local media and placed on Council's notice boards and website.

Addendum 1
FORMAL WRITTEN QUOTATIONS AND BIDS AWARDED BY BID ADJUDICATION COMMITTEE AND DIRECTORS

Bid#	Item	Bids Received	Bid Amount	Awarded to	Remarks
SCM 01/2015	Request for proposals: Implementation, training & support for short skill construction & apprentices.	 Africa skills fet college Tjeka Klicon consultancy Industries Education & training Institute Further education trade training 	 R4 000 000.00 R6 280 000.00 R4 485 000.00 R4 375 000.00 R1 470 000.00 	Klicon Consultancy	
SCM 04/2015	Request for proposals: Raising of external Loans	 Nedbank Standard Bank FNB Bwest Absa 	 R3 140 290.80 R4 092 639.28 R3 228 894.00 R3 855 128.26 	Nedbank	
SCM 05/2015	Supply, delivery, installation and maintenance of tag surveillance system for Murraysburg en Nelspoort Libraries	Tag Tron SolutionsCSX CustomerServices	* R194 459.66 * R320 447.89	Tag Tron Solution	
SCM 06/2015	Transportation of gravel	Perfecto BuildersKNK ConstructionI Kaptein	Unit prices per 2, 3 and 5m were requested.	KNK Konstruksie	
Tender 99-13/14	Transversal agreement Mosselbaai Municipality: Makukhane Consulting Engineers for 3 years July 2014- June 2017	 Makukhane Consulting Engineers 	Consultant will be used for different electrical projects	Makukhane Consulting Engineers	
SCM 34/2011	Professional Services; Occupational Health And Safety	❖ Integrated Safety and Health Systems			Contract was awarded to ISHS for 3 year period, contract has expired and contract has been extended on a month to month period.
SCM 08/2015	Upgrading of Fabriek street	Tirhani ConstructionFunda CivilsDe Jagers	 R2 165 644.32 R2 223 000.00 R2 323 143.30 	Tender will be cancelled to insufficient funding	

SCM 09/2015	Supply and delivery of one new high velocity sewer jet	 Trucon Kholwani Investments ITS Simply Clean Ian Dickie & Co Umsowethu Africa Trading Shorts Nissan Werner SA Pumps & Equipment 	 R2 583 908.04 R1 790 793.85 R339 720.00 R237 804.00 R265 004.40 R259 954.20 R268 627.32 	Werner SA Pumps & Equipment	
SCM 10/2015	Maintenance, Repairs, Services & Auto Electrical Work of Vehicle Fleet as well as hydraulic and engineering repairs for a period of 3 years	 Beaufort West Auto Electrical Faimel Auto Electrical & Spares 24/7 Tyre & Fitment B-wes Presisie Motor Ingenieurs Karoo Motors Werkwinkel 	Bidders were requested to provide a tariff for the repairs and maintenance of fleet		
SCM 11/2015	Supply and delivery of assembled IT hardware	 Procon It solutions First Technology Brilliant Computers Mantella 	 ❖ 1.R 522 065.00 ❖ 2.R537 065.00 ❖ R507 362.70 ❖ R511 180.00 ❖ R185 475.92 	 Brilliant Computers First Technology Mantella 	R363 591.00 R140 405.10 R89 578.50
Tender 104/13	Transversal agreement: Saldanah Bay Municipality: Supply and delivery of Electrical equipment and material for the period 01 April 2014 – 30 March 2017	 Aberdare Cables WCC Cables Electro Vroomen Electro Inductive Indurstries (pty) ltd Itron (pty) Ltd Zonart Distribution Siyaphambili Electrical & Industrial supplies CC Powerrec (Pty) LTd ABB (Pty) Ltd Patch Industrial (Pty) LTd 			

❖ Supreme Electrial
Supplies
❖ Park Boulevard
Trading 35 CC
❖ Alsu Enterprises
❖ Landis & Gyr

Addendum 2

DEVIATIONS APPROVED BY MUNICIPAL MANAGER FOR OCTOBER					
APPLIC	ABLE PARAGRAPH IN SCM POLICY	SUPPLIERS	AMOUNT	DATE	REASON FOR DEVIATION
(a)	Emergency	Karoo Lugreeling en Verkoeling	R 4 776,60	21/10/2014	Merweville morgue's refrigerator was defective, supplier repaired it
(b)	Sole Supplier	Afrox	R 2 144,48	01/10/2014	Sole manufacturer of oxygen & acetylene products
		Landis & Gyr	R 26 334,00	16/10/2014	Manufacturer of electricity meters
		Spectrum Communication s	R 138 439,30	01/10/2014	Sole supplier to repair telemetry system
		Karoo Fire	R 3 975,00	13/10/2014	Service of fire extinguisher at Fire department
		Elster Kent Metering	R 29 039,22	27/10/2014	Sole supplier of Elster Kent meters to upgrade computer software
			R 271 716,28	23/10/2014	Sole supplier of Elster Kent meters
©	Acquisition of special works of art or historial objects where spesifications are difficult to compile	Woodhead's	R 20 086,04	15/10/2014	The municipality donated the money to Mr L Simelani from Arts & Craft to buy raw materials to make products
(d)	Any exceptional case where it is impractical or	Red Canyon Spur	R 13 061,10	08/10/2014	Women's day celebration at Spur was the only facility t accommodate such a large number of people
	impossible to follow the official procurement	Saligna Spray Services	R 2 548,40	22/10/2014	Sole supplier selling the gulf diazinon poison (Killer insect)
	processes	Best home & Electric	R 8 799,90	27/10/2014	Supplier has given Municipality a donation/special discount prices for Mayoral Golf day
		Ultra Liquors	R 3 300,85	24/10/2014	Only available supplier registered that could supply on account
		Booysens Funerals	R 2 584,00	28/10/2014	Indigent funeral financial assistance to bury Lena Olifat financial constraints in family
		SM Consultants	R 17 850,00	15/10/2014	
			R 15 150,00	17/10/2014	Service provide for the distribution of traffic summonse
		The Engravers	R 5 985,00	15/10/2014	Mayoral Golf day trophies, manufacture and engraving
		PJ Sounds	R 7 500,00	22/10/2014	Provide sound, stage & photography for mayoral golf of
		Penny Pinchers	R 5 729,39	30/10/2014	Only available local supplier of building materials
		Trentyre	R 3 480,00	30/10/2014	Only local supplier that can provide for Willard batteries for vehicles.

		Arabella Hotel & Spa	R 3 000,00	27/10/2014	Conference was held at this hotel and Provincial Treasury made arrangements for discounted rates
		Alive to green	R 11 400,00	07/10/2014	Sole supplier of the water resource handbook
(d(v)	The appointment of any person to provide	Crawfords Attorneys	R 15 742,50	09/10/2014	Local official law practitioner handling the transportations
	professional advice or services is less than R200 000 or any greater amount	Ignite Advisory Services	R 20 729,48	09/10/2014	Performance Management system service provider
(d)(i)	Any contract relating to the		R 4 107,21	31/10/2014	SCM 12/2015 - Upgrading of Murraysburg Streets
(-)(-)	publication of notices and advertisements by the municipality	Media 24	R 4 107,21	31/10/2014	SCM 13/2015 - Upgrading of Dliso & Matshaka Streets
(d)(vi)	ad-hoc repairs to plant and equipment where it is not	High Pressure Systems	R 2 701,00	08/10/2014	HPS is the supplier where the equipment was bought for service and repairs
	possible to ascertain the nature or extent of the work	Cape Mowers CC	R 2 603,36	14/10/2014	Agent that can supply parts
	required in order to call for	George	R 2 945,76	15/10/2014	
	bids.	Lawnmowers	R 2 401,64	30/10/2014	
			R 4 213,82	30/10/2014	
			R 6 400,39	30/10/2014	
			R 2 062,55	30/10/2014	Agent that can supply parts. It is uneconomical to send
			R 3 016,73	30/10/2014	the machine to other suppliers.
		Auto motor traffic signal	R 4 870,00	22/10/2014	Repair auto motor type esa 10 controller including a new CPU
		Barloworld George	R 9 860,36	30/10/2014	Barloworld is the nearest branch to Beaufort west and willing to come to Beaufort west
		Workshop Electronics	R 5 673,80	20/10/2014	Sole supplier that can repair and calibrate equipment

			DEVIATIONS APPR	ROVED BY MUI	NICIPAL MANAGER FOR NOVEMBER
APPL	LICABLE PARAGRAPH IN SCM POLICY	SUPPLIERS	AMOUNT	DATE	REASON FOR DEVIATION
(b)	Sole Supplier	Actebis	R 2 696,10	20/11/2014	Sole supplier for collection of hazardous waste
		B & B sweiswerke	R 3 950,00	12/11/2014	Sole local supplier that can make the stensels for the stop signs in Beaufort west
			R 3 300,00	01/11/2014	Sole local supplier that can pull and lower borehole pump in Bulkraal
		Essop Multisave	R 1 419,66	11/11/2014	Sole service provider where the Municipality buys goods from
		Karoo Fire	R 2 400,00	13/11/2014	Sole supplier that can service fire extinguishers.
		Elster Kent Metering	R 32 660,74	05/11/2014	Sole manufacturer of Elster meters and strainers
		Karoo Betonwerke	R 2 700,00	18/11/2014	Sole manufacturer of concrete products in Beaufort West
		Penny Pinchers	R 3 560,40	19/11/2014	
			R 2 881,01		
			R 11 394,47		
			R 2 257,16		Sole available supplier that can provide the material locally
		Dura-bump	R 39 085,00	28/11/2014	Sole supplier of traffic calming speed humps
(d)	Any exceptional case where it is impractical or	Forms Media Independent	R 3 840,00	13/11/2014	The supplier has an existing template for the pre-printed paper currently used for TCS Software
	impossible to follow the	SM Consultants	R 18 600,00	13/11/2014	Service provider for the distribution of traffic summonses
	official procurement processes	PJ Sound	R 15 000,00	07/11/2014	Provides stage and sound to the Ethiopian Church Conference for the 8-9 Nov 2014
		Trentyre	R 2 860,00	20/11/2014	Trentyre is the sole supplier locally that can supply Willard batteries.
		Tango Civil & Plant Hire	R 3 420,00	04/11/2014	Recycling is using a fork lifter on a daily basis. The owner hires it out on a monthly basis
(d(v)	The appointment of any person to provide	V & V Consulting	R 123 970,56	06/11/2014	Assessment of Pavement management system of the paved road network
	professional advice or	Crawfords Attorneys	R 4 590,79	26/11/2014	Local official law practitioner handling the transportations
	services is less thant	SB Naidu	R 4 698,51	06/11/2014	Balju services in Beaufort west
	R200 000 or any greater amount	Ignite Advisory Services	R 77 277,75	13/11/2014	Performance Management Service Provider
(d)(i)	Any contract relating to	Media 24	R 7 392,96	03/11/2014	Notice 114/2014-Advertisement for registration of suppliers.
	the publication of notices and advertisements by the municipality	Die Courier	R 78 767,45	28/11/2014	Local newspaper circulating in Central Karoo District
(d)(v	ad-hoc repairs to plant	George Lawnmowers	R 2 495,00	16/09/2014	Torro Starter. Parts required. George Lawnmowers is the

i)	and equipment where it is				agent.
	not possible to ascertain the nature or extent of the work required in order to	Beaufort West Precision Motor Engineers	R 9 257,94	13/11/2014	Precision engineers is the sole supplier that can do a specialised service on the concrete mixer
	call for bids.	Denver	R 2 227,20	13/11/2014	CZ 15569 - Denver is the agent for tractor parts
	Can for Diac.	Barloworld	R 4 549,20	13/11/2014	CZ 5169 - Barloworld is the agent for TLB parts
		Invuyani Safety	R 7 020,00	16/09/2014	CZ 2295 - Pump is repaired, supplier that sold the pump
					system to the Municipality.

	DEVATIONS APPROVED BY MUNICIPAL MANAGER FOR DECEMBER								
APPLICABLE PARAGRAPH IN SCM		SUPPLIERS	AMOUNT	DATE					
	POLICY				REASON FOR DEVIATION				
(a)	Emergency	WCC Cables	R 29 982,00	09/12/2014	Replace sewerage station's transformer				
(b)	Sole Supplier	Flotron	R 67 102,97	01/12/2014	New data loggers for PVR monitoring				
(d)	Any exceptional case where it is impractical or impossible to follow	Tango Civil & Plant Hire	R 3 420,00	15/12/2014	Recycling is using a fork lifter on a daily basis. The owner hires it out on a monthly basis				
	the official procurement processes	Agrico George	R 11 653,18	30/12/2014	Available supplier that could provide material for rugby sports field				
		Nyala Communications	R 3 499,00	31/12/2014	The only service provider for internet services				
(d(v)	The appointment of any person to		R 18 918,02	19/12/2014					
	provide professional advice or services is less thant R200 000 or any greater amount	Ignite Advisory Services	R 34 200,00	08/12/2014	Performance Management Service Provider				
(d)(i)	Any contract relating to the publication of notices and advertisements by the municipality	Die Courier	R 5 825,40	31/12/2014	Only local newspaper circulating in Central Karoo District				
(d)(vi)	ad-hoc repairs to plant and	B& B Sweiswerke	R 199 321,00	02/12/2014	CZ 4118 - Repair refuse truck from Community services				
	equipment where it is not possible to	B-Wes Presisie	R 20 268,06	09/12/2014	CZ 8149 - Engineering repairs on engine of refuse truck				
	ascertain the nature or extent of the work required in order to call for	CS Traffic	R 28 154,30	09/12/2014					
	bids.				Repair traffic controllers at the N1 intersections				

Ratified on:	
Ratified by:	J.Booysen
-	Municipal Manager
Signed:	



MUNISIPALITEIT - MUNICIPALITY - U MASIPALA WASE

BEAUFORT-WES - BEAUFORT WEST - BHOBHOFOLO

DEPARTEMENT: FINANSIELE DIENSTE: DEPARTMENT: FINANCIAL SERVICES

Verwysing Reference

6/1/1/1

Isalathiso

Navrae Enquiries

S.A Pothberg

2015.04.09

Imibuzo

.

Datum Date

Umhla

Privaatsak/Private Bag 582 Faks/Fax (023) 4148105 Tel. (023) 4148100

E-pos: treasury@beaufortwestmun.co.za Kerkstraat 15 Church Street Reaufort-Wes

Beaufort-Wes Beaufort West Bhobhofolo 6970

Memorandum to the Municipal Manager

SUPPLY CHAIN MANAGEMENT QUARTERLY IMPLEMENTATION REPORT: 3rd QUARTER: 01 JANUARY – 31 MARCH 2015

In terms of paragraph 1.9 of Council's Supply Chain Management Policy, the Accounting Officer must submit a report on the implementation of the policy to the Executive Mayor, within 10 days after the end of each quarter.

1. Bids and formal quotations that was Awarded By The Bid Adjudication Committee and Directors

Attached please find as Addendum 1 the report for the quarter, 01 January till 31 March 2015.

2. Awards to Close Family Members of Persons in the Service of the State

Business	Date	Invoice	Amount	Interest
PJ Sound & Vision	16/01/2015	15054854	R 3 500.00	❖ Sons, Mr. PJ Julies and Mr. J.Julies is employed as Vehicle Inspections & Traffic Officer and machine operator at electrical and traffic services at the Beaufort West Municipality
Karoo Motors Werks winkel	2//01/2015 29//02/2015 26/03/2015	15055063 15055984 15056458	R 67 908.66 R70 149.90 R67 599.99	 Spouse, Mrs. Anna- Marie van der Merwe is employed with the Department of Health

				Services
Karoo Drukkery	12/01/2015	15054779	R 13 332.00	Wife, Mrs. S Munro is employed at the Department of Health.
Avril's Catering	26/01/2015 03/02/2015	15055362	R 6 075.00 R 7 075.00	Daughter, Me. M Johnson employed with the Department of Correctional Services.
Sonneblom Bloemiste	07/01/2015 05/02/2015	15054758 15055408	R 8 500.00 R 2 500.00	Son, Mr H Jack is currently employed at the Beaufort West Municipality on a contract basis.
Karoo Beton Werke	09/02/2015 17/02/2015 05/02/2015 27/02/2015	15055985	R3 690.00 R3 613.00 R2 700.00 R10 800.00	 Spouses, Mr A Swanepoel en Mrs E Klazen are employed with the Department of Correctional Services and Education
B&B Sweiswerke	05/01/2015 28/01/2015 10/02/2015 20/02/2015 28/01/2015	15054686 15055050	R 7 814.65 R 5 382.50 R 2 400.00 R 4 200.00 R 17 071.50	Son, Mr A.C Du Plessis is currently employed by Department of Education as a teacher.

3. Monthly Report on Deviations and Minor Breaches

The Supply Chain Management Policy states in Paragraph 10.3.1: "The accounting officer may dispense with the official procurement processes established by this policy and may procure any required goods or services through any convenient process, which may include direct negotiations, but only –

- (b) if such goods or services are produced or available from a single provider only;
- (d) in any other exceptional case where it is impractical or impossible to follow the official procurement processes"

Attached please find a schedule of Deviations and Minor Breaches approved by the Accounting Officer as Addendum 2.

❖ There are no minor breaches to be reported for period 01 January till 31 March 2015.

In terms of Section 21(a) of the Systems Act the report must also be advertised in the local media and placed on Council's notice boards and website.

Addendum 1
FORMAL WRITTEN QUOTATIONS AND BIDS AWARDED BY BID ADJUDICATION COMMITTEE AND DIRECTORS

Bid #	Item	Bids Received	Bid Amount	Awarded to	Remarks
SCM 07/2015	Supply, delivery, installation, maintenance of a photocopier on a multi lease year contract	NashuaPinnacle SystemsKonica MinoltaRicoh	❖ R 290 541.10❖ R 279 703.78	Nashua	
SCM 12/2015	Contract for the Upgrading of streets in Murraysburg	TruconDe JagerLoodgieters	R2 205 544.32R2 137 231.53	 De Jager Loodgieters 	
SCM 12/2015	Nominated Sub-contractor for the Upgrading of streets in Murraysburg	 Qukwana's Contractors Share-a-Deal 184 Q&K Projects MR B Civils JMG Solutions 	 R265 494.60 R351 135.95 R153 084.33 R340 546.50 R174 019.86 	❖ Q&K Projects	
SCM 13/2015	Contract for the Upgrading of Dliso & Matshaka Street	 De Jagers Loodgieters Trucon ATN Group Benver Civils 	 R2 159 522.06 R2 127 252.26 R3 832 931.66 R1 836 755.80 	❖ Benver civils	
SCM 13/2015	Nominated Sub-contractor for the Upgrading of Dliso & Matshaka Street	 Aletta v Staden Maintenance BK JMG Solution Q&K Projects Bhathu Pele Benedict 10BOA t/a Katlego Inv Nocawe Camagu t/a Rekaofola Co Elizar Onderneming Inyameko Trading 445 CC NE Nggandela 	 R167 166.50 R172 166.90 R145 795.80 R245 994.40 R205 393.23 R221 720.31 R201 572.40 R164 308.20 R 	❖ Q&K Projects	
SCM 19/2015	Contract for the Upgrading of	❖ NE Ngqandela ❖ Qukwana's	❖ R 188 944.06	❖ Qukwana's	Bid was advertised and

Voortrekker and Pastorie	Contractors	❖ R 210 492.45	Contractors-	only this two tenders
Intersection In Murraysburg	Share a Deal		R68 164.00	were received on 09
				January. Due to the
				fact that bids was found
				both non-responsive
				and more than
				budgeted amount for
				labour, it was resolved
				that work be done by
				Qukwana's Contractors
				and local labour in
				Murraysburg be used.

Addendum 2

		DEVIA	ATIONS APPROVED BY MUNICIPAL MANAGER FOR JANUARY				
APPLICABLE PARAGRAPH IN SCM POLICY		SUPPLIERS	AMOUNT	DATE	REASON FOR DEVIATION		
(b)	Sole Supplier	Karoo Betonwerke	R 10 800,00	20/01/2015	Manufacturer of concrete products locally		
		Dura-Bump	R 39 085,00	05/01/2015	Install speedhumps in Danie Theron street and School street.		
		CQS	R 231 408,60	21/01/2015	Sole provider and condition of grant funding		
		Sebata	R 129 606,60	15/01/2015	Upgrade of revenue management systes- master name cellular and other details on Sebata FMS		
		Spectrum Communications	R 9 104,00	21/01/2015	Repair of equipment- Telementry system is developed and owned by Spectrum for the Municipality		
(d)	Any exceptional case where it is impractical or	Sonneblom Bloemiste	R 8 500,00	06/01/2015	Décor for the function of the minister		
	impossible to follow the	PJ Sounds	R 3 500,00	13/01/2015	Provides sound for a community meeting		
	official procurement processes	Metler's Devine catering	R 30 000,00	08/01/2015	Supply catering for the community meeting the 8th of January 2015		
	P	Josticare	R 3 814,00	05/01/2015	Pauper Burial for E Sauls		
		PG Glass	R 2 323,04	15/01/2015	Only local supplier that can repair the windows		
		Penny Pinchers	R 3 275,98	05/01/2015			
			R 3 149,92	22/01/2015			
			R 2 526,91	20/01/2015			
			R 5 229,95	28/01/2015			
			R 19 315,83	05/01/2015	Only local service provider that can supply the materials		
		SM Consultants	R 7 350,00	12/012015	Service provider for the distribution of traffic summonses		
		Tango Civils and Plant Hire	R 3 420,00	05/01/2015	Recycling is using a forklifter daily and Tango civils is hiring theirs out monthly.		
(d(v)	The appointment of any person to provide professional advice or services is less thant R200 000 or any greater amount	Crawfords Attorneys	R 7 500,00	19/01/2015	Local official law practitioner handling the transportations and legal matters		
(d)(i)	Any contract relating to the publication of notices and advertisements by the municipality	Die Courier	R 9 410,32	28/01/2015	Local newspaper circulating in Central Karoo District		

(d)(ii)	any contract with an organ of state, a local authority or a public utility corporation or company	Department of Transport	R 10 507,00	26/01/2015	Prodiba is appointed by the department of transport for the issuing of driving licence cards
(d)(vi)	ad-hoc repairs to plant and	George Lawnmowers	R 9 056,55	16/01/2015	Repair tri-cycle lawnmower
	equipment where it is not possible to ascertain the	BW Precision Motor Eng	R 5 875,56	16/01/2015	CZ 3906 - Specialised repairs to the refuse truck of community services
	nature or extent of the work required in order to	-	R 2 097,60	22/01/2015	CZ 15926 - Specialised repairs to the Nifty
	call for bids.	Karoo lugreeling en verkoeling	R 2 450,00	06/01/2015	Stripping, testing and repairs to airconditioner at the Asset clerk(W Petersen) office.
			R 3 950,00	12/01/2015	Stripping, testing and repairs to airconditioner at the Mayors office.
		Hilbert Radios	R 14 680,00	26/01/2015	
			R 7 765,26	23/01/2015	Repairs to the Kenwood repeater

			DEVIATIONS AI	PROVED BY	MUNICIPAL MANAGER FOR FEBRUARY
APPI	ICABLE PARAGRAPH IN	SUPPLIERS	AMOUNT	DATE	
(-)	SCM POLICY	- ·	D 000000	47/00/0045	REASON FOR DEVIATION
(a)	Emergency	Tricom	R 2 980,00	17/02/2015	The irrigation pump's impeller packed up, brought one at Tricom for Rugby field
(b)	Sole Supplier	Karoo Vleisboere	R 2 126,21	02/02/2015	
			R 2 803,12		Sole supplier in Murraysburg that can supply the stock
		Vastrap	R 18 000,00	05/02/2015	Sole contractor that can rent out the TLB machine in Murraysburg
		Beaufort alarms	R 2 793,00	27/02/2015	
		Karoo	R 3 613,00	17/02/2015	Sole Manufacturer of concrete procucts in Beaufort West
		Betonwerke	R 3 690,00	09/02/2015	Sole manufacturer of concrete products in Beaufort west
		Penny Pinchers	R 4 601,84	02/02/2015	
			R 2 026,89	02/02/2015	
			R 3 334,46	02/02/2015	
			R 2 235,60	02/02/2015	
			R 2 621,48	02/02/2015	Sole service provider that can supply the stock locally
		Isak Goeieman	R 6 500,00	16/02/2015	Only registered funeral service provider in Murraysburg for the pauper burials
		Elster Kent Metering	R 47 423,77	20/02/2015	Manufacturer of Kent prepaid meters and accessories
		B&B Sweiswerke	R 4 200,00	16/02/2015	Sole local supplier that can pull and lower borehole pump in Kuilspoort
			R 3 500,00	01/05/2015	Sole local supplier that can pull and lower borehole pump in Hansrivier
		Sebata Municipal	R 218 880,00	02/02/2015	
		Services			Implement the SCM module on the current financial system
		Probou	R 5 825,00	03/02/2015	Probou is the only supplier that quoted for an aquatek filter lid.
(d)	Any exceptional case where it is impractical or	E&D Catering	R 3 000,00	02/02/2015	Only available supplier for catering on saterday 24th January 2015 at the Sports pub
	impossible to follow the official procurement	Sonneblom Bloemiste	R 2 500,00	02/02/2015	Only available supplier to do the Décore on the Saterday 24th January 2015 at the Sportspub
	processes	Essop Multisave	R 2 379,70	02/02/2015	They provide the snacks and cooldrinks on the 24th January 2015 at the Sportspub
		SM Consultant	R 7 500,00	25/02/2015	Service provide for the distribution of traffic summonses.
		Lithotech	R 7 182,00	20/02/2015	Specialised printing works, company has the templates for the

					printing of cheques
		Nyala Communications	R 3 499,00	02/02/2015	The only service provider for internet services
		Mobicast	R 252 393,85	26/02/2015	Mobicast is the only service provider that can deliver the stock
(d(v)	The appointment of any	Sebata	R 218 880,00	02/02/2015	Implement the SCM module on the current financial system
	person to provide professional advice or	Chris Swartz Eng	R 17 670,00	17/02/2015	Upgrading of municipality's current wastewater risk abatement plans
	services is less thant R200 000 or any greater amount	Ignite Advisory Services	R 52 603,31	05/02/2015	Contino Dravidor for Dorformano Management System
(d)(i)	Any contract relating to	Media 24	R 6 468,59	03/02/2015	Service Provider for Performance Management System SCM 15/2015 Notice no 11/2015 Tender advert
(4)(1)	the publication of notices and advertisements by the	Human Communications	R 22 102,80	02/02/2015	Placement of advertisements on behalf of municipality-Advert for the Director of Community services
	municipality	Die Courier	R 3 373,26	02/02/2015	Only local newspaper circulating in Central District Karoo
(d)(vi)	ad-hoc repairs to plant	Hilbert Radios	R 4 620,43	03/02/2015	Radios sent for repairs
	and equipment where it is not possible to ascertain	Distribution Power Economy	R 31 000,00	17/02/2015	The service provider for the Municpality's load control plant and the yearly maintenance on the plant
	the nature or extent of the work required in order to call for bids.	Auto motor Traffic Signal	R 6 121,80	23/02/2015	Repair of robot controller
	can for bigs.	George Lawnmowers	R 2 965,31	16/02/2015	Lutian Plate Compactor - repair compacter unpractical to send machine around for quotations
		Barloworld	R 5 461,06 R 8 873,76	11/02/2015 16/02/2015	CZ 7713 - Repair Grader - Agents of Cat Parts. Specialised works
		Propshaft Engineering	R 8 195,00	18/02/2015	CZ 4032 - This is an emergency vehicle that must re repaired.

			DEVIATIONS	APPROVED BY	MUNICIPAL MANAGER FOR MARCH
APPLIC	CABLE PARAGRAPH IN SCM POLICY			DATE	REASON FOR DEVIATION
(b)	Sole Supplier	Cape Mowers CC	R 93 480,00	02/03/2015	Completely refurbished toro greenmaster for the golf course.
		Dura Bump	R 76 940,00	23/03/2015	Sole manufacturer of the traffic calming speedbumps in Renier, Morkel street and Mattheus Ave.
		Vastrap Grondverskuiwing	R 5 492,97	13/03/2015	Only available supplier in Murraysburg with equipment for grading the streets
		Mindmuzik	R 6 762,15	03/03/2015	Sole distributor of all the learners licence tests material in SA on behalf of HSRC
		Gene Louw Traffic College	R 8 337,26	01/03/2015	The only registered and accredited training centre in the Western Cape that provides traffic training
		Karoo Fire	R 2 950,00	30/03/2015	Sole supplier that can service fire extinguishers at engineering department
		B&B Sweiswerke	R 2 800,00	19/03/2015	Sole supplier that can pull and lower borehole pumps
(d)	Any exceptional case where it is impractical	C Fortuin	R 9 720,00	02/03/2015	Available supplier for the hiring of scaffolding for construction work at Mandela Square and municipal buildings
	or impossible to follow the official	Essop Multisave	R 3 257,45	17/03/2015	The only supplier that will supply household items to the Municipality on account
	procurement processes	Hotel Verde	R 3 128,00	19/03/2015	Training was held at venue for construction regulations training for JCL Smit and C Wright.
		KFC	R 3 884,97	11/03/2015	Catering for 60 people for meeting with SEDA
		Wiegies transport	R 2 900,00	11/03/2015	Transport of learners from Nelspoort to Beaufort West and back for SEDA meeting
		Lottering transport	R 2 800,00	19/03/2015	Transport of learners from Murraysburg to Beaufort west and back for SEDA meeting
		Skuza's Transport	R 2 200,00	11/03/2015	Transport of learners from Murraysburg to Beaufort west and back for SEDA meeting
		Nyala Communications	R 3 499,00	31/03/2015	The only service provider for internet services
			R 3 645,00	21/01/2015	Flight ticket for Mr F Sabbat
		Harvey World Travel Group	R 9 507,00	17/02/2015	Flight tickets for Mr D Hawker, Mr M Furmen and Mr T Prince to
			R 6 912,78	19/02/2015	attend meeting at CETA head office.
(d(v)	The appointment of	SB Naidoo	R 7 382,07	06/03/2015	Balju services in Beaufort west
	any person to provide professional advice or	Ignite Advisory Services	R 14 563,50	11/03/2015	Service Provider for Performance Management System
	services is less thant R200 000 or any	SM Consultant	R 23 850,00	11/03/2015	Service provide for the distribution of traffic summonses.

	greater amount				
(d)(i)	Any contract relating		R 6 468,59		Adverts for the Tenders. Systems Act S21 states that any
	to the publication of		R 6 468,59	04/03/2015	communications must be published in newspaper. SCM
	notices and	Media 24	R 6 468,59		23&24/2015
	advertisements by the municipality		R 6 468,59	26/03/2015	Adverts for SCM 27/2015 Financial dashboard tool and SCM
	manicipality		R 6 468,59	20/03/2013	26/2015 Flatbed drop side diesel LDV
		Die Courier	R 44 017,30	27/03/2015	Local newspaper circulating in Central Karoo District
(d)(vi)	ad-hoc repairs to plant	CP Nel	R 4 029,01	11/03/2015	CZ 7325 - Repairs, nearest agents
	and equipment where	Barloworld	R 7 437,26	31/03/2015	CZ 5169 - TLB Vehicle under guarantee, must be serviced by
	it is not possible to				agent
	ascertain the nature or extent of the work		R 6 258,03	31/03/2015	CZ 7713 - Grader agents. Nearest supplier to do specialised
	required in order to	DO 01	D 0 500 00	10/00/00/15	work
	call for bids.	PG Glass	R 2 500,00	19/03/2015	CZ 4032 - Replacement of windscreen of vehicle CZ 4032-
	0411 101 101401	Lupitor Towing	D 2 200 00	10/02/2015	Insurance claim, the excess value
		Jupiter Towing	R 2 300,00	19/03/2015	CZ 2295 - Tow in bakkie and trailer 10 km outside Beaufort West after hours
			R 2 051,89	30/03/2015	Sprinkaan Yamaha lawnmower - Nearest agent to do repairs
				30/03/2015	
			R 2 525,33		Sprinkaan Robin lawnmower - Nearest agent to do repairs
		George Lawnmowers	R 5 703,59	30/03/2015	Sprinkaan Yamaha lawnmower - Nearest agent to do repairs

Ratified on:	
Ratified by:	J.Booysen
	Municipal Manager
Signed:	



MUNISIPALITEIT - MUNICIPALITY - UMASIPALA-WASE BEAUFORT-WES/BEAUFORT WEST/BHOBHOFOLO

KANTOOR VAN DIE DIREKTEUR: FINANSIËLE DIENSTE

OFFICE OF THE DIRECTOR: FINANCIAL SERVICES

Rig asseblief alle korrespondensie aan die Munisipale Bestuurder/Kindly address all correspondence to the Municipal Manager/Yonke imbalelwano mayithunyelwe kuMlawuli kaMasipala

Verwysing Reference

6/1/1/1

Isalathiso

Navrae

Enquiries (mev.) S Pothberg

Imibuzo

Datum

Date

Umhla

2015 07 13

e-pos / e-mail: treasury@beaufortwestmun.co.za

Kerkstraat 15 Church Street

Privaatsak / Private Bag 582 Faks/Fax: (023) 4148105

> **BEAUFORT-WFS BEAUFORT WEST BHOBHOFOLO**

Tel. (023) 4148100

6970

MEMORANDUM TO THE MUNICIPAL MANAGER

SUPPLY CHAIN MANAGEMENT QUARTERLY IMPLEMENTATION REPORT: 4th QUARTER: 01 **APRIL - 30 JUNE 2015**

1. EXECUTIVE SUMMARY

In terms of paragraph 1.9 of Council's Supply Chain Management Policy, the Accounting Officer must submit a report on the implementation of the policy to the Executive Mayor, within 10 days after the end of each quarter.

2. AWARDS OF COMPETETIVE BIDS AND FORMAL QUOTATIONS IN TERMS OF SUB-**DELEGATIONS**

In terms of Section 5(3), an official or bid adjudication committee to which the power to make final awards has been sub-delegated must within five days of the end of each month submit to the accounting officer a written report containing particulars of each final award made by such official or committee during that month.

The Municipal Manager has sub-delegated the power to award Competitive Bids to the Bid Adjudication Committee and Formal Written Price Quotations to the Heads of Departments. The Awards made in terms of these sub-delegations are attached per Annexure A. Attached please find as Addendum 1 the awards that was made by Bid Adjudication Committee and Directors for quarter 01 April to 30 June 2015.

3. MONTHLY REPORT ON DEVIATIONS AND MINOR BREACHES

The Supply Chain Management Policy states in Paragraph 10.3.1: "The accounting officer may dispense with the official procurement processes established by this policy and may procure any required goods or services through any convenient process, which may include direct negotiations, but only -

- (b) if such goods or services are produced or available from a single provider only;
- (d) in any other exceptional case where it is impractical or impossible to follow the official procurement processes"

Schedule of deviations approved by the Accounting Officer is Addendum 2.

There are no minor breaches to be reported.

4. SUPPLY CHAIN MANAGEMENT COMPLIANCE ASSESSMENT

In terms of Section 5 (3) and 5 (4) of the Municipal Finance Management Act 53 of 2003, the Provincial Treasury must amongst others, fulfill its responsibilities in terms of this Act, assist the National Treasury in enforcing compliance with the measures established in terms of Section 216(1) of the Constitution and must monitor compliance with this Act by municipalities in the Province.

Provincial Treasury has visited Beaufort West municipality on 20 May to conduct an SCM compliance to assess whether or not the Municipality adheres to its supply chain management policy and other statutory requirements governing supply chain management when performing supply chain management functions.

The methodology adopted included but was not limited to the following:

- ❖ An evaluation against the supply chain management legislation, policy and procedure;
- Random sampling of source documents;
- Interviews with supply chain management practitioners and other role players and
- Observation, questionnaires, inspection analysis, verification, analytical review of source documents.

Attached find report from Provincial Treasury with recommendation as Addendum 3.

5. AWARDS TO CLOSE FAMILY MEMBERS OF PERSONS IN THE SERVICE OF THE STATE

Business	Date	Invoice	Amount	Interest
Karoo Motors Werks winkel	30//04/2015 04/05/2015	15057198 15057237 15058432	R24 960.30 R 66 219,18 R 39 55.22	Spouse, Mrs. Anna- Marie van der Merwe is employed with the Department of Health Services
Ingozi	01/04/2015	15056679	R13 500.00	Spouses, Mr. F Pieters

Construction & General Services	29/06/2015	15058434	R 2 000.00	and Mr. B Visser is currently employed at the Beaufort West Municipality.
B&B Sweiswerke	30/04/2015 06/05/2015 09/06/2015 09/06/2015 15/06/2015	15057182	R33 412.35 R 4 975.00 R 2 800.00 R 7 882.00 R 5 800.00	Son, Mr A.C Du Plessis is currently employed by Department of Education as a teacher.
Karoo Drukkery	04/05/2015 05/05/2015	15057231	R 5 090.00 R 17 100.00	 Wife, Mrs. S Munro is employed at the Department of Health.
Karoo Beton Werke	28/05/2015		R 7 800.00	 Spouses, Mr A Swanepoel en Mrs E Klazen are employed with the Department of Correctional Services and Education
Avril's Catering	26/06/2015	15058297	R 4 500.00	 Daughter, Me. M Johnson employed with the Department of Correctional Services.
Beaufort West Luxury Coaches	16/06/2015		R 3 000.00	Son, Warren Johnson, is employed at the Beaufort West Municipality. Daughter in law, B Johnson is employed as a traffic officer at Department of Community Safety.

In terms of Section 21(a) of the Systems Act the report must also be advertised in the local media and placed on Council's notice boards and website.

Mr. F Sabbat

Addendum 1
FORMAL WRITTEN QUOTATIONS AND BIDS AWARDED BY BID ADJUDICATION COMMITTEE AND DIRECTORS

Bid #	Item	Bids Received	Bid Amount	Awarded to	Remarks
SCM 16/2015	Supply and Delivery of Fencing Material	 Flashcor 146 CC October Sky Plant Hire & Supplies Sharon Rose Trading CC 	❖ R 138 892,29❖ R 116 611,85❖ R 80 940,00	Sharon Rose Trading CC	
SCM 21/2015	Supply and delivery of Protective Clothing for 3 year period	 Central Karoo Events Proudly Karoo Safe Pro CK Safety & Laundry TRF Sport Wise concepts & marketing Solutions Bluestone Designs Pienaar Bros 	❖ Bidders submitted unit prices per item	 Central Karoo Events Proudly Karoo Safe Pro TRF Sport Wise concepts & marketing Solutions Bluestone Designs Pienaar Bros 	Bids were awarded to bidder that scored the highest points for price and preference for items requested.
SCM 22/2015	Supply and Delivery of waterworks material	 Ikapa Reticulation and Flow CC October Sky Plant Hire & Supplies DPI Trading Civil Corp CC 	* R 278 114,40 * R 236 800,80 * R 232 218,00 * R 250 686,00	❖ Ikapa Reticulation and Flow CC	Bids received from October Sky and DPI Trading were found non- responsive.
SCM 23/2015	Supply And Delivery Of One New Diesel Driven Truck Fitted With A Hydraulic Crane And Tipper Load Body	 Golden Dividend 536 Imperial Truck Centre Moipone Group of Companies AAD t/a Truck & Bus Shorts Nissan Phambili Services 	 ★ R 1 076 616.00 ★ R 1 197 000.00 ★ R 1 203 067.00 ★ R 1 598 513,98 ★ R 1 000 210.00 ★ R 1 074 820,50 ★ R 1 304 969,40 	❖ AAD t/a Truck & Bus	
SCM 24/2015	Supply and Delivery of a 1 ton	Rico Trailers	❖ R 29 526.00	Savanah	Rico Trailers and

	utility trailer	* *	Challenger Trailers Savanah Trailers Integral Safety Products	* *	R 37 039.85 R 41 488.00 R 42 704.40		Trailers	Savannah requested upfront delivery, quotation Savannah were accepted.	Trailer deposits before therefore from Trailers
SCM 26/2015	Supply and delivery of a 1.3 ton flatbed drop side diesel LDV	*	Huyndai Graaff Reinet	*	R 242 076,00	*	Huyndai Graaff Reinet		
SCM 27/2015	Supply and delivery of financial DASHBOARD tool for the Financial Department	*	Globetom Trading	*	R 278 816,64	*	Globetom Trading		
SCM 28/2015	Supply and delivery of G5 Calcrete	*	Flashcor 146 CC	*	R 180 000.00	*	Flashcor 146 CC		
SCM 29/2015	Upgrading of Kwa - Mandlenkosi Library - Carpentry	*	Mr Fix it Flashcor 146 CC	* *	R 45 536,00 R 126 237,90	*	Mr Fix it		
SCM 29/2015	Upgrading of Kwa - Mandlenkosi Library - Renovations	*	Brilliant Projects Maintenance Mr Fix It Flashcor 146 CC	* *	R 220 192,10 R 230 000,00 R 208 403,40	*	Flashcor 146 CC		
SCM 30/2015	Professional Services: Short Term Insurance Portfolio 01 July 2015 – 30 June 2018	* * * * * * * * * * * * * * * * * * *	Lateral Unison Marsh AON Nico Swart Consultancy Westwood	* * * *	R 2 624 427.00 R 2 433 975.00 R 2 055 950.00 R 1 703 712.00 R 2 771 459.26	*	AON		

Addendum 2

			DEVIATIONS A	APPROVED B	Y MUNICIPAL MANAGER FOR APRIL
APPLICA	BLE PARAGRAPH IN SCM POLICY	SUPPLIERS	AMOUNT	DATE	REASON FOR DEVIATION
(b)	Sole Supplier	Spectrum Communications	R 9 671,00	01/04/2015	Telemetry system was created by spectrum and must be repaired by them
		Middleton Geomatics	R 4 788,00	01/04/2015	Replace the pegs for Erf 8980 - beacon relocation
		Penny Pinchers	R 5 009,33	01/04/2015	Materials needed urgently to do repairs on buildings. Sole local supplier that can supply the stock
		Elster Kent Kent	R 267 124,66	01/04/2015	
		Metering	R 71 135,66	29/04/2015	The sole manufacturer of Elster meters and strainers
		Actebis	R 2 827,20	07/04/2015	Transport and dispose of hazardous waste
		PG Glass	R 6 650,00	01/04/2015	Supplier made custom build sliding door for the VIP lounge at the Rustdene sports pub.
		Landis & Gyr	R 3 043,80	01/04/2015	Manufacturer and supplier of electricity meters
(d)	Any exceptional case where it is impractical or impossible to follow the official procurement	0.5.4.	D 0 0 4 0 0 0	07/04/0045	Rent scaffolding for work to be done at Mandela Square and
(-1/)	processes	C Fortuin	R 2 640,00	07/04/2015	Municipal buildings
(d(v)	The appointment of any person to provide	S B Naidu	R 6 129,27 R 5 104,92	20/04/2015 20/04/2015	Balju services in Beaufort west
	professional advice or services is less thant	Ignite Advisory services	R 29 233,88	28/04/2015	Service provider for Performance Management system
	R200 000 or any greater amount	SM Consultants	R 26 400,00	21/04/2015	Service provider for the distribution of traffic summonses
(d)(i)	Any contract relating to the publication of notices and advertisements by the municipality	Media 24	R 6 468,59	22/04/2015	Publication of advertisement SCM 23/2015 in Die Burger, newspaper circulating in Western Cape.
(d)(ii)	Any contract with an organ of state, a local authority or a public utility corporation or company	Department of Transport	R 17 222,00	28/04/2015	Prodiba is appointed by the department of transport for the issuing of driving license cards
(d)(vi)	Ad-hoc repairs to plant and equipment where it is	The Workshop	R 3 910,00	01/04/2015	Sole local supplier that can do mechanical repairs. The clutch was repaired

not possible to ascertain	Raakvat Verhurings	R 2 120,86	16/04/2015	In the absent of the Municipality's Bomag, which was repaired,
the nature or extent of the				they rented one.
work required in order to	Barlow world	R 17 411,66	29/04/2015	
call for bids.				Agent for CAT machinery-repairs for CZ 7713

		DEVIATIONS APPROV	ED BY MUNICIP	AL MANAGEI	R FOR MAY
APPLIC	ABLE PARAGRAPH IN SCM	SUPPLIERS	AMOUNT	DATE	
POLICY	(REASON FOR DEVIATION
(b)	Sole Supplier	B & B Sweiswerke	R 4 975,00	06/05/2015	Pull and drag borehole pump in Lemoenfontein north
		Raakvat Verhuring	R 2 850,00	28/05/2015	Sole supplier that rent out the poker Vibrator in Beaufort west
		PG Glass	R 13 058,70	29/05/2015	Sole local service provider that can supply and install aluminum glass sliding doors for library in Church street
		Penny Pinchers	R 106 769,81	29/05/2015	
			R 7 877,78	19/05/2015	
			R 4 323,91	26/05/2015	
			R 8 206,18	15/05/2015	Only local supplier that has material available for repair works
		Karoo Beton Werke	R 7 800,00	28/05/2015	Manufacturer of concrete material locally
		Essop Multi save	R 7 155,02	19/05/2015	The expenditure was for the ward committee public participation process in Merweville for ward 7
(d)	Any exceptional case				Recycling have to use a fork lifter on a daily basis, Tango Plant &
	where it is impractical or	Tango Plant & Hire	R 6 840,00	05/05/2015	Hire is the only company that could provide us this service
	impossible to follow the	New Fountain	R 5 500,00	08/05/2015	The church was hired for indigent applications in Prince Valley.
	official procurement	Ministries	D 0 000 00	07/05/0045	Must be renewed every year.
	processes	New Fountain Ministries	R 2 000,00	27/05/2015	The church was hired for the budget meeting including sound
(d(v)	The appointment of any person to provide professional advice or services is less than R200 000 or any greater amount	SM Consultants	R 18 450,00	27/05/2015	Service provider for the distribution of traffic summonses
(d)(ii)	Any contract with an organ of state, a local authority or a public utility corporation or company	Department of Transport	R 5 372,00	15/05/2015	Prodiba is appointed by the department of transport for the issuing of driving license cards
(d)(vi)	ad-hoc repairs to plant and equipment where it is not	Barloworld Equipment	R 17 411,66	04/05/2015	CZ 7713 - Grader - Specialized works by Barloworld agents & transport included

possible to ascertain the	WCC Cables	R 210 480,00	27/05/2015	Repair of switchgears and transformers
nature or extent of the	George	R 2 094,64	27/05/2015	
work required in order to	Lawnmowers			Repair of water pump - agent for parts
call for bids.	Karoo Lugreeling &			
	verkoeling	R 2 394,00	27/05/2015	Service the air conditioners at the Mimosa en Town Libraries

			DEVIATIONS	APPROVED B	SY MUNICIPAL MANAGER FOR JUNE
APPLI	CABLE PARAGRAPH IN SCM POLICY	SUPPLIERS	AMOUNT	DATE	REASON FOR DEVIATION
(b)	Sole Supplier	CTE Water Tech	R 6 145,68	08/06/2015	Calibrate engineering instruments on site with water & waste water engineering
		B &B Sweiswerke	R 2 800,00	09/06/2015	Pull and lower of borehole pumps in Hansrivier 15
			R 7 882,00	09/06/2015	Pull and lower of borehole pumps in Noord einde South
		Caddie	R 11 400,00	11/06/2015	Upgrade of software program - Caddie conversion and maintenance fee
		Karoo Vleisboere Koperasie	R 3 634,57	17/06/2015	Karoo Vleis boere is the sole supplier in Murraysburg that can supply the material
		Actebis 286 CC	R 2 696,10	30/06/2015	Sole supplier for the removal of hazardous waste storage equipment on a quarterly basis
(d)	Any exceptional case	Art work Welding	R 168 405,00	17/06/2015	Upgrading of the Mimosa Library-palisade fencing
	where it is impractical or	B &B Sweiswerke	R 5 800,00	16/06/2015	Only available supplier that could supply ref 245 weld mesh
	impossible to follow the official procurement	The Koup Butchery	R 4 724,10	22/06/2015	Supply of meat for Ward function
	processes	Essop	R 3 002,04 R 3 269,58	12/05/2015	Essop is the only supplier that will supply the Municipality with material on credit.
		Juta	R 7 005,00	26/06/2015	We have a subscription with Juta, and they send the updated legislation to the municipality
		Beaufort West Luxury Coaches	R 3 000,00	16/06/2015	Youth day function, the Municipality is responsible for the transport
		Tsogo Sun-Cape Sun	R 2 790,00	18/05/2015	Accommodation for Mayor - Mr. T Prince
		Ruth Avenue Guest House	R 5 600,00	20/05/2015	Accommodation for Councilor Furmen
(d(v)	The appointment of any person to provide professional advice or services is less thant R200 000 or any greater	D Koopman	R 29 224,00	24/06/2015	Drawing of plans and specifications

	amount				
(d)(i)	Any contract relating to the publication of notices and advertisements by the municipality	Media 24	R 21 130,72	08/06/2015	Adverts for the Tenders. Systems Act S21 states that any communications must be published in newspaper. Notice 62,64&65/2015
(d)(ii)	any contract with an organ of state, a local authority or a public utility corporation or company	Central Karoo District Municipality	R 47 110,19	30/06/2015	Grading of gravel roads in Murraysburg and Merweville
(d)(vi)	ad-hoc repairs to plant and equipment where it is	The Workshop	R 2 034,00	17/06/2015	The only workshop in Murraysburg that can do repairs on vehicles-CZ 16710
	not possible to ascertain the nature or extent of the	George Lawnmowers	R 4 409,75	25/06/2015	Agent for falcon blades for lawnmowers
	work required in order to call for bids.	Peninsula Water treatment	R 7 638,00	08/06/2015	Strip and repairs to Gas regulator, flow tube assembly and Vacuum injector work done
		WCC Cables	R 38 475,00	01/06/2015	Faulty switchgear and transformers were sent to WCC Cables on
			R 182 400,00	01/06/2015	repairs on equipment, the equipment had to be disassemble and strip to ascertain the extent of the work

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Ratified by:	J.Booysen
·	Municipal Manager
Signed:	
-	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

		2015	2014
45	ADDITIONAL DISCLOSURES IN TERMS OF MUNICIPAL FINANCE MANAGEMENT ACT (CONTINUED)	R	R

45.8 Other non-compliance

MFMA Section 65(2)(b)

Adequate management, accounting and information system was not in place which accounted for creditors.

MFMA Section 65(2)(e)

The municipality had experienced cash flow problems during the year as a result of which creditors were not always paid within 30 days of date of statement or invoice as required.

MFMA Section 15

Expenditure was not only incured in terms of an approved budget and within the limits of the amounts approved for the different votes in an approved budget.

MFMA Section 165
The municipality had shortcomings/deviations with regard to the internal audit function.

MFMA Section 166
The municipality had shortcomings/deviations with regard to the audit committee.

MFMA Section 32(4)
Report pertaining to unauthorised, irregular, fruitless and wasteful expenditure have not been submitted to all relevant parties.

CAPITAL COMMITMENTS 46

Commitments in respect of capital expenditure:

Approved and contracted for:	5 971 139	3 873 376
Infrastructure	5 971 139	3 873 376
Total	5 971 139	3 873 376
This expenditure will be financed from:		
Government Grants	5 971 139	3 873 376
	5 971 139	3 873 376

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

47 FINANCIAL RISK MANAGEMENT

The activities of the municipality expose it to a variety of financial risks, including market risk (comprising fair value interest rate risk and cash flow interest rate risk), credit risk and liquidity risk. The municipality's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the municipality's financial performance.

(a) Foreign Exchange Currency Risk

The municipality does not engage in foreign currency transactions.

(b) Price risk

The municipality is not exposed to price risk.

(c) Interest Rate Risk

As the municipality has significant interest-bearing liabilities, the entity's income and operating cash flows are substantially dependent on changes in market interest rates.

The municipality analyses its potential exposure to interest rate changes on a continuous basis. Different scenarios are simulated which include refinancing, renewal of current positions, alternative financing and hedging. Based on these scenarios, the entity calculates the impact that a change in interest rates will have on the surplus/deficit for the year. These scenarios are only simulated for liabilities which constitute the majority of interest bearing liabilities.

The municipality did not hedge against any interest rate risks during the current year.

The potential impact on the entity's surplus/deficit for the year due to changes in interest rates were as follow:	2015 R	2014 R
0.5% (2014 - 0.5%) Increase in interest rates	(11 031)	(30 769)
0.5% (2014 - 0.5%) Decrease in interest rates	11 031	30 769

(d) Credit Risk

Credit risk is the risk that a counter party to a financial or non-financial asset will fail to discharge an obligation and cause the municipality to incur a financial loss.

Credit risk consist mainly of cash deposits, cash equivalents, trade and other receivables and unpaid conditional grants and subsidies.

Receivables are disclosed net after provisions are made for impairment and bad debts. Trade debtors comprise of a large number of ratepayers, dispersed across different sectors and geographical areas. Ongoing credit evaluations are performed on the financial condition of these debtors. Credit risk pertaining to trade and other debtors is considered to be moderate due the diversified nature of debtors and immaterial nature of individual balances. In the case of consumer debtors the municipality effectively has the right to terminate services to customers but in practice this is difficult to apply. In the case of debtors whose accounts become in arrears, Council endeavours to collect such accounts by "levying of penalty charges", "demand for payment", "restriction of services" and, as a last resort, "handed over for collection", whichever procedure is applicable in terms of Council's Credit Control and Debt Collection Policy.

The credit quality of receivables are further assessed by grouping individual debtors into different categories with similar risk profiles. The categories include the following: Bad Debt, Deceased, Good payers, Slow payers, Government Departments, Debtors with Arrangements, Indigents, Municipal Workers, Handed over to Attorneys and Untraceable account. These categories are then impaired on a group basis based on the risk profile/credit quality associated with the group.

The ageing of amounts past due and not impaired is as follows:

	Non-Exchange Receivables R	Exchange Receivables R	Total R
2015	"		
1 month past due 2 + month past due	211 101	2 088 716 6 656 806	2 299 817 6 656 806
Total	211 101	8 745 522	8 956 623
2014			
1 month past due 2 + month past due	694 551	1 886 692 7 523 307	2 581 243 7 523 307
Total	694 551	9 409 999	10 104 551

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

47 FINANCIAL RISK MANAGEMENT (CONTINUED)

All rates and services are payable within 30 days from invoice date. Refer to note 20 and 21 for all balances outstanding longer than 30 days. These balances represent all debtors at year end which defaulted on their credit terms.

D - I		4 .			and the second
Balances	past	aue	not	ımc	airea:

	2015 %	2015 R	2014 %	2014 R
Non-Exchange Receivables				
Rates	0.00%	211 101	0.00%	694 551
Exchange Receivables				
Electricity	7.28%	636 261	0.00%	-
Water	13.67%	1 195 596	4.30%	404 911
Refuse	3.53%	309 053	16.33%	1 536 907
Sewerage	2.56%	223 658	21.11%	1 986 266
Housing Rentals	0.08%	7 364	0.28%	26 103
Other	72.88%	6 373 590	57.98%	5 455 813
	100.00%	8 745 522	100.00%	9 409 999

No receivables are pledged as security for financial liabilities.

Due to the short term nature of trade and other receivables the carrying value disclosed in note 20 & 21 of the financial statements is an approximation of its fair value. Interest on overdue balances (rates) are included at prime lending rate plus 1% where applicable.

The provision for bad debts could be allocated between the different classes of debtors as follows:

	2015 %	2015 R	2014 %	2014 R
Non-Exchange Receivables				
Rates	7.42%	4 646 238	13.32%	3 835 562
Fines	92.58%	58 007 391	86.68%	24 965 433
	100.00%	62 653 629	100.00%	28 800 995
Exchange Receivables				
Electricity	2.36%	791 471	14.63%	4 491 409
Water	7.81%	2 621 859	8.80%	2 701 796
Refuse	16.78%	5 634 751	13.57%	4 164 179
Sewerage	24.31%	8 161 924	19.46%	5 973 477
Housing Rentals	0.21%	71 217	0.21%	64 812
Other	48.52%	16 290 647	43.32%	13 297 898
	100.00%	33 571 870	100%	30 693 572
Bad debts written off per debtor class:				
Non-Exchange Receivables				
Rates	0.00%	<u> </u>	0.00%	-
Exchange Receivables	<u> </u>			
Services	100.00%	3 695 528	100.00%	910 704
Other	0.00%	-	0.00%	-
	100.00%	3 695 528	100.00%	910 704

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

47 FINANCIAL RISK MANAGEMENT (CONTINUED)

The entity only deposits cash with major banks with high quality credit standing. No cash and cash equivalents were pledged as security for financial liabilities and no restrictions were placed on the use of any cash and cash equivalents for the period under review. Although the credit risk pertaining to cash and cash equivalents are considered to be low, the maximum exposure are disclosed below.

The entity only enters into non-current investment transactions with major banks with high quality credit standing. Although the credit risk pertaining to non-current investments are considered to be low, the maximum exposure are disclosed below.

The banks utilised by the municipality for current and non-current investments are all listed on the JSE. The credit quality of these institutions are evaluated based on their required SENS releases as well as other media reports. Based on all public communications, the financial sustainability is evaluated to be of high quality and the credit risk pertaining to these institutions are considered to be low.

The risk pertaining to unpaid conditional grants and subsidies are considered to be very low. Amounts are receivable from national and provincial government and there are no expectation of counter party default

Long-term Receivables and Other Debtors are individually evaluated annually at the Statement of Financial Position date for impairment.

Financial assets exposed to credit risk at year end are as follows:	2015 R	2014 R
Long term receivables Trade receivables and other receivables Cash and Cash Equivalents Unpaid conditional grants and subsidies	1 735 478 40 759 381 15 048 617 1 614 319	3 676 587 30 088 011 11 937 136 670 378
	59 157 796	46 372 112

(e) Liquidity Risk

Prudent liquidity risk management implies maintaining sufficient cash, the availability of funding through an adequate amount of committed credit facilities. Due to the dynamic nature of the underlying business, the treasury maintains flexibility in funding by maintaining availability under credit lines.

The entity's risk to liquidity is a result of the funds available to cover future commitments. The entity manages liquidity risk through an ongoing review of future commitments and credit facilities.

The table below analyses the entity's financial liabilities into relevant maturity groupings based on the remaining period at the financial year end to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

	Less than 1 year	Between 1 and 5 years	Between 5 and 30 years
2015			
Long Term liabilities	5 162 088	8 627 539	9 872 319
Capital repayments Interest	3 767 966 1 394 122	5 175 011 3 452 528	6 367 423 3 504 896
Trade and Other Payables Unspent conditional government grants and receipts	32 614 721 3 095 014	-	<u>-</u>
	40 871 823	8 627 539	9 872 319
2014			
Long Term liabilities	5 140 312	11 693 253	11 173 707
Capital repayments Interest	3 476 271 1 664 041	7 623 652 4 069 601	6 978 891 4 194 816
Trade and Other Payables Unspent conditional government grants and receipts	26 235 569 6 465 185	-	-
	37 841 066	11 693 253	11 173 707

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

			2015 R	2014 R
48	FINANCIAL INSTRUMENTS			
	In accordance with GRAP 104 the financial instrume	nts of the municipality are classified as follows:		
	The fair value of financial instruments approximates	the amortised costs as reflected below.		
48.1	Financial Assets	Classification		
	Long-term Receivables Receivables with arrangements	Financial instruments at amortised cost	1 735 478	3 676 587
	Consumer Debtors Trade receivables from exchange transactions Other receivables from exchange transactions Other receivables from non-exchange transactions	Financial instruments at amortised cost Financial instruments at amortised cost Financial instruments at amortised cost	9 052 666 16 336 482 15 370 233	8 568 018 10 784 573 10 735 419
	Unpaid Conditional Grants and Receipts			
	Other Spheres of Government	Financial instruments at amortised cost	1 614 319	670 378
	Short-term Investment Deposits Call Deposits	Financial instruments at amortised cost	15 036 387	9 332 328
	Bank Balances and Cash			
	Bank Balances Cash Floats and Advances	At amortised cost Financial instruments at amortised cost	12 230	2 592 738 12 070
			59 157 796	46 372 112
	SUMMARY OF FINANCIAL ASSETS			
	Financial instruments at amortised cost		59 157 796	46 372 112
48.2	Financial Liability	Classification		
	Long-term Liabilities			
	Annuity Loans Capitalised Lease Liability	Financial instruments at amortised cost Financial instruments at amortised cost	10 452 813 1 093 956	12 028 203 2 574 372
	Trade Payables			
	Trade creditors	Financial instruments at amortised cost	32 614 721	26 235 569
	Unspent Conditional Grants and Receipts	Financial instruments at amortical cost	4 709 333	7 135 563
	Other Spheres of Government Public Contributions	Financial instruments at amortised cost Financial instruments at amortised cost	145 955	139 052
	Bank Balances and Cash			
	Bank Balances	Financial instruments at amortised cost	1 932 245	-
	Current Portion of Long-term Liabilities		4 575 000	4 540 007
	Annuity Loans Capitalised Lease Liability	Financial instruments at amortised cost Financial instruments at amortised cost	1 575 262 2 188 370	1 516 227 1 960 044
			54 712 655	51 589 030
	SUMMARY OF FINANCIAL LIABILITY			
	Financial instruments at amortised cost		54 712 655	51 589 030
			32 000	0.00000

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

EVENTS AFTER THE REPORTING DATE 49

The municipality did not have any event after the reporting date.

IN-KIND DONATIONS AND ASSISTANCE 50

The municipality did not receive any in-kind donations or assistance during the year under review.

PRIVATE PUBLIC PARTNERSHIPS 51

Council has not entered into any private public partnerships during the financial year.

52 CONTINGENT LIABILITY

The following guarantees also qualify as contingent liabilities:

NAME / REG NO	GUARANTEE ISSUED TO	2015 R	2014 R
ABSA/227	Eskom: Supply Electricity -		
	Nelspoort	-	41 000
1165040859	Eskom	-	34 500
ABSA Bank	South African Post Office	-	50 000
ABSA/237	Dept. of Mineral & Energy - Rehabilitation of Quarry	-	-
Nedbank	South African Post Office	50 000	-
Nedbank	Eskom	34 700	-
Nedbank	Eskom: Supply Electricity -		
	Nelspoort	41 000	-
Total		125 700	125 500
Contingent liabilities - claims against the	municipality		
	e property within the Beaufort West municipal ty previously indicated that he was unhappy		

area. Although the owner of the property previously indicated that he was unhappy with the performance of the Fire Department of the municipality he gave no intent of claiming against the municipality. On 21 October 2015, however, the affected party's lawyers issued a letter to the municipality that the affected party have issued a summons for damages for alleged negligence on the part of the Fire Department of the

e municipality. an indication of the possible claim and legal fees was received from essrs Crawfords.	1 036 927	-
	1 036 927	-

CONTINGENT ASSETS				
BANK / FIRM	PURPOSE	REG NO		
First National Bank	Electricity supply	147	2 020	2 020
FNB/Shoprite	Electricity Supply	88	12 265	12 265
FNB/Ackermans	Electricity Supply	91	2 080	2 080
Lombard Insurance Group/AGMS	Housing Project: Merweville	248	210 450	210 450
Lombard Insurance Group/SWANSA	Reclamation Plant	261	260 068	260 068
Lombard Insurance Group	Construction of detention dam in	273		
·	Hillside Phase 1		-	915 693
Investec Private Bank/SA Tolling	Tend DID01/2008&Corp13/2008	264	-	-
	Notice No. 52 /2012 : Tender scm			
Nedbank obo Mabungwe Siviële Kontrakteurs:	35/2012 : Construction of pressure	1		
Guarantee No: 285/320654/05	reducing system in BW. Phase	280	-	-
ABSA Bank	W&E Service Erf no. 7401 (BW	270		
	Mall)		222 000	222 000
Renasa Insurance Company LTD	30 Meter High Mast Pole -	266		
. ,	Floodlighting		853 876	853 876
Rand Merchant Bank	Upgrading boreholes for water	283		
	supply Murraysburg		_	92 410
Fusion Guarantee	Upgrading of Ebenezer Avenue	284		02 110
i dolon ddaraneo	Beaufort West	201	_	356 873
Rand Merchant Bank		285		155 020
Investec Bank o.b.o S.A Tolling: Guarantee DT	Bulk water supply for Nelspoort Guarantee No: DT 0186/2014: 1.	289		100 020
0186/2014	Remainder of portion B.of the farm			
0100/2014	Kuilspoort No. 161 + 2. Portion of			
	portion of the farm 185 North of			
	Beaufort West		4 470 475	-
Guardrisk nms. Benvir Civils + Plant Hire CC	Suretyship: No SUR	290		
	20150320/002: Contract No SCM			
	13/2015 : Contract for the			
	upgrading of Dliso and Matshaka			
	Streets		183 676	-
	Guarantee No: FUS 501638 JHB:	291		
	Notice No. 109/2014 : SCM			
	12/2015 :Contract for the			
Fusion Guarantees o.b.o De Jager Plumbing	upgrading of streets in			
Contractors (Pty) Ltd	Murraysburg		213 723	-
Total		•	6 430 633	3 082 755
		;		

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

54 RELATED PARTIES

Key Management and Councillors receive and pay for services on the same terms and conditions as other ratepayers / residents.

54.1 Related Party Transactions

• • • • • • • • • • • • • • • • • • • •		Service Charges -		
	Rates - Levied 1 July 2014 - 30 June 2015	Levied 1 July 2014 - 30 June 2015	Other - Levied 1 July 2014 - 30 June 2015	Outstanding Balances 30 June 2015
Year ended 30 June 2015				
Councillors	27 295	135 849	3 565	6 306
Councillor D Slabbert (010137/011832)	4 840	15 315	1	1 468
Councillor D Slabbert (028981/031495)	3 086	2 855	-	499
Councillor DE Welgemoed (012158/012159)	7 013	29 877	12	3 137
Councillor G de Vos (014633/014634)	4 655	25 913	-	-
Councillor G de Vos (014914/014634)	-	8 510	-	610
Councillor GP Adolph (021180/032194)	668	1 832	-	-
Councillor HT Prince(009892/010957)	-	20 052	-	-
Councillor HT Prince(010956/010957)	3 692	17 246	550	-
Councillor HT Prince(007782/010957)	-	-	-	-
Councillor L Deyce (510271/000768)	889	1 148	-	168
Councillor M Furmen (023379/023380)	207	4 830	-	79
Councillor R van der Linde (020002/020003)	2 037	4 391	-	-
Councillor R van der Linde (070128/020003)	-	-	3 002	-
Councillor SM Motsoane (022661/022662)	209	3 882	-	346
Municipal Manager and Section 57 Employees	31 316	64 859	-	3 571
Municipal Manager : J Booysen(020051/020052)	-	1 128	-	-
Municipal Manager : J Booysen(018115/018116)	185	-	-	-
Municipal Manager : J Booysen(010964/032381)	2 373	21 551	-	-
Municipal Manager : J Booysen(004922/032381)	937	3 809	-	-
Director: A Makendlana (012180/029959)	7 632	1 778	-	-
Director : R van Staden (011989/011990)	9 085	5 940	-	-
Director : JCL Smit (011486/011487)	8 732	24 162	-	685
Acting Director : R Klink (510285/000794)	2 371	1 145	-	
Director : F Sabbat (011439/031423)	-	3 770	-	2 886
Director : F Sabbat (035027/031423)	-	1 577	-	-

The rates, service charges and other charges are in accordance with approved tariffs that were advertised to the public. No bad debt expenses have been recognised in respect of amounts owed by related parties.

54.2 Related Party Loans

Since 1 July 2004 loans to councillors and senior management employees are not permitted. Loans granted prior to this date, together with the conditions, are disclosed in note 18 to the Annual Financial Statements.

54.3 Compensation of key management personnel

The compensation of key management personnel is set out in note 28 to the Annual Financial Statements.

54.4 Other related party transactions

The following purchases were made during the year where Councillors or Management have an interest:

Councillor/Staff Member

Mr. T Prince (a council member of the Beaufort West Municipality) is the president of Beaufort West Local Football Association. The property on which the Football Association is built belongs to the municipality and is leased to the Football Association at an annual amount of R36,000. At 30 June 2015 an amount of R216 056 was outstanding in respect of the lease payments. Further interests include the Central Karoo Soccer and Rustdene Sportpub with outstanding balances amounting to R837 829.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

55 FINANCIAL SUSTAINABILITY

The indicators or conditions that may, individually or collectively, cast significant doubt about the going concern assumption are as follows:

Financial Indicators

The current ratio increased to 1.17:1 from 1.07:1 in the prior year.

The municipality have budgeted for a surplus of R29 941 066 for the 2014/2015 financial year. The municipality is also budgeting for net surpluses of R4 464 720 and R3 369 287 for 2015/2016 and 2016/2017 respectively.

The average debtors' payment days increased to 427 days from 295 days.

A bank overdraft facility is utilised amounting to R 5 000 000.

The outstanding balances in respect of external loans amounts to R12 028 075 (2014 - R13 544 430)

Other Indicators

Possible outflow of recources due the contingent liability disclosed in note 52

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

Disclosure of error in the annual report: The municipality erroneously published the incorrect version of the 2013/14 annual financial statements as part of the annual report of 2013/14. The document was corrected and this note is merely disclosing the fact and impact thereoff on the comparitive numbers.

56.1 Statement of Financial Position

		Difference	Correct Numbers re- Published	Incorrect Numbers Published
	Notes		2014 R	2014 R
NET ASSETS AND LIABILITIES			(Actual)	(Actual)
Net Assets Capital Replacement Reserve	2	(2 824 476)	346 132 469 4 849 606	348 956 945 4 849 606
Employee Benefits Reserve	2	-		- 043 000
Government Grant Reserve	2	-	-	-
Housing Development Fund	2	-	4 198 159	4 198 159
Non-Current Provisions Reserve	2	-	-	-
Public Contributions Reserve	2	-	-	-
Revaluations Reserve	2	-	-	-
Social Contribution Reserve	2	-	4 440 005	4 440 005
Self Insurance Reserve	2	-	1 118 685	1 118 685
Capitalisation Reserve Accumulated Surplus	2	(2 824 476)	335 966 019	338 790 495
Non-Current Liabilities		69 682	46 160 825	46 091 143
Long-term Liabilities	3	- 09 062	14 602 574	14 602 574
Employee benefits	4	69 682	25 882 098	25 812 416
Non-Current Provisions	5		5 676 153	5 676 153
Current Liabilities		1 496 273	46 033 645	44 537 372
Consumer Deposits	6	-	1 138 815	1 138 815
Current Employee benefits	7	(222 337)	7 509 143	7 731 480
Provisions	0	-	-	-
Payables From Exchange Transactions Unspent Conditional Government Grants	8	5 486 021	26 634 801	21 148 780
and Receipts	9	(12 911)	7 135 563	7 148 474
Unspent Public Contributions	10	-	139 052	139 052
Taxes	11	-	-	-
Operating Lease Liability	21.1	-	-	-
Cash and Cash Equivalents	22	(3 754 500)		3 754 500
Current Portion of Long-term Liabilities	3		3 476 271	3 476 271
Total Net Assets and Liabilities		(1 258 521)	438 326 939	439 585 461
ASSETS				
Non-Current Assets		(9 362 438)	388 897 942	398 260 381
Property, Plant and Equipment	12	(8 598 844)	371 670 337	380 269 181
Investment Property	13	(763 594)	8 647 603	9 411 197
Non-current Assets Held For Sale	0	-	-	-
Intangible Assets	14	-	268 770	268 770
Non-Current Investments	0	-	-	-
Capitalised Restoration Cost	15	-	1 664 002	1 664 002
Heritage Assets	16	-	2 970 644	2 970 644
Long-Term Receivables	17		3 676 587	3 676 587
Current Assets		8 103 917	49 428 997	41 325 080
Inventory	18	-	2 791 450	2 791 450
Trade Receivables from exchange transactions	19	2 169 283	15 117 729	12 948 446
Other Receivables from non-exchange				
transactions Unpaid Conditional Government Grants and	20	3 469 480	14 970 281	11 500 801
Receipts	9	-	670 378	670 378
Operating Lease Asset	21.2	-	10 008	10 008
Taxes	11	(127 584)	3 932 014	4 059 598
Current Portion of Long-term Receivables Cash and Cash Equivalents	17 22	2 592 738	- 11 937 136	9 344 398
Total Assets		(1 258 521)	438 326 939	439 585 461
I Otal Moodlo		(1 256 521)	430 320 939	409 000 401

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015

56.2 Statement of Financial Performance

		Difference	Correct Numbers re- Published	Incorrect Numbers Published
			2014	2014
	Notes		R (Actual)	R (Actual)
REVENUE			(Hotaal)	(Actual)
Revenue from Non-exchange Transactions		4 847 811	163 499 160	158 651 349
Taxation Revenue			22 792 230	22 792 230
Property taxes	23	-	22 792 230	22 792 230
Transfer Revenue		(137 490)	99 629 979	99 767 469
Government Grants and Subsidies - Capital	24	_	21 348 285	21 348 285
Government Grants and Subsidies -				
Operating	24	(137 490)	77 918 756	78 056 246
Contributed PPE Transfer DMA From District		-	362 938	362 938
Public Contributions and Donations]	- 1
Other Revenue		4.095.201	41.076.051	26 001 650
Actuarial Gains		4 985 301	41 076 951 203 285	36 091 650 203 285
Third Party Payments		-	-	
Fines		4 985 301	40 873 666	35 888 365
Stock Adjustments Unamortised Discount - Interest	24.2	-	-	-11
Gain on disposal of PPE	24.2	-] [
Other		-	-	-
B		040.504	05 007 050	05 440 704
Revenue from Exchange Transactions Property Rates - penalties imposed and colle	ction charges	210 564	95 627 358 399 873	95 416 794 399 873
Service Charges	25	-	85 099 374	85 099 374
Rental of Facilities and Equipment		-	814 984	814 984
Interest Earned - external investments		213	1 011 727	1 011 514
Interest Earned - outstanding debtors Licences and Permits		-	1 858 351 545 598	1 858 351 545 598
Agency Services		-	541 057	541 057
Other Income	26	210 351	5 356 394	5 146 043
Total Revenue		5 058 375	259 126 518	254 068 143
EXPENDITURE				
EXPENDITORE				
Employee related costs	27	2 010 088	67 913 859	65 903 771
Remuneration of Councillors Debt Impairment	28 29	29 053 (208 747)	3 893 736 27 217 301	3 864 683 27 426 048
Collection Cost	29	(208 747)	652 890	652 890
Depreciation and Amortisation	30	(108 495)	14 030 083	14 138 578
Impairments	31	10 994 382	10 994 382	-
Repairs and Maintenance	32 24.1	(297 380)	17 408 268	17 705 648
Unamortised Discount - Inrerest Actuarial losses	4	2 532	1 882 459	1 879 927
Finance Charges	33		4 086 726	4 086 726
Bulk Purchases	34	(220 494)	39 066 285	39 286 778
Contracted services	0.5	2 774 029	11 539 821	8 765 792
Grants and Subsidies Paid Stock Adjustments	35	90 616	60 000 7 323 581	60 000 7 232 966
Other Operating Grant Expenditure	36	(37 351 567)	- 1 323 361	37 351 567
Loss on disposal of PPE		146 155	167 999	21 844
General Expenses	37	32 190 076	47 996 575	15 806 499
Total Expenditure		10 050 248	254 233 965	244 183 717
NET SURPLUS FOR THE YEAR		(4 991 873)	4 892 553	9 884 426

APPENDIX A - Unaudited BEAUFORT WEST LOCAL MUNICIPALITY SCHEDULE OF EXTERNAL LOANS AS AT 30 JUNE 2015

EXTERNAL LOANS	Rate	Institution	Loan Number	Term	Balance at 30 June 2014	Correction of Error	Balance at 30 June 2014	Received during the	Redeemed written off	Balance at 30 June 2015
					00 04.10 2011		Restated	period	during the	00 000 20.10
								•	period	
					R	R	R	R	R	R
ANNUITY LOANS										
General										
Sanlam Building RB21/10/03 IT 5.44	10.5%	DBSA	101257/1	2019/12/31	876 492	-	876 492	-	125 188	751 304
Tata Truck 2 Ton CZ 6388	8.6%	STANDARD	73702013/0003	2016/08/31	76 340	-	76 340	-	33 474	42 866
Case Tractor 2WD CZ 6311	8.6%	STANDARD	73702013/0004	2016/08/31	83 314	-	83 314	-	36 532	46 782
Upgr. Fencing & Alarm System	9.7%	FNB	2012/001	2017/06/01	87 839	-	87 839	-	26 537	61 302
Caterpillar Digger/Loader CZ 5169	9.7%	FNB	2012/002	2017/06/01	400 067	-	400 067	-	120 842	279 225
Sod Cutter	9.7%	FNB	2012/003	2017/06/01	18 658	-	18 658	-	5 631	13 027
Lawn Mower Tractor Attached	9.7%	FNB	2012/004	2017/06/01	17 635	-	17 635	-	5 323	12 312
Lawn Mower Gholf Course	9.7%	FNB	2012/005	2017/06/01	6 251	-	6 251	-	1 851	4 400
Sewerage Farm Merweville	6.8%	DBSA	103464/2	2025/06/30	2 198 516	-	2 198 516	-	149 837	2 048 679
Case Tractor CZ 7397	9.7%	FNB	2012/006	2017/06/01	103 809	-	103 809	-	31 358	72 451
Tata Truck 2 Ton Tipper CZ 5339	9.7%	FNB	2012/007	2017/06/01	109 117	-	109 117	-	32 978	76 139
Refuse Truck CZ 3484	10.9%	DBSA	103465/3	2017/06/30	467 932	-	467 932	-	139 847	328 085
Archimedes Sewerage Pump	9.7%	FNB	2012/008	2017/06/01	185 549	-	185 549	-	56 043	129 506
Electricity										
Load control syst RB12/5/98 IT.2	14.0%	DBSA	10619	2019/03/31	1 295 277	-	1 295 277	-	194 215	1 101 062
Dyna Cherry Picker CZ 4930	9.5%	ABSA	80343235	2015/11/01	145 297	-	145 297	-	100 524	44 773
Compressor CZ 4860	9.5%	ABSA	80164276	2015/10/01	57 133	-	57 133	-	42 167	14 966
Truck with crane CZ 2954	10.9%	DBSA	103464/3	2017/06/30	366 731	-	366 731	-	109 612	257 119
Toyota Hilux 2L CZ 10975	8.6%	STANDARD	73702013/0001	2016/07/31	36 637	-	36 637	-	14 782	21 855
20MVA Transformer	10.9%	DBSA	103464/1	2029/07/31	4 195 675	-	4 195 675	-	112 736	4 082 939
Water Works										
Farm Hansrivier	10.9%	DBSA	103464/1	2029/07/31	1 858 387	-	1 858 387	-	49 847	1 808 540
Pressure Control System	10.9%	DBSA	103464/1	2029/07/31	596 966	-	596 966	-	16 080	580 886
Trailer CZ 6253	8.6%	STANDARD	72702013/0002	2016/07/31	12 687	-	12 687	-	5 807	6 880
Telemetry System	9.7%	FNB	2012/009	2017/06/01	250 109	-	250 109	-	75 560	174 549
Water Purification Fencing	9.7%	FNB	2012/010	2017/06/01	98 012	-	98 012	-	29 584	68 428
Total Annuity Loans					13 544 430		13 544 430		1 516 354	12 028 075
. Jan. J. H. Louis					10 0 7 7 700	_	10 044 400		1 010 004	12 020 010

APPENDIX A - Unaudited BEAUFORT WEST LOCAL MUNICIPALITY SCHEDULE OF EXTERNAL LOANS AS AT 30 JUNE 2015

EXTERNAL LOANS	Rate	Institution	Loan	Term	Balance at	Correction of	Balance at	Received	Redeemed	Balance at
EXTERNAL LUANS	nate	institution	Number	remi	30 June 2014	Error	30 June 2014 Restated	during the period	written off during the	30 June 2015
					R	R	R	R	period R	R
LEASE LIABILITY										
CZ 16750 - Isuzu	12.00%		Dir: Engineering Services	2011/08/31	_	-	-	-	-	-
Nashua Ricoh MP6001	12.02%		Dir: Corporate Services	2012/11/30	-	-	-	-	-	-
AR1206 Multyfunction System	11.97%		Church Street Library	2012/07/31	-	-	-	-	-	-
CZ 1902 Toyota Corolla 1.4 Prof	12.14%		Dir: Traffic Services	2012/06/30	-	-	-	-	-	-
CZ 1863 Toyota Hilux 2.5 D-4D P/U S/C	12.02%		Street works & Storm Water	2012/06/30	-	-	-	-	-	-
CZ 1883 Toyota Corolla 1.4 Prof CZ 1873 Toyota Hilux 2.5 D-4D P/U S/C	12.14% 12.02%		Dir: Traffic Services Water Reticulation	2012/06/30 2012/06/30	-	-	-	-	-	-
CZ 1873 Toyota Hilux 2.5 D-4D P/O S/C CZ 1877 Toyota Hilux 2.5 D-4D P/U S/C	12.02%		Municipal Buildings	2012/06/30	_		-	-		-
CZ 1876 Toyota Hilux 2.5 D-4D P/U S/C	12.02%		Water Reticulation	2012/06/30	_	-	-	-	_	_
CZ 3359 Toyota Yaris T3 A/C	11.94%		Building Control	2013/03/31	-	-	-	-	-	-
CZ 3363 Toyota Hilux 2.5 D-4D P/U S/C	12.01%		Water Reticulation	2013/03/31	-	-	-	-	-	-
CZ 3368 Toyota Hilux 2.5 D-4D P/U S/C	12.01%		Reticulation: High Voltage	2013/03/31	-	-	-	-	-	-
CZ 3370 Toyota Yaris T3 A/C	11.94%		Dir: Financial Services	2013/03/31	-	-	-	-	-	-
CZ 3373 Toyota Hilux 2.5 D-4D P/U S/C	12.01%		Recreation Sites	2013/03/31	-	-	-	-	-	-
CZ 3439 Toyota Hilux 2.5 D-4D P/U S/C	12.01%		Reticulation: High Voltage	2013/03/31	-	-	-	-	-	-
CZ 3457 Toyota Hilux 2.5 D-4D P/U S/C CZ 3465 Toyota Hilux 2.5 D-4D P/U S/C	12.01% 12.01%		Water Reticulation Water Reticulation	2013/03/31 2013/03/31	-	-	-	-	-	-
CZ 2543 Toyota Hilux 2.5 D-4D P/U S/C	11.99%		Dir: Electricity Services	2012/08/31]	
CZ 2533 Toyota Corolla 1.3 Impact	12.03%		Dir: Traffic Services	2012/08/31	_	_	_	-	_	_
CZ 3947 HILUX 2.5 D-4D SRX 4X4 P/U S	11.99%		Water Purification	2013/06/30	-	-	-	-	-	-
CZ 6725 LDV TOYOTA	9.00%	1	Dir: Traffic Services	2014/10/13	12 268	-	12 268	-	12 268	0
MP4001	9.00%	1	Dir: Engineurs Services	2014/09/30	6 151	-	6 151	-	6 151	0
MPC5501	9.00%	1	Dir: Corporate Services	2014/08/31	10 373	-	10 373	-	10 373	(0)
AR1206 Multifunction System	9.00%		Dir: Traffic Services	2013/03/31	-	-	-	-	-	-
AR2060 Multifunction System AR1258 Multifunction System	9.00% 9.00%		Dir: Traffic Services	2013/03/31 2013/03/31	-	-	-	-	-	-
CZ 8282 ISUZU KB250D FLETSIDE A/C P/U S/C	8.50%	1	Housing Office Street works & Storm Water	2016/02/28	82 143		82 143	_	47 888	34 255
CZ 8340 ISUZU KB250D FLETSIDE A/C P/U S/C	8.50%	3		2016/02/28	84 860	_	84 860	-	49 656	35 204
CZ 8341 ISUZU KB250D FLETSIDE A/C P/U S/C	8.50%	3		2016/02/28	82 142	-	82 142	-	47 887	34 254
CZ 8343 ISUZU KB250D FLETSIDE A/C P/U S/C	8.50%	1	Municipal Buildings	2016/02/28	82 141	-	82 141	-	47 887	34 254
CZ 8408 ISUZU KB250D FLETSIDE A/C P/U S/C	8.50%	2		2016/04/30	90 547	-	90 547	-	47 643	42 904
CZ 8410 ISUZU KB250D FLETSIDE A/C P/U S/C	8.50%	1	Recreation Sites	2016/04/30	79 179	-	79 179	-	48 766	30 413
CZ 8414 ISUZU KB250D FLETSIDE A/C P/U S/C	8.50%	1	Dir: Engineurs Services	2016/04/30	80 212	-	80 212	-	42 205	38 007
CZ 8415 ISUZU KB250D FLETSIDE A/C P/U S/C CZ 8418 ISUZU KB250D FLETSIDE A/C P/U S/C	8.50% 8.50%	3	Water Reticulation Water Reticulation	2016/04/30 2016/04/30	90 550 90 552	-	90 550 90 552	-	47 644 47 646	42 905 42 906
CZ 8419 ISUZU KB250D FLETSIDE A/C F/U S/C	8.50%	3		2016/04/30	95 287		95 287	-	47 644	47 643
CZ 8421 TOYOTA YARIS ZEN3 ACS	8.50%	1	Dir: Financial Servics	2016/04/30	63 273	-	63 273	-	33 293	29 981
CZ 8422 TOYOTA YARIS ZEN3 ACS	8.50%	1	Building Control	2016/04/30	63 275	-	63 275	-	33 293	29 982
Machine Photocopy Kyocera FS1128	9.00%	1	Thusong Centre	2016/08/30	45 719	-	45 719	-	20 001	25 718
Machine Photocopy Kyocera FS 6025	9.00%	1	Thusong Centre	2016/07/30	59 068	-	59 068	-	26 979	32 089
PABX TELEPHONE SYSTEM	9.00%	1	Thusong Centre	2016/03/30	27 335	-	27 335	-	14 099	13 237
CCTV CAMERA'S	20.50%	1	Dir: Financial Servics	2015/09/30	15 647	-	15 647	-	12 191	3 456
CCTV CAMERA'S	9.00%	1	Thusong Centre	2014/07/30	2 623	-	2 623	-	2 623	0
CZ 2078 ISUZU KB250D FLETSIDE A/C P/U S/C CZ 2477 ISUZU KB250D FLETSIDE A/C P/U S/C	8.50% 8.50%	1	Street works & Storm Water Murraysburg Refuse Removal	2016/09/30 2016/09/30	110 398 110 398	-	110 398 110 398	-	46 479 46 479	63 918 63 918
CZ 4155 ISUZU KB250D FLETSIDE A/C P/U S/C	8.50%	1	Murraysburg Water Reticulation	2016/09/30	118 458	-	118 458	-	49 873	68 585
CZ 8684 ISUZU KB250D FLETSIDE A/C P/U S/C	8.50%	1	Street works & Storm Water	2016/09/30	118 458]	118 458	-	49 873	68 585
CZ 8685 ISUZU KB250D FLETSIDE A/C P/U S/C	8.50%	3	Water Reticulation	2016/09/30	118 458	-	118 458	-	49 873	68 585
CZ 8686 ISUZU KB250D FLETSIDE A/C P/U S/C	8.50%	1	Street works & Storm Water	2016/09/30	118 458	-	118 458	-	49 873	68 585
CZ 8687 ISUZU KB250D FLETSIDE A/C P/U S/C	8.50%	1	Recreation Sites	2016/09/30	118 458	-	118 458	-	49 873	68 585
CZ 5753 SEDAN TOYOTA ETIO'S	8.50%	1	Dir: Traffic Services	2016/09/30	87 944	-	87 944	-	37 026	50 918
CZ 5136 SEDAN TOYOTA ETIO'S	8.50%	1	Dir: Traffic Services	2016/09/30	87 944	-	87 944	-	37 026	50 918
CZ 6192 SEDAN TOYOTA ETIO'S CZ 8563 ISUZU KB250D FLETSIDE A/C P/U S/C	8.50% 8.50%	1 3	Dir: Traffic Services Water Purification	2016/09/30 2016/06/30	87 944 90 315	-	87 944 90 315	-	37 026 41 366	50 918 48 949
CZ 1096 ISUZU KB250D FLETSIDE A/C P/U S/C	8.50%	3	Water Purification Water Reticulation	2016/06/30	90 315 129 276]	90 315 129 276	_	41 366 50 306	48 949 78 970
CZ 5366 ISUZU KB250D LEED FLEETSIDE P/U S	8.50%	1	Street works & Storm Water	2016/11/30	122 426]	122 426	_	49 522	72 904
CZ 4898 ISUZU KB250D LEED FLEETSIDE P/U S	8.50%	l i	Municipal Buildings	2016/10/30	115 256	-	115 256	-	46 622	68 635

APPENDIX A - Unaudited BEAUFORT WEST LOCAL MUNICIPALITY SCHEDULE OF EXTERNAL LOANS AS AT 30 JUNE 2015

CZ 4296 ISUZU KB250D LEED FLEETSIDE P/U S CZ 2295 ISUZU KB250D LEED FLEETSIDE P/U S CZ 1461 ISUZU KB250D LEED FLEETSIDE P/U S CZ 1461 ISUZU KB250D LEED FLEETSIDE P/U S CZ 8728 SEDAN TOYOTA ETIO'S CZ 6743 ISUZU KB250D LEED FLEETSIDE P/U S CZ 3697 TRUCK NISSAN UD 90B F/C C/C MACHINE PHOTOCOPY RICOH MP2501spf MACHINE PHOTOCOPY ROICH MP2501spf MACHINE PHOTOCOPY KONICA MINOLTA CZ 9005 ISUZU KB250D LEED FLEETSIDE P/U S/C MACHINE FRANKING NEOPOST IJ - 40 MACHINE PHOTOCOPY NASHUA MP2501SPF MACHINE PHOTOCOPY NASHUA MP2501SPP MACHINE PHO		Loan Number	Term	Balance at 30 June 2014	Correction of Error	Balance at 30 June 2014 Restated	Received during the period	Redeemed written off during the period	Balance at 30 June 2015
CZ 2295 ISUZU KB250D LEED FLEETSIDE P/U S CZ 1461 ISUZU KB250D LEED FLEETSIDE P/U S CZ 1478 SEDAN TOYOTA ETIO'S CZ 6743 ISUZU KB250D LEED FLEETSIDE P/U S CZ 6743 ISUZU KB250D LEED FLEETSIDE P/U S CZ 697 TRUCK NISSAN UD 90B F/C C/C MACHINE PHOTOCOPY RICOH MP2501spf MACHINE PHOTOCOPY KONICA MINOLTA MACHINE PHOTOCOPY NASHUA MP2501SPF MACHINE PHOTOCOPY NASHUA MP2501SPF MACHINE PHOTOCOPY NASHUA MP2501SPF MACHINE PHOTOCOPY NASHUA MP2501SPP MACHINE PHOTOCOPY NASHUA M				R	R	R	R	R	R
C2 1461 ISUZU KB250D LEED FLEETSIDE P/U S 8.50% CZ 8728 SEDAN TOYOTA ETIO'S 8.50% CZ 6743 ISUZU KB250D LEED FLEETSIDE P/U S 8.50% CZ 3697 TRUCK NISSAN UD 90B F/C C/C 8.50% MACHINE PHOTOCOPY RICOH MP2501spf 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY NASHUA MP0501SPF 9.25% 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% 0.25% MACHINE PHOTOCOPY NASHUA MP06502SP 9.25% 0.25%	3	Water Purification	2016/10/30	104 316	-	104 316	-	42 196	62 120
CZ 8728 SEDAN TOYOTA ETIO'S CZ 6743 ISUZU KB250D LEED FLEETSIDE P/U S CZ 3697 TRUCK NISSAN UD 90B F/C C/C MACHINE PHOTOCOPY RICOH MP2501spf MACHINE PHOTOCOPY KONICA MINOLTA MACHINE PHOTOCOPY NASHUA MP2501SPF MACHINE PH	1	Fire Brigade	2016/10/30	110 557	-	110 557	-	44 721	65 836
CZ 6743 ISUZU KB250D LEED FLEETSIDE P/U S CZ 3697 TRUCK NISSAN UD 90B F/C C/C MACHINE PHOTOCOPY RICOH MP2501spf MACHINE PHOTOCOPY KONICA MINOLTA CZ 9005 ISUZU KB250D LEED FLEETSIDE P/U S CZ 4033 ISUZU KB250D LEED FLEETSIDE P/U S/C MACHINE PHOTOCOPY NASHUA MP 2501SPF MACHINE PHOTOCOPY	1	Refuse Removal	2016/10/30	125 244	-	125 244	-	50 662	74 582
CZ 3697 TRUCK NISSAN UD 90B F/C C/C MACHINE PHOTOCOPY RICOH MP2501spf 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 9.00% CZ 4033 ISUZU KB250D LEED FLEETSIDE P/U S/C MACHINE FRANKING NEOPOST IJ - 40 MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	1	Housing Office	2016/10/30	81 221	-	81 221	-	32 854	48 367
MACHINE PHOTOCOPY RICOH MP2501spf 8.50% MACHINE PHOTOCOPY RONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 9.00% CZ 4033 ISUZU KB250D LEED FLEETSIDE P/U S/C 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% MACHINE PHOTOCOPY NASHUA MP6502SP 9.25% MACHINE PHOTOCOPY NASHUA MP6502SP 9.25% CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	3	Water Purification	2016/11/30	135 740	-	135 740	-	52 821	82 919
MACHINE PHOTOCOPY RICOH MP2501spf 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% CZ 9005 ISUZU KB250D LEED FLEETSIDE P/U S/C 9.00% CZ 4033 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% MACHINE PHOTOCOPY NASHUA MP26502SP 9.25% CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	1	Refuse Removal	2017/01/30	893 441	-	893 441	-	322 870	570 571
MACHINE PHOTOCOPY RICOH MP2501spf 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% CZ 9005 ISUZU KB250D LEED FLEETSIDE P/U S/C 9.00% CZ 4033 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% MACHINE PHOTOCOPY NASHUA MPC6502SP 9.25% CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	1	Dir: Financial Servics	2017/03/30	16 853	-	16 853	-	5 680	11 174
MACHINE PHOTOCOPY RICOH MP2501spf 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% CZ 9005 ISUZU KB250D LEED FLEETSIDE P/U S/C 9.00% CZ 4033 ISUZU KB250D LEED FLEETSIDE P/U S/C 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% MACHINE PHOTOCOPY NASHUA MP6502SP 9.25% MACHINE PHOTOCOPY NASHUA MP6502SP 9.25% CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	1	Dir: Financial Servics	2017/03/30	16 853	-	16 853	-	5 680	11 174
MACHINE PHOTOCOPY RICOH MP2501spf 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% CZ 9005 ISUZU K8250D LEED FLEETSIDE P/U S 9.00% CZ 4033 ISUZU K8 250D LEED FLEETSIDE P/U S/C 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% MACHINE PHOTOCOPY NASHUA MP66502SP 9.25% CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	1	Kwa Mandlenkosi Office	2017/03/30	16 853	-	16 853	-	5 680	11 174
MACHINE PHOTOCOPY RICOH MP2501spf 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% CZ 9005 ISUZU KB250D LEED FLEETSIDE P/U S 9.00% CZ 4033 ISUZU KB250D LEED FLEETSIDE P/U S/C 9.25% MACHINE FRANKING NEOPOST IJ - 40 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% MACHINE PHOTOCOPY NASHUA MP6502SP 9.25% CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	1	Dir: Financial Servics	2017/03/30	16 853	-	16 853	-	5 680	11 174
MACHINE PHOTOCOPY RICOH MP2501spf 8.50% MACHINE PHOTOCOPY RICOH MP2501spf 8.50% MACHINE PHOTOCOPY RICOH MP2501spf 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 9.00% CZ 9005 ISUZU KB250D LEED FLEETSIDE P/U S/C 9.00% CZ 4033 ISUZU KB250D LEED FLEETSIDE P/U S/C 9.25% MACHINE FRANKING NEOPOST IJ - 40 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% MACHINE PHOTOCOPY NASHUA MPC6502SP 9.25% CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	1	Dir: Traffic Services	2017/03/30	16 853	-	16 853	-	5 680	11 174
MACHINE PHOTOCOPY RICOH MP2501spf 8.50% MACHINE PHOTOCOPY RICOH MP2501spf 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% CZ 9005 ISUZU KB250D LEED FLEETSIDE P/U S/C 9.00% CZ 4033 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25% MACHINE FRANKING NEOPOST IJ - 40 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% MACHINE PHOTOCOPY NASHUA MPC6502SP 9.25% CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	1	Dir: Traffic Services	2017/03/30	16 853	-	16 853	-	5 680	11 174
MACHINE PHOTOCOPY RICOH MP2501spf 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% CZ 9005 ISUZU KB250D LEED FLEETSIDE P/U S 9.00% CZ 4033 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25% MACHINE FRANKING NEOPOST IJ - 40 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% MACHINE PHOTOCOPY NASHUA MPC6502SP 9.25% CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	1	Traffic Court	2017/03/30	16 853	-	16 853	-	5 680	11 174
MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% MACHINE PHOTOCOPY KONICA MINOLTA 8.50% CZ 9005 ISUZU KB250D LEED FLEETSIDE P/U S/C 9.00% CZ 4033 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25% MACHINE FRANKING NEOPOST IJ - 40 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% MACHINE PHOTOCOPY NASHUA MPC6502SP 9.25% CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	1	Housing Office	2017/03/30	16 853	-	16 853	-	5 680	11 174
MACHINE PHOTOCOPY KONICA MINOLTA MACHINE PHOTOCOPY KONICA MINOLTA CZ 9005 ISUZU KB250D LEED FLEETSIDE P/U S CZ 4033 ISUZU KB 250D LEED FLEETSIDE P/U S/C MACHINE FRANKING NEOPOST IJ - 40 MACHINE PHOTOCOPY NASHUA MP 2501SPF MACHINE PHOTOCOPY NASHUA MP 2501SPF MACHINE PHOTOCOPY NASHUA MP 2501SPF SACCIONAL MACHINE PHOTOCOPY SACHUA MP 2501SPF DACTOR MACHINE PHOTOCOPY NASHUA MP 2501SPF SACCIONAL MACHINE PHOTOCOPY NASHUA MP 2501SPF DACTOR MACHINE PHOTOCOPY NASHUA MP 2501SPF DATE: MACHINE PHOTOCOPY NASHUA MINOLTA 9.25% DATE: MACHINE PHOTOCOPY NASHUA MINOLTA 9.25% DATE: MACHINE PHOTOCOPY NASHUA MINOLTA 9.25% MACHINE PHOTOCOPY NASHUA MINOLTA 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25%	1	Fire Brigade	2017/03/30	16 853	-	16 853	-	5 680	11 174
MACHINE PHOTOCOPY KONICA MINOLTA 8.50% CZ 9005 ISUZU KB250D LEED FLEETSIDE P/U S 9.00% CZ 4033 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25% MACHINE FRANKING NEOPOST IJ - 40 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% MACHINE PHOTOCOPY NASHUA MP 2602SP 9.25% CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	1	General Expenses	2017/03/30	6 616	-	6 616	-	2 230	4 387
CZ 9005 ISUZU KB250D LEED FLEETSIDE P/U S 9.00%	1	Dir: Community Services	2017/03/30	46 267	-	46 267	-	15 592	30 675
CZ 4033 ISUZU KB 250D LEED FLEETSIDE P/U S/C MACHINE FRANKING NEOPOST IJ - 40 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF MACHINE PHOTOCOPY NASHUA MPC6502SP 9.25% MACHINE PHOTOCOPY NASHUA MPC6502SP 9.25% CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	2	Admin: Electrical	2017/03/30	24 844	-	24 844	-	8 373	16 472
MACHINE FRANKING NEOPOST IJ - 40 9.25% MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% MACHINE PHOTOCOPY NASHUA MPC6502SP 9.25% CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	1	Dir: Community Services	2017/05/30	156 954	-	156 954	-	49 258	107 696
MACHINE PHOTOCOPY NASHUA MP 2501SPF 9.25% MACHINE PHOTOCOPY NASHUA MPC6502SP 9.25% CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	1	Dir: Traffic Services	2017/09/30				160 276	36 016	124 260
MACHINE PHOTOCOPY NASHUA MPC6502SP 9.25% CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	1	Dir: Financial Services	2017/06/30				52 072	10 456	41 616
CZ 7488 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	1	Dir: Financial Services	2017/11/10				19 700	2 917	16 783
	1	Dir: Corporate Services	2018/03/30				209 541	15 335	194 205
CZ 9327 ISUZU KB 250D LEED FLEETSIDE P/U S/C 9.25%	2	Reticulation Low	2018/04/30				174 002	8 457	165 545
	2	Reticulation High	2018/04/30				174 002	8 457	165 545
Total Lease Liabilities				4 534 416	-	4 534 416	789 592	2 041 682	3 282 326
TOTAL EXTERNAL LOANS				18 078 846		18 078 846	789 592	3 558 036	15 310 401
TOTAL EXTERNAL LUANS				18 078 846	-	18 0/8 846	789 592	3 558 036	15 310 401

APPENDIX B - Unaudited BEAUFORT WEST LOCAL MUNICIPALITY SEGMENTAL STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2015 MUNICIPAL VOTES CLASSIFICATION

Actual Face Actual Complete Comple	2014	2014	2014		2015	2015	2015
Income R							
496 485 (2 903 338) (2 406 853) Admin: Commun Serv	II I						
18 28 28 77 78 78 77 78 78	R	R			R	R	` R
18 28 28 77 78 78 77 78 78	406 495	(2.002.228)	(0.406.952)	Admin: Commun Son	1 111 501	(0.006.467)	(1 604 996)
3 387 245	490 485						
239 514 (3 425 724) (3 195 210) Admin. Engineering Serv 273 845 (3 278 855) (3 004 816) (3 135 152 614) (5 05 514)	3 387 2/3					'	
6 13 111 (9 555 554) (6 422 443) Admin: Fin' Serv	II I	, ,	, ,			, ,	, ,
1 123	II I						
40 800 155 (37 154 410) 3 645 754 547 648 649 648 649 64	II I						
1111013	II I						
95 227		'					
168 948 (710 748) (641 800) Cemerlines 166 173 (666 169) (400 023) (400 02	II I					, ,	
24 0810 66 (19387 525) 1690 581 160 680 541 160 680		, ,	, ,	•		, ,	
24 08 10 086	-				-		
28 59 546 (29 476 892) (881 546) Housing Office (80 540) Dr. Co-Ordinatory 124 56 (1916 750) (67 418 547) (1318 194	24 081 066	` '	,		24 897 943		
60 000	II I						
1 18 18 194 (1 318 194) Information Technology - (1 616 730) (48 937)		,				, ,	(67 419)
4 970	-	, ,			-	, ,	(1 616 730)
4 370	7 953	, ,	, ,	· · · · · · · · · · · · · · · · · · ·	7 995	, ,	(48 312)
1 276 937 (1 286 283) (9 326) Library Church Street 1 554 446 (1 440 821) 73 642 12 90 90 90 90 90 90 90 90 90 90 90 90 90					17 300		(67 687)
199 902	-				-		(608 157)
1 199 902	1 276 937				1 554 464	'	73 643
119 993	1 290 902				1 349 706		85 364
23 377	119 393	(122 321)			266 690	(167 027)	99 663
298 273 (4 526 548) (4 230 275) Municipal Buildings 380 587 (4 763 179) (4 402 592 12 1272 839 (1 892 231 194 12 12 12 13 13 13 13 13 13 13 13 13 13 13 13 13	23 377		(9 936)	Main Road	696 316	(1 029 572)	(333 256)
140 290		(1 644 254)			-		(1 907 064)
2 2 12 8 3	296 273	(4 526 548)	(4 230 275)	Municipal Buildings	360 587	(4 763 179)	(4 402 592)
2 198	II I	(1 892 231)	, ,			(2 196 624)	(1 868 428)
420	21 272 839	-	21 272 839	Municipal Rates	22 957 370	-	22 957 370
978 450 (6 655 300) (6 676 850) Retractation Sites (1 736 408 (6 329 869) (4 5893 461 6 068 813 (7 221 348) (1 152 535) Retractation Sites (5 676 857) 3 428 772 (3 245 735) 3 148 592 596 4224 (46 533 608) 13 340 616 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 616 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 616 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 616 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 616 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 616 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 82 477 (1 61 226) 13 40 616 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 868 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 868 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 868 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 868 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 868 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 868 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 864 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 864 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 864 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 864 Retractation: L Volt (1 61 628 773 (477 46 326) 13 40 864 Retractation: L Volt (1 61 628 773 (477 46 326) 13 41 479 40 40 80 800 800 800 800 800 800 800 80	II I	(23 327)				(15 455)	(14 081)
6 68 813 7 72 348 1 165 255 Refuse Removal 6 822 414 (12 397 785) (5 575 371 5) 3 485 59 59 694 224 (46 353 608) (128 808) (138 808)		-				-	1 727
3 426 772 (3 24 1491) 165 281 Reticulation: H Volt (6 1934 327) (3 245 735) 3 148 582 59 694 224 (46 353 608) 133 440 feel Reticulation: L Volt (6 16 2773 (47 746 326) 13 882 447 12 253 (118 080) (125 827) Rustdene Comm Hall (18 259) (33 005) (34 746 (18 12 261) (14 12 261) Rustdene Comm Hall (18 259) (30 078) (30 878)	II I						
59 694 224 (46 353 608) (12 85 708) (12 85 708) (12 85 708) (12 85 708) (12 85 708) (12 85 708) (12 85 708) (12 85 708) (12 85 708) (12 85 708) (12 85 708) (12 85 708) (12 85 708) (12 85 708) (12 85 708) (12 85 85 708) (12 85 85 85 85 85 85 85 8	II I	, ,	, ,			, ,	(5 575 371)
12 253	II I						3 148 592
1412 E811	II I					, ,	
112 - 112 S/E 1 Rustdene (16 136) - (16 156) 219 217 (219 218) (1) S/E 4 Rustdene 20 911 (20 912) (15 920 30 594 (30 594) - S/E 8 Rustdene 20 917 (20 912) (1 1 14 193 (14 193) (427 930) Service Connections 200 327 (265 672) (65 345 459 938 (3 870 402) (3 410 464) Sewerage Farm - (4 137 504) (4 1	12 253	, ,			18 259	` '	
219 217	-	(412 261)	, ,		- (10.100)	(308 878)	, ,
30 594		(010.010)				(405 504)	
14 193			(1)			, ,	`
126 452	II I		-			` '	(1)
459 938	II I	, ,	(407.000)			, ,	(CE 0.4E)
16 632 114 (1 893 074) 14 739 040 Sewerage System 25 561 591 (4 853 617) 20 707 974 - (2 017 646) (2 017 646) Stores 84 911 (1 861 377) (1 776 466) - (1 286 896) (1 286 896) Street Cleansing - (1 586 525) (3 94 948) (3 94 948) (3 94 948) (3 94 948) (3 94 948) (3 94 948) (3 94 948) (3 94 948) (3 94 948) (3 94 948) (3 94 948) (3 94 948) (3 94 948) (3 94 948) (3 94 948) (3 94					200 327		
- (2 017 646) (2 017 646) Stores Stores Stores (1 286 896) (1 286 896) (1 286 896) Street Cleansing 780 606 (4775 589) (3 994 993 782 893 (13 005 041) (5 676 148) Street Lightening 780 606 (4775 589) (3 994 993 783 614 (3 05 027) (304 880) Street Lightening 780 606 (4775 589) (3 994 993 784 147 (350 027) (304 880) Street Works & Storm Water 11 248 876 (13 394 171) (2 145 295 24 022 (131 695) (17 76 566) Street Lightening 780 606 (4775 589) (3 994 993 780 607 (4775 589) (3 994 993 780 607 (4775 589) (3 994 993 780 607 (4775 589) (3 994 993 780 606 (47775 589) (3 994 993 780 607 (4775 589) (3 994 993 780 606 (47775 589) (3 994 993 780 606 (47775 589) (3 994 993 780 606 (477784) (3 997 302) (3 99 518 780 780 780 780 780 780 780 780 780 78	II I				25 561 501		
- (1 286 896) (1 2 124 897) (2 145 2982) (2 296 652) (1 2 2 2 2 6 652) (2 2 2 2 6 652) (2 2 2 6 652) (2 2 2 6 652) (2 2 2 6 652) (2 2 2 6 652) (2 2 8 6 899) (1 2 2 4 2 2 2 4 704 (419 473) (1 94 769) (2 89 182) (2 1 1 2 15 6 83 2 7 2 2 2 2 2 2 2 6 158 (2 63 649 500) (4 522 982) (2 10 70 180 180 190 190 190 190 190 190 190 190 190 19	10 002 114					'	
3 472 277 (4 451 263) (978 986) Street Lightening 780 606 (4 775 589) (3 94 983 7328 993 (13 005 041) (5 676 148) Street works & Storm Water 11 248 876 (13 394 171) (2 145 295 680 (360 004) (2 145 295 680 (360 004) (300 880) Swimming Pool Birds 59 628 (360 004) (300 163) <	_	,	,		04311	, ,	
7 328 893 (13 005 041) (5 676 148) Street works & Storm Water 11 248 876 (13 394 171) (2 145 295 45 147) 4 5 147 (350 027) (304 880) Swimming Pool Birds 59 628 (360 004) (300 37 302) (349 518 37 543 (323 004) (285 461) Swimming Pool Nieuveld 47 784 (397 302) (349 518 - (300 163) (300 163) Tourism - (334 748) (334 748) (334 748) (334 748) (347 48) (349 518 (411 144) (411 301) 3 183 Tourism - (806 692) (806 692) 77 556) (70 556) 77 556)	3 472 277				780 606		
45 147 (350 027) (304 880) Swimming Pool Birds 59 628 (360 004) (300 76 37 543 (323 004) (285 461) Swimming Pool Nieuveld 47 784 (397 302) (349 518 - (300 163) (300 163) 130 183 Tourism - (334 748) (338 459) (683 8495) (838 495) (838 495) (838 495) (838 495) (838 495) (838 495) (838 495) (838 495) (838 495) (838 495) (838	II I	` '					
37 543	II I						
- (300 163) (300 163) Tourism	II I						(349 518)
14 464 (11 301) 3 163 Town Commonage 9 691 (83 882) (74 191 - (800 692) (800 692) (70 556) (55 701) (52 654 (591 753) (280 452) (20 652 (22 651 (22 65 62 (23 95 5)<		` '			-	'	(334 748)
- (800 692) (800 692) Traffic Court - (838 495) (838 495) (638 495) (638 495) (70 556) (70 56) (70 556) (70 56)	14 464				9 691		(74 191)
- (70 556) (70 556) (70 556) (70 556) (70 556) (70 556) (104 576) (104 576) (200 400 400 400 400 400 400 400 400 400	_				-		(838 495)
63 995 (168 571) (104 576) Vacuum Services 39 450 (187 352) (147 902 575 394 (360 551) 214 843 Vehicle Registration 649 197 (388 592) 260 605 605 606 605 606 605 606 606 606 6	_				-	'	(55 701)
575 394 (360 551) 214 843 Vehicle Registration 649 197 (388 592) 260 605 168 706 (457 849) (289 143) Vehicle Testing Station 160 215 (386 476) (226 261 26 581 (10 069 126) (10 042 545) Water Purification 18 695 (11 984 742) (11 966 047 19 655 374 (5 923 511) 13 731 863 Water Reticulation 24 025 434 (6 943 570) 17 081 864 211 789 (583 707) (371 918) Internal Audit 126 224 (508 491) (382 267 5 4 758 (646 553) (591 795) Labour Relations 488 545 (640 915) (152 370 2 390 875 (1077 722) 1 313 153 Murraysburg Administration 2 898 458 (1 203 035) 1 695 423 3 20 189 (3 804 831) (584 642) Murraysburg Electricity 3 460 635 (4 672 007) (1 211 372 4 94 955 (480 424) 14 531 Murraysburg Muricipal Rates 1 625 654 - 1 625 654 1 99 643 (273 001) (73 358)<	63 995	, ,	, ,	•	39 450	` '	(147 902)
26 581 (10 069 126) (10 042 545) Water Purification 18 695 (11 984 742) (11 966 047 19 655 374 (5923 511) 13 731 863 Water Reticulation 24 025 434 (6 943 570) 17 081 864 211 789 (583 707) (591 795) Internal Audit 126 224 (508 491) (382 267 2 390 875 (1 077 722) 1 313 153 Murraysburg Administration 2 898 458 (1 203 035) 1 695 423 3 220 189 (3 804 831) (584 642) Murraysburg Electricity 3 460 635 (4 672 007) (1 211 372 494 955 (480 424) 14 531 Murraysburg Library 709 602 (592 583) 117 019 1 99 643 (273 001) (73 358) Murraysburg Recreation Site 236 950 (127 645) 109 305 2 19 901 (976 491) (756 590) Murraysburg Semerage 388 994 - 388 994 1 469 838 (1 234 443) 235 395 Murraysburg Swimming Pool 2 667 (59 715) (57 048 224 704 (419 473) (194 769)	575 394					(388 592)	260 605
19 655 374 (5 923 511) 13 731 863 Water Reticulation 24 025 434 (6 943 570) 17 081 864 211 789 (583 707) (371 918) Internal Audit 126 224 (508 491) (382 267 54 758 (646 553) (591 795) Labour Relations 488 545 (640 915) (152 370 2 390 875 (1 077 722) 1 313 153 Murraysburg Administration 2 898 458 (1 203 035) 1 695 423 3 220 189 (3 804 831) (584 642) Murraysburg Electricity 3 460 635 (4 672 007) (1 211 372 494 955 (480 424) 14 531 Murraysburg Library 709 602 (592 583) 117 019 1 519 391 - 1 519 391 Murraysburg Murricipal Rates 1 625 654 - 1 625 654 - 1 625 654 - 1 625 654 - 1 625 654 - 1 625 654 - 1 625 654 - 1 625 654 - 1 625 654 - 1 625 654 - 1 625 654 - 1 625 654 - 1 625 654 - 1 625 654 - 1 625 654 - - 1 625 654 -	168 706	(457 849)	(289 143)	Vehicle Testing Station	160 215	(386 476)	(226 261)
211 789 (583 707) (371 918) Internal Audit 126 224 (508 491) (382 267 54 758 54 758 (646 553) (591 795) Labour Relations 488 545 (640 915) (152 370 57 762) 2 390 875 (1 077 722) 1 313 153 Murraysburg Administration 2 898 458 (1 203 035) 1 695 423 3 220 189 (3 804 831) (584 642) Murraysburg Electricity 3 460 635 (4 672 007) (1 211 372 494 955 (480 424) 14 531 Murraysburg Electricity 709 602 (592 583) 117 019 1 519 391 - 1 519 391 Murraysburg Municipal Rates 1 625 654 - 1 625 654 1 99 643 (273 001) (73 358) Murraysburg Recreation Site 236 950 (127 645) 109 305 2 19 901 (976 491) (756 590) Murraysburg Street Works & Storm Water 857 661 (2 246 889) (1 389 228 1 469 838 (1 234 443) 235 395 Murraysburg Water Works 1 223 924 (1 695 017) (471 093 24 022 (131 695		(10 069 126)					(11 966 047)
54 758 (646 553) (591 795) Labour Relations 488 545 (640 915) (152 370 2 390 875 (1 077 722) 1 313 153 Murraysburg Administration 2 898 458 (1 203 035) 1 695 423 3 220 189 (3 804 831) (584 642) Murraysburg Electricity 3 460 635 (4 672 007) (1 211 372 4 94 955 (480 424) 1 4 531 Murraysburg Electricity 709 602 (592 583) 117 019 1 519 391 - 1 519 391 Murraysburg Municipal Rates 1 625 654 - 1 625 654 1 99 643 (273 001) (73 358) Murraysburg Recreation Site 236 950 (127 645) 109 305 2 19 901 (976 491) (756 590) Murraysburg Refuse Removal 857 661 (2 246 889) (1 389 228 2 1 4 98 38 (1 234 443) 235 395 Murraysburg Water Works 1 223 924 (1 695 017) (471 093 2 2 4 704 (419 473) (194 769) Thusong Centre 962 634 (537 971) 424 663 2 4 022 (131 695) (1							17 081 864
2 390 875 (1 077 722) 1 313 153 Murraysburg Administration 2 898 458 (1 203 035) 1 695 423 3 220 189 (3 804 831) (584 642) Murraysburg Electricity 3 460 635 (4 672 007) (1 211 372 4 94 955 (480 424) 1 4 531 Murraysburg Library 709 602 (592 583) 117 019 1 519 391 - 1 519 391 Murraysburg Municipal Rates 1 625 654 - - 1 625 654 1 99 643 (273 001) (73 358) Murraysburg Recreation Site 236 950 (127 645) 109 305 2 1 99 01 (976 491) (756 590) Murraysburg Refuse Removal 857 661 (2 246 889) (1 389 228 2 1 9 901 (976 491) (72 396) Murraysburg Swimming Pool 2 667 (2 296 652) (2 296 652) (2 296 652) (2 296 652) (2 296 652) (2 296 652) (2 296 652) (2 296 652) (5 7 15) (5 7 048 4 89 838 (1 234 443) 235 395 Murraysburg Water Works 1 223 924 (1 695 017) (471 093 24 022 <td></td> <td>, ,</td> <td>, ,</td> <td></td> <td></td> <td>, ,</td> <td>(382 267)</td>		, ,	, ,			, ,	(382 267)
3 220 189 (3 804 831) (584 642) Murraysburg Electricity 3 460 635 (4 672 007) (1 211 372 494 955 (480 424) 14 531 Murraysburg Library 709 602 (592 583) 117 019 1519 391 - 1 519 391 Murraysburg Municipal Rates 1 625 654 - 1 625 654 Murraysburg Recreation Site 236 950 (127 645) 109 305 368 994 - 388 994 - 388 994 388 994 - 388 994 388 994 - 388 994 388 994 - 388 994 388 994 - 388 994 388 994 - 388 994 388 994 - 388 994 388 994 - 388 9	II I	, ,	, ,				(152 370)
494 955 (480 424) 14 531 Murraysburg Library 709 602 (592 583) 117 019 1 519 391 - 1 519 391 Murraysburg Municipal Rates 1 625 654 - 1 625 654 1 99 643 (273 001) (73 358) Murraysburg Recreation Site 236 950 (127 645) 109 305 - - - - Murraysburg Sewerage 388 994 - 388 994 1 373 674 (1 904 797) (531 123) Murraysburg Refuse Removal 857 661 (2 246 889) (1 389 228 2 19 901 (976 491) (756 590) Murraysburg Street Works & Storm Water - (2 296 652) (2 296 65	II I	, ,					1 695 423
1 519 391 - 1 519 391 Murraysburg Municipal Rates 1 625 654 - 1 625 654 1 99 643 (273 001) (73 358) Murraysburg Recreation Site 236 950 (127 645) 109 305 1 373 674 (1 904 797) (531 123) Murraysburg Sewerage 388 994 - 388 994 2 19 901 (976 491) (756 590) Murraysburg Street Works & Storm Water - (2 296 652) (2 296 652) (2 296 652) (2 296 652) (2 296 652) (2 296 652) (2 296 652) (57 748) 1 469 838 (1 234 443) 235 395 Murraysburg Water Works 1 223 924 (1 695 017) (471 093 224 704 (419 473) (194 769) Thusong Centre 962 634 (537 971) 424 663 24 022 (131 695) (107 673) Wheely Wagon Kwa Mandlenkosi 195 069 (156 792) 38 277 45 409 (286 826) (241 417) Murraysburg - Thusong Centre 50 907 (339 700) (288 793 259 126 518 (263 649 500) (4 522 982) Sub Total 342 469 339 (270 383 959) 72 085 380 - 9			, ,			, ,	(1 211 372)
199 643 (273 001) (73 358) Murraysburg Recreation Site 236 950 (127 645) 109 305 1 373 674 (1 904 797) (531 123) Murraysburg Sewerage 388 994 - 388 994 219 901 (976 491) (756 590) Murraysburg Refuse Removal 857 661 (2 246 889) (1 389 228 5 365 (77 761) (72 396) Murraysburg Street Works & Storm Water - (2 296 652) (2 296 652) (2 296 652) (2 296 652) (57 748 1 469 838 (1 234 443) 235 395 Murraysburg Water Works 1 223 924 (1 695 017) (471 093 224 704 (419 473) (194 769) Thusong Centre 962 634 (537 971) 424 663 24 022 (131 695) (107 673) Wheely Wagon Kwa Mandlenkosi 195 069 (156 792) 38 277 45 409 (286 826) (241 417) Murraysburg - Thusong Centre 50 907 (339 700) (288 793 259 126 518 (263 649 500) (4 522 982) Sub Total 342 469 339 (270 383 959) 72 085 380 - 9 358 426 9 358 426 Less Inter-Departmental Ch	II I	(480 424)				(592 583)	117 019
- 1 373 674 (1 904 797) (531 123) Murraysburg Sewerage (1 388 994 (2 246 889) (1 389 248 26 219 901 (976 491) (756 590) Murraysburg Street Works & Storm Water (2 296 652) (2							
1 373 674 (1 904 797) (531 123) Murraysburg Refuse Removal 857 661 (2 246 889) (1 389 228 622) 2 19 901 (976 491) (756 590) Murraysburg Street Works & Storm Water - (2 296 652) (2 296 652)	199 643	(273 001)	(73 358)			(127 645)	109 305
219 901 (976 491) (756 590) Murraysburg Street Works & Storm Water - (2 296 652) (2 296 6		-	- /E04 :55:			(0.040.000)	
5 365 (77 761) (72 396) Murraysburg Swimming Pool 2 667 (59 715) (57 048 1 469 838 (1 234 443) 235 395 Murraysburg Water Works 1 223 924 (1 695 017) (471 093 224 704 (419 473) (194 769) Thusong Centre 962 634 (537 971) 424 663 24 022 (131 695) (107 673) Wheely Wagon Kwa Mandlenkosi 195 069 (156 792) 38 277 45 409 (286 826) (241 417) Murraysburg - Thusong Centre 50 907 (339 700) (288 793 259 126 518 (263 649 500) (4 522 982) Sub Total 342 469 339 (270 383 959) 72 085 380 - 9 358 426 9 358 426 Less Inter-Departmental Charges - 11 275 683 11 275 683					857 661		
1 469 838 (1 234 443) 235 395 Murraysburg Water Works 1 223 924 (1 695 017) (471 093 242 704 (419 473) (194 769) Thusong Centre 962 634 (537 971) 424 663 277 271 424 663 277 271 424 663 277 271 424 663 277 271 424 663 277 271 424 663 277 271 424 663 277 271 424 663 277 271 424 663 277 271 424 663 277 271 424 663 277 271 424 663 277 271 424 663 271 424 672 2		, ,			0.007	, ,	
224 704 (419 473) (194 769) Thusong Centre 962 634 (537 971) 424 663 24 022 (131 695) (107 673) Wheely Wagon Kwa Mandlenkosi 195 069 (156 792) 38 277 45 409 (286 826) (241 417) Murraysburg - Thusong Centre 50 907 (339 700) (288 793 259 126 518 (263 649 500) (4 522 982) Sub Total 342 469 339 (270 383 959) 72 085 380 - 9 358 426 9 358 426 Less Inter-Departmental Charges - 11 275 683 11 275 683	II I	, ,				` '	, ,
24 022 (131 695) (107 673) Wheely Wagon Kwa Mandlenkosi 195 069 (156 792) 38 277 45 409 (286 826) (241 417) Murraysburg - Thusong Centre 50 907 (339 700) (288 793 259 126 518 (263 649 500) (4 522 982) Sub Total 342 469 339 (270 383 959) 72 085 380 - 9 358 426 9 358 426 Less Inter-Departmental Charges - 11 275 683 11 275 683 11 275 683							
45 409 (286 826) (241 417) Murraysburg - Thusong Centre 50 907 (339 700) (288 793 259 126 518 259 126 518 (263 649 500) (4 522 982) Sub Total 342 469 339 (270 383 959) 72 085 380 269 270 270 270 270 270 270 270 270 270 270	II I	, ,					
259 126 518 (263 649 500) (4 522 982) Sub Total 342 469 339 (270 383 959) 72 085 380 - 9 358 426 9 358 426 Less Inter-Departmental Charges - 11 275 683 11 275 683		, ,	, ,				
- 9 358 426 9 358 426 Less Inter-Departmental Charges - 11 275 683 11 275 683			, ,				
	259 126 518	` '			342 469 339	`	
259 126 518 (254 291 074) 4 835 444 Total 342 469 339 (259 108 276) 83 361 063	-			Less Inter-Departmental Charges	-		11 275 683
	259 126 518	(254 291 074)	4 835 444	Total	342 469 339	(259 108 276)	83 361 063

APPENDIX C - Unaudited BEAUFORT WEST LOCAL MUNICIPALITY SEGMENTAL STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2015 GENERAL FINANCE STATISTIC CLASSIFICATIONS

2014 Actual Income R	2014 Actual Expenditure R	2014 Surplus/ (Deficit) R		2015 Actual Income R	2015 Actual Expenditure R	2015 Surplus/ (Deficit) R
24 511 903 31 317 339 310 737 385 741 4 160 576 28 859 462 40 800 155 1 266 148 7 442 487 17 156 047 8 317 587 21 270 759 73 327 577	(16 810 179) (14 241 807) (24 094 640) (4 355 395) (7 697 672) (29 740 897) (39 604 962) (7 679 093) (10 413 041) (5 932 047) (16 477 499) (20 127 211) (66 475 057)	11 224 000 (8 159 912) 1 143 548 6 852 520	Planning & Development Community & Social Services Housing Public Safety Sport & Recreation Waste Management Waste Water Management Road Transport Water Electricity	25 840 908 37 887 499 52 871 607 494 285 6 402 759 3 379 563 45 994 585 2 083 437 7 680 075 25 990 035 12 754 604 25 391 016 95 698 966	(14 954 053) (18 062 974) (15 587 812) (4 201 302) (8 104 541) (4 504 270) (44 885 531) (7 274 535) (16 231 199) (9 178 473) (19 402 527) (23 443 048) (84 553 694)	10 886 855 19 824 525 37 283 795 (3 707 017) (1 701 782) (1 124 707) 1 109 054 (5 191 098) (8 551 124) 16 811 562 (6 647 923) 1 947 968 11 145 272
259 126 518	(263 649 500) 9 358 426	(4 522 982) 9 358 426	Sub Total Less Inter-Departmental Charges	342 469 339	(270 383 959) 11 275 683	72 085 380 11 275 683
259 126 518	(254 291 074)	4 835 444		342 469 339	(259 108 276)	83 361 063

APPENDIX D - Unaudited BEAUFORT WEST LOCAL MUNICIPALITY DISCLOSURES OF GRANTS AND SUBSIDIES IN TERMS OF SECTION 123 OF MFMA, 56 OF 2003

Grant Description	Balance 1 July 2014	Correction of error	Restated balance 1 July 2014	Transfer in	Contributions during the year	Interest on Investments (Only if a condition)	Interest Transferred to Revenue	VAT Transferred to Revenue	Operating Expenditure during the year Transferred to Revenue	Capital Expenditure during the year Transferred to Revenue	Refund to Donor	Transfer out	Balance 30 June 2015	Unspent 30 June 2015 (Creditor)	Unpaid 30 June 2015 (Debtor)
UNSPENT/UNPAID CONDITIONAL GOVERNMENT GR	ANTS AND RECEIPTS	R	R	R	R	R	R	R	R	R		R	R	R	R
									ı	1		ı			
NATIONAL															
Finance Management Restruc.	(266 767)	_	(266 767)		1 600 000	_	_	139 674	1 420 367	39 960		_	(266 767)	_	(266 767)
132/22KV Substation & 20 MVA Transformer	4 621 105	_	4 621 105	2 668 428		_	_	895 206		6 394 327		_	(====, /	_	(======================================
Electrification of Central Karoo		_	. 021 100	2 000 120	27 500 000	_	_	3 161 278	19 030 703		_	2 668 428	(701 117)	_	(701 117)
MSIG 2014/2015	0	_	0	_	934 000	_	_	32 343	719 364	-	_	2 000 120	182 293	182 293	
Expanded Public Works Programme	(95 942)		(95 942)		1 834 000		_	02 040	1 834 000	_		_	(95 942)	102 200	(95 942)
Exploration Aquifers	178 965	_	178 965	_	1 004 000	_	_	2 617	1 004 000	18 695		_	157 653	157 653	
Energy efficiency demand (EEDMS)	170 303	-	176 903		4 000 000		-	483 231	3 648 395	10 093		-	(131 626)	137 033	(131 626)
Install Pre-paid Water Meters	-	-	-	-	1 000 000	-	-	112 066	887 934	-	-	-	(131 020)		(131 020)
PROVINCIAL															
Community Development Workers (CDW's)	(84 034)	_	(84 034)	_	192 367	1	_	_	303 564		_		(195 230)	1 .	(195 230)
Consumer Housing Education Program	100 579		100 579		102 007	5 060	_		14 600	_		_	91 039	91 039	
Project Provincial Funds	30 895		30 895			1 539			14 000				32 434	32 434	
Project Provincial Funds Project Preparation Grant Planning	157 580	-	157 580	-	-	7 816	-	-	-	-	•	-	165 396	165 396	
	102 725	-	102 725	-	-	7 610	-	-	-	81 150	•	-	21 575	21 575	
Public Transport Infrastructure	13 613	-	13 613	-	-	678	-	-	-	61 150	•	-	14 291	14 291	-
Rezoning Scheme Regulations Sanitation Master Plan	10 294	-	10 294	-	-	513	-	-	-	-	•	-	10 807	10 807	-
	67 431	-	67 431	-	-	3 902	-	-	-	-	•	-	71 333	71 333	
Tourisme Potential Nelspoort		-		-	-	375	-	-	-	-	•	-	7 908	7 908	
Tourisme Tokens	7 533	-	7 533	-	- 1	6 418	-	-	-	- 1	-	-			
Upgrading electricity network Nelspoort	139 582	-	139 582	-	4 454 000		-	67.741	0.505.000	471 631	-	-	146 000	146 000	
Public Library Services	372 632	-	372 632	-	4 451 000	78 524	-	67 741	3 585 363	4/1 031	-	-	777 421	777 421	
Water Masterplan	12 919	-	12 919	-	- 1	641	-	-	-	- 1	-	-	13 560	13 560	
Soup Kitchens	7 382	-	7 382	-	200,000	364	-	14.500	104.056	- 1	-	-	7 745	7 745	
IDP Review	-	-	-	-	200 000	5 022	-	14 509	124 256	-	-	-	66 257	66 257	-
Performance Management	-	-	-	-	200 000	5 022	-	-	205 022	-	-	-			-
Municipal Infrastructure Support Grant	-	-	-	-	500 000	10 814	-	-	-	-	-	-	510 814	510 814	
Disaster Recovery Plan	-	-	-	-	300 000	3 886	-	-	-	-	-	-	303 886	303 886	
Organisational Structure Review		-		-	500 000	-	-				-	-	500 000	500 000	
Management Support Grant	949 191	-	949 191	-	1 686 505	90 811	-	115 653	1 284 864	21 114	112 708	-	1 192 168	1 192 168	
240 Irdp Dwellings Asla	4 415	-	4 415	-	1 676 137	2 185	-	-	1 680 000	-	-	· -	2 737	2 737	-
Upgrading sport facilities Murraysburg	357	-	357	-		-	-	-	-	-	-	-	357	357	-
S3 & S4 Services	13 010	-	13 010	-	12 845 423	1 132	-		-	12 845 423	-	-	14 142	14 142	
55 Consolidation Scheme Kwa Mandlenkosi	60 630	-	60 630	-	-	229	-	7 446	53 184	-	-	-	229	229	
Xhoxha dwellings	107 165	-	107 165	-	-	1 306	-	11 193	79 948	-	-	· -	17 330	17 330	
274 IRDP Dwellings	-	-	-	-	1 367 853	-	-	-	1 367 854	-	-	-	(1)		(1)
Thusong Centre Murraysburg	-	-	-	-	222 000	-	-	-	-	-	-	-	222 000	222 000	-
Main Road Subsidy	-	-	-	-	793 800	-	-	97 484	696 316	-	-	-	-	-	-
міс															
Bulk water supply	-	-	-	-	-	-	-	-	-	-	-	-	- [-	-
External Stormwater Nelspoort	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Upgrade Sport Stadium Kwa-Mandlenkosi	-	-	-	-	2 359 612	-	-	20 750	-	254 276	-	2 084 586	-	-	-
Sewerage Pump Station AREA 8	-	-	-	786 492	-	-	-	96 587	-	689 905	-	-	- [-
PMU .	-	-	-	-	305 318	-	-	370	271 205	2 640	-	31 103	- [-
Upgarde Gravel Roads	-	-	-	914 775	2 401 391	-	-	375 473	-	2 484 506	-	456 186	- [-	-
Streetlights Kwa-Mandlenkosi Road	-	-	-	0	211 778	-	-	26 008	-	185 770	-	-	- [-
Retention Dams	-	-	-	64 651		-	-	7 940	-	56 712	-	-	- [-	-
Upgrade S/Water Channel Murraysburg	_	_	_	_	100 000	-	_	_			_	100 000	_ [

APPENDIX D - Unaudited BEAUFORT WEST LOCAL MUNICIPALITY DISCLOSURES OF GRANTS AND SUBSIDIES IN TERMS OF SECTION 123 OF MFMA, 56 OF 2003

Grant Description	Balance 1 July 2014	Correction of error	Restated balance 1 July 2014	Transfer in	Contributions during the year	Interest on Investments (Only if a condition)	Interest Transferred to Revenue	VAT Transferred to Revenue	Operating Expenditure during the year Transferred to Revenue	Capital Expenditure during the year Transferred to Revenue	Refund to Donor	Transfer out	Balance 30 June 2015	Unspent 30 June 2015 (Creditor)	Unpaid 30 June 2015 (Debtor)
New Refuse Transfer Station	-	-	-	99 858	106 000	-	-	18 203	-	130 020	-	57 635	-	-	-
Rehabilitation Roads : Murraysburg	-	-	-	-	661 535	-	-	19 844	-	141 741	-	499 951	-	-	-
Upgrade/Extention of Water Supply Murraysburg	1	-	1	0	54 540	-	-	6 698	-	47 842		-	-	-	-
Investigation Aquifers	-	-	-	364 810	59 548	-	-	44 801	-	320 009		59 548	-	-	-
Pressure Reduction Water (PRV's)	-	-	-	-	99 858	-	-	-	-	-	-	99 858	-	-	-
High Mast Lights Greater Beaufort West	(62 825)	-	(62 825)	-	661 209	-	-	78 412	-	560 089		22 708	(62 825)	-	(62 825)
Nelspoort Bulk Water	(102 751)	-	(102 751)	1 202 613	2 281 864	-	-	208 772	-	1 491 231	-	1 784 473	(102 751)	-	(102 751)
External Sewerage Line Buitekant Street	-	-	-	151 320	1 560 329	-	-	210 203	-	1 501 446		-	-	-	-
Rehabiliate Oxidation Ponds : Nelspoort	-	-	-	401 766	1 123 320	-	-	67 761	-	484 005		973 320	-	-	-
Flood Lighting Rustdene Sport Field	-	-	-	40 317	1 000 000	-	-	127 093	-	907 804	-	5 420	-	-	-
Flood Lighting Merweville Sport Field	0	-	0	64 652	500 000	-	-	61 404	-	438 597	-	64 651	-	-	-
Upgrade Pieter Street		-		3 112 227	406 442	-	-	384 359	-	2 745 419	-	388 891	-	-	-
Upgrade Setlaars, Paarden Perl Streets Murraysburg		-		499 951	1 540 663	-	-	146 710		1 047 929	-	845 974	-	-	-
Upgrade Dliso & Matshaka Road Kwa-Mandlenkosi		-		552 288	1 311 593	-	-	132 935	-	949 533	-	781 414	-	-	-
ESKOM															
Electrification Central Karoo	-	-	-	-	225 695	-	-	-	225 695	-	-	-	-	-	-
LOCAL ECONOMIC DEVELOPMENT															
Arts & Crafts	32 944	-	32 944	-	-	1 982	-	-	-	-	-	-	34 926	34 926	-
ESKOM															
Electrification Central Karoo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
LOTTERY															
Upgrading Rustdene Sport Grounds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
СКДМ															
Website	8 366	-	8 366	-	-	417	-	-	-	-	-	-	8 783	8 783	-
Expanded Public Works Programme	(58 060)	-	(58 060)	-	359 775	-	-	-	359 775	-	-	-	(58 060)	-	(58 060)
Expanded Public Works Programme	-	-	-	-	-	-	-	-		-	-	-	-	-	-
Multi Purpose Centre - Murraysburg	136 249	-	136 249	-	-	-	-	-	-	-	-	-	136 249	136 249	-
Total	6 465 185	-	6 465 185	10 924 146	79 133 555	228 636	-	7 174 761	37 792 410	37 652 483	112 708	10 924 146	3 095 014	4 709 333	(1 614 319)
UNSPENT/UNPAID CONDITIONAL PUBLIC CONTRIBUTION	N														
		I I	1		1 1		1			ı		I I			
PRIVAAT															
Disaster Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electrification Central Karoo	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Beneficiries Merweville Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Merweville Library Alteration	139 052	-	139 052	-	-	6 903	-	-	-	-	-	-	145 955	145 955	-
Total	139 052	-	139 052		-	6 903	-	-	-	-	-	-	145 955	145 955	-
Total Receipts	6 604 237	, ,	6 604 237	10 924 146	79 133 555	235 539		7 174 761	37 792 410	37 652 483	112 708	10 924 146	3 240 969	4 855 288	(1 614 319)

APPENDIX E (1) - Unaudited BEAUFORT WEST LOCAL MUNICIPALITY NATIONAL TREASURY APPROPRIATION STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015 REVENUE AND EXPENDITURE (STANDARD CLASSIFICATION)

Description			20	14/15				2013/14
R thousand	Original Budget	Budget Adjustments (i.t.o. MFMA s28)	Final adjustments budget	Actual Outcome	Variance of Actual Outcome against Adjustments Budget	Actual Outcome as % of Final Budget		Restated Audited Outcome
Revenue - Standard								
Governance and administration	72 468	(12 094)	60 374	116 600	56 226	193.1%	160.9%	56 14
Executive and council	39 089	(12 590)	26 499	25 841	(658)	97.5%	66.1%	24 51
Budget and treasury office	32 894	(364)	32 530	37 887	5 358	116.5%	115.2%	31 31
Corporate services	485	860	1 345	52 872	51 526	3929.6%	10891.0%	31
Community and public safety	30 912	35 756	66 668	57 860	(8 808)	86.8%	187.2%	75 08
Community and social services	6 087	347	6 433	6 403	(30)	99.5%	105.2%	4 16
Sport and recreation	3 226	(254)	2 972	2 083	(889)	70.1%	64.6%	1 26
Public safety	16 220	23 845	40 065	45 995	5 930	114.8%	283.6%	40 80
Housing	5 380	11 819	17 198	3 380	(13 819)	19.7%	62.8%	28 85
Health	-	_	-	-	- (10 010)	-	-	-
Economic and environmental services	8 967	4 091	13 058	13 249	191	101.5%	147.8%	8 70
Planning and development	452	635	1 087	494	(593)	45.5%	109.4%	38
Road transport	8 515	3 456	11 971	12 755	784	106.5%	149.8%	8 31
Environmental protection	_	_	_	_	_	_	-	-
Trading services	142 816	11 506	154 322	131 528	(22 794)	85.2%	92.1%	115 81
Electricity	101 801	6 623	108 424	72 466	(35 957)	66.8%	71.2%	69 94
Water	18 471	3 763	22 233	25 391	3 158	114.2%	137.5%	21 2
Waste water management	16 279	3	16 282	25 990	9 708	159.6%	159.7%	17 19
Waste management	6 266	1 117	7 383	7 680	297	104.0%	122.6%	7 44
Other	- 0 250	_	-	-	_	104.070	122.070	
Total Revenue - Standard	255 163	39 259	294 422	319 237	24 815	108.4%	125.1%	255 73
						100.170	1201170	
Expenditure - Standard								
Governance and administration	43 257	3 598	46 855	47 725	870	101.9%	110.3%	54 53
Executive and council	14 980	269	15 250	14 947	(302)	98.0%	99.8%	16 8
Budget and treasury office	15 169	2 215	17 384	17 672	287	101.7%	116.5%	14 06
Corporate services	13 108	1 114	14 221	15 107	885	106.2%	115.2%	23 66
Community and public safety	37 042	23 124	60 165	63 250	3 085	105.1%	170.8%	83 6
Community and social services	9 231	(253)	8 978	7 663	(1 315)		83.0%	7 2
Sport and recreation	6 827	(277)	6 550	6 244	(306)		91.5%	7 0
Public safety	14 570	23 486	38 056	44 839	6 783	117.8%	307.7%	39 5
Housing	6 413	168	6 581	4 504	(2 077)	68.4%	70.2%	29 7
Health	-	-	-	- 504	(2011)	-	- 10.270	257
Economic and environmental services	27 564	(1 192)	26 371	23 159	(3 213)	87.8%	84.0%	20 49
Planning and development	4 805	523	5 328	4 115	(1 213)			4 27
Road transport	22 758	(1 715)	21 043	19 043	(2 000)		83.7%	16 22
Environmental protection		(1713)	21040	-	(2 000)	30.376	00.7 /6	10 22
Trading services	137 781	(6 692)	131 089	101 742	(29 347)	77.6%	73.8%	92 19
Electricity	97 543	(7 435)	90 108	56 808	(33 299)		58.2%	58 97
Water	22 752	(1 852)	20 900	20 486	(33 299)		90.0%	17 75
		1 107	7 448		(413) 768			5 04
Waste water management	6 341			8 216		110.3%	129.6%	
Waste management	10 813	1 488	12 302	16 231	3 930	131.9%	150.1%	10 4
Other Total Expanditure Standard	332	19 927	332	205.072	(332)			050.00
Total Expenditure - Standard	245 643	18 837	264 481	235 876	(28 605)			250 90
Surplus/(Deficit) for the year	9 520	20 421	29 941	83 361	53 420	278.4%	875.7%	4 83

APPENDIX E (2) - Unaudited BEAUFORT WEST LOCAL MUNICIPALITY NATIONAL TREASURY APPROPRIATION STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015 REVENUE AND EXPENDITURE (MUNICIPAL VOTE CLASSIFICATION)

Description			20	14/15				2013/14
R thousand	Original Budget	Budget Adjustments (i.t.o. MFMA s28)	Final adjustments budget	Actual Outcome	Variance of Actual Outcome against Adjustments Budget	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Restated Audite Outcome
Revenue by Vote								
Executive and Council	39 089	(12 590)	26 499	25 841	(658)	97.5%	66.1%	24 5
Budget and Treasury Office	32 894	(364)	32 530	37 887	5 358	116.5%	115.2%	31 3
Corporate Services	485	860	1 345	52 872	51 526	3929.6%	10891.0%	3
Community and Social Services	6 087	347	6 433	6 403	(30)	99.5%	105.2%	4 1
Sport and Recreation	3 226	(254)	2 972	2 083	(889)	70.1%	64.6%	12
Public Safety	16 220	23 845	40 065	45 995	5 930	114.8%	283.6%	40 8
Road Transport	8 515	3 456	11 971	12 755	784	106.5%	149.8%	8:
Electricity	101 801	6 623	108 424	72 466	(35 957)	66.8%	71.2%	69 9
Water	18 471	3 763	22 233	25 391	3 158	114.2%	137.5%	21
Waste Water Management	16 279	3	16 282	25 990	9 708	159.6%	159.7%	17
Waste Management	6 266	1 117	7 383	7 680	297	104.0%	122.6%	7
Environmental Protection	-	-	-	-	-	-	-	
Other	5 832	12 454	18 285	3 874	(14 411)	21.2%	66.4%	29
Example 14 - Vote14			-		-	-	-	
Example 15 - Vote15			1		-	-	•	
Total Revenue by Vote	255 163	39 259	294 422	319 237	24 815	108.4%	125.1%	255
xpenditure by Vote to be appropriated								
Executive and Council	14 980	269	15 250	14 947	(302)	98.0%	99.8%	16
Budget and Treasury Office	15 169	2 215	17 384	17 672	287	101.7%	116.5%	14
Corporate Services	13 108	1 114	14 221	15 107	885	106.2%	115.2%	23
Community and Social Services	9 231	(253)	8 978	7 663	(1 315)	85.3%	83.0%	7
Sport and Recreation	6 827	(277)	6 550	6 244	(306)	95.3%	91.5%	7
Public Safety	14 570	23 486	38 056	44 839	6 783	117.8%	307.7%	39
Road Transport	22 758	(1 715)	21 043	19 043	(2 000)	90.5%	83.7%	16
Electricity	97 543	(7 435)	90 108	56 808	(33 299)	63.0%	58.2%	58
Water	22 752	(1 852)	20 900	20 486	(413)	98.0%	90.0%	17
Waste Water Management	6 341	1 107	7 448	8 216	768	110.3%	129.6%	5
Waste Management	10 813	1 488	12 302	16 231	3 930	131.9%	150.1%	10
Environmental Protection	-	-	-	_	-	-	-	
Other	11 551	691	12 241	8 620	(3 622)	70.4%	74.6%	34
Example 14 - Vote14			-		-	-	-	
Example 15 - Vote15			-		-	-	-	
Total Expenditure by Vote	245 643	18 837	264 481	235 876	(28 605)	89.2%	96.0%	250 9
Surplus/(Deficit) for the year	9 520	20 421	29 941	83 361	53 420	278.4%	875.7%	48

APPENDIX E (3) - Unaudited BEAUFORT WEST LOCAL MUNICIPALITY NATIONAL TREASURY APPROPRIATION STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015 REVENUE AND EXPENDITURE

Description			20	14/15				2013/14
R thousand	Original Budget	Budget Adjustments (i.t.o. MFMA s28)	Final adjustments budget	Actual Outcome	Variance of Actual Outcome against Adjustments Budget	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Restated Audited Outcome
Revenue By Source								
Property rates	24 364	-	24 364	24 583	219	100.9%	100.9%	22 792
Property rates - penalties & collection charges	620	-	620	474	(146)	76.4%	76.4%	400
Service charges	97 492	(927)	96 566	88 399	(8 166)	91.5%	90.7%	85 099
Rental of facilities and equipment	845	9	854	1 678	823	196.4%	198.5%	815
Interest earned - external investments	1 060	_	1 060	1 893	833	178.6%	178.6%	1 012
Interest earned - outstanding debtors	1 716	80	1 796	1 969	173	109.6%	114.7%	1 858
Dividends received	_	_	-	-	_	-	-	-
Fines	16 120	23 840	39 960	45 969	6 009	115.0%	285.2%	40 874
Licences and permits	648	0	648	539	(109)	83.1%	83.1%	546
Agency services	520	60	580	609	29	105.0%	117.2%	541
Transfers recognised - operational	83 796	1 559	85 355	76 782	(8 572)	90.0%	91.6%	77 919
Other revenue	4 944	(1 580)	3 364	9 379	6 015	278.8%	189.7%	5 560
Gains on disposal of PPE	-	-	-	-	_	0.0%	0.0%	_
Total Revenue (excluding capital transfers and contributions)	232 125	23 041	255 166	252 273	(2 893)	1107.4%	108.7%	237 415
Expenditure By Type								
Employee related costs	74 295	(1 995)	72 300	73 426	1 126	101.6%	98.8%	67 878
Remuneration of councillors	4 449	_	4 449	4 356	(93)	97.9%	97.9%	3 894
Debt impairment	3 000	23 840	26 840	40 121	13 281	149.5%	1337.4%	27 217
Depreciation & asset impairment	15 081	_	15 081	15 044	(37)	99.8%	99.8%	14 025
Finance charges	1 940	175	2 116	4 453	2 338	210.5%	229.5%	4 08
Bulk purchases	53 844	(2 320)	51 524	43 358	(8 166)	84.2%	80.5%	39 06
Other materials	21 053	454	21 507	18 143	(3 364)	84.4%	86.2%	17 40
Contracted services	7 907	228	8 135	7 999	(136)	98.3%	101.2%	11 54
Transfers and grants	60	_	60	64	4	107.4%	107.4%	60
Other expenditure	64 016	(1 546)	62 470	51 054	(11 415)	81.7%	79.8%	68 886
Loss on disposal of PPE	-	-	-	841	841	#DIV/0!	#DIV/0!	230
Total Expenditure	245 644	18 836	264 481	258 861	(5 620)	1404.1%	105.4%	254 291
					-		-	
Surplus/(Deficit)	(13 519)	4 205	(9 315)	(6 588)	2 727	70.7%	48.7%	(16 876
Transfers recognised - capital	22 868	16 388	39 256	37 652	(1 603)	95.9%	164.6%	21 34
Contributions recognised - capital	170	(170)	-	-	_	-	_	-
Contributed assets	_	-	-	52 296	52 296	0.0%	0.0%	360
Surplus/(Deficit) for the year	9 519	20 422	29 941	83 361	53 420	278.4%	875.8%	4 835

APPENDIX E (4) - Unaudited BEAUFORT WEST LOCAL MUNICIPALITY NATIONAL TREASURY APPROPRIATION STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015 CAPITAL EXPENDITURE BY VOTE, STANDARD CLASSIFICATION AND FUNDING

Description			2	014/15				2013/14
	Original Budget	Budget	Final adjustments	Actual	Variance of Actual	Actual	Actual	Restated Audited
R thousand		Adjustments (i.t.o. MFMA s28)	budget	Outcome	Outcome against Adjustments Budget	Outcome as % of Final Budget	Outcome as % of Original Budget	Outcome
Capital expenditure - Vote								
Single-year expenditure								
Executive and Council	31	(8)	24	11	(12)	47.6%	36.1%	1
Budget and Treasury Office	104	(5)	99	195	96	196.9%	188.0%	12
Corporate Services	857	98	954	53 122	52 167	5567.1%	6202.2%	32
Community and Social Services	490	12 119	12 609	522	(12 087)	4.1%	106.4%	48
Sport and Recreation	3 200	(272)	2 928	337	(2 591)	11.5%	10.5%	88
Public Safety	465	(374)	92	166	74	180.9%	35.7%	63
Road Transport	7 123	3 366	10 489	8 044	(2 445)	76.7%	112.9%	6 69
Electricity	4 860	5 478	10 338	12 726	2 389	123.1%	261.9%	9 51
Water	5 859	(3 123)	2 736	1 539	(1 196)	56.3%	26.3%	5 43
		, ,			` ′			
Waste Water Management	4 942	(2 372)	2 570 977	15 841 130	13 271	616.3% 13.3%	320.5% 13.8%	5 61
Waste Management Environmental Protection	940	37	-	130	(847)	13.5%	13.8%	1 78
Other	415	(224)	- 84	19	(65)	22.9%	4.7%	
	410	(331)	04	19	(65)	22.9%	4.7%	
Example 14 - Vote14			-		_	-	-	
Example 15 - Vote15	29 286	14 613	43 899	92 652	-	211%	316%	31 4
Capital single-year expenditure					48 753			
Total Capital Expenditure - Vote	29 286	14 613	43 899	92 652	48 753	211%	316%	31 49
					-	-	-	
Capital Expenditure - Standard								
Governance and administration	991	86	1 077	53 327	52 251	4953.8%	5381.2%	47
Executive and council	31	(8)	24	11	(12)	47.6%	36.1%	
Budget and treasury office	104	(5)	99	195	96	196.9%	188.0%	12
Corporate services	857	98	954	53 122	52 167	5567.1%	6202.2%	32
Community and public safety	4 174	11 473	15 647	1 029	(14 617)	6.6%	24.7%	1 99
Community and social services	490	12 119	12 609	522	(12 087)	4.1%	106.4%	48
Sport and recreation	3 200	(272)	2 928	337	(2 591)	11.5%	10.5%	88
Public safety	465	(374)	92	166	74	180.9%	35.7%	63
Housing	18	-	18	5	(13)	25.2%	25.2%	
Health	-	-	-	-	-	-	-	
Economic and environmental services	7 520	3 035	10 555	8 059	(2 497)	76.3%	107.2%	6 6
Planning and development	397	(331)	66	15	(51)	22.3%	3.7%	
Road transport	7 123	3 366	10 489	8 044	(2 445)	76.7%	112.9%	6 6
Environmental protection	-	-	-		-	-	-	
Trading services	16 601	20	16 621	30 237	13 616	181.9%	182.1%	22 3
Electricity	4 860	5 478	10 338	12 726	2 389	123.1%	261.9%	9.5
Water	5 859	(3 123)	2 736	1 539	(1 196)	56.3%	26.3%	5 4
Waste water management	4 942	(2 372)	2 570	15 841	13 271	616.3%	320.5%	5 6
Waste management	940	37	977	130	(847)	13.3%	13.8%	17
Other	-	_	-		-	-	-	
Total Capital Expenditure - Standard	29 286	14 613	43 899	92 652	48 753	211%	316%	31 4
Funded by:								
National Government	22 489	4 116	26 605	24 176	(2 430)	90.9%	107.5%	23 7
Provincial Government	379	12 272	12 651	13 419	769	106.1%	3538.8%	1
District Municipality	_	_	-		-	-	-	
Other transfers and grants	_	_	_	_	-	-	-	
Transfers recognised - capital	22 868	16 388	39 256	37 595	(1 661)	96%	164%	23 8
Public contributions & donations	170	-	170	52 296	52 126	30762.5%	30762.5%	3
Borrowing	2 460	_	2 460	790	(1 670)	32.1%	32.1%	4 0
Internally generated funds	3 788	(1 774)	2 400	1 972	(42)	97.9%	52.1%	3 1
	29 286	14 613	43 899	92 652	48 753	211%	316%	31 4
Total Capital Funding	29 286	14 013	43 099	92 002	40 / 03	211%	310%	314

APPENDIX E (5) - Unaudited BEAUFORT WEST LOCAL MUNICIPALITY NATIONAL TREASURY APPROPRIATION STATEMENTS FOR THE YEAR ENDED 30 JUNE 2015 CASH FLOWS

Description	2014/15 2013/14							
R thousand	Original Budget	Budget Adjustments (i.t.o. MFMA s28)	Final adjustments budget	Actual Outcome	Variance of Actual Outcome against Adjustments Budget	Actual Outcome as % of Final Budget	Actual Outcome as % of Original Budget	Restated Audited Outcome
CASH FLOW FROM OPERATING ACTIVITIES								
Receipts								
Ratepayers and other	143 686	(6 191)	137 496	115 851	(21 645)	84.3%	80.6%	119 38
Government - operating	83 796	591	84 387	80 471	(3 916)	95.4%	96.0%	81 98
Government - capital	23 038	11 121	34 159	37 652	3 493	110.2%	163.4%	21 34
Interest	1 060	1 796	2 856	3 861	1 005	135.2%	364.3%	2 87
Dividends	_	_	_	_	_	-	-	-
Payments								
Suppliers and employees	(219 295)	(1 936)	(221 231)	(191 033)	30 197	86.4%	87.1%	(195 82
Finance charges	(1 940)	(175)	(2 116)	(4 453)	(2 338)		229.5%	(4 08
Transfers and Grants	(60)	-	(60)	(64)	(4)		107.4%	(6
NET CASH FROM/(USED) OPERATING ACTIVITIES	30 285	5 206	35 492	42 284	6 793	119.1%	139.6%	25 61
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts					13 586	-	-	
Proceeds on disposal of PPE	-	-	-	222				-
Decrease (Increase) in non-current debtors	-	-	=	-				-
Decrease (increase) other non-current receivables	472	-	472	1 941	1 470	411.7%	411.7%	(2 05
Decrease (increase) in non-current investments	_	_	-	_	_	-	-	_
Payments					_	_	-	
Capital assets	(29 286)	(14 613)	(43 899)	(40 500)	3 399	92.3%	138.3%	(30 28
NET CASH FROM/(USED) INVESTING ACTIVITIES	(28 815)	(14 613)	(43 428)	(38 337)	5 091	88.3%	133.0%	(32 34
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Short term loans	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	2 460	-	2 460	790	(1 670)	32.1%	32.1%	4 09
Increase (decrease) in consumer deposits	84	-	84	-	(84)	-	-	-
Payments								
Repayment of borrowing	(2 935)	-	(2 935)	(3 558)	(623)	121.2%	121.2%	(3 52
NET CASH FROM/(USED) FINANCING ACTIVITIES	(391)	-	(391)	(2 768)	(2 377)	707.9%	707.9%	56
NET INCREASE/ (DECREASE) IN CASH HELD	1 080	(9 407)	(8 327)	1 179	9 507	-14.2%	109.2%	(6 16
Cash/cash equivalents at the year begin:	4 655	7 282	11 937	11 937	-	100.0%	256.4%	18 09
Cash/cash equivalents at the year end:	5 735	(2 125)	3 610	13 116	7 129	363.4%	228.7%	11 93

ANNEXURE B REPORT OF THE AUDITOR GENERAL

Report of the Auditor-General to the Western Cape Provincial Parliament and the council on Beaufort West Municipality

Report on the financial statements

Introduction

1. I have audited the financial statements of the Beaufort West Municipality set out on pages 1 to 122, which comprise the statement of financial position as at 30 June 2015, the statement of financial performance, statement of changes in net assets, cash flow statement and the statement of comparison of budget information with actual information for the year then ended, as well as the notes, comprising a summary of significant accounting policies and other explanatory information.

Accounting officer's responsibility for the financial statements

2. The accounting officer is responsible for the preparation and fair presentation of these financial statements in accordance with South African Standards of Generally Recognised Accounting Practice (SA standards of GRAP) and the requirements of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA), and the Division of Revenue Act of South Africa, 2014 (Act No. 10 of 2014) (DoRA), and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor-general's responsibility

- 3. My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with International Standards on Auditing. Those standards require that I comply with ethical requirements, and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.
- 4. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the municipality's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.
- 5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion

In my opinion, the financial statements present fairly, in all material respects, the
financial position of the Beaufort West Municipality as at 30 June 2015 and its
financial performance and cash flows for the year then ended, in accordance with SA
standards of GRAP and the requirements of the MFMA and DoRA.

Emphasis of matters

7. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Revision of the previously issued financial statements

8. Note 56 to the financial statements indicates that the previously issued financial statements for the year ended 30 June 2014, on which I issued an auditor's report dated 28 November 2014, were incorrect and have been reissued.

Restatement of corresponding figures

 As disclosed in note 39 to the financial statements, the corresponding figures for 30 June 2014 have been restated as a result of errors discovered during 2014-15 in the financial statements of Beaufort West Municipality at, and for the year ended, 30 June 2014.

Material losses

10. As disclosed in note 44.4 to the financial statements, the municipality had material water losses of 50.32% or 1 391 276 kilolitres during the year under review.

Material impairments

- 11. As disclosed in note 21 to the financial statements, material losses to the amount of R40 million were provided for by the municipality as a result of the impairment of irrecoverable trade receivables.
- 12. As disclosed in note 32 to the financial statements, material losses to the amount of R3 million were incurred as a result of impairment of capitalised restoration costs.

Material under-spending of the budget

13. As disclosed in note 44 to the financial statements, the municipality has materially underspent its capital budget to the amount of R19 million.

Additional matters

14. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Unaudited supplementary schedules

15. The supplementary information set out on pages 123 to 134 does not form part of the financial statements and is presented as additional information. I have not audited these schedules and, accordingly, I do not express an opinion thereon.

Unaudited disclosure notes

16. In terms of section 125(2)(e) of the MFMA the municipality is required to disclose particulars of non-compliance with the MFMA. This disclosure requirement did not form part of the audit of the financial statements and accordingly I do not express an opinion thereon.

Report on other legal and regulatory requirements

17. In accordance with the Public Audit Act of South Africa, 2004 (Act No. 25 of 2004) (PAA) and the general notice issued in terms thereof, I have a responsibility to report findings on the reported performance information against predetermined objectives for selected objectives presented in the annual performance report, compliance with legislation and internal control. The objective of my tests was to identify reportable findings as described under each subheading, but not to gather evidence to express assurance on these matters. Accordingly, I do not express an opinion or conclusion on these matters.

Predetermined objectives

- 18. I performed procedures to obtain evidence about the usefulness and reliability of the reported performance information for the following selected objective presented in the annual performance report of the municipality for the year ended 30 June 2015:
- Basic service delivery and infrastructure development on pages 55 to 61
- 19. I evaluated the reported performance information against the overall criteria of usefulness and reliability.
- 20. I evaluated the usefulness of the reported performance information to determine whether it was presented in accordance with the National Treasury's annual reporting principles and whether the reported performance was consistent with the planned objectives. I further performed tests to determine whether indicators and targets were well defined, verifiable, specific, measurable, time bound and relevant, as required by the National Treasury's Framework for managing programme performance information.
- 21. I assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
- 22. I did not identify any material findings on the usefulness and reliability of the reported performance information for the following objective: Basic service delivery and infrastructure development.

Additional matters

23. Although I identified no material findings on the usefulness and reliability of the reported performance information for the selected objective, I draw attention to the following matters:

Achievement of planned targets

24. Refer to the annual performance report on pages 55 to 61 for information on the achievement of the planned targets for the year.

Adjustment of material misstatements

25. I identified material misstatements in the annual performance report submitted for auditing on the reported performance information for Basic service delivery and infrastructure development. As management subsequently corrected the misstatements, I did not identify material findings on the usefulness and reliability of the reported performance information.

Compliance with legislation

26. I performed procedures to obtain evidence that the municipality had complied with applicable legislation regarding financial matters, financial management and other related matters. My findings on material non-compliance with specific matters in key legislation, as set out in the general notice issued in terms of the PAA, are as follows:

Budgets

27. Expenditure was incurred in excess of the limits of the amounts provided for in the votes of the approved budget, in contravention of section 15 of the MFMA.

Annual financial statements

28. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122 of the MFMA. Material misstatements of non-current assets, current assets, current liabilities and disclosure items identified by the auditors in the submitted financial statement were subsequently corrected and/or the supporting records were provided subsequently, resulting in the financial statements receiving an unqualified audit opinion.

Audit committees

- 29. The audit committee did not advise the council on matters relating to internal financial control and internal audits, risk management, accounting policies, effective governance, performance management, performance evaluation, adequacy, reliability and accuracy of financial reporting and compliance with legislation as required by section 166(2)(a) of the MFMA.
- 30. The audit committee did not advise the council on matters relating to the adequacy, reliability and accuracy of financial reporting and information, as required by section 166(2)(a)(iv) of the MFMA.

- 31. The audit committee did not advise the council on matters relating to compliance with legislation, as required by section 166(2)(a)(vii) of the MFMA.
- 32. The audit committee did not respond to the council on the issues raised in the audit reports of the Auditor-General, as required by section 166(2)(c) of the MFMA.
- 33. The audit committee did not review the annual financial statements to provide the council with an authoritative and credible view of the financial position of the entity, its efficiency and effectiveness and its overall level of compliance with legislation, as required by section 166(2)(b) of the MFMA.
- 34. The performance audit committee did not submit, at least twice during the financial year, an audit report on the review of the performance management system to the council, as required by Municipal planning and performance management regulation 14(4)(a)(iii).
- 35. The performance audit committee did not make recommendations to the council, as required by Municipal planning and performance management regulation 14(4)(a)(ii).

Internal audit

36. The internal audit unit did not advise the accounting officer or report to the audit committee on matters relating to compliance with the MFMA, the DoRA and other applicable legislation, as required by section 162(2)(b)(vii) of the MFMA.

Human resource management

- 37. An acting Director Community Services was appointed for a period of more than six months in contravention of section 56(1) of the Municipal Systems Act, 2000 (Act No 32 of 2000) (MSA).
- 38. The municipality did not submit a report on compliance with prescribed competency levels to the National Treasury and relevant provincial treasury as required by the Regulations on Minimum Competency Levels 14(2)(a).
- 39. The competencies of all financial officials and supply chain management (SCM) officials were not assessed in a timely manner in order to identify and address gaps in competency levels as required by Municipal Regulations on Minimum Competency Levels 13.
- 40. The Director: Financial Services and Director: Corporate Services were appointed without having met the prescribed minimum competency levels as required by section 56(1)(b) of the MSA.

Asset management

41. Capital assets were permanently disposed without the approval of the council and the accounting officer as required by section 14(2)(a) of the MFMA.

Expenditure management

42. Reasonable steps were not taken to prevent unauthorised expenditure as required by section 62(1)(d) of the MFMA.

Consequences management

- 43. Unauthorised and irregular expenditure incurred by the municipality was not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(a)(ii) of the MFMA.
- 44. Authorisation of unauthorised expenditure was not done through an adjustment budget, as required by section 32(2)(a)(i) of the MFMA.

Conditional grants and transfers

45. The municipality did not evaluate its performance in respect of the programmes funded by the Municipal Infrastructure Grant allocation, the Municipal Systems Improvement Grant allocation and the Local Government Financial Management Grant allocation, as required by section 12(5) of the DoRA.

Procurement and contract management

46. Goods and services with a transaction value of below R200 000 were procured without obtaining the required price quotations as required by SCM regulation 17(a) & (c).

Internal control

47. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with legislation. The matters reported below are limited to the significant internal control deficiencies that resulted in the findings on non-compliance with legislation included in the report.

Leadership

48. The accounting officer did not exercise adequate oversight over financial reporting, and related internal control processes and in addition did not ensure a proper review of the financial statements prior to their submission for audit resulting in errors not being identified and corrected in the financial statement disclosures. Management did not identify and mitigate the risk of unauthorised expenditure as part of its budget and expenditure management. In respect to human resource management, an acting director community services was appointed for a period of more than six months. Management have not implemented sufficient documented policies and procedures to guide the operations of the municipality, resulting in numerous instances of noncompliance with the MSA, the MFMA and the SCM Regulations.

Financial and performance management

49. The financial statements submitted to audit contained numerous misstatements. This was mainly due to staff members not fully understanding the requirements of the financial reporting framework. Management failed to comply with the Municipal Regulations on Minimum Competency Levels. Management failed to review and effectively monitor the performance of consultants and the status of accounting functions that are contracted out. Systems to ensure compliance with laws and regulations have not been put in place and alternative review and monitoring by management has not occurred.

Governance

50. There is no internal audit department at year-end. The work performed by the internal auditor for the year under review was not reviewed by a senior manager. The audit committee did not report to council for the year under review. The audit committee did not carry out its duties as set out in section 166(2)(a), (b) and (c) of the Municipal Finance Management Act. Appropriate risk management activities were not adopted by the municipality to ensure that a regular risk assessment in respect of performance information and compliance with laws and regulations are conducted and that a risk strategy to address the risks is developed and monitored.

Other reports

Investigations

51. An independent consulting firm performed an investigation at the request of the acting municipal manager at the time, into the alleged irregular activities regarding the processing of traffic fines. The investigation was concluded in the prior year and the report was made available in the current year. Additional irregular expenditure was identified as a result and disclosed in the financial statements.

Cape Town

30 November 2015

Auditor - General

AUDITOR-GENERAL SOUTH AFRICA

Auditing to build public confidence

ANNEXURE C AUDIT ACTION PLAN

BEAUFORT WEST MUNICIPALITY: MANAGEMENT AUDIT ACTION PLAN - 2014/2015 AUDIT FINDINGS

Page N	COMAF	No of Findings	Finding	Root Course	Impact on Audit Report	Classification	Reported in previous years	Details of actions to be implemented to address deficiencies	Responsible Official	Completion Date	Progress
			MATTERS AFFECTING THE AUDITOR'S REPORT	MATTERS AFFECTING THE AUDITOR'S REPORT							
			Cash and Cash equivalents	Cash and Cash equivalents							
1	1		Inaccurate disclosure of cash and cash equivalents		Matters Affecting Audit Report	Misstatements in financial statements	No	Ensure that the disclosures and of corresponding figures are accurate in the financial statements. In future senior staff members will be tasked to review the AFS for completeness and accuracy prior to submission for audit. Resolved	CFO	N/A	100%
		1		In respect of the current year figure, Unspent Conditional Grants and Receipts amounts to R4 651 273 in the financial statements.	Matters Affecting Audit Report	Misstatements in financial statements	No	Ensure that the disclosures and of corresponding figures are accurate in the financial statements. In future serior staff members will be tasked to review the AFS for completeness and accuracy prior to submission for audit. Resolved	CFO	N/A	100%
		2		The amount disclosed as the comparative figure is that of the 2013/14 financial year. Unspent Conditional Grants and Receipts as per the prior year audited financial statements amounts to R7 135 563.	Matters Affecting Audit Report	Misstatements in financial statements	No	Ensure that the disclosures and of corresponding figures are accurate in the financial statements. In future senior staff members will be tasked to review the AFS for completeness and accuracy prior to submission for audit. Resolved	CFO	N/A	100%
		3		As per inspection of the minutes of meetings held of the Executive Mayoral Committee on 29 October 2014, it was confirmed that the following facilities be approved for the period. 1 July 2014 to 30 June 2015 for the Nedbank account: Overdraft – R5 000 000. Fleet Cards – R900 594	Matters Affecting Audit Report	Misstatements in financial statements	No	Ensure that the disclosures and of corresponding figures are accurate in the financial statements. In future senior staff members will be tasked to review the AFS for completeness and accuracy prior to submission for a	CFO	N/A	100%
		4		The financial statements are misleading as the ABSA bank account is indicated as the municipality's primary bank account. The engagement team inspected correspondence to Local Government on 28 May 2014 whereby the municipality communicated the change in the municipality's primary bank account to Nedbank, account number 10 7482 0318.	Matters Affecting Audit Report	Misstatements in financial statements	No	Ensure that the disclosures and of corresponding figures are accurate in the financial statements. In future senior staff members will be tasked to review the AFS for completeness and accuracy prior to submission for a	CFO	N/A	100%
		5		As per inspection of the bank statements of ABSA and Nedbank, the engagement team confirmed that the balance as at 30 June 2015 amounts to R458 674.73 and R3 046 651.67 respectively, resulting in a total balance of R3 505 326.40	Matters Affecting Audit Report	Misstatements in financial statements	No	Ensure that the disclosures and of corresponding figures are accurate in the financial statements. In future senior staff members will be tasked to review the AFS for completeness and accuracy prior to submission for a	CFO	N/A	100%
2	17		Invalid bank reconciling items	Invalid bank reconciling items	Matters Affecting Audit Report	Misstatements in financial statements	1	Review the bank reconciliation to ensure that all reconciling items on the bank reconciliation are valid and correctly accounted for. Resolved	CFO	N/A	100%
			Provision for Landfill sites	Provision for Landfill sites							
3	15		Provision for landfill sites of Murraysburg should be disclosed as a current provision in the financial statements	Provision for landfill sites of Murraysburg should be disclosed as a current provision in the financial statements	Matters Affecting Audit Report	Misstatements in financial statements	1	Ensure that the disclosure of the provision for landfill site complies with the disclosure requirements set out in paragraph 59 of GRAP 1. Resolved	CFO	N/A	100%
4	14		Provision for landfill sites understated in the financial statements	Provision for landfill sites understated in the financial statements	Matters Affecting Audit Report	Misstatements in financial statements	No	Ensure that the provision for landfill sites is appropriately valued. Resolved	CFO	N/A	100%
			Accounts Payables	Accounts Payables							
5	19		Misstatements identified in respect of retention fees	Misstatements identified in respect of retention fees	Matters Affecting Audit Report	Misstatements in financial statements	1	Ensure that the retention register is accurate and complete. • Ensure that debit balances in the retention register are appropriately classified as amounts receivable. Resolved	CFO	N/A	100%
		1		The engagement team identified debit balances to the amount of R1 093 474 in the retention register which results in the understatement of retention fees in the financial statements to the amount of R1 093 474.	Matters Affecting Audit Report	Misstatements in financial statements	1	Ensure that the retention register is accurate and complete. • Ensure that debit balances in the retention register are appropriately classified as amounts receivable. Resolved	CFO	N/A	100%
		2		The engagement team noted that the opening balance of retention fees as per the retention register does not agree with the opening balance of retention fees as per the audit trial balance of the prior year.	Matters Affecting Audit Report	Misstatements in financial statements	1	Ensure that the retention register is accurate and complete. • Ensure that debit balances in the retention register are appropriately classified as amounts receivable. Resolved	CFO	N/A	100%
		3		The engagement team noted that the closing balance of retention fees as per the retention register does not agree with the closing balance of retention fees as per the trial balance.	Matters Affecting Audit Report	Misstatements in financial statements	1	Ensure that the retention register is accurate and complete. - Ensure that debit balances in the retention register are appropriately classified as amounts receivable. Resolved	CFO	N/A	100%
6	27		Existence of trade payables	Existence of trade payables	Matters Affecting Audit Report	Misstatements in financial statements	No	Ensure that all payments are substantiated by appropriate supporting documentation. Resolved	CFO	N/A	100%
			Unauthorised Expenditure	Unauthorised Expenditure							
7	36		Inaccurate disclosure of unauthorised expenditure	Inaccurate disclosure of unauthorised expenditure	Matters Affecting Audit Report	Misstatements in financial statements		Ensure that the disclosures of corresponding figures are accurate in the financial statements. In future senior staff members will be tasked to review the AFS for completeness and accuracy prior to submission for audit. Resolved	CFO	N/A	100%

			Property, plant and equipment	Property, plant and equipment							
8	32		Impairment of land	Impairment of land	Matters Affecting Audit Report	Misstatements in financial statements	1	The accounting policy with regards to impairment must be applied. Resolved	CFO	N/A	100%
9	34		Deemed cost	Deemed cost	Matters Affecting Audit Report	Misstatements in financial statements	No	Ensure that land and buildings relating to property, plant and equipment is appropriately valued in the financial statements. Resolved	CFO	N/A	100%
10	86		Disposals	Disposals	Matters Affecting Audit Report	Misstatements in financial statements	No	Implementing forms of internal control to monitor the accuracy of financial records maintained. Implement procedures to ensure that assets are appropriately classified and are only accounted for once in the asset register to ensure that accurate and reliable accounting records are maintained. Resolved	CFO	N/A	100%
		1	Account for the correction of error relating to disposals made in the previous financial period.	Account for the correction of error relating to disposals made in the previous financial period.	Matters Affecting Audit Report	Misstatements in financial statements	No	Ensure that the disposal of assets are recorded in the correct accounting period. Resolved	CFO	N/A	100%
		2	Implementing forms of internal control to monitor the accuracy of financial records maintained.	Implementing forms of internal control to monitor the accuracy of financial records maintained.	Matters Affecting Audit Report	Misstatements in financial statements	No	Implementing forms of internal control to monitor the accuracy of financial records maintained. Implement procedures to ensure that assets are appropriately classified and are only accounted for once in the asset register to ensure that accurate and reliable accounting records are maintained. Resolved	CFO	N/A	100%
		3	Implementing forms of internal control to ensure that all assets disposed of are indicated as disposed of in the asset register.	Implementing forms of internal control to ensure that all assets disposed of are indicated as disposed of in the asset register.	Matters Affecting Audit Report	Misstatements in financial statements	No	Ensure that all assets disposed are indicated as disposed in the asset register. Resolved	CFO	N/A	100%
		4	In respect of the disposal of assets relating to property, plant and equipment, it was identified that Erf 7413 is duplicated in the accounting records.	In respect of the disposal of assets relating to property, plant and equipment, it was identified that Erf 7413 is duplicated in the accounting records.	Matters Affecting Audit Report	Misstatements in financial statements	No	Implementing forms of internal control to monitor the accuracy of financial records maintained. Implement procedures to ensure that assets are appropriately classified and are only accounted for once in the asset register to ensure that accurate and reliable accounting records are maintained. Resolved	CFO	N/A	100%
		5	In respect of the disposal of assets relating to property, plant and equipment, it was identified that the asset could not be traced to the asset register.	In respect of the disposal of assets relating to property, plant and equipment, it was identified that the asset could not be traced to the asset register.	Matters Affecting Audit Report	Misstatements in financial statements	No	Implementing forms of internal control to monitor the accuracy of financial records maintained. Implement procedures to ensure that assets are appropriately classified and are only accounted for once in the asset register to ensure that accurate and reliable accounting records are maintained. Resolved	CFO	N/A	100%
			Commitments	Commitments							
11	100		Overstatement of commitments	Overstatement of commitments	Matters Affecting Audit Report	Misstatements in financial statements	No	Implement a commitment register to ensure that commitments are appropriately disclosed in the financial statements. Resolved	CFO	N/A	75%
			Value Added Tax	Value Added Tax							
12	35		Variances in Input and Output VAT	Variances in Input and Output VAT	Matters Affecting Audit Report	Misstatements in financial statements	No	Prepare reconciliations between the VAT input and VAT output accounted for during the year and the VAT 201 returns submitted to SARS on a monthly basis. Resolved	CFO	N/A	75%
			Provision for bad debt impairment	Provision for bad debt impairment							
13	50		Misstatements for provision for bad debt impairment – traffic fines	Misstatements for provision for bad debt impairment – traffic fines	Matters Affecting Audit Report	Misstatements in financial statements	No	Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines.	CFO	N/A	
14											40%
	84		Provision for debt impairment	Provision for debt impairment	Matters Affecting Audit Report	Misstatements in financial statements	No	Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines.	CFO	N/A	40%
	84	1	Provision for debt impairment Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation.	Provision for debt impairment Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation.		financial	No No	factors when determining the provision for debt impairment amount and	CFO	N/A N/A	
	84	1 2	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate	Report Matters Affecting Audit	financial statements Misstatements in financial		factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and	0.0		40%
	84		Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation. In respect of the provision for debt impairment, the figures that was used to calculate the provision for debt impairment differ from the figures as per the financial statements. In respect of the provision for debt impairment, no evidence existed regarding the recoverability of certain debtors, yet the debtors were not provided for.	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation. In respect of the provision for debt impairment, the figures that was used to calculate the provision for debt impairment differ from the figures as per the financial statements. In respect of the provision for debt impairment, no evidence existed regarding the recoverability of certain debtors, yet the debtors were not provided for.	Report Matters Affecting Audit Report Matters Affecting Audit	financial statements Misstatements in financial statements Misstatements in financial	No	factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and	CFO	N/A	40%
	84	2	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation. In respect of the provision for debt impairment, the figures that was used to calculate the provision for debt impairment differ from the figures as per the financial statements. In respect of the provision for debt impairment, no evidence existed regarding the recoverability of certain debtors, yet the debtors were not provided for. Revenue	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation. In respect of the provision for debt impairment, the figures that was used to calculate the provision for debt impairment differ from the figures as per the financial statements. In respect of the provision for debt impairment, no evidence existed regarding the recoverability of certain debtors, yet the debtors were not provided for. Revenue	Report Matters Affecting Audit Report Matters Affecting Audit Report Matters Affecting Audit Report	financial statements Misstatements in financial statements Misstatements in financial statements in financial statements	No No	factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines.	CFO CFO	N/A N/A	40%
15	49	2	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation. In respect of the provision for debt impairment, the figures that was used to calculate the provision for debt impairment differ from the figures as per the financial statements. In respect of the provision for debt impairment, no evidence existed regarding the recoverability of certain debtors, yet the debtors were not provided for.	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation. In respect of the provision for debt impairment, the figures that was used to calculate the provision for debt impairment differ from the figures as per the financial statements. In respect of the provision for debt impairment, no evidence existed regarding the recoverability of certain debtors, yet the debtors were not provided for.	Matters Affecting Audit Report Matters Affecting Audit Report Matters Affecting Audit	financial statements in financial statements with financial statements. Misstatements in financial statements in financial statements with financial statements. Misstatements in financial statements in financial statements	No No	lactors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and	CFO CFO	N/A N/A	40%
15		2	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation. In respect of the provision for debt impairment, the figures that was used to calculate the provision for debt impairment differ from the figures as per the financial statements. In respect of the provision for debt impairment, no evidence existed regarding the recoverability of certain debtors, yet the debtors were not provided for. Revenue Misstatements identified in traffic fine	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation. In respect of the provision for debt impairment, the figures that was used to calculate the provision for debt impairment differ from the figures as per the financial statements. In respect of the provision for debt impairment, no evidence existed regarding the recoverability of certain debtors, yet the debtors were not provided for. Revenue Misstatements identified in traffic fine	Report Matters Affecting Audit Report Matters Affecting Audit Report Matters Affecting Audit Report Matters Affecting Audit Report	financial statements in financial statements. Misstatements in financial statements in financial statements. Misstatements in financial statements	No No	factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Ensure that traffic fines are accurately accounted for in the financial	CFO CFO	N/A N/A	40% 40% 40%
	49	2	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation. In respect of the provision for debt impairment, the figures that was used to calculate the provision for debt impairment differ from the figures as per the financial statements. In respect of the provision for debt impairment, no evidence existed regarding the recoverability of certain debtors, yet the debtors were not provided for. Revenue Misstatements identified in traffic fine income	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation. In respect of the provision for debt impairment, the figures that was used to calculate the provision for debt impairment differ from the figures as per the financial statements. In respect of the provision for debt impairment, no evidence existed regarding the recoverability of certain debtors, yet the debtors were not provided for. Revenue Misstatements identified in traffic fine income	Report Matters Affecting Audit Affecting Audit Report Matters Affecting Audit Affecting Audit Report	financial statements in financial statements	No No No	tactors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Ensure that traffic fines are accurately accounted for in the financial statements. Resolved	CFO CFO CFO	N/A N/A N/A	40% 40% 40% 50%
16	49	2	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation. In respect of the provision for debt impairment, the figures that was used to calculate the provision for debt impairment differ from the figures as per the financial statements. In respect of the provision for debt impairment, no evidence existed regarding the recoverability of certain debtors, yet the debtors were not provided for. Revenue Misstatements identified in traffic fine income Fines amount to zero identified in fine revenue	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation. In respect of the provision for debt impairment, the figures that was used to calculate the provision for debt impairment differ from the figures as per the financial statements. In respect of the provision for debt impairment, no evidence existed regarding the recoverability of certain debtors, yet the debtors were not provided for. Revenue Misstatements identified in traffic fine income Fines amount to zero identified in fine revenue	Report Matters Affecting Audit Affecting Audit Report	financial statements in financial statements in financial statements in financial statements Misstatements in financial statements in financial statements in financial statements in financial statements Misstatements in financial statements in financial	No No No	factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Ensure that traffic fines are accurately accounted for in the financial statements. Resolved Ensure that traffic fines are accurately accounted for in the financial statements. Resolved	CFO CFO CFO	N/A N/A N/A N/A	40% 40% 40% 40% 50%
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16	49 45 46	2	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation. In respect of the provision for debt impairment, the figures that was used to calculate the provision for debt impairment differ from the figures as per the financial statements. In respect of the provision for debt impairment, no evidence existed regarding the recoverability of certain debtors, yet the debtors were not provided for. Revenue Misstatements identified in traffic fine income Fines amount to zero identified in fine revenue Accuracy misstatements identified in Provincial fines revenue Accuracy misstatements identified in weighbridge fines revenue Financial Instruments Misstatements identified in financial instrument disclosure	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation. In respect of the provision for debt impairment, the figures that was used to calculate the provision for debt impairment differ from the figures as per the financial statements. In respect of the provision for debt impairment, no evidence existed regarding the recoverability of certain debtors, yet the debtors were not provided for. Revenue Misstatements identified in traffic fine income Fines amount to zero identified in fine revenue Accuracy misstatements identified in Provincial fines revenue Accuracy misstatements identified in weighbridge fines revenue Financial Instruments Misstatements identified in financial instrument disclosure	Report Matters Affecting Audit Report	financial statements in financial statements Misstatements in financial statements in financial statements Misstatements in financial statements in financial statements in financial statements in financial statements Misstatements in financial statements Misstatements in financial statements in financial statements Misstatements in financial statements in financial	No No No No No No	factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Ensure that traffic fines are accurately accounted for in the financial statements. Resolved Ensure that traffic fines are accurately accounted for in the financial statements. Resolved Ensure that provincial fines are accurately accounted for in the financial statements. Resolved	CFO CFO CFO CFO	N/A N/A N/A N/A N/A N/A	40% 40% 40% 40% 50% 100%
16 17 18	49 45 46 47	2	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation. In respect of the provision for debt impairment, the figures that was used to calculate the provision for debt impairment differ from the figures as per the financial statements. In respect of the provision for debt impairment, no evidence existed regarding the recoverability of certain debtors, yet the debtors were not provided for. Revenue Misstatements identified in traffic fine income Fines amount to zero identified in fine revenue Accuracy misstatements identified in Provincial fines revenue Accuracy misstatements identified in weighbridge fines revenue Financial Instruments	Re-calculate the provision for debt impairment by taking into account the full population of the debtors and taking into account all appropriate factors in the calculation. In respect of the provision for debt impairment, the figures that was used to calculate the provision for debt impairment differ from the figures as per the financial statements. In respect of the provision for debt impairment, no evidence existed regarding the recoverability of certain debtors, yet the debtors were not provided for. Revenue Misstatements identified in traffic fine income Fines amount to zero identified in fine revenue Accuracy misstatements identified in Provincial fines revenue Accuracy misstatements identified in weighbridge fines revenue Financial Instruments	Report Matters Affecting Audit Report	financial statements in financial	No No No No No No No	factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Management must implement a system to take into account the appropriate factors when determining the provision for debt impairment amount and enforced to improve the collection of traffic fines. Ensure that traffic fines are accurately accounted for in the financial statements. Resolved Ensure that traffic fines are accurately accounted for in the financial statements. Resolved Ensure that weighbridge fines are accurately accounted for in the financial statements. Resolved	CFO CFO CFO CFO CFO	N/A N/A N/A N/A N/A N/A N/A	40% 40% 40% 40% 50% 100%

			Employee related costs	Employee related costs							
					Matters Affecting Access	Misstatements in		Enough that the reconciliations are being performed between the			
21	71		No reconciliation performed between payroll system and financial statements	No reconciliation performed between payroll system and financial statements	Matters Affecting Audit Report	financial statements	No	Ensure that the reconciliations are being performed between the payroll system and the financial records.	CFO	N/A	40%
			Statement of Comparison of Budget and Actual Amounts	Statement of Comparison of Budget and Actual Amounts							
22	78		Misstatements identified in the Statement of Comparison of Budget and Actual amounts	Misstatements identified in the Statement of Comparison of Budget and Actual amounts	Matters Affecting Audit Report	Misstatements in financial statements	2	Ensure that figures disclosed in the statement of comparison of budget and actual amounts are accurate in the financial statements. Resolved	CFO	N/A	100%
			Pre-determined Objectives	Pre-determined Objectives							
23	80		KPI's not accurate, valid and complete	KPI's not accurate, valid and complete	Matters Affecting Audit	Misstatements in annual erformance report	1	Implement controls over daily and monthly processing and reconciling of transactions Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information Review and monitor compliance with applicable laws and regulations	Director: Corporate Services	N/A	20%
			Supply Chain Management	Supply Chain Management							
24	82		Irregular expenditure identified	Irregular expenditure identified	Matters Affecting Audit Report	Misstatements in financial statements	No	Review and monitor compliance with applicable laws and regulations Management failed to comply with the SCM Regulations as well the Preferential Procurement Regulations.	CFO	N/A	50%
			Journals	Journals							
25	98		Misstatements identified in journals	Misstatements identified in journals	Matters Affecting Audit Report	Misstatements in financial statements	No	Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	CFO	N/A	100%
			Internal Audit	Internal Audit							
26	56		Non-compliance with section 165 of the MFMA	Non-compliance with section 165 of the MFMA	Matters Affecting Audit Report	Non-compliance with legislation	No	 Ensure that there is an adequately resourced and functioning internal audit unit that identifies internal control deficiencies and recommends corrective action effectively. The accounting officer did not ensure an adequately resourced and functioning internal audit unit. 	t MM	N/A	100%
			Audit Committee	Audit Committee							
27	57		Non-compliance with section 166 of the MFMA	Non-compliance with section 166 of the MFMA		Non-compliance with legislation	No	 Ensure that the audit committee promotes accountability and service delivery through evaluating and monitoring responses to risks and providing oversight over the effectiveness of the internal control environment, including financial and performance reporting and compliance with laws and regulations. The accounting officer to ensure that the audit committee is carrying out its duties as set out in section 166(2)(a) and (c) of the MFMA. 	MM	N/A	50%
			Human Resources	Human Resources							
28	77		Failure to comply with the Municipal Regulations on Minimum Competency Levels	Failure to comply with the Municipal Regulations on Minimum Competency Levels	Matters Affecting Audit Report	Non-compliance with legislation	No	Review and monitor compliance with applicable laws and regulations Management to comply with the Municipal Regulations on Minimum Competency Levels	ММ	N/A	100%
29	24		Human Resources – Appointment in an acting capacity	Human Resources – Appointment in an acting capacity		Non-compliance with legislation	No	Review and monitor compliance with applicable laws and regulations The municipal manager/council did not ensure compliance with section 56 of the Municipal Systems Act No. 32 of 2000.	ММ	N/A	100%
30	76		Appointment of section 57 directors	Appointment of section 57 directors		Non-compliance with legislation	No	Review and monitor compliance with applicable laws and regulations Management failed to comply with sections 56(3), 57(1)(a) and 56(4A)(a) of the Municipal Systems Act as well as sections 12(4), 8(1)(b) and 11(1) of the Regulations on appointment and conditions of employment of senior managers.	ММ	N/A	100%
			Revenue	Revenue							
31	92	1	Non-compliance in respect of revenue	For the valuation roll of Murraysburg, it was noted that the valuation roll does not include the category in which the property falls as required by section 46(2)(b) of the Municipal Property Rates Act	Matters Affecting Audit Report	Non-compliance with legislation	No	 Review and monitor compliance with applicable laws and regulations Policies and system developed by management must support the legislative requirements of section 48(2)(b) of the Municipal Property Rates as well as section 12(5) of the Division of Revenue Act. 	CFO	N/A	60%
		2		The municipality was unable to provide the engagement team with any evidence that they comply with section 12(5) of DoRA	Matters Affecting Audit Report	Non-compliance with legislation	No	 Review and monitor compliance with applicable laws and regulations Policies and system developed by management must support the legislative requirements of section 48(2)(b) of the Municipal Property Rates as well as section 12(5) of the Division of Revenue Act. 	CFO	N/A	60%

			OTHER IMPORTANT MATTERS	OTHER IMPORTANT MATTERS							
			Property, plant and equipment	Property, plant and equipment							
32	31	1	Depreciation incorrectly calculated	It was noted that the depreciation for certain assets was calculated using the incorrect commission date. This resulted in the understatement of depreciation to the amount of R93 550.	Other important matters	Misstatements in financial statements	1	Ensure that depreciation is calculated based from the date the assets are available for use. Resolved	CFO	N/A	100%
33	97	1	Asset Inspection findings	The existence of property, plant and equipment, it was noted that 8 out of 177 (error rate of 5%) assets classified as "Other Assets" were not in working condition. This resulted in a projected misstatement of R 40 623 in the asset class	Other important matters	Misstatements in financial statements	No	Ensure that assets are appropriately classified, accurate, reliable and are only accounted for once in the asset register. Resolved	CFO	N/A	100%
		2		The completeness of property, plant and equipment, it was noted that 5 out of 406 (error rate of 1%) assets classified as "Other Assets' were not in working condition. This resulted in a projected misstatement of R133 230 in the asset class	Other important matters	Misstatements in financial statements	No	Ensure that assets are appropriately classified, accurate, reliable and are only accounted for once in the asset register. Resolved	CFO	N/A	100%
		3		The existence of property, plant and equipment, it was noted that 2 out of 39 (error rate 5%) assets classified as "Land" cannot be used due to its poor condition. This results is a projected misstatement of R6 582 in the asset category	Other important matters	Misstatements in financial statements	No	Ensure that assets are appropriately classified, accurate, reliable and are only accounted for once in the asset register. Resolved	CFO	N/A	100%
		4		The existence of property, plant and equipment, it was noted that 16 out of 177 (error rate of 4%) classified as "Other Assets" could not be inspected to confirm its existence. This resulted in a projected misstatement of 1244 047 in the asset class. It was also noted that 1 out of 164 (error rate of 1%) classified as "Infrastructure" could not be inspected to confirm its existence. This resulted in a projected misstatement of 142 682. Furthermore, it was noted that 1 out of 9 (error rate of 11%) classified as "Investment Property" could not be inspected to confirm its existence. This resulted is a projected misstatement of R194 149	Other important matters	Misstatements in financial statements	No	Ensure that assets are appropriately classified, accurate, reliable and are only accounted for once in the asset register. Resolved	CFO	N/A	100%
		5		The existence of property, plant and equipment, it was noted that the following asset is duplicated in the investment property register and the asset register. The descriptions in each register is unique. The asset register is therefore overstated by R231 984	Other important matters	Misstatements in financial statements	No	Ensure that assets are appropriately classified, accurate, reliable and are only accounted for once in the asset register. Resolved	CFO	N/A	100%
		6		The existence of property, plant and equipment, it was noted that the following asset was stolen and could not be inspected. The asset is however recorded on the asset register	Other important matters	Misstatements in financial statements	No	Ensure that assets are appropriately classified, accurate, reliable and are only accounted for once in the asset register. Resolved	CFO	N/A	100%
		7		The completeness of property, plant and equipment, it was noted that the following asset was classified incorrectly under the incorrect asset type in the asset register under. The asset was classified as electronic equipment and not as fire brigade equipment	Other important matters	Misstatements in financial statements	No	Ensure that assets are appropriately classified, accurate, reliable and are only accounted for once in the asset register. Resolved	CFO	N/A	100%
		8		In respect of the completeness of property, plant and equipment, it was noted that 3 out of 475 (error rate of 1%) could not be traced to the asset register. This results in a projected misstated in the financial statements of R2 378 938	Other important matters	Misstatements in financial statements	No	Ensure that assets are appropriately classified, accurate, reliable and are only accounted for once in the asset register. Resolved	CFO	N/A	100%
34	44		Incorrect water tariffs for November and December	Incorrect water tariffs were used during the months of November and December 2014. The water levels of the Gamka Dam decreased to below 30% and in this instance, the municipality is allowed to increase the water tariffs to motivate consumers to consume less water. The engagement team noted that instead of increasing the water tariffs, the tariffs were accidently changed (and as a result decreased) to the 2013/2014 approved tariffs. The projected misstatement of this error amounts to PR43 25c in the financial statements.	Other important matters	Misstatements in financial statements	No	Management must ensure that the correct tariffs were used.	CFO	N/A	50%
35	43	1	Misstatements in rental income	Management was unable to provide the auditors with the rental agreement/supporting documentation between the Municipality and the lessee. This resulted in a projected misstatement of R379 141.	Other important matters	Misstatements in financial statements	No	Management must ensure that valid agreements exist for the rental of property between the municipality and the lessees.	CFO	N/A	25%
		2		The contracts expired even before the start of the year under review and therefore there was no valid agreement between the municipality and the lessee for the year under review.	Other important matters	Misstatements in financial statements	No	Management must ensure that lease agreements that are in place and valid.	CFO	N/A	25%
		3		A misstatement between the amount as per the general ledger and the audited results, resulting in a projected misstatement of R103 561.	Other important matters	Misstatements in financial statements Misstatements in	No	Management must ensure that rental agreements are prepared and properly signed by both parties to ensure that rental income is valid (occurrence) in the financial statements	CFO	N/A	25%
36	48	1	Misstatements in rebates	The rebate amount as per the general ledger (PC06) was less than the approved rebate amount, resulting in a projected misstatement of R 53 634.	Other important matters	financial statements Misstatements in	No	Management must ensure that Rebates are accurately accounted for in the financial statements. Resolved	CFO	N/A	100%
		2	Misstatements identified in service	The engagement team was unable to found the Fiche account of the debtors which may indicate that the indigent register is outdated. It was noted that for the month of September, for account 14804/14805 the latest	Other important matters	financial statements	No	Management must ensure that Rebates are accurately accounted for in the financial statements. Resolved	CFO	N/A	100%
37	75	1	charges – water	it was noted that for the friction of September, for account 1460/41460s the last readings was 23 units less than the previous month. Due to the inconsistent meter readings, the projected misstatement in the financial statements amounts to R245 219	Other important matters	Misstatements in financial statements Misstatements in	No	Management must ensure that internal controls in regards to meter readings are in place. Resolved	CFO	N/A	100%
		2		Inconsistent meter readings as per route listings for account 01339/031098	Other important matters	financial statements	No	Management must ensure that internal controls in regards to meter readings are in place. Resolved	CFO	N/A	100%
			Long -Term Liabilities	Long - Term Liabilities							
38	95		Misstatements identified in lease liabilities	The invoices in respect of June were only received during July 2015 but the payment made in July was included as a reduction to the liability for the year ending 30 June 2015. An amount of R251 227.99 was paid in July in respect of June 2015. Lease liabilities are therefore understated in the financial statements to the amount of R251 227.99	Other important matters	Misstatements in financial statements	No	Management must ensure that long-term liabilities are appropriately valued in the financial statements. Resolved	CFO	N/A	100%

		Fynenditure	Expenditure							
					Misstatements in					
38		financial period			financial statements	No	Management must ensure that expenditure is recorded in the correct financial year. Resolved	CFO	N/A	100%
39		Completeness of raw water purchases	It was noted that only 11 payments were processed for Water & Waste Water Engineering in account 4050/0600/000: Raw Water Purchase. The accounting treatment is not consistent with all other suppliers of raw water, resulting in an understatement of the raw water expense in the financial statements. The understatement may be material which could result in the users of the financial statements being misled	Other important matters	Misstatements in financial statements	No	Management must ensure that bulk purchases in respect of Water & Waste Water Engineering is complete in the financial statements. Resolved	CFO	N/A	100%
41		Incorrect classification of contracted services	Expenditure of a reimbursive nature (employees were repaid for expenditure incurred during training and conferences attended) were classified as contracted services. This resulted in a projected misstatement of R250 207	Other important matters	Misstatements in financial statements	No	Management must ensure that expenditure which is of a reimbursive nature is appropriately classified as travel and subsistence in the financial statements. Resolved	CFO	N/A	100%
37		Incorrect treatment of value added tax	The amount recorded in the general ledger was inclusive of value-added tax resulting in a projected misstatement of R45 540.	Other important matters	Misstatements in financial statements	1	Management must ensure that expenses are recorded net of value added tax as pa accounting policy. Resolved	r CFO	N/A	100%
		Short - Term Employee Benefits	Short - Term Employee Benefits							10070
81		Misstatements identified in bonuses	An amount of R4 083 664 is disclosed in note 27 to the financial statements as part of the expense - this would suggest that this amount represent the contribution to the current portion, before the audit adjustment is taken into account.	Other important matters	Misstatements in financial statements	No	Management must ensure that the disclose of bonuses to the financial statements a accurate. Resolved	s CFO	N/A	100%
		Trade Receivables	Trade Receivables							
85		Misclassification between Exchange and Non-Exchange transactions	disclosure of Other Receivables as per note 20 of the financial statements (Other Receivables from Non-Exchange Transactions) was overstated by R 67 286.	Other important matters	Misstatements in financial statements	No	Management must ensure that the amounts disclosed in the financial statements are accurate and classified correctly at year-end. Resolved	CFO	N/A	100%
		Bad Debts	Bad Debts							
90		Incorrect amount of bad debts written off disclosed	council approved a write-off to the amount of R4 018 046. This results in an	Other important matters	Misstatements in financial statements	No	Management must ensure that the amounts ito write-offs as disclosed in the financial statements are accurate. Resolved	CFO	N/A	100%
		Long- Term Debtors	Long- Term Debtors							
55	1	Misstatements identified in long-term debtors	The contract/agreement was not signed by the applicant or an official of Beaufort West Municipality	Other important matters	Misstatements in financial statements	No	Management must ensure that contracts are signed by the applicant or an official of the municipality. Resolved	CFO	N/A	100%
	2		Management was unable to provide the engagement team with the contract/agreement, resulting in a projected misstatement of R88 423.00	Other important matters	Misstatements in financial statements	No	Management must ensure that contracts are available for all arrangements. Resolved	CFO	N/A	100%
	3		The engagement team noted that the amount per the cash-up summary did not agree with the amount deposited per deposit slip	Other important matters	financial statements	No	Management must ensure that the cash as per the cash-up summaries agrees to the total as per the deposit slip. Resolved	CFO	N/A	100%
	4		resulting in a projected misstatement of R96 953	Other important matters	Misstatements in financial statements	No	Management must ensure that contracts are available for all arrangements. Resolved	CFO	N/A	100%
			Unspent Government Grants and Receipts							
68		IMisstatements identified in unspent/unpaid conditional government grants and receipts	Differences were noted between the balances disclosed in the financial statements and the balances recalculated by the engagement team	Other important matters	Misstatements in financial statements	No	Management must ensure that Unspent and Unpaid conditional government grants and receipts are appropriately valued in the financial statements. Resolved	CFO	N/A	100%
		Key Management Personnel	Key Management Personnel							
67	1	Misstatements identified in disclosure of key management personnel	The descriptive note in the disclosure of key management personnel was not updated with the current year information	Other important matters	Misstatements in financial statements	1	Management must ensure that the disclosure of the remuneration of key personnel is accurate and complete in the financial statements.	CFO	N/A	100%
			By inspection of the financial statements it was noted that no displayure has been		Misstatements in	1	Management must ensure that the disclosure of the remuneration of key	CEO	N/A	
	2		appointed from 1 September 2014 until 30 June 2015	Other important matters	statements		personnel is accurate and complete in the financial statements.	OI O		100%
	3		made of the femuneration of the Acting Unrector Community Services who was appointed from 1 September 2014 until 30 June 2015 The total remuneration of the Director Financial Services (F Sabbat) was incorrectly calculated as R783 333 and not R739 250. The disclosure is therefore not mathematical accurate		statements Misstatements in financial statements	1	personnel is accurate and complete in the financial statements. Management must ensure that the disclosure of the remuneration of key personnel is accurate and complete in the financial statements.	CFO	N/A	100%
			made of the remuneration of the Acting Unrector Community Services who was appointed from 1 September 2014 until 30 June 2015 The total remuneration of the Director Financial Services (F Sabbat) was incorrectly calculated as R783 333 and not R739 250. The disclosure is therefore not mathematical accurate No distinction has been made between the period AC Makendlana was appointed as the Director Community Services (until 31 August 2014) and Director Corporate Services (from 1 September 2014)		statements Misstatements in financial		Management must ensure that the disclosure of the remuneration of key		N/A N/A	
	3	Capital Restoration Costs Incorrect disclosed amounts of capitalised restoration costs	made of the femuneration of the Acting Unrector Community Services who was appointed from 1 September 2014 until 30 June 2015 The total remuneration of the Director Financial Services (F Sabbat) was incorrectly calculated as R783 333 and not R739 250. The disclosure is therefore not mathematical accurate No distinction has been made between the period AC Makendlana was appointed as the Director Community Services (until 31 August 2014) and Director	Other important matters	statements Misstatements in financial statements Misstatements in financial		Management must ensure that the disclosure of the remuneration of key personnel is accurate and complete in the financial statements. Management must ensure that the disclosure of the remuneration of key	CFO		100%
	39 41 37 81 85 90	39 41 37 81 85 90 55 1 2 3 4	Incorrect classification of contracted services Incorrect treatment of value added tax Short - Term Employee Benefits Misstatements identified in bonuses Trade Receivables Misclassification between Exchange and Non-Exchange transactions Bad Debts Incorrect amount of bad debts written off disclosed Long-Term Debtors Misstatements identified in long-term debtors 2 3 4 Unspent Government Grants and Receipts Misstatements identified in unspent/unpaid conditional government grants and receipts Key Management Personnel Misstatements identified in disclosure of key management personnel Misstatements identified in disclosure of key management personnel	Expenditure recorded in the incorrect financial period in the period financial period in the period financial period in the period financial statements and period of the period period of the period financial statement of the raw water expenses of raw water purchases and period of the per	Spendture recorded in the incorrect financial period The expendture was noorded in the incorrect financial period The incardial statements may be understated attended on the financial statements from the surface of FIGS 400 Months (FIGS 400 Months) (FI	Expenditure recorded in the incorrect financial period The expenditure recorded in the incorrect process. The remoral instanction of PLT (90 60) by which the expenditure in the financial principle of the important matters of the important matters of the process of rew water purchases I was noted that explain a process of the water (and the supplier of rew water, recording in a process of the important matters) I was noted that explains a process of the important matters of the import	Expenditure recorded in the incorrect interest incording and financial period in financial distances may be understanced. Proceedings of the period of	Part Department of second in the second in the second part of the second of the second part of the second of t	Figure 1. Figure	Section of the control of the contro

			Other Disclosures	Other Disclosures							
50	36	1	Inaccurate and incomplete other compulsory disclosures	Note 44.4 - PAYE, SDL and UIF, it was noted that the amounts disclosed under line items "Current year payroll deductions and council contributions" and "Amount paid - current year" does not agree with the engagement team's testing		statements	No	Management must ensure that the required disclosure in respect of section 125 of the MFMA is accurate and complete in the financial statements. Resolved	CFO	N/A	100%
		2		The contributions to organised local government is disclosed in terms of section 125(1)(c) (note 44.1 to the financial statements) but the disclosure is required by section 125(1)(b) of the MFMA.		Misstatements in financial statements	No	Management must ensure that the required disclosure in respect of section 125 of the MFMA is accurate and complete in the financial statements. Resolved	CFO	N/A	100%
		3		Items listed under no 1 and 2 in COMAF 17 relate to pension and medical aid deductions which were only paid on 6 July 2015. The R0.00 balance unpaid in respect of pension and medical aid deductions is therefore inaccurate in the financial statements	Other important matters	Misstatements in financial statements	No	Management must ensure that the required disclosure in respect of section 125 of the MFMA is accurate and complete in the financial statements. Resolved	CFO	N/A	100%
			Employee Benefits	Employee Benefits							
51	11		Inaccurate disclosure in the financial statements	Certain items were disclosed at values which differed from the actuarial reports.	Other important matters	Misstatements in financial statements	1	Management must ensure that the disclosure of employee benefits in the financial statements agrees to the actuarial reports. Resolved	CFO	N/A	100%
52	12	1	Long Service awards	The schedule provided to the actuaries to calculate the long service awards did not agree to the June 2015 pay slips	Other important matters	Misstatements in financial statements	1	Implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available. Management must ensure that accurate data is provided to actuaries to ensure the appropriate valuation of employee benefits at year-end. Resolved	CFO	N/A	100%
		2		The employment dates on the schedule provided to the actuaries to calculate the long service awards, did not agree to the employee files	Other important matters	Misstatements in financial statements	1	Implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available. Management must ensure that accurate data is provided to actuaries to ensure the appropriate valuation of employee benefits at year-end. Resolved	CFO	N/A	100%
		3		The identification numbers on the schedule provided to the actuaries did not agree to the employee file	Other important matters	Misstatements in financial statements	1	Implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available. Management must ensure that accurate data is provided to actuaries to ensure the appropriate valuation of employee benefits at year-end. Resolved	CFO	N/A	100%
53	13	1	Post-retirement Benefits	The salaries on the schedule provided to the actuaries to calculate the long service awards did not agree to the June 2015 pay slips	Other important matters	Misstatements in financial statements	2	Implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available. Management must ensure that accurate data is provided to actuaries to ensure the appropriate valuation of employee benefits at year-end. Resolved	CFO	N/A	100%
		2		In respect of continuing members receiving post-retirement benefits, no valid supporting documentation could be obtained in order to inspect the accuracy of the data on which the actuaries based the valuation of the post retirement benefit obligation at 30 June 2015	Other important matters	Misstatements in financial statements	2	Implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available. Management must ensure that accurate data is provided to actuaries to ensure the appropriate valuation of employee benefits at year-end. Resolved	CFO	N/A	100%
			Value Added Tax	Value Added Tax							
54	93		VAT apportionment – Section 18	The change in the percentage of taxable supplies decreased by 14.07% (from 92.96% to 78.89%) from the prior year. Due to the change in use of greater than 10%, the auditee is required to account for a change in use adjustment	Other important matters	Non-compliance with legislation	No	Management must ensure that VAT is accounted for in terms of the applicable legislation which resulted in the correct disclosure of VAT. Resolved	CFO	N/A	100%
			Employee related costs	Employee related costs							
55	6		Insufficient accrual raised for PAYE, UIF and SDL	An insufficient accrual was raised for the amounts payable for June 2015, which were due on 7 July 2015. The engagement team inspected note 44.4 to the financial statements and it was confirmed that the municipality complied with the disclosure requirement of section 125(1)(c) of the MrA, however, the outstanding balance of R120 725 as at 30 June 2015, as disclosed, is inaccurate	Other important matters	Misstatements in financial statements	1	Ensure an accurate valuation of the outstanding amount owed to SARS in respect of PAYE, UIF and SDL at year-end. Resolved	CFO	N/A	100%
56	23		PAYE deducted incorrectly calculated	The engagement team noted differences between the PAYE as per payslip and PAYE recalculated by the engagement team, resulting in a projected misstatement of R711 296	Other important matters	Misstatements in financial statements	1	Management must ensure that PAYE deductions are accurately calculated and reviewed by management on a monthly basis. Resolved	CFO	N/A	100%
57	25		Incorrect calculation of bonuses at year- end	The balance at year-end was overstated. On further investigation, it was noted that the expenditure incurred only included 50% of the actual performance bonuses paid out during the year under review. Furthermore, no adjustment was made in the current year regarding the overprovision of the provision in the prior year	Other important matters	Misstatements in financial statements	No	Ensure that the provision for performance bonuses is appropriately valued a year-end. Resolved	t CFO	N/A	100%
58	96		Financial Statements Adjustments	The Financial Statements had corrections/adjustments/omissions to be made.	Other important matters	Misstatements in financial statements	3	Ensure that the disclosures of figures are accurate in the financial statements. Senior staff members must be tasked to review the AFS for completeness and accuracy prior to submission for audit. Resolved	CFO	N/A	100%
			Procurement and Supply Chain Management	Procurement and Supply Chain Management							
59	5		Disclosures required by section 124(1) of the MFMA	The information disclosed in respect of councillor's arrear account remained unchanged since the prior year	Other important matters	Misstatements in financial statements	1	Ensure that the disclosure requirement by section 124(1)(a) and (b) is accurate and complete in the financial statements. Resolved	CFO	N/A	100%
60	69		Incorrect treatment of VAT	In respect of other disclosure, particularly note 44.1 – Contributions to organised local government, it was noted that for 1 out of 3 expense transactions (error rate of 33%) in respect of the SALGA contributions, value-added tax was incorrectly accounted for as Input VAT was claimed from a non-VAT vendor	Other important matters	Misstatements in financial statements	No	Ensure that value-added tax are accurately accounted for in the financial records. Resolved	CFO	N/A	100%

			Supply Chain Management	Supply Chain Management							
			Зиррку Спант манадентент	Transactions tested between R30 000 and R200 000, the request for quotations				Revise internal policies and procedures to ensure that the municipality complies with			
61	28		Non-compliance with SCM regulation 18	was not advertised for at least seven (7) days on the website and official notice board of the municipality	Other important matters	Non-compliance with legislation	1	the requirements as set out in section 18 of the Supply Chain Management Regulations.	CFO	N/A	50%
62	29		Non-compliance with section 116(1) of the MFMA	The contract was not signed by the bidder, purchaser or both	Other important matters	Non-compliance with legislation	No	Ensure tenders awarded during the year under review are appropriately signed by the bidder, purchaser or both.	CFO	N/A	50%
63	30	1	Non-compliance with SCM Regulation 36	The deviations as reflected in the schedule below were not reported at the next council meeting and were not disclosed in the annual financial statements	Other important matters	Non-compliance with legislation	No	Ensure that there are policies and procedures that will enforce compliance with the disclosure requirements of section 36(2) of the Supply Chain Regulations. Resolved	CFO	N/A	100%
		2		The deviations as reflected in the Supply Chain Management implementation report and the annual financial statements were disclosed at the incorrect amount	Other important matters	Non-compliance with legislation	No	Ensure that there are policies and procedures that will enforce compliance with the disclosure requirements of section 36(2) of the Supply Chain Regulations. Resolved	CFO	N/A	100%
64	70		Non-compliance with SCM Regulation 23	The bid results were not published on the website of the municipality	Other important matters	Non-compliance with legislation	No	Revise internal policies and procedures to ensure that the municipality complies with section 23(c)(iii) of the Supply Chain Management Regulations.	CFO	N/A	50%
			Government Grants	Government Grants							
65	101	1	Limitation of scope	As per request for information number 51 sent out on Monday, 19 October 2015, no supporting documentation were obtained from the municipality as at 17:00 on Friday, 23 October 2015, resulting in a limitation of scope and therefore no audit procedures could be performed in respect of these items	Other important matters	Misstatements in financial statements	No	Ensure that financial and non-financial data used are securely stored and kept on file Management should provide the engagement team with the supporting documentation to avoid the financial statements being qualified. Resolved	CFO	N/A	100%
		2		As per request for information number 53 sent out on Tuesday, 20 October 2015, no supporting documentation were provided by the municipality as at 17:00 on Friday, 23 October 2015, resulting in a limitation of scope and therefore no audit procedures performed could be provided	Other important matters	Misstatements in financial statements	No	Ensure that financial and non-financial data used are securely stored and kept on file Management should provide the engagement team with the supporting documentation to avoid the financial statements being qualified. Resolved	CFO	N/A	100%
		3		As per request for information number 54 sent out on Tuesday, 20 October 2015, no supporting documentation were obtained by the engagement team from the municipatily as at 17:00 on Friday, 23 October 2015, resulting in a limitation of scope and therefore no audit procedures performed	Other important matters	Misstatements in financial statements	No	Ensure that financial and non-financial data used are securely stored and kept on file Management should provide the engagement team with the supporting documentation to avoid the financial statements being qualified. Resolved	CFO	N/A	100%
			Pre-determined Objectives	Pre-determined Objectives							
66	8		SDBIP: Submission to National and Provincial Treasury	The amended SDBIP was approved by the mayor on 25 February 2015; however no evidence could be provided to the engagement team that the amended SDBIP was submitted to the national and relevant provincial treasury in both printed and electronic form within 10 days after the council has approved the amended plan	Other important matters	Non-compliance with legislation	1	Management must ensure that they comply with sections 20(2)(b) & 27(2)(b) of the Local Government Municipal budget and reporting regulations (GN 393 of 2009)	CFO	N/A	75%
67	9		IDP: Submission of amended IDP to MEC for Local Government	the Integrated Development Plan (IDP) for the 2014/15 financial year was adopted/approved by the council on 30 May 2014, however no evidence could be provided to the engagement team to confirm that a copy of the amended IDP was sent to the MEC for Local Government in the province within 10 days after the adoption of the plan	Other important matters	Non-compliance with legislation	No	Management must ensure that they comply with section 32(1)(a) of the Municipal Systems Act, 2000	CFO	N/A	75%
68	10		Adjustment budget not made public within 10 working days	Council approved the adjustment budget on 25 February 2015. The Adjustment Budget and the Amended SDBIP was made public on 13 March 2015 as per notice 25/2015 in the Courier newspaper and the municipal website. Based on above, it was noted that the approved adjustment budget and the amended SDBIP was made public within 12 working days and not within 10 working days after the approval thereof	Other important matters	Non-compliance with legislation	3	Management must ensure that they comply with section 26 of the Local Government Municipal Budget and reporting regulations (GN 393 of 2009)	CFO	N/A	75%
69	73		Measures taken to improve performance	The annual performance report it was noticed that 8 out of 8 KPIs (error rate of 100%) that did not achieve their target did not report measures to improve the performance in the annual performance report	Other important matters	Non-compliance with legislation	2	Management must ensure that measures are taken to improve performance an adhere to annual disclosures as required by section 46(1) of the Municipal System Act.		N/A	75%
70	76	1	Performance contracts of section 57 Directors	The appointment of senior managers (Director: Corporate Services and Director: Financial Services), management was unable to provide the engagement team with application forms submitted by the above-mentioned candidates	Other important matters	Non-compliance with legislation	1	Consider reviewing the municipality's internal policies to ensure that they are in line with the legislative requirement to ensure compliance with sections 56(3), 57(1)(a) and 56(4)(a) of the Municipal Systems Act as well as sections 12(4), 8(1)(b) and 11(1) of the Regulations on appointment and conditions of employment of senior managers	Director: Corporate Services	N/A	75%
		2		The appointment testing of the Director: Corporate Services, it was noted that the selection panel for the appointment of the senior manager consisted of only two members (Municipal Manager and facilitator) and therefore did not meet the minimum requirement of at least 3 members as required by section 12(4) of the Regulations on appointment and conditions of employment of senior managers	Other important matters	Non-compliance with legislation	1	Consider reviewing the municipality's internal policies to ensure that they are in line with the legislative requirement to ensure compliance with sections 56(3), 57(1)(a) and 56(4A)(a) of the Municipal Systems Act as well as sections 12(4), 8(1)(b) and 11(1) of the Regulations on appointment and conditions of employment of senior managers	Director: Corporate Services	N/A	75%
		3		In respect of the positions of the Director: Corporate Services and Director Financial Services, management was unable to provide the engagement team with application forms and as a result, the engagement team was unable to confirm whether the municipality compiled with section 8(1)(b) of the Regulations on appointment and conditions of employment of senior managers.	Other important matters	Non-compliance with legislation	1	Consider reviewing the municipality's internal policies to ensure that they are in line with the legislative requirement to ensure compliance with sections 56(3), 57(1)(a) and 56(4A)(a) of the Municipal Systems Act as well as sections 12(4), 8(1)(b) and 11(1) of the Regulations on appointment and conditions of employment of senior managers	Director: Corporate Services	N/A	75%
		4		The position of Director: Corporate Services and Director: Financial Services, it was noted that the offer of employment stipulated that the respective candidates will start employment at the municipality on August 1st, 2014. As per inspection of the employment contracts, the engagement team noted that date of employment was June 30st, 2014. However, in note 27 to the financial statements, it is disclosed that the Director: Financial Services was appointed from September 1st, 2014.	Other important matters	Non-compliance with legislation	1	Consider reviewing the municipality's internal policies to ensure that they are in line with the legislative requirement to ensure compliance with sections 56(3), 57(1(a) and 56(4A), of the Municipal Systems Act as well as sections 12(4), 8(1)(b) and 11(1) of the Regulations on appointment and conditions of employment of senior managers	Director: Corporate Services	N/A	75%
		5		Appointment of senior managers (Director: Corporate Services and Director: Financial Services), it was noted that communications to the MEC, dated 230/72014, with regards to the appointment process and outcomes were made after the prescribed 14 day period as set out in section 56(4A)(a) of the Municipal Systems Act.	Other important matters	Non-compliance with legislation	1	Consider reviewing the municipality's internal policies to ensure that they are in line with the legislative requirement to ensure compliance with sections 56(3), 571(1a) and 56(4A) (a) of the Municipal Systems Act as well as sections 12(4), 8(1)(b) and 11(1) of the Regulations on appointment and conditions of employment of senior managers	Director: Corporate Services	N/A	75%

мм		50%
	N/A	50%
h CFO	N/A	100%
CFO	N/A	100%
CFO	N/A	100%
CFO	N/A	25%
CFO	N/A	25%
CFO	N/A	25%
o CFO	N/A	25%
CFO	N/A	25%
s CFO	N/A	10%
CFO	N/A	75%
rity en CFO	N/A	25%
en		CFO N/A

			Liability Management	Liability Management							
			Non-compliance in respect of liability			Non-compliance		Revise internal policies and procedures to ensure that they comply with sections			
83	61	1	Non-compliance in respect of liability management	The municipality does not have a creditors listing which set out what amount is payable to each supplier.	Other important matters	with legislation	No	63(2)(a), and 46(2)(a) of the Municipal Finance Management Act. Monthly reconciliations must be implemented.	CFO	N/A	25%
		2		The engagement team inspected the lease agreement and confirmed that it was signed by the Municipal Manager; however management was unable to provide the auditor with details as to what procurement process was followed for the incurrence of long-term debt	Other important matters	Non-compliance with legislation	No	Revise internal policies and procedures to ensure that they comply with sections 63(2)(a), and 46(2)(a) of the Municipal Finance Management Act	CFO	N/A	25%
			Information Technology	Information Technology							
84			IT Governance	There is no documented iT Organisational in place. The role of the IT Manager was vacant and Information Security Officer role was not delegated. The IT Steering Committee does not meet on a quarterly basis. The last meeting was held on 13 April 2015.	Other important matters	Internal Control Deficiency	No	Management should finalise the consultation with the municipalities in the surrounding areas to ensure the role and responsibilities of the IT manager be assigned and IT risks and controls prioritised.	Senior Manager: Corporate Services	N/A	50%
85			User Access Management	The access of "Elzette Jonker" whose employment was terminated on 30/11/2014, was only removed from Sebata on 05/02/2015. User access reviews for Sebata were not performed during the period under review.	Other important matters	Internal Control Deficiency	No	Management must ensure that consistent processes are implemented between HR and the system administrators to ensure users' access are removed in a timely manner.	Senior Manager: Corporate Services	N/A	50%
86			Information technology security	 The "Domadmin" account used for domain administration was dormant and the account had not been locked or disabled. Further, the password for this account was set to never expire. 	Other important matters	Internal Control Deficiency	No	Password expiration must be enabled for the account in line with the municipality's IT Security Policy.	Senior Manager: Corporate Services	N/A	75%
87			IT Service Continuity	Backups were not periodically tested for restorability.	Other important matters	Internal Control Deficiency	No	A backup restore test must be performed regularly to ensure that data can be recovered from backup media when required. The test procedure and results of these tests should be documented and retained on file for future reference.	Senior Manager: Corporate Services	N/A	50%
			ADMINISTRATIVE MATTERS	ADMINISTRATIVE MATTERS							
			Cash and Bank	Cash and Bank							
88	3	1	Internal control deficiencies	Mr. D. Louw and Mr. LL de Wet who are still authorised to transact on behalf of the municipality are no longer employed by the municipality	Administrative matters	Internal Control Deficiency	No	Ensure that measures are in place to remove unauthorised signatories as signatorie in respect of the ABSA bank account as it creates a risk that payments may be approved by individuals who do not have the appropriate financial delegation to do so Resolved	CEO	N/A	100%
		2		Bank reconciliations were performed more than one month after month-end	Administrative matters	Internal Control Deficiency		Ensure that measures confirming the application of internal control policies, with regard to the timeous performing of bank reconciliations.	CFO	N/A	50%
			Employee related costs	Employee related costs							
89	4		Internal control deficiencies	Temporary worker, Mr. Granille Plenaar, who was employed by the municipality for the period of 1 June 2015 – 30 June 2015. The engagement team noted that the contract was signed and approved by Mr. ER Klink on 25 June 2015 – the terms and conditions of employments were therefore only approved when the duration of the contract was almost complete	Administrative matters	Internal Control Deficiency	No	Employee contracts for permanent and temporary employees must be reviewed and approved by the appropriate level of management before the commencement of the contract.		N/A	40%
90			Limitation of scope	In respect of employee related cost, where applicable, the engagement team inspected the supporting documentation and/or authorization for employee deductions. The engagement team was unable to obtain supporting documentation or authorization for the deductions	Administrative matters	Internal Control Deficiency	No	Management must ensure that personnel files are kept up-to-date and complete.	CFO	N/A	75%
91	21		Vacancy rates	The overall vacancy rate increased from 18% to 19% in the current year	Administrative matters	Internal Control Deficiency	1	Ensure that control measures are implemented to monitoring the vacancy rates and ensure that steps are taken on a timely manner that vacant positions are filled within a reasonable period		N/A	50%
92	20	1	No supporting documentation and/or employee authorisation for deductions	The engagement team was unable to obtain employment contracts or appointment letters for employees as per the table below. Appropriate approval of employment for the selected employees could therefore not be substantiated	Administrative matters	Internal Control Deficiency	1	Management must ensure that personnel files are kept up-to-date and complete.	CFO	N/A	75%
		2		The engagement team was unable to obtain the latest remuneration package approvals for the employees as per the table below. Thus, authorization by the municipal manager for the appropriate post level and notch could not be substantiated	Administrative matters	Internal Control Deficiency	1	Management must ensure that personnel files are kept up-to-date and complete.	CFO	N/A	75%
			Property, plant and equipment	Property, plant and equipment							
93	33	1	Internal control deviations in respect of PPE and Investment Property	There were 23 assets on the asset register that neither had asset numbers nor unique project references	Administrative matters	Internal Control Deficiency	1	Ensure that measures with regards to assigning unique asset numbers to each individual asset on the fixed asset register are in place.	CFO	N/A	75%
		2		That reconciliations are not being performed between the asset register and the general ledger. This may lead to inconsistencies between the general ledger and the asset register.	Administrative matters	Internal Control Deficiency	1	Implement internal control measures regarding reconciliations to be performed between the general ledger accounts and the asset register to identify material misstatements in a timely manner.	CFO	N/A	25%
		3		The investment property register did not include information and the respective amounts relating to impairment and accumulated impairment. The result thereof is that the investment property register is overstated by R466 S82	Administrative matters	Internal Control Deficiency	1	Management should consider implementing forms of internal control to monitor the accuracy of financial records maintained. Procedures to ensure that all information relating to investment property is appropriately included in the investment property register to ensure that accurate and reliable accounting records are maintained.	CFO	N/A	50%
			Pre-determined Objectives	Pre-determined Objectives							
94	59		Internal control deficiencies	Performed in respect of predetermined objectives it was noted that the controls for 28 out of 32 items tested (error rate of 87.50%) are not in place to ensure that the reports and data used to report on the actual performance in the annual performance report are valid, accurate and complete	Administrative matters	Internal Control Deficiency	2	Ensure that controls are performed to ensure the validity, accuracy and completeness of the reported figures in the annual performance report	CFO	N/A	50%
95	60	1	KPI's and targets not specific, measurable and relevant	During audit procedures performed on predetermined objectives, it was noted that 1 out of 32 (error rate of 3.1%), indicators and targets were not specific and well defined	Administrative matters	Internal Control Deficiency	2	Management must ensure that when indicators and targets are developed, meets the criteria set out in the National Treasury's Framework for managing programme performance information.	t CFO	N/A	50%
		2		During audit procedures performed on predetermined objectives, it was noted that 2 out of 32 (error rate of 6.3%), indicators and targets were not relevant	Administrative matters	Internal Control Deficiency	2	Management must review the KPI's and targets to ensure that it's specific, measurable and relevant.	CFO	N/A	50%
		3		During audit procedures performed on predetermined objectives, it was noted that 1 out of 32 (error rate of 3.1%), indicators and targets were not relevant	Administrative matters	Internal Control Deficiency	2	Management must review the KPI's and targets to ensure that it's specific, measurable and relevant.	CFO	N/A	50%

			Inventory	Inventory							
96	63		Internal control deficiencies	In accordance with the municipality system description in respect of inventory, it was confirmed that stock counts have to be performed on a quarterly basis. For the year under review the engagement team noted that only 3 stock counts were performed and there were deficiencies in respect to delivery notes.	Administrative matters	Internal Control Deficiency	1	Management must ensure that internal controls in inventories with regards to issue vouchers, stock counts and delivery notes are in place.	CFO	N/A	75%
			Value Added Tax	Value Added Tax							
97	64		Internal control deficiencies	The VAT 201 forms for all the months of the year under review were not reviewed and signed by a senior official. A monthly VAT reconciliation between the VAT 201 form and the trial balance was not performed for June 2015	Administrative matters	Internal Control Deficiency	No	Management must ensure that internal controls with regards to the review and reconciliations of value-added tax are in place.	CFO	N/A	75%
			Revenue	Revenue							
98	65	1	Internal control deficiencies	The account number inspected was 035083/043103 and the date of the discontinuance was confirmed to be 8 May 2015. The Consbill system was inspected and the engagement team confirmed that the disconnection was successful; however, no evidence of approval for the disconnection could be obtained.	Administrative matters	Internal Control Deficiency	No	Management must ensure that internal controls with regards to disconnection are in place.	CFO	N/A	75%
		2		There were deficiencies in respect of property transfers.	Administrative matters	Internal Control Deficiency	No	Management must ensure that internal controls with regards to property transfers are in place.	CFO	N/A	75%
		3		The property was not taxable in the prior year and therefore incorrectly included as such in the valuation reconciliation, the property was not exempt in the prior year and was therefore incorrectly included as such in the valuation reconciliation	Administrative matters	Internal Control Deficiency	No	Management must ensure that internal controls with regards to valuations are in place.	CFO	N/A	75%
		4		No reconciliation are being performed between the invoices received from CKTS and the traffic income per general ledger. Management only account for traffic fines at year-end by posting journals entries	Administrative matters	Internal Control Deficiency	No	Management must ensure that internal controls with regards to reconciliations of traffic fine income are in place.	CFO	N/A	25%
			Risk Assessment	Risk Assessment							
99	72		Mitigating the risk	No determination was made on how to best manage or mitigate each of the risks identified and/or what specific actions should be taken to address the risk	Administrative matters	Internal Control Deficiency	No	Management must determine how to best manage or mitigate each of the risks identified and/or what specific actions should be taken to address the risk.	CFO	N/A	50%
			Cash Receipts	Cash Receipts							
100	74	1	Internal control deficiencies	The daily total of cash receipts as per the PD05 does not agree with the total of the cash receipts as per the deposit slip. Differences noted are due to credit card purchases which were incorrectly processed as cash by the cashier	Administrative matters	Internal Control Deficiency	No	Management must ensure that internal controls policies with regards to cash receipts are in place.	CFO	N/A	75%
		2		The receipts were not printed properly when the cash was received	Administrative matters			Management must ensure that internal controls policies with regards to cash receipts			
					7 daminiotrativo mattoro			are in place.			100%
		-	Expenditure	Expenditure	Tallimoral To Madole						100%
101	79		Expenditure Internal control deficiencies		Administrative matters	Internal Control Deficiency	No		CFO	N/A	100%
101	79			Expenditure There were instances of fleet expenses on the bank statements where no petrol slips existed for the payment as per bank statement. This implies that no supporting documentation exist for such expenditure. Furthermore, it was confirmed that the fleet expenses reconciliations, where the bank statement is reconciled to the petrol slips, was not reviewed by a manager. The bank statement was signed by the preparer of the reconciliation, but no signature or			No No	are in place. Management must ensure that internal controls policies with regards to fleet	CFO CFO	N/A N/A	
101	79	1		Expenditure There were instances of fleet expenses on the bank statements where no petrol slips existed for the payment as per bank statement. This implies that no supporting documentation exist for such expenditure. Furthermore, it was confirmed that the fleet expenses reconciliations, where the bank statement is reconciled to the petrol slips, was not reviewed by a manager. The bank statement was signed by the preparer of the reconciliation, but no signature or any other review evidence could be obtained in respect of the reconciliation.	Administrative matters	Deficiency Internal Control		are in place. Management must ensure that internal controls policies with regards to fleet management are in place. Management must ensure that internal controls with regards to duplicate payment			50%
101	79	1	Internal control deficiencies Indigent Debtors Internal control deficiencies	Expenditure There were instances of fleet expenses on the bank statements where no petrol slips existed for the payment as per bank statement. This implies that no supporting documentation exist for such expenditure. Furthermore, it was confirmed that the fleet expenses reconciliations, where the bank statement is reconciled to the petrol slips, was not reviewed by a manager. The bank statement was signed by the preparer of the reconciliation, but no signature or any other review evidence could be obtained in respect of the reconciliation. Duplicate payment vouchers for payments made to different suppliers Indigent Debtors During audit procedures performed on indigent debtors, it was noted that for 3 out 30 items selected (error rate 10%), supporting documentation (application forms, identification documents, etc.) could not be provided to the audit team	Administrative matters	Deficiency Internal Control		are in place. Management must ensure that internal controls policies with regards to fleet management are in place. Management must ensure that internal controls with regards to duplicate payment			50%
		1	Internal control deficiencies Indigent Debtors	Expenditure There were instances of fleet expenses on the bank statements where no petrol slips existed for the payment as per bank statement. This implies that no supporting documentation exist for such expenditure. Furthermore, it was confirmed that the fleet expenses reconciliations, where the bank statement is reconciled to the petrol slips, was not reviewed by a manager. The bank statement was signed by the preparer of the reconciliation, but no signature or any other review evidence could be obtained in respect of the reconciliation. Duplicate payment vouchers for payments made to different suppliers Indigent Debtors During audit procedures performed on indigent debtors, it was noted that for 3 out 30 items selected (error rate 10%), supporting documentation (application polication).	Administrative matters Administrative matters	Internal Control Deficiency Internal Control	No	are in place. Management must ensure that internal controls policies with regards to fleet management are in place. Management must ensure that internal controls with regards to duplicate payment vouchers are in place. Management must ensure that supporting documentation for indigent debtors are in place to evaluate whether controls implemented are	CFO	N/A	50%
		2	Internal control deficiencies Indigent Debtors Internal control deficiencies	Expenditure There were instances of fleet expenses on the bank statements where no petrol slips existed for the payment as per bank statement. This implies that no supporting documentation exist for such expenditure. Furthermore, it was confirmed that the fleet expenses reconciliations, where the bank statement is reconciled to the petrol slips, was not reviewed by a manager. The bank statement was signed by the preparer of the reconciliation, but no signature or any other review evidence could be obtained in respect of the reconciliation. Duplicate payment vouchers for payments made to different suppliers Indigent Debtors During audit procedures performed on indigent debtors, it was noted that for 3 out 30 items selected (error rate 10%), supporting documentation (application forms, identification documents, etc.) could not be provided to the audit team	Administrative matters Administrative matters Administrative matters	Internal Control Deficiency Internal Control	No	are in place. Management must ensure that internal controls policies with regards to fleet management are in place. Management must ensure that internal controls with regards to duplicate payment vouchers are in place. Management must ensure that supporting documentation for indigent debtors are in place to evaluate whether controls implemented are	CFO	N/A	50%
102	83	2	Internal control deficiencies Indigent Debtors Internal control deficiencies Performance Bonuses Misstatements identified in performance bonuses	Expenditure There were instances of fleet expenses on the bank statements where no petrol slips existed for the payment as per bank statement. This implies that no supporting documentation exist for such expenditure. Furthermore, it was confirmed that the fleet expenses reconciliations, where the bank statement is reconciled to the petrol slips, was not reviewed by a manager. The bank statement was signed by the preparer of the reconciliation but no signature or any other review evidence could be obtained in respect of the reconciliation. Duplicate payment vouchers for payments made to different suppliers Indigent Debtors During audit procedures performed on indigent debtors, it was noted that for 3 out 30 items selected (error rate 10%), supporting documentation (application forms, identification documents, etc.) could not be provided to the audit team Performance Bonuses Certain key performace indicators (KPI's) used in the performance review report could not be traced to the Annual Performance Report of 2013/2014. These KPI's are required to be aligned with the integrated development plan which is aligned with the annual report the performance review report used in the appraisal of the section 57 employees and the recalculation by the audit team. This results in the incorrect borrus percentage used in the calculation of the performance bonus	Administrative matters Administrative matters Administrative matters	Internal Control Deficiency Internal Control Deficiency Internal Control	No No	Management must ensure that internal controls policies with regards to fleet management are in place. Management must ensure that internal controls with regards to duplicate payment vouchers are in place. Management must ensure that supporting documentation for indigent debtors are in place to evaluate whether controls implemented are functioning effectively. Internal controls should be implemented to ensure that management complies with the requirements of sections 57(5) and (4B) of the MSA Management must ensure that KPI's are aligned with the integrated development plan and the annual report Management must ensure that controls the performance review report	CFO	N/A N/A	50% 50% 75%
102	83	1 2	Internal control deficiencies Indigent Debtors Internal control deficiencies Performance Bonuses	Expenditure There were instances of fleet expenses on the bank statements where no petrol slips existed for the payment as per bank statement. This implies that no supporting documentation exist for such expenditure. Furthermore, it was confirmed that the fleet expenses reconciliations, where the bank statement is reconciled to the petrol slips, was not reviewed by a manager. The bank statement was signed by the preparer of the reconciliation, but no signature or any other review evidence could be obtained in respect of the reconciliation. Duplicate payment vouchers for payments made to different suppliers Indigent Debtors Unring audit procedures performed on indigent debtors, it was noted that for 3 out 30 items selected (error rate 10%), supporting documentation (application forms, identification documents, etc.) could not be provided to the audit team Performance Bonuses Certain key performance indicators (KPI's) used in the performance review report ould not be traced to the Annual Performance Report of 2013/2014. These KPI's are required to be aligned with the integrated development plan which is aligned with the annual report the performance review report used in the appraisal of the section 57 employees and the recalculation by the audit team. This results in the incorrect bonus	Administrative matters Administrative matters Administrative matters Administrative matters	Internal Control Deficiency Internal Control Deficiency Internal Control Deficiency Internal Control Deficiency	No No	Management must ensure that internal controls policies with regards to fleet management are in place. Management must ensure that internal controls with regards to duplicate payment vouchers are in place. Management must ensure that supporting documentation for indigent debtors are in place to evaluate whether controls implemented are functioning effectively. Internal controls should be implemented to ensure that management complies with the requirements of sections 57(5) and (4B) of the MSA Management must ensure that KPP's are aligned with the integrated development plan and the annual report Management must ensure the accuracy of the performance review report used for performance appraisals Internal controls should be implemented to ensure that management complies with the requirements of sections 57(5) and (4B) of the MSA Management must ensure that KPP's are aligned with the integrated development plan and the annual report Management must ensure that CPP's are aligned with the integrated development plan and the annual report	CFO CFO	N/A N/A	50% 50% 75%

ANNEXURE C

			Use of Consultants	Use of Consultants						
105	99	1	Internal control deficiencies	In respect of the use of consultants: A policy is not in place that defines the main purposes and objective for appointing consultants. A policy/strategy is not in place that includes measures to address over reliance on consultants. Management did not implement action plans to address weaknesses on the use and management of consultants which were reported by external audit in the prior year. Management does not review, at least on an annual basis, whether the objectives of the institution are better achieved through use of consultants or permanent staff. Management information that analyses the extent of the use of consultants, including information on consultants that are appointed to supplement or replace existing capacity to perform normal operational functions is not prepared.	Administrative matters Internal Control Deficiency	1	The accounting officer must exercise oversight responsibility over compliance with laws and regulations and internal control. Policies and systems developed by management must support he legislative requirements of the MFMA and SCM regulations with regards to the appointment and use of consultants.	CFO	N/A	75%
		2		In respect of Mubesko Africa: Inspected the service level agreement (SLA) and confirmed that the details regarding transfer of skills does not include details regarding employees to be trained, skills to be transferred or monitoring and evaluation arrangements. By inspection of the SLA it was confirmed that the SLA does not include measures to monitor the transfer of skills in the project. As per inspection of the SLA, it was confirmed that no employees were identified to be trained and are available to attend the training programme. There is no formal evidence of skills transfer. As per inspection of the SLA, it was confirmed that performance monitoring is not included as part of the contract	Administrative matters Internal Control Deficiency	1	The accounting officer must exercise oversight responsibility over compliance with laws and regulations and internal control. Policies and systems developed by management must support the legislative requirements of the MFMA and SCM regulations with regards to the appointment and use of consultants.	CFO	N/A	75%
		3		In respect of Ignite Advisory Services: The last formal needs assessment was performed in 2009. No formal needs assessment was undertaken by management subsequent to 2009 in respect of the appointment of Ignite. The SLA does not include detail about the skills to be transferred or the monitoring and evaluation arrangements. By inspection of the SLA it was confirmed that the SLA does not include measures to monitor the transfer of skills in the project. The SLA provides for the training of the Performance Management/Audit Committees - as per discussion with management, employees were trained to work on the performance managenent system for the completion of the SDBIP firstly, the municipality does not have a performance manager. The audit committee did not receive any training and lastly, no formal evidence is available of skills transfer. The end date as per the SLA was 31 July 2009 — the agreement with Ignite Advisory Services is therefore outdated. As per inspection of the SLA, it was confirmed that performance monitoring is not included a spart of the contract. As per discussions held with management, the performance of Ignite is monitored before payment is made; however, there is no formal evidence of	Administrative matters Internal Control Deficiency	1	The accounting officer must exercise oversight responsibility over compliance with laws and regulations and internal control. Policies and systems developed by management must support the legislative requirements of the MFMA and SCM regulations with regards to the appointment and use of consultants.	CFO	N/A	75%
		4		In respect of Worley Parsons: Inspected the contract and noted that measures to monitor contract performance and delivery have not been defined and implemented. Inspected the contract and noted that measures to monitor contract performance and delivery have not been defined and implemented. Management was unable to supply the auditors with sufficient information as to confirm whether the work of the consultant was monitored by a staff member who is sufficiently senior to ensure that work is performed and the progress made is effective	Administrative matters Internal Control Deficiency	1	The accounting officer must exercise oversight responsibility over compliance with laws and regulations and internal control. Policies and systems developed by management must support the legislative requirements of the MFMA and SCM regulations with regards to the appointment and use of consultants.	CFO	N/A	75%

Compiled by:	Compiled by:		
		Date	Signature
Approved by Municipal Manager:	Approved by Municipal Manager:		
		Date	Signature
Submitted and approved by Audit Committee	Submitted and approved by Audit Committee	Date	Signature - Chairperson of the Audit Committee
		Date	Signature - Chairperson of the Audit Committee
Submitted and approved by Mayoral Committee	Submitted and approved by Mayoral Committee		
		Date	Signature - Executive Mayor